



Capital Estimates

2019-2020

Government of
Northwest Territories



Northwest Territories





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English

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French

Kīspin ki nitawihtīn ē nīhīyawihk ōma ācimōwin, tipwāsinān.

Cree

TLİÇHỌ YATI K'ỀỀ. DI WEGODI NEWỌ DÈ, GOTS'O GONEDE.

Tłchq

ʔERIHTŁ'ÍS DĚNE SÚLÍNÉ YATI T'A HUTS'ELKĚR
 XA BEYÁYATI THEʔA ʔAT'E, NUWE TS'ĚN YÓŁTI.

Chipewyan

EDI GONDI DEHGÁH GOT'IE ZHAT'IE K'ÉÉ EDATŁ'EH
ENAHDDHE NIDE NAXETS'É EDAHLÍ

South Slavey

K'ÁHSHÓ GOT'INE XƏDƏ K'É HEDERI
ʔEDIHTL'É YERINIWE NÍDÉ DÚLE.

North Slavey

Jii gwandak izhii ginjik vat'atr'ijahch'uu zhit
yinohtan jì', diits'àt ginokkhìi.

Gwich'in

UVANITTUAQ ILITCHURISUKUPKU INUVIALUKTUN, QUQUAQLUTA.

Inuvialuktun

[illegible]

Inuktitut

Hapkua titiqqat pijumagupkit Inuinnaqtun, uvaptinnut hivajarlutit.

Inuinnaqtun

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Introduction

The 2019-20 Capital Estimates are a summary of infrastructure projects which the Government of the Northwest Territories (GNWT) has deemed a priority for the 2019-20 fiscal year. These Estimates support the priorities of the 18th Legislative Assembly, being:

- Build a strong and sustainable future for our Territory
- Increase employment opportunities
- Strengthen and diversify our economy
- Address housing needs
- Ensure a fair and sustainable health care system

In supporting these priorities, the GNWT is committed to providing key infrastructure; which is the foundation of the modern economy. Infrastructure investment ensures the health and well-being of residents while laying the ground work for growth and private sector investment.

Infrastructure planning requires a balance between responsibilities to existing residents and businesses while investing for future generations. Recognizing this balance and in the spirit of consensus government the GNWT follows a Corporate Capital Planning process (Appendix B). This process culminates into the annual Infrastructure Acquisition Plan; which assists the Government in identifying priority projects. In finalizing the Capital Estimates, the GNWT appreciates there is both a current cost of development and a future liability for the maintenance and ultimate replacement of current infrastructure.

The final approval of the 2019-20 Capital Estimates in the Fall Session of the Legislative Assembly provides a planning period for both departments and contractors. This planning period is aimed to maximize both the procurement process and the relatively short summer construction period in the Northwest Territories.

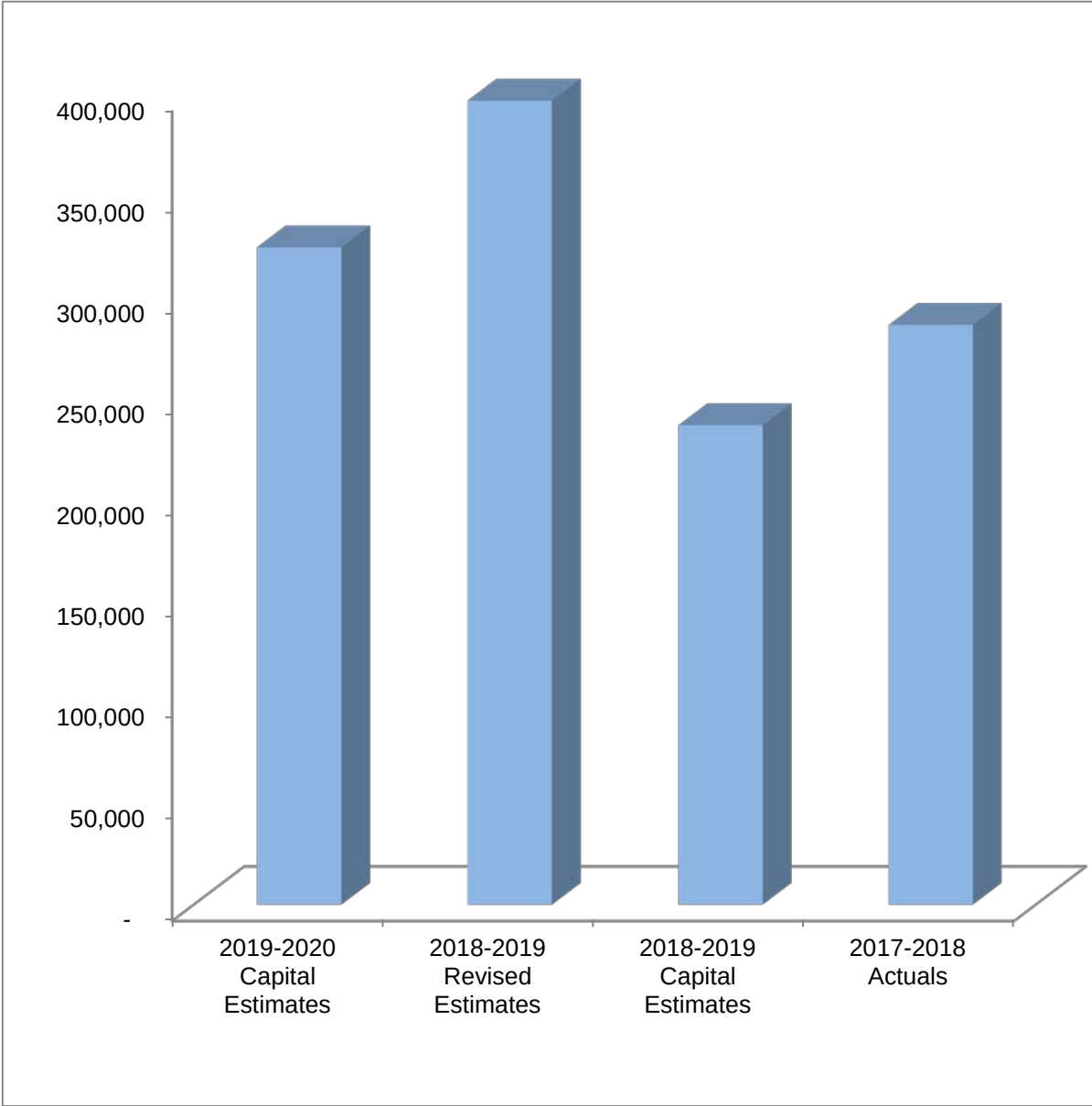
Infrastructure Investment by Department

(thousands of dollars)

	2019-20 Capital Estimates	2018-19 Revised Estimates	2018-19 Capital Estimates	2017 - 2018 Actuals
Tangible Capital Assets				
Legislative Assembly	-	390	390	47
Education, Culture and Employment	14,658	19,391	11,208	22,748
Environment and Natural Resources	2,423	7,709	2,974	5,840
Finance	1,630	7,130	7,130	2,135
Health and Social Services	59,624	31,932	13,975	18,497
Industry, Tourism and Investment	11,530	11,141	3,773	2,819
Infrastructure	103,806	133,364	64,102	103,446
Justice	4,341	23,329	4,892	9,418
Lands	932	1,692	1,623	683
Municipal and Community Affairs	-	115	115	-
	198,944	236,193	110,182	165,633
Infrastructure Contributions				
Education, Culture and Employment	3,000	1,827	300	559
Finance	-	255	255	-
Infrastructure	42,275	-	-	-
Municipal and Community Affairs	29,000	27,257	27,193	28,086
	74,275	29,339	27,748	28,645
Deferred Maintenance (non-capital)				
Education, Culture and Employment	-	-	-	75
Health and Social Services	-	-	-	40
Infrastructure	2,000	2,838	2,000	264
	2,000	2,838	2,000	379
Public Private Partnerships				
Health and Social Services	2,954	62,063	30,112	91,964
Infrastructure	46,800	67,000	67,000	-
	49,754	129,063	97,112	91,964
Total Capital Estimates	324,973	397,433	237,042	286,621

Comparison of Departmental Capital Estimates and Expenditures

(thousands of dollars)



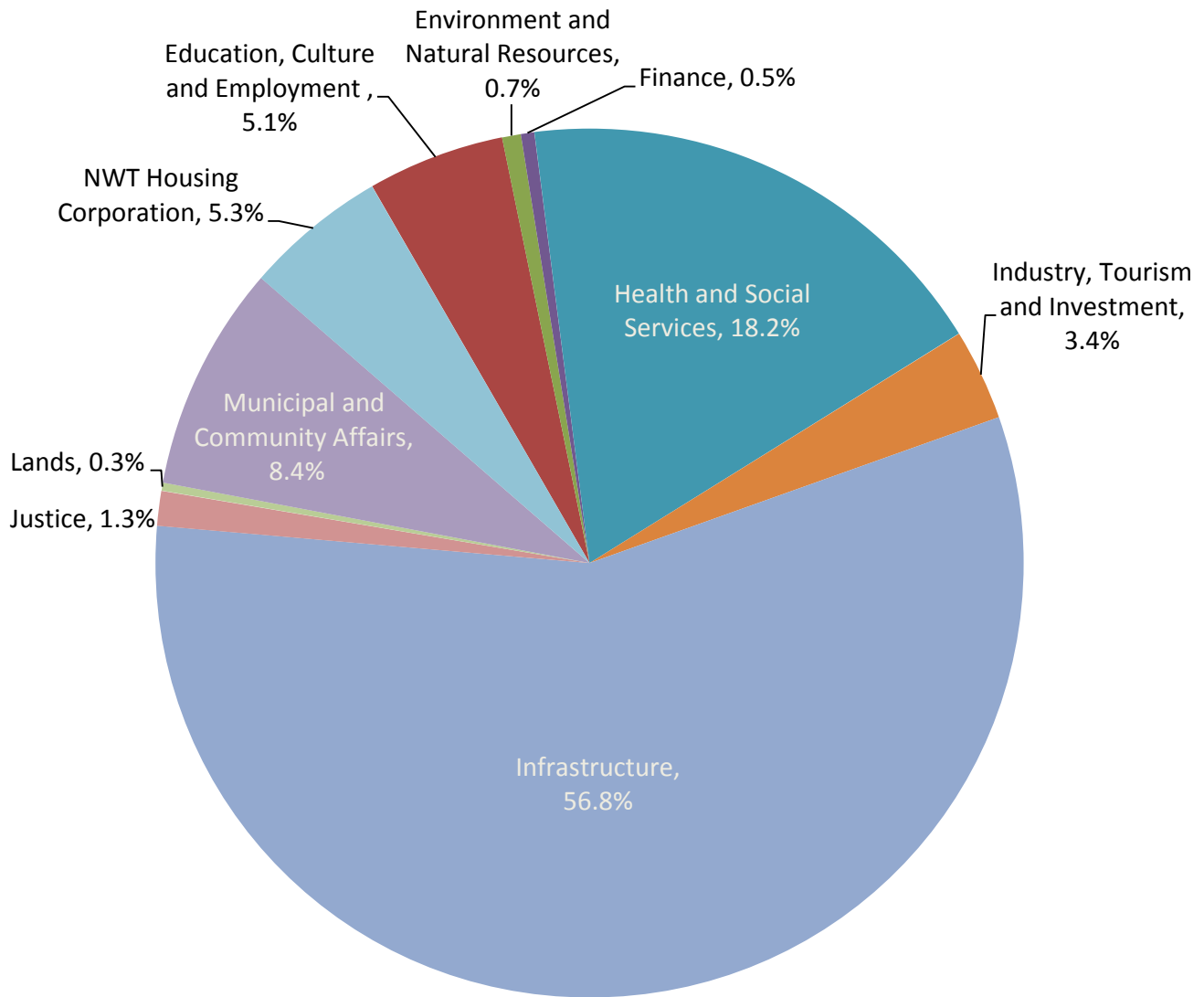
Total Planned Infrastructure Investment

(thousands of dollars)

	Prior Years	2019-20	2020-21	2021-22	Future Years	Total
Summary						
Education, Culture and Employment	16,111	17,658	32,663	38,503	23,278	128,213
Environment and Natural Resources	595	2,423	-	-	-	3,018
Finance	7,130	1,630	-	-	-	8,760
Health and Social Services	367,778	62,578	63,612	21,657	-	515,625
Industry, Tourism and Investment	4,636	11,530	1,200	-	-	17,366
Infrastructure	200,117	194,881	166,887	122,793	123,544	808,222
Justice	-	4,341	-	-	-	4,341
Lands	1,513	932	234	-	-	2,679
Municipal and Community Affairs	-	29,000	-	-	-	29,000
NWT Housing Corporation	3,687	18,276	-	-	-	21,963
	601,567	343,249	264,596	182,953	146,822	1,539,187
Type Indicator						
Tangible Capital Assets	180,609	217,220	169,771	108,903	109,050	785,553
Infrastructure Contributions	202	74,275	44,025	36,150	30,772	185,424
Deferred Maintenance	-	2,000	-	-	-	2,000
Public Private Partnerships	420,756	49,754	50,800	37,900	7,000	566,210
Total Infrastructure Investment	601,567	343,249	264,596	182,953	146,822	1,539,187

This summary reflects the 2019-2020 planned infrastructure expenditures of the NWT Housing Corporation. The financing of these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. Contribution funding is provided by the GNWT through the NWT HC's sponsoring department, the Department of Finance, in the annual Main Estimates. This information is intended for review purposes only.

Percentage Distribution of Total Planned Infrastructure Investment



Legislative Assembly

The mandate of the Legislative Assembly of the Northwest Territories is to safeguard and promote the principles of consensus government and the institution of the Legislative Assembly in order to foster an empowered and representative government that is relevant and accountable to the people of the Northwest Territories.

	(thousands of dollars)			
Activity	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Office of the Clerk	-	390	390	47
	-	390	390	47
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	390	390	47
Information Technology Projects	-	-	-	-
	-	390	390	47
Allocated to:				
Tangible Capital Assets	-	390	390	47
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	390	390	47

Legislative Assembly

Office of the Clerk

The Office of the Clerk is responsible for the procurement and management of all tangible capital assets for the Legislative Assembly and the precinct.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	390	390	47
Information Technology Projects	-	-	-	-
	-	390	390	47
Allocated to:				
Tangible Capital Assets	-	390	390	47
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	390	390	47

Education, Culture and Employment

The mandate of the Department of Education, Culture and Employment is to provide the residents of the Northwest Territories with access to quality programs, services and support to assist them in making informed and productive choices for themselves and their families with regard to education, training, careers, employment and labour, child development, languages, culture and heritage.

(thousands of dollars)				
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Activity				
Culture, Heritage and Languages	495	673	-	28
Early Childhood and School Services	16,963	16,824	11,008	15,661
Labour Development and Advanced Education	200	3,721	500	7,693
	17,658	21,218	11,508	23,382
Infrastructure Investments				
Large Capital Projects	15,924	15,873	8,925	20,445
Small Capital Projects	1,135	3,878	1,773	2,385
Information Technology Projects	599	1,467	810	552
	17,658	21,218	11,508	23,382
Allocated to:				
Tangible Capital Assets	14,658	19,391	11,208	22,748
Infrastructure Contributions	3,000	1,827	300	559
Deferred Maintenance	-	-	-	75
Public Private Partnerships	-	-	-	-
	17,658	21,218	11,508	23,382

Education, Culture and Employment

Culture, Heritage and Languages

The Culture, Heritage and Languages activity is responsible for the planning, development, maintenance and continuous improvement of culture, heritage, and Official Languages programs in the Northwest Territories. Infrastructure needs identified within this activity include information technology projects and capital associated with the Culture and Heritage division include the Prince of Wales Northern Heritage Centre. Culture, Heritage and Languages consists of the following divisions: Culture and Heritage, Francophone Affairs Secretariat, and Indigenous Languages and Education Secretariat.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	300	673	-	28
Information Technology Projects	195	-	-	-
	495	673	-	28
Allocated to:				
Tangible Capital Assets	495	673	-	28
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	495	673	-	28

Education, Culture and Employment

Culture, Heritage and Languages

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Archival Information Management System To implement a replacement archive system which will manage collection and inventory management, reference services, reproduction services, conservation and preservation work, and descriptive functions.	Yellowknife	Territorial	TCA	2019-20
Underground Fuel Tank Replacement - Prince of Wales Northern Heritage Centre Removal of the existing underground fuel tank, and replacement with an above ground tank to meet federal regulations.	Yellowknife	Territorial	TCA	2019-20

Education, Culture and Employment

Early Childhood and School Services

The Early Childhood and School Services activity is responsible for the planning, development, maintenance and continuous improvement of early childhood, and the Junior Kindergarten through Grade 12 school system in the Northwest Territories. Infrastructure needs identified within this activity include information technology projects, early child care centres, elementary and secondary schools, libraries, and other assets associated with providing school services, such as buses. Early Childhood and Schools consists of the following divisions: Early Childhood Development and Learning, Education Operations and Development, Health, Wellness and Student Support, Indigenous Languages and Education, Public Library Services, and Teaching and Learning.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	15,924	13,285	8,925	13,861
Small Capital Projects	635	2,705	1,273	1,672
Information Technology Projects	404	834	810	128
	16,963	16,824	11,008	15,661
Allocated to:				
Tangible Capital Assets	13,963	15,297	11,008	15,427
Infrastructure Contributions	3,000	1,527	-	159
Deferred Maintenance	-	-	-	75
Public Private Partnerships	-	-	-	-
	16,963	16,824	11,008	15,661

Education, Culture and Employment

Early Childhood and School Services

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Colville Lake School Replacement Planning study and construction of new 2,000m ² school, including classrooms, service spaces, and a community gymnasium.	Colville Lake	Community	TCA	2022-23
Chief Jimmy Bruneau School and Bus Garage Renovation/Replacement Planning study and renovation or construction of new 8,467m ² school and bus garage. The project will also include demolition of the old school residences.	Behchokò	Community	TCA	2023-24
École J.H. Sissons - New School and Addition Planning study and construction of new 4,000m ² school, with additional classrooms and a large gymnasium.	Yellowknife	Community	IC	2022-23
Mangilaluk School Renovation and Addition Mid-life retrofit and an addition of 1,000m ² of space to support high school programs.	Tuktoyaktuk	Community	TCA	2021-22
École Allain St-Cyr Gymnasium and Classroom Addition Addition of 1,700m ² for new gymnasium, two special needs spaces and two additional classrooms.	Yellowknife	Community	TCA	2019-20
NWT Educator Certification and Learning Platform To implement a certification and learning management system for K-12 teachers and early childhood development workers.	Yellowknife	Territorial	TCA	2019-20
Helen Kalvak Elementary School Multi-purpose Room Renovation Renovation of the computer lab, including extending the ceiling to close the program space off from the library.	Ulukhaktok	Community	TCA	2019-20
Charles Yohin School Home Economics Room Renovation Redesign and renovation of existing home economics room, including millwork, specialized furniture, and fixtures.	Nahanni Butte	Community	TCA	2019-20
Echo Dene School Home Economics Room Renovation Renovation of six stations in the existing home economics room, including lighting, sound proofing, ventilation, and electrical upgrades.	Fort Liard	Community	TCA	2019-20

Education, Culture and Employment

Labour Development and Advanced Education

Labour Development and Advanced Education provides a range of programs and services related to career development, apprenticeship, employment preparation, labour services, and postsecondary education. Infrastructure needs identified within this activity include information technology projects, the campuses for Aurora College, including student housing and academic infrastructure, and Community Learning Centres. Labour Development and Advanced Education consists of the following divisions: Adult and Advanced Education, Apprenticeship and Occupational Certification, Employment Standards, Labour Market Programs, Management and Program Support, and Student Transition Support.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	2,588	-	6,584
Small Capital Projects	200	500	500	685
Information Technology Projects	-	633	-	424
	200	3,721	500	7,693
Allocated to:				
Tangible Capital Assets	200	3,421	200	7,293
Infrastructure Contributions	-	300	300	400
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	200	3,721	500	7,693

Education, Culture and Employment

Labour Development and Advanced Education

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Hay River Employment Centre Upgrade Office renovations for the protection of staff and to improve public accessibility.	Hay River	Regional	TCA	2019-20

Environment and Natural Resources

Environment and Natural Resources' mandate is to promote and support the sustainable use and development of natural resources and to protect, conserve and enhance the Northwest Territories environment for the social and economic benefit of all NWT residents.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Activity				
Corporate Management	-	-	-	42
Environmental Protection and Waste Management	140	125	-	-
Forest Management	1,149	4,042	2,274	1,032
Water Management and Monitoring	125	433	300	-
Wildlife	1,009	3,109	400	4,766
	2,423	7,709	2,974	5,840
Infrastructure Investments				
Large Capital Projects	-	1,484	-	4,435
Small Capital Projects	2,159	5,725	2,474	1,363
Information Technology Projects	264	500	500	42
	2,423	7,709	2,974	5,840
Allocated to:				
Tangible Capital Assets	2,423	7,709	2,974	5,840
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	2,423	7,709	2,974	5,840

Environment and Natural Resources

Corporate Management

The Corporate Management activity provides overall management, strategic planning, communication, and leadership to the department's divisions and regions. Divisions and units within this activity enable the department to respond effectively to the environmental and resource management priorities of NWT residents.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	42
	-	-	-	42
Allocated to:				
Tangible Capital Assets	-	-	-	42
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	-	-	42

Environment and Natural Resources

Environmental Protection and Waste Management

The Environmental Protection and Waste Management activity works to prevent and reduce the impact of human activities on the natural environment for the benefit of current and future generations.

The Environmental Protection division provides information and technical advice through environmental assessments, Land and Water Board processes, develops, implements, and delivers programs with respect to hazardous substances (spills, contaminated sites and pesticides), solid and hazardous waste management, air quality protection and monitoring, and is moving into the role as the territorial regulator for air emissions and air management in the NWT.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	140	125	-	-
Information Technology Projects	-	-	-	-
	140	125	-	-
Allocated to:				
Tangible Capital Assets	140	125	-	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	140	125	-	-

Environment and Natural Resources

Environmental Protection and Waste Management

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Air Quality Station Network Betterment	Norman Wells	Community	TCA	2019-20
Upgrade air quality instrumentation, pumps, data acquisition systems, and electrical/mechanical systems.				

Environment and Natural Resources

Forest Management

The Forest Management activity initiatives provide for the stewardship of NWT forests through sustainable management of forest resources and forest fire management. In the course of delivering its mandate, Forest Management establishes, operates and ensures the maintenance of its infrastructure at strategic locations across the NWT. Infrastructure includes environmental monitoring assets such as radio communications networks, lightning location networks and remote automatic weather monitoring networks, buildings and other facilities, including, but not limited to, air tanker bases at strategic airfield locations, fixed detection facilities, wildland fire response bases, specialized equipment assets such as wildland fire mobile command units, and the air tanker fleet.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	885	3,542	1,774	1,032
Information Technology Projects	264	500	500	-
	1,149	4,042	2,274	1,032
Allocated to:				
Tangible Capital Assets	1,149	4,042	2,274	1,032
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,149	4,042	2,274	1,032

Environment and Natural Resources

Forest Management

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
EMBER System Upgrade and Enhancements Upgrade of the system used for forest management and forest first response, and improvements to the data and reporting capabilities	Yellowknife	Territorial	TCA	2019-20
Retardant Tank – Air Terminal Building New 10,000 gallon tank at the Fort Simpson Airport	Fort Simpson	Regional	TCA	2019-20
Retardant Tank – Air Terminal Building New 10,000 gallon tank at the Yellowknife Airport	Yellowknife	Regional	TCA	2019-20
MacLean Bay Communication Tower New construction - 100 foot tower	Łutsek'e	Regional	TCA	2019-20
Lightning Network Betterment Lightning Location System hardware upgrade	Various	Territorial	TCA	2019-20
Fuel Storage New fuel storage container	Hay River	Community	TCA	2019-20
Fuel Storage – Shell Lake New fuel storage container	Inuvik	Regional	TCA	2019-20
Horne Plateau Tower Communication system	Fort Providence	Regional	TCA	2019-20

Environment and Natural Resources

Water Management and Monitoring

The Water Management and Monitoring activity ensures the water resources stewardship and management objectives of the GNWT and the department are met in an integrated and timely manner. The activity maintains continuous liaison with all public and private sector organizations with responsibilities for sound water resources stewardship in the NWT and works closely with NWT boards that issue water licenses. The activity keeps pace with innovative means to address the water related implications of development in the NWT.

The activity establishes, operates and ensures the maintenance of its infrastructure across the NWT. Infrastructure includes environmental monitoring assets such as remote weather monitoring networks, water monitoring networks, buildings and other facilities, including warehouse and laboratory space. □

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	125	433	300	-
Information Technology Projects	-	-	-	-
	125	433	300	-
Allocated to:				
Tangible Capital Assets	125	433	300	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	125	433	300	-

Environment and Natural Resources

Water Management and Monitoring

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Taiga Laboratory Equipment Gas chromatograph/mass spectrometer equipment	Yellowknife	Territorial	TCA	2019-20

Environment and Natural Resources

Wildlife

The Wildlife activity is responsible for the stewardship of wildlife resources. Wildlife initiatives assess and monitor wildlife populations, habitat, species at risk, wildlife health, and biodiversity. Wildlife also coordinates initiatives to address impacts on wildlife from human activity. Functions include developing legislation, strategies, management plans and programs to support the conservation and management of wildlife resources, participating in environmental assessment and review processes, preparing public information materials on wildlife conservation and management, biodiversity and reducing wildlife/human conflicts, undertaking compliance activities and administering the sport fishery. Wildlife decisions are made using the best available scientific, traditional and community knowledge.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	1,484	-	4,435
Small Capital Projects	1,009	1,625	400	331
Information Technology Projects	-	-	-	-
	1,009	3,109	400	4,766
Allocated to:				
Tangible Capital Assets	1,009	3,109	400	4,766
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,009	3,109	400	4,766

Environment and Natural Resources

Wildlife

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
District Office Upgrade compound, leveling, site development, and secure fencing	Behchokò	Community	TCA	2019-20
Patrol Vehicle – Dehcho New patrol truck	Fort Simpson	Regional	TCA	2019-20
Patrol Vehicle – Inuvik New patrol truck	Inuvik	Regional	TCA	2019-20
Compound - Délne New compound	Délne	Community	TCA	2019-20

Finance

The mandate of the department is to obtain, manage and control the financial resources required to support the priorities identified by the Legislative Assembly through implementation of Government of the Northwest Territories' policies and programs, while ensuring effective, efficient and economical management of financial and information resources.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Activity				
Directorate	-	255	255	-
Office of the Comptroller General	1,630	7,130	7,130	2,135
	1,630	7,385	7,385	2,135
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	1,630	7,385	7,385	2,135
	1,630	7,385	7,385	2,135
Allocated to:				
Tangible Capital Assets	1,630	7,130	7,130	2,135
Infrastructure Contributions	-	255	255	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,630	7,385	7,385	2,135

Finance

Directorate

The Directorate provides support to the Financial Management Board and provides financial and administrative leadership to the GNWT. The Directorate is also responsible for developing and maintaining policies and legislation, coordinating budget development and tracking financial performance, providing information and records management support including the coordination of responses to requests made under the Access to Information and Protection of Privacy Act, coordinating departmental communication efforts, and providing strategic advice to the senior management team with respect to performance and emerging issues for the Departments of Finance and Executive and Indigenous Affairs.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	255	255	-
	-	255	255	-
Allocated to:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	255	255	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	255	255	-

Finance

Office of the Comptroller General

The Office of the Comptroller General (OCG) is responsible for control of the administration of the Consolidated Revenue Fund with respect to the receipt and payment of public money, accounting policies, the financial records of the GNWT, reporting responsibilities, financial analysis, advice and interpretation, internal auditing and related matters.

The OCG is responsible for the development of corporate accounting procedures and policies, administration and integrity of the government's financial information systems, accounts receivable and accounts payable functions, external financing reporting, and providing collections and credit granting functions. The OCG implements, maintains, and supports existing and new functionality within the GNWT's Enterprise Resource Planning solution which includes financial and human resource information systems and associated reporting and tools.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	1,630	7,130	7,130	2,135
	1,630	7,130	7,130	2,135
Allocated to:				
Tangible Capital Assets	1,630	7,130	7,130	2,135
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,630	7,130	7,130	2,135

Finance

Office of the Comptroller General

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Integration of HSS Authorities' Financial and Human Resources Systems into SAM	Yellowknife	Community	TCA	2019-20
Integration of Health and Social Services (HSS) Authorities financial and human resources systems into the GNWT's System for Accountability and Management (SAM)				

Health and Social Services

The mandate of the department is to promote, protect and provide for the health and well-being of the people of the Northwest Territories.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Activity				
Administrative and Support Services	7,903	67,338	32,442	97,649
Community Health Programs	54,675	26,657	11,645	12,852
	62,578	93,995	44,087	110,501
Infrastructure Investments				
Large Capital Projects	57,629	88,106	41,357	103,871
Small Capital Projects	4,022	4,074	2,500	4,279
Information Technology Projects	927	1,815	230	2,351
	62,578	93,995	44,087	110,501
Allocated to:				
Tangible Capital Assets	59,624	31,932	13,975	18,497
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	40
Public Private Partnerships	2,954	62,063	30,112	91,964
	62,578	93,995	44,087	110,501

Health and Social Services

Administrative and Support Services

Hospital infrastructure has been constructed across the north to support the delivery of primary, secondary and emergency care to the residents of the Northwest Territories.

Enterprise-wide technology enables improved delivery of quality health and social services care by linking providers with patients or clients and with each other remotely throughout the Northwest Territories.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	2,954	62,063	30,112	91,964
Small Capital Projects	4,022	3,460	2,100	3,334
Information Technology Projects	927	1,815	230	2,351
	7,903	67,338	32,442	97,649
Allocated to:				
Tangible Capital Assets	4,949	5,275	2,330	5,645
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	40
Public Private Partnerships	2,954	62,063	30,112	91,964
	7,903	67,338	32,442	97,649

Health and Social Services

Administrative and Support Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Stanton Territorial Hospital - Technical and Program Renewal Construction of a new territorial hospital, including technical and program renewal	Yellowknife	Territorial	P3	2019-20
Mental Health and Addictions Information Implementation of a system that will record clinical data for mental health patients and make those records available to the Community Counselling Program and Mental Health and Addictions unit	Yellowknife	Community	TCA	2020-21
Emergency Access Upgrades Updating of ambulance and emergency pedestrian access at Health Center	Hay River	Community	TCA	2019-20
Body Holding Space Development of a body holding space	Aklavik	Community	TCA	2019-20
Body Holding Space Development of a body holding space	Fort Liard	Community	TCA	2019-20
Mechanical Upgrades Air conditioning, heating and ventilation system upgrade	Fort Good Hope	Community	TCA	2019-20
Communications System Retrofit Replacement of Nurse Call and Wandering Management Systems	Fort Simpson	Community	TCA	2019-20
Medical Equipment (Biomedical Evergreening) Medical equipment replacement, territory-wide	Various	Regional	TCA	2019-20

Health and Social Services

Community Health Programs

Primary care services for individuals, families and communities within the health system are provided in facilities such as health centres, community clinics and public health clinics.

Residential care programs for adults and children provide supportive living arrangements in a residential/group home setting for an extended period of time to meet physical, emotional, spiritual, and psychosocial needs. Programs are delivered in long term care facilities and group homes.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	54,675	26,043	11,245	11,907
Small Capital Projects	-	614	400	945
Information Technology Projects	-	-	-	-
	54,675	26,657	11,645	12,852
Allocated to:				
Tangible Capital Assets	54,675	26,657	11,645	12,852
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	54,675	26,657	11,645	12,852

Health and Social Services

Community Health Programs

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Long Term Care Facility Construction of a 48 bed long term care facility	Hay River	Regional	TCA	2020-21
Stanton Legacy Building - Base Building Modifications to the existing Stanton Hospital building to make the building ready for interior tenant improvements	Yellowknife	Territorial	TCA	2019-20
Stanton Legacy Building - Renovations Design and renovations on the existing Stanton Hospital building to house a 72-bed long term care unit, outpatient rehabilitation unit, Frame Lake Medical Clinic, and extended care unit	Yellowknife	Territorial	TCA	2021-22
Long Term Care Facility Construction of a 48 bed long term care facility	Inuvik	Regional	TCA	2021-22
Health Centre Construction of a new Health Centre (Level B)	Tulita	Community	TCA	2020-21
Long Term Care Facility Upgrade Upgrade to laundry and kitchen facilities at Avens, a Community for Seniors.	Yellowknife	Territorial	TCA	2019-20

Industry, Tourism and Investment

The mandate of the Department of Industry, Tourism and Investment (ITI) is to promote economic self-sufficiency through the responsible development of Northwest Territories mineral and petroleum resources; the development of natural resource industries, including agriculture, commercial fishing and the traditional economy; and the promotion and support of tourism, trade and investment, business, and manufacturing and secondary industries, to create a prosperous, diverse and sustainable economy for the benefit of all Northwest Territories residents.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Activity				
Economic Diversification and Business Support	8,428	4,250	-	450
Tourism and Parks	3,102	6,891	3,773	2,369
	11,530	11,141	3,773	2,819
Infrastructure Investments				
Large Capital Projects	8,428	4,250	-	450
Small Capital Projects	3,102	6,891	3,773	2,369
Information Technology Projects	-	-	-	-
	11,530	11,141	3,773	2,819
Allocated to:				
Tangible Capital Assets	11,530	11,141	3,773	2,819
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	11,530	11,141	3,773	2,819

Industry, Tourism and Investment

Economic Diversification and Business Support

The Economic Diversification and Business Support activity consists of the Business Support and Trade (BST) and the Economic Diversification (ED) Divisions within ITI.

BST focuses on policy and program development to support the business community. The division is also the GNWT lead on internal and international trade matters. The division works to attract foreign investment through the Northwest Territories Nominee Program and is also responsible for the administration of the GNWT Business Incentive Policy, the Northern Manufactured Products Policy and well as other business programs.

ED leads the development of programs and initiatives in support of the renewable resources sector and the NWT Traditional Economy. Specific programs support agriculture, commercial fisheries, arts and fine crafts, film, hide procurement and marketing, and promotion of the Genuine Mackenzie Valley Fur. Regional Offices implement the traditional economy programming.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	8,428	4,250	-	450
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	8,428	4,250	-	450
Allocated to:				
Tangible Capital Assets	8,428	4,250	-	450
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	8,428	4,250	-	450

Industry, Tourism and Investment

Economic Diversification and Business Support

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
New Fish Plant Construction of a new fish processing plant - Investing in Canada Infrastructure Plan (ICIP)	Hay River	Territorial	TCA	2020-21
Great Slave Lake Commercial Fishery Remote Collection Stations Construct remote fish collection stations - ICIP	Various	Regional	TCA	2020-21

Industry, Tourism and Investment

Tourism and Parks

Industry, Tourism and Investment develops and implements Northwest Territories (NWT) tourism strategies with partners in the tourism industry. The Tourism and Parks Division provides support for tourism marketing, training and product development, and conducts research and planning. The division, along with ITI's regional offices, develops, operates and maintains public tourism facilities, including a system of NWT parks that supports and promotes tourism.

Investments in assets such as shower buildings, powered sites and upgraded tent sites attract more visitors to parks, and help to maintain the excellent reputation that NWT parks currently have in southern markets. ITI continues to make capital improvements to NWT parks for amenities required to keep the parks safe, and meet growing demands for upgraded facilities.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	3,102	6,891	3,773	2,369
Information Technology Projects	-	-	-	-
	3,102	6,891	3,773	2,369
Allocated to:				
Tangible Capital Assets	3,102	6,891	3,773	2,369
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	3,102	6,891	3,773	2,369

Tourism and Parks

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Inuvik-Tuktoyaktuk Highway Wayside Park #1 Develop new highway wayside park	Inuvik	Regional	TCA	2019-20
Jak Park Interpretive Lookout Tower Repair and upgrade tower structure	Inuvik	Regional	TCA	2019-20
Nitainlaih Park Shower Building Upgrade and retrofit shower building	Fort McPherson	Regional	TCA	2019-20
Picnic Table Replacements - Happy Valley Park Replace 33 picnic tables at Happy Valley Park	Inuvik	Regional	TCA	2019-20
Picnic Table Replacements - Jak Park Replace 36 picnic tables at Jak Park	Inuvik	Regional	TCA	2019-20
NWT-BC Border Development Develop kiosk and site at the NWT-BC border	Fort Liard	Regional	TCA	2019-20
Blackstone Park Campsite Betterment Develop, expand, and level existing campsites	Nahanni Butte	Regional	TCA	2019-20
North Arm Territorial Park Day Use Access Road Design and preliminary ground work	Behchokò	Regional	TCA	2020-21
North Arm Territorial Park Day Use Area Develop day use area	Behchokò	Regional	TCA	2019-20
Prelude Lake Park Kitchen Shelter Design work, and repair or replace kitchen shelter	Yellowknife	Regional	TCA	2020-21
Prosperous Lake Boat Launch Boat launch replacement	Yellowknife	Regional	TCA	2019-20
Emergency Shelters on Canol Trail Construct 2 emergency shelters on the Canol Trail	Norman Wells	Regional	TCA	2019-20
Louis Falls Fan Deck Replace fan deck	Enterprise	Regional	TCA	2019-20
Alexandra Falls Overlooks Replace overlook structure	Enterprise	Regional	TCA	2019-20

Tourism and Parks

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
60th Parallel Visitor Information Centre Highway Roadside Turnoff Repair roadside turnoff	Enterprise	Regional	TCA	2019-20
Mission Park Carpenter Shop Foundation Repair or replace foundation	Fort Smith	Regional	TCA	2019-20
Mission Park St. Alphonse Structure Foundation Repair or replace foundation	Fort Smith	Regional	TCA	2019-20

Infrastructure

The mandate of the Department of Infrastructure is to provide services to the public and the Government of the Northwest Territories (GNWT) with respect to the planning, design, construction, acquisition, operation and maintenance of government infrastructure; and to promote the development and increased use of energy efficient, renewable and alternative energy technologies. This mandate also includes the provision of regulatory safety services to the public.

	(thousands of dollars)			
Activity	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Asset Management	129,905	171,601	129,012	96,580
Programs and Services	64,976	31,601	4,090	7,130
	194,881	203,202	133,102	103,710
Infrastructure Investments				
Large Capital Projects	186,375	190,986	125,610	99,529
Small Capital Projects	4,506	7,620	4,442	2,739
Information Technology Projects	4,000	4,596	3,050	1,442
	194,881	203,202	133,102	103,710
Allocated to:				
Tangible Capital Assets	103,806	133,364	64,102	103,446
Infrastructure Contributions	42,275	-	-	-
Deferred Maintenance	2,000	2,838	2,000	264
Public Private Partnerships	46,800	67,000	67,000	-
	194,881	203,202	133,102	103,710

Infrastructure

Asset Management

Asset Management includes the planning, design, and delivery of buildings, highways, marine facilities, and airports throughout the NWT on behalf of the GNWT. This activity includes the delivery of operations, maintenance, and project management services to ensure that client needs are met and facility life cycle costs are minimized. Asset Management functions support regional operations by providing a wide range of technical support. Asset Management provides services in the following functional areas:

Design and Technical Services
 Environment
 Facilities and Properties
 Fleet Management
 Leases
 Transportation
 Utilities

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	126,914	166,522	125,610	94,925
Small Capital Projects	2,991	4,525	3,402	1,655
Information Technology Projects	-	554	-	-
	129,905	171,601	129,012	96,580
Allocated to:				
Tangible Capital Assets	81,105	101,763	60,012	96,316
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	2,000	2,838	2,000	264
Public Private Partnerships	46,800	67,000	67,000	-
	129,905	171,601	129,012	96,580

Infrastructure

Asset Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Capital Asset Retrofit Program Energy upgrades/retrofits - controls, building envelope, energy audits	Various	Territorial	TCA	2019-20
Deferred Maintenance Lifecycle renewals	Various	Territorial	TCA/DM	2019-20
Tłıchq All-season Road Tłıchq all-season road	Whati	Regional	P3	2022-23
Highway Culverts, Bridges and Chipseal Overlay Rehabilitation and replacement of deteriorating bridges and large diameter culverts, and chipseal overlays	Various	Regional	TCA	2019-20
Enhanced Safety Improvements - Building Canada Plan (BCP) Installation of rumble strips, guardrail/barriers, signage, lighting, controlled crosswalks and traffic controls	Various	Regional	TCA	2023-24
Bridge Rehabilitation and Replacement - BCP Replacement of deteriorated and failing bridge-culverts, rehabilitation of deteriorating bridges	Various	Regional	TCA	2023-24
Highway 1 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Highway 3 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Highway 4 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Highway 7 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Highway 8 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Community Access Road Improvements - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2022-23
Bear River Bridge Bear River Bridge - National Trade Corridors Fund (NTCF)	Various	Regional	TCA	2023-24
Mount Gaudet Access Road Mount Gaudet access road - NTCF	Various	Regional	TCA	2023-24

Infrastructure

Asset Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Mackenzie Valley Highway Environmental Assessment and Planning Mackenzie Valley Highway environmental assessment and planning - NTCF	Various	Regional	TCA	2023-24
Plow/Dump Truck Mobile Equipment: plow/dump truck	Yellowknife	Community	TCA	2019-20
Plow/Dump Truck Mobile Equipment: plow/dump truck	Hay River	Community	TCA	2019-20
Hiab Stake Truck Mobile Equipment: Hiab stake truck	Yellowknife	Community	TCA	2019-20
Packer Vibratory Mobile Equipment: packer vibratory	Enterprise	Community	TCA	2019-20
Lowbed Trailer Mobile Equipment: new lowbed trailer	Yellowknife	Community	TCA	2019-20
Bull Dozer Mobile Equipment: new dozer D-6 type for marine services	Fort Simpson	Community	TCA	2019-20
Sand Salt Storage Shed Construct new sand, salt storage shed, Highway 5, kilometre 2.5	Hay River	Community	TCA	2019-20
Louis Cardinal Ferry Engines Mid-life retrofit of engines on the Louis Cardinal Ferry	Tsiigehtchic	Community	TCA	2019-20
Lafferty Ferry Engines Replace engines on the Lafferty Ferry	Fort Simpson	Community	TCA	2019-20

Infrastructure

Programs and Services

Programs and Services includes programs and services that are focused on external clients, including other departments, communities and the public. The activity provides services in the following functional areas:

Air, Marine and Safety
 Compliance and Licensing
 Corporate Information Management
 Energy
 Fuel Services
 Inspection Services
 Marine Transportation Services
 Occupational Health and Safety
 Procurement Shared Services
 Technology Service Centre

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	59,461	24,464	-	4,604
Small Capital Projects	1,515	3,095	1,040	1,084
Information Technology Projects	4,000	4,042	3,050	1,442
	64,976	31,601	4,090	7,130
Allocated to:				
Tangible Capital Assets	22,701	31,601	4,090	7,130
Infrastructure Contributions	42,275	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	64,976	31,601	4,090	7,130

Infrastructure

Programs and Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Fuel Delivery Truck Mobile Equipment: new fuel delivery vehicle - 3,000 litre	Nahanni Butte	Community	TCA	2019-20
Fuel Delivery Truck Mobile Equipment: new fuel delivery vehicle - 3,000 litre	Sambaa K'e	Community	TCA	2019-20
Aerial Platform Mobile Equipment: new mobile aerial platform	Inuvik	Community	TCA	2019-20
Runway Stabilization Surface stabilization using EK-35 to extend life of existing gravel surfaces	Various	Regional	TCA	2019-20
Surface Water Management Improved runway drainage systems	Aklavik	Community	TCA	2019-20
Tank Farm Dispenser Upgrade Upgrade tank farm dispenser to building	Wekweètì	Community	TCA	2019-20
Airfield Runway Lighting Rehabilitation Replacement of airfield runway lighting at the Fort Smith Airport	Fort Smith	Regional	TCA	2019-20
Mike Zubko Air Terminal Building Replace air terminal building	Inuvik	Regional	TCA	2021-22
Inuvik Wind Project Inuvik wind project - Investing in Canada Infrastructure Plan (ICIP)	Inuvik	Community	IC	2020-21
Sachs Harbour Wind/Diesel Sachs Harbour wind/diesel - ICIP	Sachs Harbour	Regional	IC	2020-21
Norman Wells Wind/Diesel Power Plant Norman Wells wind/diesel power plant - ICIP	Norman Wells	Regional	IC	2021-22
Fort Simpson Liquefied Natural Gas Fort Simpson liquefied natural gas - ICIP	Fort Simpson	Regional	IC	2021-22
Taltson Expansion Pre-Construction Taltson expansion pre-construction - ICIP	Various	Regional	IC	2027-28
Renewable Solutions for Off-Grid Diesel Renewable solutions for off-grid diesel - ICIP	Various	Regional	IC	2027-28

Infrastructure

Programs and Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Northwest Territories Power Corporation Upgrades Northwest Territories Power Corporation upgrades - ICIP	Various	Regional	IC	2026-27
Technology Service Centre Infrastructure Evergreening Replacement of capital server, network and storage infrastructure	Yellowknife	Territorial	TCA	2019-20
Technology Service Centre Capital Infrastructure Growth New information technology hardware and equipment	Yellowknife	Territorial	TCA	2019-20
Transform Information Communications Technology Infrastructure New infrastructure driven by the consolidation of information systems groups	Yellowknife	Territorial	TCA	2019-20
Secure Image Management System Upgrade To replace the system that manages and prints drivers' licenses and to incorporate facial recognition technology in our licensing processes	Yellowknife	Territorial	TCA	2019-20

Justice

The Minister of Justice and the Department of Justice have the mandate for the administration of justice in the Northwest Territories, including policing and corrections. This mandate will be carried out in a manner which respects community and Indigenous values and encourages communities to assume increasing responsibilities.

	(thousands of dollars)			
Activity	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Corrections	4,000	21,491	3,889	8,449
Court Services	341	1,635	800	765
Legal Aid Services	-	203	203	-
Services to the Public	-	-	-	204
	4,341	23,329	4,892	9,418
Infrastructure Investments				
Large Capital Projects	2,800	19,754	3,044	7,829
Small Capital Projects	1,541	3,575	1,848	1,475
Information Technology Projects	-	-	-	114
	4,341	23,329	4,892	9,418
Allocated to:				
Tangible Capital Assets	4,341	23,329	4,892	9,418
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	4,341	23,329	4,892	9,418

Justice

Corrections

The Corrections activity provides safe custody and supervision of adult and youth offenders. This is achieved through the operation of correctional facilities and the supervision of offenders sentenced to community based orders such as conditional sentences and probation orders. Corrections also delivers culturally relevant programs to support offender rehabilitation and reintegration, including input and support of Elders, the Traditional Liaison Officers and First Nations staff.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	2,800	19,754	3,044	7,829
Small Capital Projects	1,200	1,737	845	620
Information Technology Projects	-	-	-	-
	4,000	21,491	3,889	8,449
Allocated to:				
Tangible Capital Assets	4,000	21,491	3,889	8,449
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	4,000	21,491	3,889	8,449

Justice

Corrections

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Perimeter Fence - South Mackenzie Correctional Centre Construction of a 466 metre long, 4.57 metre high fence around the perimeter of the South Mackenzie Correctional Centre	Hay River	Regional	TCA	2019-20
Probation Office Tenant Improvements - Security and Accessibility Tenant Improvements for accessibility and staff safety	Fort Liard	Regional	TCA	2019-20
Probation Office Security Improvements Tenant Improvements of new leased space for staff safety	Fort Good Hope	Community	TCA	2019-20
North Slave Correctional Complex Stake Truck Four-passenger stake truck at the North Slave Correctional Complex	Yellowknife	Regional	TCA	2019-20
Probation Pick-up Truck Replace pick-up truck	Fort Providence	Community	TCA	2019-20
Probation Pick-up Truck Replace pick-up truck	Fort McPherson	Regional	TCA	2019-20
South Mackenzie Correctional Centre Transfer Van Twelve-passenger transfer van at the South Mackenzie Correctional Centre	Hay River	Regional	TCA	2019-20
Probation Pick-up Truck Replace pick-up truck	Inuvik	Regional	TCA	2019-20
North Slave Correctional Complex Transfer Van Twelve-passenger transfer van at the North Slave Correctional Complex	Yellowknife	Regional	TCA	2019-20
Fort Smith Correctional Complex Pick-up Truck Replace pick-up truck at the Fort Smith Correctional Complex	Fort Smith	Regional	TCA	2019-20

Justice

Court Services

The NWT has four levels of court which collectively constitute the judicial branch of government: Court of Appeal, Supreme Court, Territorial Court and Justice of the Peace Court. The courts are independent of the executive (GNWT departments and public agencies) and legislative (Legislative Assembly) branches of government. The Court Services activity is responsible for providing administrative support to the courts through the Court Registry, and the Sheriff's Office. These support services ensure courts are accessible, impartial and timely. The activity is also responsible for family law services, including mediation, and the Parenting After Separation Program.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	341	1,635	800	765
Information Technology Projects	-	-	-	-
	341	1,635	800	765
Allocated to:				
Tangible Capital Assets	341	1,635	800	765
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	341	1,635	800	765

Justice

Court Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Yellowknife Courthouse Settlement Room and Court Registry Expansion	Yellowknife	Territorial	TCA	2019-20
Add settlement room suite and expand Court Registry at the Yellowknife Courthouse, third floor				

Justice

Legal Aid Services

The Legal Aid Commission (the Commission) is established under the *Legal Aid Act*, and is responsible for ensuring that all eligible persons in the NWT receive legal aid. The Commission provides legal services for legal aid outreach, most criminal and family law matters, and some civil cases unrelated to family law. It determines eligibility for legal aid in accordance with the parameters established by the *Legal Aid Act*, the Legal Aid Regulations and the policies and guidelines of the Commission. The Commission is also responsible for the court worker program, public legal education, and the provision of administrative supervision to the Office of the Children's Lawyer.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	203	203	-
Information Technology Projects	-	-	-	-
	-	203	203	-
Allocated to:				
Tangible Capital Assets	-	203	203	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	203	203	-

Justice

Services to the Public

Services to the Public includes a number of programs and services that are accessible to all residents, including services available from the following: Public Trustee's Office, Coroner's Office, Legal Registries (Land Titles Office; corporation, partnership, business name, cooperative association and society registration; personal property registration, regulation in securities trading, registration of notaries public and commissioners for oaths), Maintenance Enforcement Office, and Rental Office.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	90
Information Technology Projects	-	-	-	114
	-	-	-	204
Allocated to:				
Tangible Capital Assets	-	-	-	204
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	-	-	204

Lands

The mandate of the department is to manage, administer and plan for the sustainable use of public land in the Northwest Territories in a fair and transparent manner that reflects the interests of the people of the Northwest Territories.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Activity				
Informatics Shared Service Centre	698	1,513	1,513	-
Operations	234	110	110	454
Planning and Coordination	-	69	-	229
	932	1,692	1,623	683
Infrastructure Investments				
Large Capital Projects	-	-	-	400
Small Capital Projects	234	110	110	54
Information Technology Projects	698	1,582	1,513	229
	932	1,692	1,623	683
Allocated to:				
Tangible Capital Assets	932	1,692	1,623	683
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	932	1,692	1,623	683

Lands

Informatics Shared Service Centre

The Informatics Shared Service Centre (ISSC) leads the planning, development and implementation of information and technology-related services and solutions for the Departments of Environment and Natural Resources, Industry, Tourism and Investment, and Lands as well as the Office of the Regulator of Oil and Gas Operations, and the Business Development and Investment Corporation. ISSC delivers professional, high quality, proactive, and innovative service and support that enables clients to provide effective, efficient and relevant programs and services. The ISSC is comprised of four divisions.

The NWT Centre for Geomatics provides geomatics, remote sensing, and geographic information systems services throughout the GNWT.

The Information Services Division supports client departments in all areas of recorded information management including the development of department-wide policies and standards, and facilitating the records storage, retrieval, and disposition processes.

The Information Systems and Technology Division provides help-desk support for ready-made and custom developed information systems, and provides application support such as system maintenance, upgrades, and disaster recovery planning to their clients.

The Projects and Planning Division leads efforts related to information systems projects and the introduction of new web tools and technology for client departments. This division oversees project planning and prioritization functions for systems and web initiatives.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	698	1,513	1,513	-
	698	1,513	1,513	-
Allocated to:				
Tangible Capital Assets	698	1,513	1,513	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	698	1,513	1,513	-

Lands

Informatics Shared Service Centre

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Enterprise Licensing and Permitting To establish a corporate platform for e-service delivery and to implement it across various licensing and permitting processes across the departments of Environment and Natural Resources, Industry, Tourism and Investment, and Lands.	Yellowknife	Community	TCA	2019-20
Land Tenure Optimization System To rationalize 5 systems that handle land tenure information and processes and create a single platform that will be used by all programs that issue land tenure.	Yellowknife	Community	TCA	2019-20

Lands

Operations

Operations activities are carried out through the Land Administration Division in Yellowknife and five regional offices. Operations carries out the administration and management of land tenure, along with inspections, compliance and enforcement programs on all public land in the Northwest Territories, on behalf of the Commissioner of the NWT, pursuant to the appropriate land and water legislation, policies, and procedures.

The Land Administration Division manages Commissioner's land under the *Commissioner's Land Act* and Regulations and territorial lands under the *Northwest Territories Lands Act* and Regulations pertaining to surface rights. Overall leadership, management, expertise, and technical advice on development of operational policies and procedures for the administration of public land with respect to land tenure is provided by the headquarters Land Administration Division. Responsibilities include maintaining land inventories, managing and administering leases and other dispositions of land, land valuation, quarry permits, securities, processing survey applications, land tenure administration, record keeping, maintaining the land databases, revenue collection, and unauthorized use and occupancy processes.

Regional Operations lead the inspection of all types of land use from diamond mines to activities related to cabin construction. This includes inspecting land leases, land use and quarry permits, mineral claims, and water licences at diamond mines; investigating potential unauthorized uses of land; conducting hazardous materials and spills inspections and inspections of abandoned sites that are being remediated by the GNWT; and issuing trespass notices and warning letters or orders for unauthorized occupancy or violations of authorizations issued by the department and by land and water boards across the NWT. Department of Lands' inspectors are cross-appointed under land and water legislation, and can conduct both land and water inspections. The department's inspectors have full responsibility to inspect mineral claims, and conduct both land and water inspections at NWT diamond mines. Regional Operations also provide front-line service delivery of the department's land administration programs to the public. In collaboration with headquarters Land Administration Division in headquarters, responsibilities include maintaining land inventories, supporting the management and administration of leases and other dispositions of land, issuing and tracking quarry permits, collection of securities, working with the public on land application submissions, record keeping, maintaining the land databases, revenue collection, and support to unauthorized use and occupancy challenges.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	400
Small Capital Projects	234	110	110	54
Information Technology Projects	-	-	-	-
	234	110	110	454
Allocated to:				
Tangible Capital Assets	234	110	110	454
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	234	110	110	454

Lands

Operations

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
South Slave Wintergreen Storage Warehouse - Regional Shop Retrofit South Slave Regional Shop space	Fort Smith	Regional	TCA	2020-21

Lands

Planning and Coordination

Planning and Coordination performs an interdepartmental and intergovernmental role in coordinating Government of the Northwest Territories' input and decision making in the NWT integrated resource management regime.

The Policy, Legislation and Communications (PLC) Division provides intergovernmental coordination for input into federal amendments to the *Mackenzie Valley Resource Management Act* (MVRMA) and its regulations, development of new regulations under the MVRMA, and represents the department on intergovernmental working groups. PLC also provides overall leadership and strategic advice on all policies, planning initiatives, legislation and communications, and coordinates responses to Access to Information and Protection of Privacy requests for the department.

The Land Use and Sustainability Division is responsible for land use initiatives, including land use planning on behalf of the GNWT, develops processes to support balanced decision making, and develops and recommends policy for the management, administration and sustainable use of land to ensure maximum benefit to the people of the NWT.

The Securities and Project Assessment Division is responsible for the overall coordination of GNWT participation in environmental impact assessment processes, support for GNWT Ministers' environmental assessment decisions, and management of land and water securities.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	69	-	229
	-	69	-	229
Allocated to:				
Tangible Capital Assets	-	69	-	229
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	69	-	229

Municipal and Community Affairs

The department is responsible for the development and maintenance of community governments, responsive and responsible to the residents, with sufficient legal authority and resources to carry out community responsibilities, to provide their public programs and services essential to good community life and to deal effectively with other governments and organizations. The department is also responsible for protecting the interests of consumers.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Activity				
Community Operations	-	64	-	893
Public Safety	-	115	115	-
Regional Operations	29,000	27,193	27,193	27,193
	29,000	27,372	27,308	28,086
Infrastructure Investments				
Large Capital Projects	29,000	27,257	27,193	28,086
Small Capital Projects	-	-	-	-
Information Technology Projects	-	115	115	-
	29,000	27,372	27,308	28,086
Allocated to:				
Tangible Capital Assets	-	115	115	-
Infrastructure Contributions	29,000	27,257	27,193	28,086
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	29,000	27,372	27,308	28,086

Municipal and Community Affairs

Community Operations

Community Operations coordinates the project management for the department's projects under the federal Building Canada Plan program. All projects are water treatment plant upgrades or replacement projects. These projects remained on the department's capital project list prior to the New Deal and were prioritized for territorial allocation.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	64	-	893
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	-	64	-	893
Allocated to:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	64	-	893
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	64	-	893

Municipal and Community Affairs

Public Safety

The Public Safety activity coordinates key regulatory programs and services within the department that support the safety and protection of residents of the Northwest Territories. This includes the Office of the Fire Marshal as well as territorial, regional, and community emergency management and planning. □

(thousands of dollars)

	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	115	115	-
	-	115	115	-
Allocated to:				
Tangible Capital Assets	-	115	115	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	115	115	-

Municipal and Community Affairs

Regional Operations

Regional Operations administers funding to support community governments with the provision of community public infrastructure required to support community government programs and services. □

Funding is allocated to 33 community governments according to the Community Public Infrastructure Funding Policy. Each community government approves an annual capital plan which outlines their use of the funding.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	29,000	27,193	27,193	27,193
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	29,000	27,193	27,193	27,193
Allocated to:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	29,000	27,193	27,193	27,193
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	29,000	27,193	27,193	27,193

Municipal and Community Affairs

Regional Operations

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Formula Funding				
Community Government Share of Capital Formula Funding				
	Aklavik	Community	IC	On-going
	Behchokò	Community	IC	On-going
	Colville Lake	Community	IC	On-going
	Déline *	Community	IC	On-going
	Dettah/Ndilo	Community	IC	On-going
	Enterprise	Community	IC	On-going
	Fort Good Hope	Community	IC	On-going
	Fort Liard	Community	IC	On-going
	Fort McPherson	Community	IC	On-going
	Fort Providence	Community	IC	On-going
	Fort Resolution	Community	IC	On-going
	Fort Simpson	Community	IC	On-going
	Fort Smith	Community	IC	On-going
	Gamètì	Community	IC	On-going
	Hay River	Community	IC	On-going
	Hay River Reserve	Community	IC	On-going
	Inuvik	Community	IC	On-going
	Jean Marie River	Community	IC	On-going
	Kakisa	Community	IC	On-going
	Łutselk'e	Community	IC	On-going
	Nahanni Butte	Community	IC	On-going
	Norman Wells	Community	IC	On-going
	Paulatuk	Community	IC	On-going
	Sachs Harbour	Community	IC	On-going
	Sambaa K'e	Community	IC	On-going
	Tsiigehtchic	Community	IC	On-going
	Tuktoyaktuk	Community	IC	On-going
	Tulita	Community	IC	On-going
	Ulukhaktok	Community	IC	On-going
	Wekweètì	Community	IC	On-going
	Whatì	Community	IC	On-going
	Wrigley	Community	IC	On-going
	Yellowknife	Community	IC	On-going

* funded through an operations expenditures transfer

NWT Housing Corporation

The Northwest Territories Housing Corporation (NWT HC) provides social and market housing programs and services including subsidized rental and homeownership programs (including purchase and repairs), and unsubsidized rental housing in rural and remote communities. Policy and program development play a key role in creating appropriate programs to address the core housing need of NWT residents and promote self-reliance. The NWT HC incorporates energy-efficient technologies in its housing design and in the retrofitting of housing to improve its sustainability and energy efficiency. The NWT HC also works in partnership with the Canada Mortgage and Housing Corporation to cost-share the development and improvement of housing infrastructure across the NWT. At the community level, the NWT HC partners with Local Housing Organizations, and municipal and Indigenous governments, to manage and administer community housing services in 33 communities.

(thousands of dollars)				
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Activity				
Finance and Infrastructure Services	18,276	51,107	23,762	18,668
	18,276	51,107	23,762	18,668
Infrastructure Investments				
Large Capital Projects	18,201	50,777	23,432	18,668
Small Capital Projects	-	-	-	-
Information Technology Projects	75	330	330	-
	18,276	51,107	23,762	18,668
Allocated to:				
Tangible Capital Assets	18,276	51,107	23,762	18,668
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	18,276	51,107	23,762	18,668

This summary reflects the 2019-2020 planned infrastructure expenditures of the NWT Housing Corporation. The financing of these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. Contribution funding is provided by the GNWT through the NWT HC's sponsoring department, the Department of Finance, in the annual Main Estimates. This information is intended for review purposes only.

NWT Housing Corporation

Finance and Infrastructure Services

Finance and Infrastructure Services (F&IS) is responsible for overall planning of capital infrastructure projects including development, design and procurement, and delivery of capital infrastructure projects in support of the NWTHC's rental and homeownership programs. This includes the administration and acquisition of suitable land and the security of NWTHC assets and mortgage interests. F&IS also leads efforts in maintenance management activities of the rental housing portfolio in order to ensure its long term sustainability and is the NWTHC's lead on issues related to energy efficiency and new housing technologies.

	(thousands of dollars)			
	2019-2020 Capital Estimates	2018-2019 Revised Estimates	2018-2019 Capital Estimates	2017-2018 Actuals
Infrastructure Investments				
Large Capital Projects	18,201	50,777	23,432	18,668
Small Capital Projects	-	-	-	-
Information Technology Projects	75	330	330	-
	18,276	51,107	23,762	18,668
Allocated to:				
Tangible Capital Assets	18,276	51,107	23,762	18,668
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	18,276	51,107	23,762	18,668

NWT Housing Corporation

Finance and Infrastructure Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Major retrofit, 11 units, Public Housing (PH)	Aklavik	Community	TCA	2019-20
Major retrofit, 1 unit, Homeownership Entry Level Program (HELP)	Behchokò	Community	TCA	2019-20
Major retrofit, 7 units, PH	Behchokò	Community	TCA	2019-20
Local Housing Organization (LHO) Office	Behchokò	Community	TCA	2019-20
Major retrofit, 1 unit, PH	Colville Lake	Community	TCA	2019-20
Major retrofit, materials, 4 units, PH	Déline	Community	TCA	2019-20
Major retrofit, labour, 3 units, PH,	Déline	Community	TCA	2019-20
Major retrofit, 2 units, PH	Dettah	Community	TCA	2019-20
Major retrofit, 1 unit, HELP	Fort Good Hope	Community	TCA	2019-20
Major retrofit, 1 unit, PH	Fort Liard	Community	TCA	2019-20
LHO Office/Warehouse	Fort Liard	Community	TCA	2019-20
Major retrofit, 1 unit, PH	Fort McPherson	Community	TCA	2019-20
Major retrofit, 1 unit Market Housing (MH)	Fort Resolution	Community	TCA	2019-20
Major retrofit, 3 units PH	Fort Resolution	Community	TCA	2019-20
Major retrofit, 5 units, PH	Fort Simpson	Community	TCA	2019-20
Major retrofit, 8 units, PH	Fort Smith	Community	TCA	2019-20
Materials and labour, 2 units. MH	Hay River	Community	TCA	2019-20
Major retrofit, 4 units, PH	Hay River	Community	TCA	2019-20
Major retrofit, 4 units, PH	Hay River Reserve	Community	TCA	2019-20
Major retrofit, 17 units, PH	Inuvik	Community	TCA	2019-20
Major retrofit, 2 units, PH	Lutselk'e	Community	TCA	2019-20
Major retrofit, 2 units, PH	N'dilo	Community	TCA	2019-20
Major retrofit, materials, 2 units, PH	Norman Wells	Community	TCA	2019-20
Major retrofit, 1 unit, PH	Paulatuk	Community	TCA	2019-20
Major retrofit, 2 units, HELP	Tsiigehtchic	Community	TCA	2019-20
Major retrofit, 4 units, PH	Tuktoyaktuk	Community	TCA	2019-20
Major retrofit, 4 units, PH	Tulita	Community	TCA	2019-20
Materials and labour, 4 units, MH	Ulukhaktok	Community	TCA	2019-20
Vehicle replacement	Various	Community	TCA	2019-20
Computer hardware/system upgrades	Various	Community	TCA	2019-20
Designated Substance Surveys	Various	Community	TCA	2019-20
Major retrofit, 1 unit, PH	Whatì	Community	TCA	2019-20
Major retrofit, 2 units, PH	Wrigley	Community	TCA	2019-20
Major retrofit, 7 units, PH	Yellowknife	Community	TCA	2019-20
Seniors Mixed Rent Complex, materials and labour	Yellowknife	Community	TCA	2019-20
Replacement reserve, PH	Yellowknife	Community	TCA	2019-20

Appendix A

GLOSSARY

Activity	A division of a Department
Amortization	The portion of the total cost of a tangible capital asset (TCA) that is charged to an operations expense in the current fiscal period as a result of charging the cost of a TCA to an operations expense over its useful economic life.
Appropriation	The authority to incur an expenditure that is set out in an Act respecting the authorization of expenditures, or the express authority in the FAA or another Act to incur an expenditure, or to make a disbursement out of the Consolidated Revenue Fund.
Classification	Community - A specific community utilizes; e.g.. a school or water treatment plant Regional - Limited primarily to a specific region; e.g.. a highway project Territorial - A territorial project; e.g.. park infrastructure, Stanton Hospital or Information Technology projects
Budget	A detailed estimate of future transactions, in terms of quantities, money values or both, designed for planning and control over future operations and activities.
Capital Investment Expenditure	An expenditure incurred to purchase, construct, develop or otherwise acquire a tangible capital asset to be owned by Government or a Public Agency.
Contribution	A conditional transfer of approved funds to a third party to fulfill a statutory obligation or other Government objective within a specified time frame.
Deferred Maintenance (DM)	Is a dedicated allocation of funds to the maintenance of Government owned assets. Historically, maintenance has competed for funding with other projects and was often deferred
Department	A division of the public service continued or established by statute, or designated as a department by the Commissioner in Executive Council, on the recommendation of the Premier; or the Office of the Legislative Assembly.
Disposal	The processes of removing of an asset from use and from the accounting records as a result of destruction, loss, obsolescence or abandonment.
Estimates	Annual estimates of expenditures and revenues of the GNWT in the context of budgets (i.e. Main Estimates for operations revenue and expenses; Capital Estimates for infrastructure expenditures).
Expenditure	For purposes of the <i>Financial Administration Act</i> , means an outlay of funds, or incurrence of a liability, that results in an operating expense or infrastructure expenditure.
Financial Instrument	Any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial Management Board	The committee of the Executive Council, established by the <i>Financial Administration Act</i> .
Foreign Currency Exchange Loss	The amount by which the reporting currency of a financial instrument devalues between the time that the financial instrument is acquired and when it is settled.
Infrastructure Contribution (IC)	A contribution made to a third party, by the Government, to purchase, construct, develop or acquire a tangible capital asset, where the risks and rewards incident to ownership are retained by the third party.
Loss on Sales of Assets	The amount by which the net book value of a tangible capital asset (TCA) exceeds the proceeds of sale of that TCA.
Large Capital Asset	A tangible capital asset with a total project cost exceeding \$600,000.
Location	The community where the a tangible capital asset is physically located. (Various if not located in or near a specific community; e.g.. a highway project)
Net Book Value	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-downs.
Position	A job description established within the public service. The term "active positions" includes positions that are occupied, or temporarily vacant.
Public Agency	A statutory body specified in Schedule A, B, or C of the <i>Financial Administration Act</i> .
Public Private Partnerships (P3)	A business venture which is funded and operated through a partnership of government and one or more private sector companies.
Regions	Geographical subdivisions of the Northwest Territories for administrative purposes.
Revised Estimates	Includes the Capital Estimates and Supplementary Appropriations.
Small Capital Asset	A tangible capital asset with a total project cost of \$50,000 or greater, but not exceeding \$600,000.

Tangible Capital Asset (TCA)

A non-financial asset having physical substance that;

- is held for use in the production or supply of goods, delivery of services or program outputs;
- has a useful economic life beyond one fiscal year;
- is intended to be used on a continuing basis;
- is not intended for resale in the ordinary course of operations; and
- cost is equal to, or greater than, \$50,000

Examples of major categories of tangible capital assets are:

- Land (other than land acquired at no cost to the government)
- Roads and Bridges
- Barges and Tugboats
- Airstrips and Aprons
- Buildings
- Ferries
- Fences
- Signs
- Aircraft
- Network Transmission Systems
- Fuel Distribution Systems
- Park Improvements
- Water and Sewer Works
- Mainframe and Software Systems
- Mobile and Heavy Equipment
- Major Equipment
- Medical Equipment
- Leasehold Improvements

Valuation Allowance

An amount recorded to recognize the potential reduction in value of a recorded financial asset or non-financial asset due to the recorded amount not likely to be fully recovered or fully realized. The valuation allowance is an offset to the recorded amount of the asset to determine the carrying value, net book value, or net realizable value of the related asset.

Work-in-progress (WIP)

An account used to record capital expenditures prior to the applicable tangible capital asset being substantially complete or put into service.

Work Performed on Behalf of Others

The Government undertakes to perform certain functions in the Northwest Territories on behalf of the Government of Canada or others. Funds expended for these activities are fully recovered and are not required to be appropriated by the Legislative Assembly.

Appendix B

Capital Planning Process

The Capital Planning Process is a committee-based process that has several groups continuously reviewing and monitoring each step of the process to ensure that there is the proper amount of review and oversight to maintain process integrity.

The Capital Planning Process is built on the following cornerstones:

- Establishment of clear roles and responsibilities
- Accurate and timely project planning
- Justification of capital projects through the capital planning process, and
- Controlling project cost and risk.

This process allows one Government capital investment target and all departmental projects compete for funds within the target. Projects are prioritized on a government-wide basis according to a specific ranking criteria.

The primary criteria for ranking capital projects are as follows:

1. Protection of People;
2. Protection of Assets;
3. Protection of Environment;
4. Financial Investment; and,
5. Program Needs or Requirement.

Secondary criteria are used to further assess the urgency of projects, within each of the primary criteria. The secondary criteria are as follows:

1. Direct Impact Scale – how many impacted?
2. Severity of Impact – what is the impact?
4. Urgency – how soon is it needed?
3. Mitigation – what else can be done?

The capital planning process can be summarized from the following process chart:

