




2021-2022

PUBLIC ACCOUNTS

SECTION IV: SUPPLEMENTARY FINANCIAL STATEMENTS - BOARDS

Government of
Northwest Territories

BEAUFORT-DELTA EDUCATION COUNCIL
INUVIK, NT

CONSOLIDATED ANNUAL FINANCIAL REPORT
June 30, 2021

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Message from Superintendent of Schools Devin Roberts

On behalf of the Beaufort Delta Divisional Education Council (BDDEC), I am pleased to present the Annual Report for 2020 - 2021. The Management Discussion and Analysis (MD&A) is presented as a go-forward responsibility of the management and the Board Members to promote transparency and accountability.

The 2020 – 2021 year continued to be a challenging year. BDDEC operated the schools with enhanced cleaning and social distancing in the classrooms. Staff and students experienced additional mental stress operating in this environment. Some parents asked to be supported through on-line learning due to fears of exposure to Covid-19. The continuing challenge for our education council was to deliver meaningful education and support to our students and staff. All travel was restricted and staff training was accomplished via interactive on-line sessions. BDDEC continued to support the students with access to education through additional purchases of computers and data communication sticks for communicating over the internet.

The District Education Council (DEC) held regular meetings with monthly updates through video conferencing or remote call-in. All of the DEC Board members were active in their communities and supportive of the actions of the senior management in the operations of the schools.

Within the schools we experienced a retirement of some long-term teachers, and the turnover of other teachers was higher than normal with most citing Covid-19 restrictions as the reason for their resignation and return to the south. This has made recruiting additional teachers difficult, and we were successful in recruiting through a number of on-line career events held at a number of universities.

Personal Protective Equipment (PPE) continues to be required for all staff and students with continued protocols regarding cleaning of the school focusing on protection of our students and staff.

As the Covid-19 situation continues to develop we will be proactive in the protection of our students and our staff while maintaining high standards of education for our students.

BDDEC's goals defined in the 2020 - 2021 Operating Plan

- **To improve student success in Literacy**
- **To improve student success in Numeracy**
- **To improve student success in Indigenous Language(s) and Culture**
- **To increase understanding an practice of Social Responsibility of students**

This approach will enable BDDEC to state the progress that the organization has made and will highlight areas where improvement is needed. Some of the key accomplishments in 2020 - 2021 include:

- **Continued partnership with the Gwich'in Tribal Council (GTC) on a course presented at the middle years to reflect the Gwich'in culture and history.**
- **Partnership with the Inuvialuit Regional Corporation (IRC). The IRC continues to support to Inclusive schooling with Educational Psychologist visits.**
- **Inclusive Schooling continued to experience improvement in the 2020 – 2021 year thanks to funding made available with the Jordan's Principle Program.**
- **Northern Distance learning statistics show continual improvement and show that the service has been utilized for those students in small schools that want dash one courses. The program with ECE's financial contribution continues to expand with additional schools throughout the NWT in the 2020 – 2021 year with plans for further expansion in the 2021 – 2022 year.**
- **BDDEC continues to focus on literacy and numeracy initiatives to improve teacher practices and development with a focus on student achievement. Jordan's Principle Funding support the additional support staff as Literacy Coaches and Math Coaches which work with the teachers to provide additional capacity.**
- **BDDEC in 2020 – 2021 finally fully staffed the Community Youth Crisis Counselors in each of the communities. This was a GNWT initiative in 2020 to provide mental and emotional supports to the students year round. Previously the school Counselors were not available to the students in the summer, and counselling services were often unavailable in the communities.**
- **BDDEC continues to provide the Access to High School Education program formerly known as the 'Home Boarding Program'. This program provides academic, behavioral and financial support for students who do not have access to high school courses in their communities. Students are from Sachs Harbour and Tsiigehtchic. Students are enrolled in school at East Three Secondary School in Inuvik or Chief Julius in Fort McPherson**
- **For the 2020 – 2021 year BDDEC continues to work with the recently adopted Aboriginal Language and Culture directive from ECE. On the land programming continues to be a major focus for the program.**
- **Staff changes for the 2021 – 2022 include the retirement of Superintendent Frank Galway and the appointment of Devin Roberts as Superintendent. Krista Cudmore was appointed as Asst. Superintendent for the 2021 – 2022 year.**
- **The 2020 – 2021 CAT 4 exams showed a considerable improvement in Literacy and Math. The continued focus will be to continue to achieve these significantly improved results.**

The world of education is changing globally, nationally and territorially. The Beaufort Delta Education Council (BDDEC) recognizes the importance of embracing these changes to prepare northern students for participation in a 21st century economy. There is a significant achievement gap between Aboriginal students and non-Aboriginal students. BDDEC is committed to addressing this achievement gap. Research indicates that culture-based educational strategies impact student outcomes. With the increased focus on indigenizing education, BDDEC will continue to ensure teaching and learning is done in context and more and more meaningful to the students it serves.

Going forward into the 2022 year BDDEC is recognizing the change work locations and to better support students has a number of staff that work effectively from home.

Overview

The Beaufort Delta Divisional Education Council (BDDEC) for the 2020 – 2021 year provides Junior Kindergarten to Grade 12 instruction for 1,489 students through 9 schools in the in 8 communities of Inuvik, Aklavik, Fort McPherson, Tsiigehtchic, Tuktoyaktuk, Sachs Harbour, Ulukhaktok, and Paulatuk.

Sachs Harbour and Tsiigehtchic offer education from Junior Kindergarten to Grade 9 at which time the Access to Education program makes arrangements for the students to live in Fort McPherson or Inuvik for full time attendance of high school to complete Grades 10 – 12. The program encourages students to become role models for other students in their communities. The Access to Education program accomplishes this by ensuring that the students have regular visits with their families, regular trips home, and provides assistance for the family to attend the graduation of their children from High School.

BDDEC is committed to delivery of culture-based education to the students and receives extensive support for various programs from the Gwich'in Tribal Council (GTC) and the Inuvialuit Regional Corporation (IRC). Both GTC and IRC are actively involved in helping to develop on the land programs, and additional support was received from ITI for the Take a Kid Hunting and Take a Kid Trapping programs. All of the schools provide Aboriginal Language and Culture programs which encourages students to succeed through a better understanding and awareness of their culture and language.

BDDEC Board of Directors

The BDDEC Board of Directors are appointed by the DEA's from the local communities. Both Gwich'in Tribal Council and the Inuvialuit Regional Corporation have the authority to appoint one position (each) on the BDDEC Board. DEA positions are elected in the local communities and serve for a three year term. The BDDEC Board had one face-to-face meeting, and two video conference regular meetings during the 2020 – 2021 year. Due to Covid-19 additional meetings were scheduled via video conference or by telephone to address the issues arising in the education council due to the pandemic. As of June 30 2021 the following were in these positions.

Chairperson	Darlene Gruben
Vice-Chairperson	Jennifer Parrott
Member-at-Large	Gilber Thrasher Sr
Aklavik	Rita Arey (Acting)
Fort McPherson	Mary Rose Tetlichi
Inuvik	Jennifer Parrott
Paulatuk	Gilbert Thrasher Sr
Sachs Harbour	Vacant
Tsiigehtchic	Archie Inglangasuk Jr
Tuktoyaktuk	Darlene Gruben
Ulukhaktok	Joanne Ogina
Gwich'in Tribal Council	Bobbi Jo Greenland
Inuvialuit Regional Corporation	Lucy Kuptana

The Executive Committee consists of the Chairperson, the Vice-Chairperson, the Member-at-Large which are elected by the BDDEC Board, and a representative from each indigneous government. The Executive Committee meets monthly with the BDDEC Board Office Staff.

BDDEC Staff

Superintendent of Schools	Devin Roberts
Assistant Superintendent	Vacant
Assistant Superintendent	Richard McKinnon
Comptroller	Vacant
Public Affairs Coordinator	Vacant
LAN Manager	Michael Reardon
Technical Officer	Vacant
Finance Officers	Ken Crocker
	Kurt Scheiwiller
	Vacant
Administrative Assistant	Loni Noksana-Ruben

Consultants

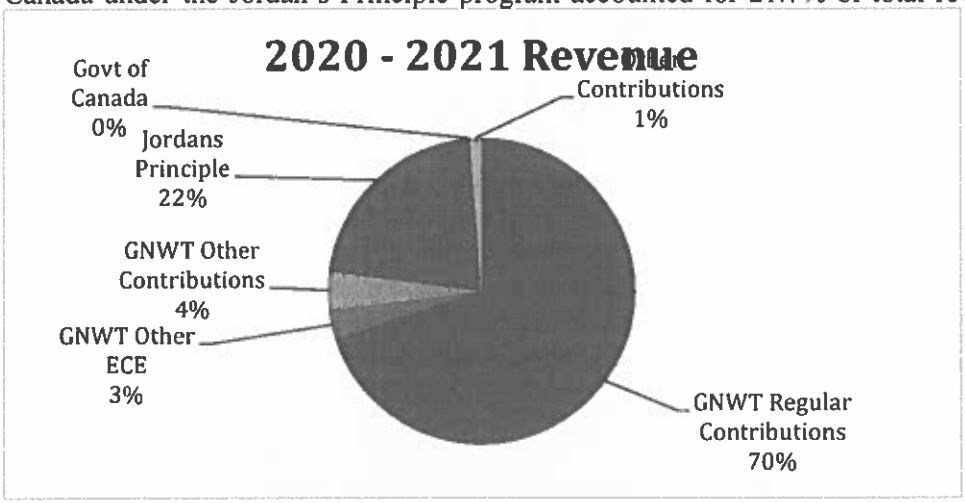
Inclusive Schooling	Justin Guy/Sonia Gregory
Indigenous Languages	Velma Illasiak/Erica Thompson
Literacy Coordinator k-12	Julie Donahue-Kpolugbo/Erica Thompson
Junior Kindergarten	Danielle Aylward
Math/Science	Shawn Feener
PowerSchool	William Logan
Northern Distance Learning	Edward Hartley/William Logan
Trauma Informed Education	Lori Brown
Data	Patrick MacIntyre

Principals

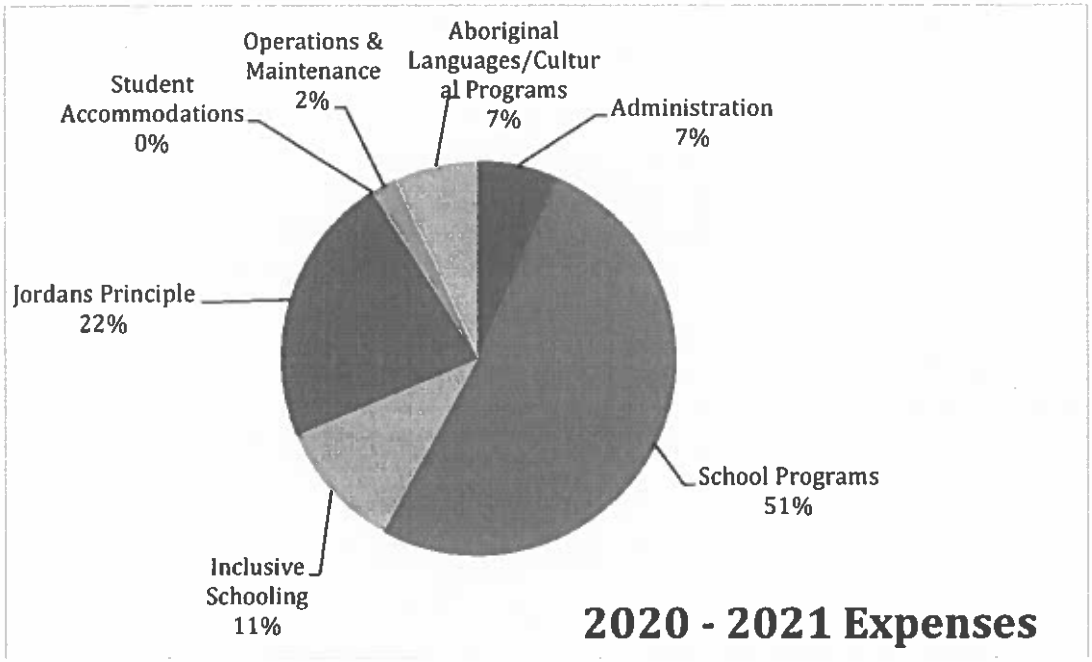
Angik – Paulatuk	Julliette Clark
Chief Julius – Fort McPherson	Shirley Peterson
Chief Paul Nitidchie – Tsiighetchic	Nicolas Kopot/Lara Gerritse appointed for 2022
Helen Kalvak – Uluhaktok	Patrick MacIntyre/Nicolas Kopot appointed for 2022
Inualthuyak – Sachs Harbour	Stephen Keoughan
Mangilaluk – Tuktoyaktuk	Ephraim Warren
Moose Ker School – Aklavik	Vivian Wirth/Daniel Summers appointed for 2022
East Three Elementary – Inuvik	Elizabeth McNeil
East Three Secondary – Inuvik	Krista Cudmore/To be appointed for 2022

Financial Highlights

Revenues for 2020 – 2021 of $46.5 million was $0.3 million lower than budgeted. GNWT regular contributions accounted for 70% of the revenue at $32.5 million an increase of $1.6 million from 2019 - 2020 year. Other contribution agreements from the GNWT brought the total GNWT contributions to $35.9 million; which is an increase of $3.4 million from the 2019 – 2020 year. Total revenues of $46.5 million were an increase of $6.7 million from the 2019 - 2020 year. Funding from the Government of Canada under the Jordan's Principle program accounted for 21.7% of total revenue at $10.1 million.



Expenses are broken into program cost; school programs accounted for 51.3% of cost at $23.1 million, Inclusive schooling for 33.1% of cost at $14.9 million. Total expenses at $45.1 million were $6.6 million greater than 2019 - 2020, and $2.4 million less than the 2020 - 2021 Budget.

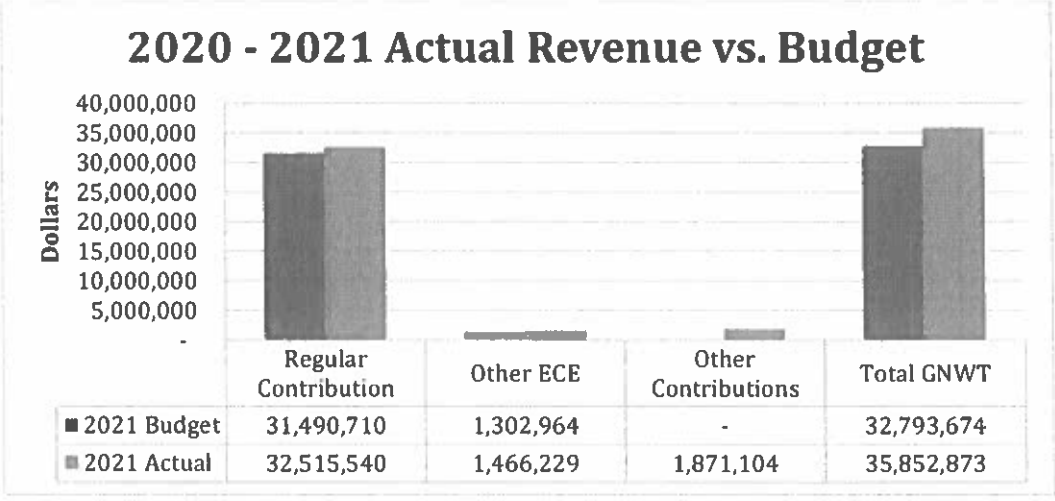


2020 – 2021 Revenues

For 2020 - 2021 BDDEC Consolidated Statement of Operations had an Operating Surplus of $1.4 million compared to a Budgeted Operating Deficit of $0.7 million.

The DEA's and BDDEC continue to form strategic partnerships, and are successful in finding additional sources of funding for school activities.

Chart 1 displays our 2020 – 2021 Actual Revenues compared to the budgeted revenue.



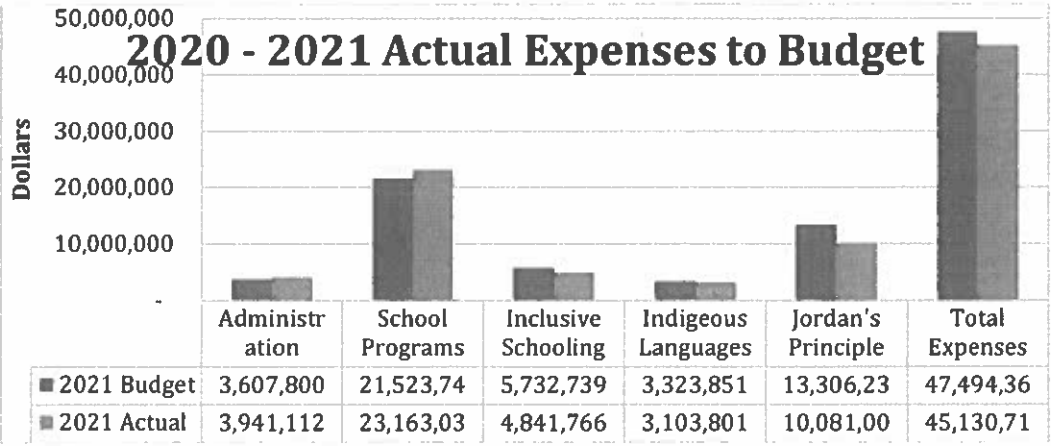
2020 – 2021 Expenses

Expenses for the year-end June 2021 were $2.4 million less than the budget of $47.5 million for a total cost of $45.1 million. This represents a $6.6 million increase in expenditures from 2019 -2020, or a 17.1% increase in spending from previous year.

Inclusive schooling had expenses of 14.9 million representing an increase in spending from the 2019 - 2020 year of $4.0 million. The increase was due to increase staff and supplies funded through the Jordan's Principle program.

Indigenous Languages had expenses of $3.1 million; which represents an increase of expenditures of $321 K from the 2019 – 2020 year.

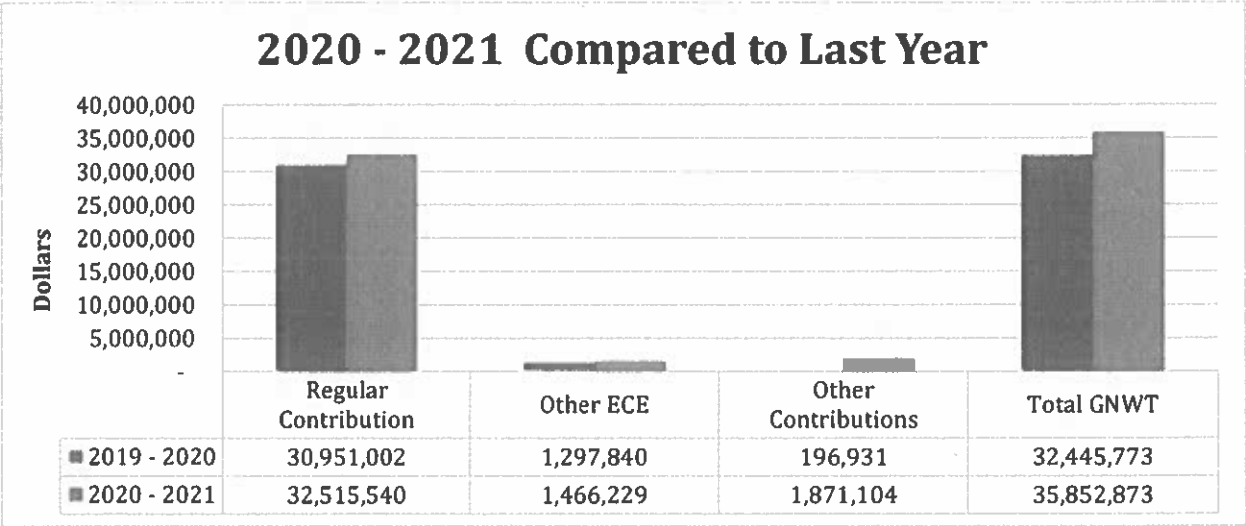
Chart 2 is a program comparison of our expenses for 2020 - 2021 compared to the budgeted expenses.



	Administration	School Programs	Inclusive Schooling	Indigeous Languages	Jordan's Principle	Total Expenses
2021 Budget	3,607,800	21,523,74	5,732,739	3,323,851	13,306,23	47,494,36
2021 Actual	3,941,112	23,163,03	4,841,766	3,103,801	10,081,00	45,130,71

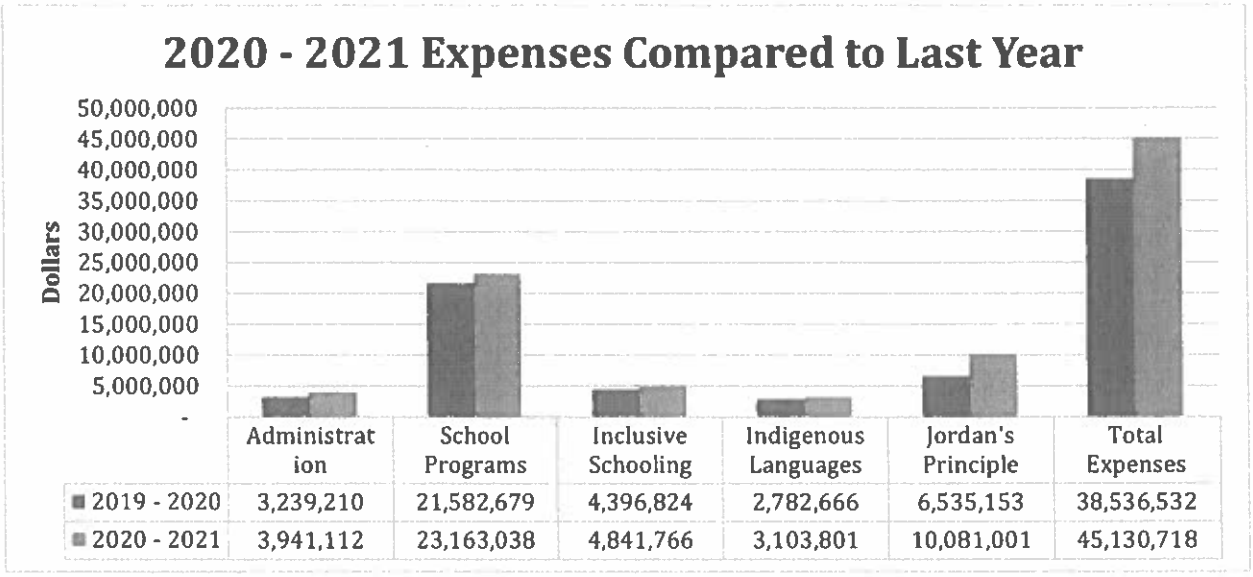
When comparing 2021 against 2020, BDDEC experienced a 17.0% increase in revenues, and an increase in expenses of 17.1% resulting in an operating surplus of $1.4 million. As a result for the year ended June 2021, the Accumulated Surplus is $3.8 or 8.2% of revenues. ECE has an upper limit of a 7% Accumulated Surplus. Management is developing plans to reduce the Accumulated Surplus to the approved level.

Chart 3 is a comparison of the Year-end 2021 GNWT Revenues compared to the 2020 Revenues



	Regular Contribution	Other ECE	Other Contributions	Total GNWT
2019 - 2020	30,951,002	1,297,840	196,931	32,445,773
2020 - 2021	32,515,540	1,466,229	1,871,104	35,852,873

Chart 4 compares the 2021 Program Expenses against to the 2020 Program Expenses.



	Administration	School Programs	Inclusive Schooling	Indigenous Languages	Jordan's Principle	Total Expenses
2019 - 2020	3,239,210	21,582,679	4,396,824	2,782,666	6,535,153	38,536,532
2020 - 2021	3,941,112	23,163,038	4,841,766	3,103,801	10,081,001	45,130,718

The plan for the 2020 – 2021 year was to have a Deficit of $728K. Due to restrictions imposed due to Covid-19 planned activities and travel were deferred. Training, teacher development and meetings were presented with on-line platforms or was deferred until a later date. This combined with the partial closure of the schools resulted in a surplus of $1.4 million which increased the Accumulated Surplus from $2.4 million at the end of June 2020 to $3.8 million for the end of June 2021.

The strength of the organization is the commitment of the staff working for the Beaufort Delta Divisional Education Council, and their dedication to the students in our area. The weakness of the organization is the remoteness of some of the schools, the distance between the schools and the high turnover of the staff. Each year represents a major recruiting drive to replace approximately 20% - 30% of the teaching staff. The turnover at the end of the 2021 year was substantially higher. This was due to a number of the long-term teacher retiring and a significant number of other teachers citing the Covid-19 restrictions as their reason for wanting to return to the South. Student attendance remains a high concern, and many initiatives have been implemented to increase the student's attendance in the schools.

Student and Teacher population for each school as of June year-end *

Community	School	2021 Students	2021 Teachers	2020 Students	2020 Teachers
Aklavik	Moose Kerr	148.00	19.00	128.00	12.00
Fort McPherson	Chief Julius	147.00	17.00	141.00	16.00
Inuvik	East 3 Elem	438.50	36.00	451.00	41.30
Inuvik	East 3 Second	273.80	30.00	275.80	26.50
Invuik DEA	Subtotal	712.30	66.00	726.80	67.80
Paulatuk	Angik	67.50	8.00	59.50	8.00
Sachs Harbour	Inualthuyak	16.00	2.50	16.00	2.50
Tsiigehtchic	Chief Paul Niditchie	43.00	5.75	40.00	5.75

Tuktoyaktuk	Mangilaluk	235.00	23.00	237.50	20.00
Ulukhaktok	Helen Kalvak	120.00	13.00	121.00	13.00
Total		1488.80	154.25	1469.80	145.05

Note: **Teachers included NWTTA members who are classroom teachers, principals, assistant principals, program support teachers, wellness counsellors, indigenous language teachers, literacy coaches, etc.*

Operating Environment

BDDEC operates in a remote part of the Northwest Territories and as result has some unique circumstances.

Strengths

- Each school has a Safe and Caring School Program
- Each school has procedure manuals, and practices lock down procedures on a regular basis
- Each school has staff that have completed first aid training
- Breakfast programs supplied at all schools
- Each school operating an On the Land Program is in possession of or in the process of getting Satellite phones in the event of an emergency
- Staff are well trained and supported in additional training
- Many of the Administration staff are long-term employees giving stability to the organization

Weakness

- Travel to remote communities by air and road, the concern has been addressed by having three well maintained vehicles equipped with Satellite phones for remote travel. Air travel is approved only with approved air carriers. Additional issues are the aircraft fuel availability at several of our remote communities, this adds to the difficulty in travel to the communities.
- Student attendance, each community is working on programs unique to the community to raise community awareness of the importance of attendance and to encourage students to attend

Threats

- Staff housing continues to be an issue in several of the communities, management is working with NWT Housing to ensure that housing will be available for teachers when they arrive
- High turnover of staff continues, management is getting involved in recruiting much earlier in the year knowing that there will be positions available

Opportunities

- Many staff including management are long-term employees of BDDEC, this give the school council a base to build upon in mentoring new teachers
- An active mentoring program for new teachers
- Introduction for new teachers in a New to the North Conference which identifies the cultural difference and differences working in the North
- BDDEC host an in-service for returning staff each year to provide additional support, training, and outline objectives for our region before school starts

The Mary Bryant Award for Improvement in English (Award)

A joint venture between the Beaufort Delta Education Council, (BDDEC) the Mary and Joe Bryant family (Family) and the Ottawa Independent Writers (OIW): "the Parties", wish to establish a fund to be known as the "Mary Bryant Award for Student Improvement in English". The fund shall consist of a principal amount, to be determined, and interest earned and accrued on such principal amount. Additional contributions may be received by BDDEC from individual donors to the fund in future years. Such contributions shall be added to the principal amount. The fund is currently administrated by the Ottawa Independent Writers in combination with other funds administrated through the organization.

Background

Ottawa resident Mary Bryant, now deceased, spent many years working in the North, and taught school in Aklavik. She was an avid writer and long-time member of the Ottawa Independent Writers organization (www.oiw.ca). Upon her passing in spring 2011, the OIW Board felt that an appropriate tribute to her amazing life would be an award to a deserving student within the BDDEC, with emphasis on English skills. The idea was proposed to the Family and the BDDEC, and was met with great enthusiasm. This paper sets out the proposed operation and other issues pertaining to the Award.

Concept

OIW, the Family and other interested parties will contribute to the Award, to be managed by the BDDEC. It will be set up as an endowment, with the principal to be invested and the annual award to be paid from interest earned, although the initial award, hopefully given in 2012, and some incidental set-up expenses may be drawn from the principal as there will be little time available for interest earning. The Family will act as financial advisors to BDDEC, to ensure the Award will be available for a deserving student for many years to come. The Award is intended to be a yearly event, unless for some reason no student qualifies for the criteria established by the BDDEC.

The Parties agree that they will act collegially on the ongoing management of the Award. OIW commits to an initial contribution of $1000, the Family to at least $2000, and OIW will solicit additional contributions from persons familiar with Mary. BDDEC will issue tax receipts to those contributors who indicate a desire for same.

The Award Recipient

The Award is intended for a high school student within the BDDEC jurisdiction, with particular emphasis, but not necessarily to the exclusion of other areas, on the regions of Aklavik, Tuktoyaktuk, and Fort McPherson, as these communities had special interest to Mary. The BDDEC will set up the selection process as it sees fit: the Award is intended for a high school student who has shown the most improvement in written English skills during the school year. BDDEC will develop the specific criteria to be used to select the winning student, and advise the other Parties of the winner and the reasons for choosing that student. The Award will be presented in a suitable ceremony near the end of the school year. The other Parties will attempt to take part in the ceremony in some electronic fashion if possible. The Award is independent of any other honors the recipient may receive. The recipient will receive a

cheque for the designated amount, as determined by the BDDEC and the Family, plus a small token of remembrance he or she may keep. There will also be a modest plaque or similar item created by the BDDEC that will identify the Award, and each year's recipient; the enduring plaque will rotate from school to school on an annual basis as winners are selected. While the student may use the Award in whatever manner he or she wishes, OIW and the Family would prefer that it be used in some way that advances the student's educational career.

The Award is open to all high school students attending a school within BDDEC's jurisdiction and shall be granted to the student who shows the most improvement in English studies throughout the school year. The Award is intended to be a yearly event, unless for some reason no student qualifies for the criteria established by BDDEC.

Criteria used to determine the recipient of the award shall be developed by BDDEC, in consultation with the Parties. The Parties and BDDEC agree to act collegially on the ongoing management of the fund/Award.

In the event that unforeseen circumstances make the specified use of this Fund no longer practical or desirable, BDDEC is hereby authorized to make any changes it may deem appropriate, such changes however to be in keeping, as far as possible, with the spirit and general intent of the fund and with agreement of the Parties.

No Award was given for the Mary Bryant Award for the 2020 – 2021 year.

Stallworthy-Carpenter Fund

Sarah Hilda Stallworthy was the widow of an RCMP officer who served the NWT during the 1940s. Mrs. Stallworthy had never been to the NWT, but maintained an interest in its development and was concerned about the difficulties she believed indigenous children faced in higher education.

The Superintendent of the BDDEC was able to describe for Mrs. Stallworthy an initiative the Board would be taking over the next few years to ease the transition for indigenous students from small communities as they are brought into the high school in Inuvik.

Mrs. Stallworthy felt that this plan has significant merit, and in April 1990 made the Beaufort-Delta Board the beneficiary of her estate.

Mrs. Stallworthy passed away in August 1990. The estate of approximately $215,000 will be held in trust with the annual interest to be used at the discretion of the Superintendent to further the secondary education of indigenous students within the Board. The fund has been designated by the Board the Harry Stallworthy/Noah Carpenter fund. Mr. Stallworthy developed his wife's enduring interest in the north.

Dr. Carpenter is the first Inuit doctor, the only Inuvialuit specialist surgeon to emerge from the Northwest Territories, and is known for the development of surgical techniques. He attended a residential school, and in 1963 graduated from high school in Inuvik. He has a Honourary Doctor of Law from the University of Calgary, was appointed a Citizen Ambassador to China in 1987 and is a member of the Native Physicians Association of Canada, the Canadian College of Health Service Executives, the Science Institute of the NWT, the Canada Science Council, and the International Society of Endovascular Surgeons. He has been an inspiration to many northerners.

The Stallworthy will stated that BDDEC should receive this money with the provision that the principal remain intact and all interest earned to be used to fund aboriginal students for activities in keeping with the intent of the Will.

Initially, the intent of the Will was to fund orientation visits for students who would be attending high school outside of their community. After our regional residence closed, the BDDEC Executive broadened the scope to include activities for more senior students to travel nationally and internationally. Such travel must contain some element that supports or promotes the post-secondary education and/or success in school. Travel for sport activities is NOT eligible.

In 2004 - 2005 the BDDEC executive decided to allocate to a maximum of $2K/eligible school. This was raised to $2.5K/eligible school in 2011/12. Meritorious proposals are presented to the Executive each spring for the ensuing school year.

No funds were awarded for the 2020 – 2021 years

Terry Halifax Fund

Terry Halifax was a Town of Inuvik Councillor who passed away suddenly after a town council meeting in 2015. First elected to the town council in 2004; he served as the Chair of the community Energy Planning Committee and the Administration Committee. He was known for not holding back in expressing what he felt was the best interest of the Town and its residents. And as such he was well known through his work with community projects, volunteerism and school involvement.

In recognition of Terry Halifax's commitment to the community, the Terry Halifax Bursary will be awarded annually to the high school student who exemplifies what it means to be a capable citizen through community, school involvement, volunteerism and leadership.

Starting in 2019, the school administration will recommend a recipient after consultations with staff to the Superintendent of Schools. The selection will be made no later than mid-May with the bursary to be presented during the graduation ceremony in early June. Annual award will be $500.

It is the desire of the Bursary Committee to present the award to a graduating students, but any student that best exemplifies being a capable citizen will be considered.

There was no award for the 2020 – 2021 year

R. Gosselin "Go For It Award"

The Council received a bequest to establish the R. Gosselin "Go For It Award" fund in 2020. The terms of the bequest state that the NWT Parks & Recreation Association will award annually to the individual who exemplifies what it means to be a capable citizen through community recreation volunteerism and leadership.

Annual award will be $500.

There was no award for the 2020 – 2021 year

Summary and Outlook

BDDEC has completed a most successful year: culturally scholastically and financially. Many of the communities have introduced community specific programs which encourages attendance. This year resulted in a number of graduate looking to further their education through advanced schooling.
The impact of the Pandemic has been significant effecting both our operations and the mental well being of the students and the staff. BDDEC is committed to following the Emerging Wisely plan in dealing with Covid-19. During the summer our focus was on creating a safe environment for students and staff ensuring that social distancing was followed and that the correct Personal Protective Equipment would be in place for the start of school. The plan is for all of the schools to offer regular full-time attendance while supporting those students that have decided not attend at the current time. Programs are being evaluated as to what BDDEC will be able to offer in the school during the coming year.

Attendance continues to be a major concern. The schools are constantly reviewing and looking for better ways to engage the students and their parents in encouraging attendance. With our hiring program this year we were pleased to offer positions to a number of our former graduates. These individuals have become role models for our students as to what they can accomplish, and that they can bring their education back to their community to help others.

Financially we have managed to accumulate a surplus through effective cost controls, forming partnerships with other groups, and through the efforts of staff to bring forward ideas where we have been funded with additional contribution agreements.

For the 2020 – 2021 year a substantial amount of funding was received through the contribution agreement with the Government of Canada with the Jordan's Principle program. This helped to fund 12 Literacy Teachers and 62 Support Assistants in the schools. Latest discussions indicate that this program will continue in some form for at least another several years which will help to provide additional staffing to support the development of students.

Looking forward, there is a concern about the potential for reduced funding. BDDEC is well positioned financially and looking forward to 2021 – 2022 year and has identified areas where additional staffing will result in better services to our students, so reallocation of staff and increased staffing planned will continue into the 2021 – 2022 year. Our staff continues to look for opportunities to deliver education in an effective and efficient manner. The opportunities are forming education partnerships, eLearning, and new approaches to education. Staff continue to develop skill sets through attendance at conferences, and a number of staff continue to upgrade their skill set to become better at their positions. With this dedication, even with the possibility of reduced funding we believe the future is bright for the students of the Beaufort Delta.

BEAUFORT DELTA DIVISIONAL EDUCATION COUNCIL
Aklavik, Ft. McPherson, Inuvik, Paulatuk, Sachs Harbour, Tsiigehtchic, Tuktoyaktuk, Ulukhaktok

MANAGEMENT RESPONSIBILITY FOR FINANCIAL STATEMENTS

The Minister of Education, Culture and Employment
Government of the Northwest Territories

The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of the authority in all material respects and in accordance with Canadian Public Sector Accounting Standards (CPSAS) as well as the Financial Administration Manual (FAM) and the Financial Administration Manual for Education Authorities (FAMEA) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of Beaufort-Delta Education Council have been conducted within the statutory powers of the Beaufort-Delta Education Council. The operations and administration of the Beaufort-Delta Education Council as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Education Act, Financial Administration Act, CPSAS, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Beaufort-Delta Education Council Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors, Avery Cooper & Co. Ltd., Chartered Professional Accountants, annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture and Employment of the Government of the Northwest Territories.

Approved and confirmed on behalf of the Beaufort-Delta Education Council

Devin Roberts
Superintendent
June 30, 2021

Gary McBride
Comptroller

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INDEPENDENT AUDITORS' REPORT

To the Minister of Education, Culture and Employment
Government of the Northwest Territories

Report on the Audit of the Consolidated Financial Statements

Qualified Opinion

We have audited the accompanying consolidated financial statements of Beaufort-Delta Education Council which comprise the Consolidated Statement of Financial Position as at June 30, 2021 and the Consolidated Statements of Changes in Net Financial Assets (Debt), Statement of Operations and Statement of Cash Flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the matter described in the Basis for Qualified Opinion paragraph, these consolidated financial statements present fairly, in all material respects, the financial position of the Beaufort-Delta Education Council as at June 30, 2021 and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Salaries and related benefits paid to employees of the Beaufort-Delta Education Council are administered by the Government of the Northwest Territories and are audited as part of the Government of the Northwest Territories audit. Our audit scope was limited as we did not audit the components of compensation and benefits expenditures and related balances. Accordingly we are not able to determine whether any adjustments might be necessary to compensation and benefits expenditures, payroll liabilities, employee future benefits, net financial resources and accumulated surplus/deficit as well as note disclosures associated with transactions and year-end balances relating to compensation and benefits.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements of Beaufort-Delta Education Council taken as a whole. The supplementary information included on various schedules is presented for purposes of additional information and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion in the audit of consolidated financial statements taken as a whole.

Other Information

Management is responsible for the other information. The other information comprises the Management Discussion and Analysis.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the management Discussion and Analysis prior to the date of this auditor's report. if, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and the Act of the Northwest Territories, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Those charged with governance are responsible for overseeing the 's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the 's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the 's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITORS' REPORT - cont'd.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

We further report, in accordance with the Education Act's requirement for the Education Authority to comply with the Financial Administration Act, in our opinion, proper books of account have been kept by the Beaufort-Delta Education Council, the consolidated financial statements are in agreement therewith and the transactions that have come under our notice have, in all significant aspects, been within the statutory powers of the Council.

Avery Cooper & Co. Ltd.

AVERY COOPER & CO. LTD.
Chartered Professional Accountants
Yellowknife, NT

July 31, 2021

BEAUFORT-DELTA EDUCATION COUNCIL

Statement I

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents (Note 4)	$ 16,129,122	$ 10,450,789
Restricted Assets (Note 6)	294,960	293,125
Accounts Receivable (Note 8)	419,017	456,432
	16,843,099	11,200,346
LIABILITIES		
Accounts Payable and Accrued Liabilities (Note 10)	829,750	893,782
Payroll Liabilities (Note 10)	4,324,867	4,018,169
Employee Deductions Payable	2,597	1,687
Deferred Revenue (Note 11)	5,235,178	856,006
Post-Employment Benefits (Note 17)	2,352,075	2,704,647
Trust Liabilities (Note 6)	294,960	293,125
	13,039,427	8,767,416
NET FINANCIAL ASSETS (Statement III)	3,803,672	2,432,930
NON-FINANCIAL ASSETS		
Prepaid Expenses (Note 20)	1,500	3,000
	1,500	3,000
ACCUMULATED SURPLUS	$ 3,805,172	$ 2,435,930

Approved:

Superintendent

Council Member

See the accompanying notes and schedules.

BEAUFORT-DELTA EDUCATION COUNCIL

Statement II

CONSOLIDATED STATEMENT OF OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Government of the NWT			
Regular contributions	$ 31,490,710	$ 32,515,540	$ 30,951,002
Other ECE contributions (Note 31)	1,302,964	1,466,229	1,297,840
Other contributions (Note 32)	-	137,407	196,931
GNWT - COVID contributions	-	1,733,697	-
Total Government of the NWT	32,793,674	35,852,873	32,445,773
Government of Canada			
Jordan Prinicpal	13,306,232	10,081,000	6,601,884
Other Government of Canada	8,020	7,900	25,445
Total Government of Canada	13,314,252	10,088,900	6,627,329
Board Generated Funds			
Investment Income	160,000	125,685	113,234
Other	498,649	432,502	565,326
Total Board Generated Funds	658,649	558,187	678,560
TOTAL REVENUE	46,766,575	46,499,960	39,751,662
EXPENSES (Schedule 1)			
Indigenous Languages and Education	3,323,851	3,103,801	2,782,666
Administration	3,607,800	3,003,657	2,381,814
Inclusive Schooling	5,732,739	4,841,766	4,396,824
School Programs	21,523,745	23,131,068	21,478,463
Student Accommodations	-	31,970	104,216
Operations & Maintenance	-	937,455	857,396
Jordan's Principle	13,306,232	10,081,001	6,535,153
TOTAL EXPENSES	47,494,367	45,130,718	38,536,532
OPERATING SURPLUS (DEFICIT)	$ (727,792)	$ 1,369,242	$ 1,215,130

See the accompanying notes and schedules.

BEAUFORT-DELTA EDUCATION COUNCIL

Statement III

CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
OPERATING SURPLUS (DEFICIT)	$ (727,792)	$ 1,369,242	$ 1,215,130
Purchase of Prepaid Expenses	-	(1,500)	(3,000)
Use of Prepaid Expenses	-	3,000	4,516
	-	1,500	1,516
INCREASE (DECREASE) IN NET FINANCIAL ASSETS	(727,792)	1,370,742	1,216,646
NET FINANCIAL ASSETS, BEGINNING OF YEAR	2,432,930	2,432,930	1,216,284
NET FINANCIAL ASSETS, END OF YEAR	$ 1,705,138	$ 3,803,672	$ 2,432,930

See the accompanying notes and schedules.

BEAUFORT-DELTA EDUCATION COUNCIL

Statement IV

CONSOLIDATED STATEMENT OF CASH FLOW
For the Year Ended June 30, 2021

Cash provided by (used in):	2021	2020
OPERATING TRANSACTIONS		
Operating surplus (deficit)	$ 1,369,242	$ 1,215,130
Changes in non-cash assets and liabilities:		
Decrease (increase) in accounts receivable	37,415	(175,316)
Increase (decrease) in accounts payable	(64,032)	(82,807)
Increase (decrease) in payroll liabilities	306,698	(888,081)
Increase (decrease) in employee deductions payable	910	(299)
Increase (decrease) in deferred revenue	4,379,172	(404,673)
Increase (decrease) in post-employment benefits	(352,572)	(103,634)
Decrease (increase) in prepaid expenses	1,500	1,516
Cash provided by operating transactions	5,678,333	(438,164)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	5,678,333	(438,164)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	10,450,789	10,888,953
CASH AND CASH EQUIVALENTS, END OF YEAR	$ 16,129,122	$ 10,450,789

See the accompanying notes and schedules.

NOTE 1 NATURE OF ORGANIZATION

The Beaufort-Delta Education Council was established under the Education Act of the government of the Northwest Territories by order of the Minister dated March 31, 1989. Its purpose is to administer and maintain the standards of educational programs defined under the Act in the member communities of the Beaufort-Delta region.

Member communities have formed local District Education Authorities (DEA) which have assumed the responsibility to provide adequate educational programs within their respective communities.

The consolidated financial statements reflect the assets, liabilities, revenues and expenses, changes in net financial assets (debt) and change in financial position of the reporting entity. This entity comprises the Education Council operations plus all of the member District Education Authorities that are owned or controlled by the Beaufort-Delta Education Council and are, therefore, accountable to the Council for the administration of their financial affairs and resources. At present, the DEA's that are owned or controlled by the organization are Aklavik, Tsiigehtchic, Fort McPherson, Inuvik, Paulatuk, Sachs Harbour, Tuktoyaktuk and Ulukhaktok.

Interdepartmental and organizational transactions and balances between these organizations have been eliminated for consolidation purposes.

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expense items are recognized in the accounts and reported in the consolidated financial statements. The accrual basis of accounting is utilized for all funds. Under this basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

(b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques and short term highly liquid investments that are readily convertible to cash and with a maturity date of 90 days or less from the date of acquisition.

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES, continued

(c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arms' length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized cost include cash, accountable funds, due from the GNWT and other accounts receivable.

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, payroll liabilities, deferred revenue, post-employment benefits and accountable funds.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset, is recognized in operations.

(d) Non-Financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by the Beaufort-Delta Education Council because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Beaufort-Delta Education Council.

(e) Tangible Capital Assets

All buildings and works, furniture, equipment and vehicles are the property of the GNWT. The minister grants to the Beaufort-Delta Education Council the full occupancy and use of such facilities and equipment where required for the administration and delivery of the education programs. Capital assets with a value in excess of $50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines by the GNWT. Capital assets with a value of less than $50,000 are recorded as a current expense.

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES, continued

(f) Revenue Recognition

Government Transfers:

Revenues are recognized in the period in which the transactions or events occur that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers or transfers of tangible capital assets are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are recognized as acquired or built.

GNWT - Regular contributions:

The regular contributions from the GNWT are determined by a funding formula and are received in monthly installments. The Beaufort-Delta Education Council retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the GNWT.

Other contributions:

The Beaufort-Delta Education Council follows the deferral method of accounting for other contributions. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Deferred Revenue

Deferred Revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenue when the eligible expenditure are incurred.

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES, continued

Investment Income

Investment income is recognized when received or receivable, if the amount can be reasonably estimated.

Special Purpose Funds

School activity funds which are fully controlled by the Beaufort-Delta Education Council with respect to when and how the funds available can be discussed are included. the funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefit. examples might include planned student trips or funds specifically designated for the purchase of equipment or materials required to support an activity.

Student activity funds which are controlled by students or parties other than the Beaufort-Delta Education Council are not included even if custody of the funds is held by the Beaufort-Delta Education Council. Examples of excluded funds might be student clubs or associations for which the Beaufort-Delta Education Council has no ongoing responsibility of liability for losses.

Stallworthy / Carpenter Endowment contributions:

Endowment contributions and investment income are recognized as direct increases in accumulated surplus.

Terry Halifax Endowment contributions:

Endowment contributions and investment income are recognized as direct increases in accumulated surplus.

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES, continued

(g) Budget Data

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 128 and 129.

The priorities and funding allocations are determined by the Board of Trustees of each Beaufort-Delta Education Council and the budget is legally adopted by a motion of the board in accordance with Section 135(3) of the Education Act.

Board approved budgets are submitted to the Minister of education, Culture and Employment for final approval as directed by Sections 117(2) k, l and m of the Education Act.

This annual budget includes estimates of revenues, expenses and the net operating surplus (deficit). Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Beaufort-Delta Education Council.

The budget may be amended within a given fiscal year in accordance with Beaufort-Delta Education Council policy, regulations and approved budget procedures. The budget data presented in the consolidated financial statements reflects the original Minister approved budget for the school year.

(h) Measurement Uncertainty

The preparation of these consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the amounts of revenue and expenses during the period. Actual results could differ from those estimates. Accounts subject to measurement uncertainty are post-employment benefits as determined by an actuary.

(i) Inventories including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by the Beaufort-Delta Education Council are treated as expenses during the year of acquisition and are not recorded on the statement of financial position.

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES, continued

(j) Payroll Liabilities

According to the Northwest Territories Teachers Association (NWTTA) and GNWT Collective Agreement, teaching staff have their salary issued by the GNWT bi-weekly pay system. NWTTA staff will have earned their annual salary by June 30th which provides for continued payment during the summer. GNWT payroll for NWTTA starts with the annualized salary commitment for compensation and then allocates the complete payout of that value over the number of pay periods between August 1 and July 31. Pay periods falling in July are therefore accrued.

The duties and compensation base for UNW School year employees are scheduled to align with the academic year although actual start dates and durations vary by specific location and job function. Accordingly, the Beaufort-Delta Education Council determines the start dates of their UNW employees and accrues the related payroll liability as appropriate.

All other staff are accrued to include earnings to June 30.

(k) Post-Employment Benefits, Compensated Absences, and Termination Benefits

Under the terms and conditions of employment, education board employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternal and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

(l) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expenses. Transfers include grants and contributions and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES, continued

(m Foreign Currency Translation

Foreign currency transactions are to be translated in Canadian dollars. Revenues and expenses denominated in a foreign currency are reported at a rate in the date of the transaction. Monetary items that have yet to be settled at the exchange rate are translated at the exchange rate in effect on the date of financail statement. Exchange gain or loss resulting from foreign exchange rate would be accounted for in the financial statement.

(n) Contributed Materials and Services

The Beaufort-Delta Education Council recognizes contributions of materials and services, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations and would otherwise have been purchased.

NOTE 3 FUTURE ACCOUNTING CHANGES AND ADOPTION OF NEW ACCOUNTING STANDARDS

Future Accounting Changes

Financial instruments

The Public Sector Accounting Board (PSAB) issued PS 3450 Financial Instruments effective for fiscal years beginning on or after April 1, 2022. Items within the scope of the standard are assigned to one of two measurement categories: fair value, or cost or amortized cost. Fair value measurement will apply to derivatives and portfolio investments in equity instruments that are quoted in an active market. Also, when groups of financial assets and financial liabilities are managed on a fair value basis they may be reported on that basis. Other financial assets and financial liabilities will generally be measured at cost or amortized cost. Until an item is derecognized, gains and losses arising due to fair value remeasurement will be reported in the Statement of Remeasurement of Gains and Losses. There is no significant impact on the financial statements as a result of its application.

Other New Standards

Effective July 1, 2022, Education Bodies will concurrently be required to adopt: PS 2601 Foreign Currency Translation, PS 1201 Financial Statement Presentation, and PS 3041 Portfolio Investments in the same fiscal period. Government organizations that apply PSAS were required to adopt these standards effective April 1, 2012, however there are no significant impacts on the financial statements as a result of these applications.

Effective July 1, 2022, Education Bodies will be required to adopt PS 3280 Asset Retirement Obligations. This standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets. The Education Body is assessing the impact of this standard on the consolidated fiancial statements and currently estimates it will result in an increase in asset retirement obligations of $xxxx at June 30, 2023.

Effective July 1, 2023, Education Bodies will be required to adopt PS 3400 Revenue. This standard provides guidance on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations. The impact of these standards on the financial statement is currently being assessed.

NOTE 4 CASH AND CASH EQUIVALENTS

	2021	2020
Cash	$ 16,129,122	$ 10,450,789
	$ 16,129,122	$ 10,450,789

NOTE 5 SPECIAL PURPOSE FUNDS

(Not applicable)

NOTE 6 RESTRICTED ASSETS

The Council received a bequest to establish the Harry Stallworthy - Noah Carpenter Fund. The terms of the bequest state that the principal shall remain intact and the net annual income therefrom shall be made available to students of Inuit heritage for financial assistance in the High School Orientation Program.

		2021	2020
Comprised of:			
Short-term	- GIC 2.0% due June 24, 2021	$ 270,000	$ 265,000
	- Due from general cash	336	2,138
		$ 270,336	$ 267,138
Stallworthy / Carpenter Endowment Fund:			
Principal proceeds received		$ 216,515	$ 216,515
Interest earned to date		271,624	268,438
Expenses to date		(217,803)	(217,815)
		$ 270,336	$ 267,138

The Council received a bequest to establish the Terry Halifax Fund in 2018. The terms of the bequest state that the East Three school will award annually to the student who exemplifies what it means to be a capable citzen through community, school involement, volunteerism and leadership.

Comprised of:			
Short-term	- GIC 2.0% due June 24, 2021	$ 21,000	$ 21,000
	- Due from general cash	(376)	379
		$ 20,624	$ 21,379
Terry Halifax Fund:			
Principal proceeds received		$ 21,000	$ 21,000
Interest earned to date		1,124	840
Expenses to date		(1,500)	(500)
		$ 20,624	$ 21,379

NOTE 6 RESTRICTED ASSETS, continued

The Council received a bequest to establish the R. Gosselin Go For It Award Fund in 2020. The terms of the bequest state that the NWT Parks & Recreation Association will award annually to the individual who exemplifies what it means to be a capable citzen through community recreation, volunteerism and leadership.

Comprised of:			
Short-term	- GIC 2.0% due June 24, 2021	$ 4,000	$ 4,000
	- Due from general cash	-	608
		$ 4,000	$ 4,608
R. Gosselin Go For It Award Fund:			
Principal proceeds received		$ 5,000	$ 5,000
Interest earned to date		-	-
Expenses to date		(1,000)	(500)
		$ 4,000	$ 4,608
TOTAL RESTRICTED ASSETS		$ 294,960	$ 293,125

NOTE 7 PORTFOLIO INVESTMENTS

(Not applicable)

NOTE 8 ACCOUNTS RECEIVABLE

	Accounts Receivable	Allowance	2021	2020
Government of the Northwest Territories:				
- Education, Culture and Employment	$ 212,269	$ -	$ 212,269	$ 33,473
- Municipal and Community Affairs	13,014	-	13,014	-
Due from GNWT	225,283	-	225,283	33,473
Other Accounts receivable	482,131	288,397	193,734	422,959
	$ 707,414	$ 288,397	$ 419,017	$ 456,432

NOTE 9 INVENTORY

(Not applicable)

NOTE 10 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2021	2020
Government of the Northwest Territories:		
Education, Culture and Employment	$ 12,500	$ 2,500
Municipal and Community Affairs	28,224	5,319
Department of Finance	-	46,335
Government of the Northwest Territories	40,724	54,154
Related Parties	449,969	383,966
Accounts payable	130,754	195,824
Accrued payables	208,303	259,838
	829,750	893,782
Payroll Liabilities		
To GNWT (A)	$ 4,324,867	$ 4,018,169

Note A: Amount outstanding to be paid to GNWT by Council for salaries and wages paid by June 30.

NOTE 11 DEFERRED REVENUE

	2021	2020
Government of the Northwest Territories		
Education, Culture & Employment		
- Healthy Food For Learning	$ 8,290	$ 29,729
- Breakfast Program - Tuktoyaktuk & Paulatuk DEA's	15,900	2,084
- Hamlet of Sachs Harbour	9,457	9,457
- Facility Use - Inuvik DEA	3,502	3,503
- Tutor Program - Aklavik and Paulatuk DEA's	3,850	-
- School & Public Library Services -Uluhaktuk FEA	-	21,000
- Literacy Program - Ulukhaktok DEA	-	972
Environment & Natural Resources		
- TAKH & TAKT	9,083	28,757
Library		
- NWT Library	-	20,754
- School & Public Library Services - Paulatuk	-	1,850
- School & Public Library Services - Aklavik DEA	-	175
Healthy and Social Services		
- Drop the Pop	-	459
Municipal & Community Affairs		
- Experience/Encounter with Canada/Keepers/TGC On the Land	11,524	102,754
Government of Canada		
- Jordon Prinicpal	4,919,618	454,235
Other		
OTL Youth Wellness	1,078	-
Show Kids You Care	5,000	-
Breakfast Program - Paulatuk DEA	-	5,192
Lights on CAF America	7,418	7,419
Inuvialuit Regional Corporation	7,320	-
Food First Foundation	75,970	32,440
Presidents Choice Foundation	2,076	1,086
Trust Income	500	-
Breakfast Program	66,347	37,245
Get Active NWT	8,545	-
Tides - OTL - Collaborative Fund	79,700	92,432
NWT Parks & Rec Get Active NWT	-	4,463
	$ 5,235,178	$ 856,006

NOTE 12 CONTRIBUTION REPAYABLE

(Not applicable)

NOTE 13 DUE FROM AND TO THE GOVERNMENT OF CANADA

(Not applicable)

NOTE 14 CAPITAL LEASE OBLIGATION

(Not applicable)

NOTE 15 PENSIONS

(Not applicable)

NOTE 16 LONG-TERM DEBT

(Not applicable)

NOTE 17 POST-EMPLOYMENT BENEFITS, COMPENSATED ABSENCES AND TERMINATION BENEFITS

In addition to the pension benefits, The Beaufort-Delta Education Council provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to the Beaufort-Delta Education Council's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actuarially valued using the expected utilization methodology.

Valuation results

The most recent actuarial valuation was completed as at February 15, 2019. The effective date of the next actuarial valuation is March 31, 2022. The liabilities are actuarially determined as the present value of the accrued benefits at February 15, 2019 and the results extrapolated to June 30,

NOTE 17 POST-EMPLOYMENT BENEFITS, COMPENSATED ABSENCES AND TERMINATION BENEIFTS, continued

2021. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the consolidated Government.

	Severance and Removal	Compensated Absences	2021	2020
Changes in Obligation:				
Accrued benefit obligations beginning of year	$ 1,603,419	$ 335,752	$ 1,939,171	$ 2,022,767
Current period benefit cost	157,247	40,048	197,295	182,977
Interest accrued	44,648	9,527	54,175	65,811
Benefit payments	(281,122)	(182,081)	(463,203)	(200,673)
Actuarial (gains)/losses	(34,152)	110,785	76,633	(131,711)
Accrued benefit obligations end of year	1,490,040	314,031	1,804,071	1,939,171
Unamortized net actuarial gain	(546,513)	159,981	(386,532)	(606,859)
Net future obligation	943,527	474,012	1,417,539	1,332,312
Total employee future benefits and compensated absences	943,527	474,012	1,417,539	1,332,312
Benefits Expense:				
Current period benefit cost	157,247	40,048	197,295	182,977
Interest accrued	44,648	9,527	54,175	65,811
Amortization of actuarial gains	(135,624)	(8,071)	(143,695)	(127,826)
	66,271	41,504	107,775	120,962

The discount rate used to determine the accrued benefit obligation is an average of 2.70%. No inflation rate was applied. The expected payments during the next five fiscal years are:

NOTE 17 POST-EMPLOYMENT BENEFITS, COMPENSATED ABSENCES AND TERMINATION BENEIFTS, continued

	Severance and Removal	Compensated Absences	Total
2022	$ 178,586	$ 38,104	$ 216,690
2023	154,285	31,802	186,087
2024	136,041	26,782	162,823
2025	125,812	24,552	150,364
2026	120,617	22,632	143,249
Next 5 years	543,738	96,924	640,662
Thereafter	-	-	-
Total	$ 1,259,079	$ 240,796	$ 1,499,875

NOTE 18 TRUST ASSETS UNDER ADMINISTRATION

(Not applicable)

NOTE 19 TANGIBLE CAPITAL ASSETS

(Not applicable)

NOTE 20 PREPAID EXPENSES

	2021	2020
LAS Holdings - R Ranking	$ -	$ 1,500
LAS Holdings - S Timothy	-	1,500
Prepaid Rent - Paula Stefure E-Learning Tuktoyaktuk	1,500	-
	$ 1,500	$ 3,000

NOTE 21 GNWT ASSETS PROVIDED AT NO COST

	Cost	Accumulated Amortization	2021 Net Book Value	2020 Net Book Value
BBDEC Student Housing Inuvik	$ 182,650	$ 182,650	$ -	$ -
Samuel Hearne Carpentry Shop	461,563	461,563	-	-
Samuel Hearne Auto Shop	1,308,100	559,379	748,721	775,781
Moose Kerr School	8,123,452	6,112,820	2,010,632	2,270,068
Aklavik Portable Classrooms	62,052	62,052	-	-
Chief Julius School	10,064,072	5,182,156	4,881,916	5,040,678
Mangilaluk School	7,146,891	5,319,273	1,827,618	2,036,489
Inualthuya School	2,750,507	1,943,752	806,755	1,021,890
Helen Kalvak School	8,864,887	7,675,719	1,189,168	1,416,947
Angik School	4,517,372	2,525,201	1,992,171	1,501,659
Chief Paul Niditchie	2,467,762	1,055,240	1,412,522	1,483,741
Moose Kerr Foundation Replacement	753,546	193,127	560,419	579,257
Chief Paul Niditchie School	1	-	1	1
Moose Kerr School - Ventilation	173,505	103,057	70,448	82,029
Moose Kerr School - Playscape	250,904	25,090	225,814	238,538
Helen Kalval HVAC	354,896	243,991	110,905	140,480
East 3 New Inuvik School	106,182,229	23,506,643	82,675,586	87,160,619
East Three - Wood Pellet System	2,040,628	351,442	1,689,186	-
Tsiigehtchic Gym Pilings	205,668	41,562	164,106	169,247
Aklavik Community Library	234,794	127,673	107,121	112,990
Angik Junior Kindergarden Play	350,877	17,544	333,333	-
East Three Carpentry Shop	734,188	48,946	685,242	712,774
Chief P. Niditchie - Playscape	208,874	20,887	187,987	201,912
Inualth Jr Kindergarten Playscape	233,044	12,947	220,097	-
E3 Elementary School - Playscape	347,809	34,781	313,028	336,215

Chief Julius Kinder Playscape	190,051	8,447	181,604	-
	$158,210,322	$ 55,815,942	$102,394,380	$105,281,315

NOTE 22 CONTRACTUAL OBLIGATIONS

The Council has entered into agreements for, or is contractually committed to, the following expenses payable subsequent to June 30, 2021:

	Expiry Date	2022	2023	2024	2025	Total
Equipment Leases	2025	$ 45,233	$ 45,233	$ 45,233	$ 3,769	$ 139,468
Commercial Leases	December 2022	146,100	73,050	-	-	219,150
Total		$ 191,333	$ 118,283	$ 45,233	$ 3,769	$ 358,618

NOTE 23 CONTINGENCIES

Before the year end, there was a global outbreak of a novel coronavirus known as COVID-19, which has had a significant impact on organizations through the restrictions put in place by the Canadian and U.S. governments regarding travel, business operations and isolation/quarantine orders. The extent of the impact the COVID-19 outbreak may have on the Organization will depend on future developments that are highly uncertain, and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, the duration of the outbreak, including the length of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are, or may, be put in place by Canada, U.S. or other countries to fight the virus. The Organization's activities have not been significantly impacted thus far, however, the Organization continues to assess the impact COVID-19 will have on its operations.

NOTE 24 RELATED PARTIES AND INTER-ENTITY TRANSACTIONS

The Beaufort-Delta Education Council is related in terms of common ownership to all GNWT-created departments, agencies and corporations. The Council enters into transactions with these entities in the normal course of operations. The Council is provided with various administrative services by the GNWT, the value of which is not reflected in these consolidated financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage by the Department of Finance, payroll services by the Department of Human Resources, internal audit services by the Department of Finance, and utility and maintenance by the Department of Public Works and Services. Transactions with related parties and balances at year end not disclosed elsewhere in the consolidated financial statements are disclosed in this note.

These transactions are in the normal course of operations and have been valued at the exchange amount, which is the amount of consideration established and agreed to by the related parties. Amounts due to and from related parties are non-interest bearing, and due within normal trade terms.

	2021	2020
Due to related parties		
Accounts payable:		
Contributions		
Government of the Northwest Territories:		
Department of Education, Culture & Employment	$ 12,500	$ 2,500
Department of Municipal & Community Affairs	28,224	5,318
Department of Finance	-	46,335
Government of the Northwest Territories	40,724	54,153
Other Related Parties:		
Various BDEC Schools	449,969	383,966
Total Accounts Payable	490,693	438,119
Due to Related Parties	$ 490,693	$ 438,119

	Accounts Receivable	Allowance	Net 2021	2020
Due from related parties				
Accounts receivable:				
Government of the Northwest Territories:				
Department of Education, Culture & Employment	$ 181,684	$ -	$ 181,684	$ 33,473
Department of Municipal & Community Affairs	13,015	-	13,015	-
Due from Related Parties	$ 194,699	$ -	$ 194,699	$ 33,473

NOTE 25 BUDGET DATA

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Beaufort-Delta Education Council which may or may not include the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the Education Act.

The annual budget includes estimates of revenue and expenses for the Operating fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Beaufort-Delta Education Council.

The budget figures presented are those approved by the Minister of Education, Culture and Employment on and have not been audited.

NOTE 26 ECONOMIC DEPENDENCE

The Beaufort-Delta Education Council receives its funding primarily from the GNWT. If the funding arrangements were to change, management is of the opinion that Beaufort-Delta Education Council operations would be significantly affected.

NOTE 27 FINANCIAL INSTRUMENTS

The Council's financial instruments consist of cash and temporary investments, accounts receivable, due from GNWT, accounts payable and accrued liabilities, accrued payroll, leave and termination benefits and due to GNWT. Unless otherwise noted, it is management's opinion that the Council is not exposed to significant interest rate, liquidity, credit, market, currency or cash flow risks arising from these financial instruments.

The Council's carrying value of cash and accrued salaries approximate fair value due to the immediate and short-term maturity of these instruments.

The Council's carrying value of the accrued leave and termination benefits approximates fair value based on information readily available in the NWTTA, UNW and Senior Manager's handbook.

The Council is subject to credit risk with respect to accounts receivable. Credit risk arises from the possibility that customers to which the Council provides services may experience financial difficulty and be unable to fulfil their obligations. The Council regularly monitors the amounts of outstanding receivables and initiates collection procedures to minimize credit risk.

NOTE 28 EXPENSES BY OBJECT

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
Compensation	$ 41,824,780	$ 39,593,657	$ 34,283,589
Other	5,669,587	5,537,061	4,252,943
	$ 47,494,367	$ 45,130,718	$ 38,536,532

NOTE 29 SUBSEQUENT EVENTS

(Not applicable)

NOTE 30 COMPARATIVE FIGURES

(Not applicable)

NOTE 31 ECE OTHER CONTRIBUTIONS

	2021	2020
French Program	$ 78,000	$ 75,000
eLearning	1,232,504	1,052,276
Literacy (Tuktoyaktuk)	27,811	36,404
Library (Aklavik)	48,614	55,374
Public Library Services (Ft McPherson)	29,574	27,035
Community Literacy Projects (Ft McPherson)	-	17,332
Literacy (Ulukhaktok)	15,000	7,350
Library (Ulukhaktok)	34,726	27,069
	$ 1,466,229	$ 1,297,840

NOTE 32 GNWT OTHER CONTRIBUTIONS

	2021	2020
Encounters with Canada	-	(3,578)
Self Regulation & Action Research (ECE)	-	2,502
Ivvavik	-	10,000
Regular Youth Sports Programs	-	4,665
RYS - Basketball (MACA)	7,000	2,000
RYS - Soccer (MACA)	-	613
NGDG Summit (MACA)	138	31,000
RYS - Volleyball (MACA)	956	1,000
Drop the Pop (H & SS)	23,193	18,533
TAKT	39,346	39,523
Experience Exchange Program	-	1,296
After School Physical Activity (MACA)	66,774	54,491
Enhancing Students (MACA)	-	2,480
Volleyball ISSR	-	4,744
Track and Field ISSR	-	6,000
Badminton ISSR	-	1,400
Keepers (MACA)	-	7,541
GSA Club	-	5,000
TGC - On The Land Program (Ft McPherson)	-	7,252
Misc revenue (Ulukhaktok)	-	469
	137,407	196,931

NOTE 33 CONTINGENT ASSETS

(Not applicable)

NOTE 34 CONTRACTUAL RIGHTS

(Not applicable)

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 1

CONSOLIDATED DETAILS OF EXPENSES

For the Year Ended June 30, 2021

	Administration	Inclusive Schooling	Indigenous Languages and Education	School Programs	Student Accommodations	Operations & Maintenance	Jordan's Principle	Total
SALARIES:								
Teachers	$ -	$ 1,385,790	$ 1,343,476	$ 12,250,139	$ -	$ -	$ 2,590,133	$ 17,569,538
Instruction Assistants	-	-	52,196	150,829	-	-	773,129	976,154
Non-instructional Staff	1,200,723	1,619,775	368,087	3,181,635	-	-	3,793,937	10,164,157
Board/Trustee Honoraria	39,207	-	83,826	30,815	-	-	-	153,848
EMPLOYEE BENEFITS								
Employee Benefit/Allowance	336,151	1,202,589	622,056	5,145,312	-	431,900	2,923,802	10,661,810
Leave and Termination	-	-	-	68,150	-	-	-	68,150
SERVICES PURCHASED/ CONTRACTED								
Professional/Technical Services	62,842	60,768	-	-	-	-	-	123,610
Postage/Communication	42,618	1,107	624	104,783	1,869	-	-	151,001
Utilities & Leases	1,061	-	-	3,848	-	-	-	4,909
Travel	51,798	47,723	27,932	78,901	-	-	-	206,354
Student Travel	-	-	3,000	7,783	30,101	-	-	40,884
Advertising/Printing/Publishing	21,660	-	-	-	-	-	-	21,660
Maintenance/Repair	78,794	-	12,903	136,959	-	-	-	228,656
Rentals/Leases	32,843	-	36,794	162,092	-	146,100	-	377,829
Others	64,238	1,778	-	31,661	-	359,455	-	457,132
Contracted Services	33,281	61,265	15,445	272,862	-	-	-	382,853
MATERIALS/SUPPLIES/FREIGHT								
Materials	282,581	94,943	225,060	1,173,083	-	-	-	1,775,667
Furniture and Equipment	732,169	572,589	286,472	239,819	-	-	-	1,831,049
Freight	23,691	10,575	25,930	92,397	-	-	-	152,593
CONTRIBUTIONS/TRANSFERS								
Transfers - Other	-	(217,136)	-	-	-	-	-	(217,136)
Total	$ 3,003,657	$ 4,841,766	$ 3,103,801	$ 23,131,068	$ 31,970	$ 937,455	$ 10,081,001	$ 45,130,718

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 2

REPORT ON ACTIVITIES OF SPECIFIC PROGRAMS
INCLUSIVE SCHOOLING EXPENSES
For the Year Ended June 30, 2021

FUNCTION	General Inclusive Schooling	Staff Development	Assistive Technology	Student Resources	Total
SALARIES					
Program Support Teachers	$ 1,385,791	$ -	$ -	$ -	$ 1,385,791
Consultants	434,294	-	-	-	434,294
Support Assistants	1,122,926	-	-	-	1,122,926
Non Instructional Staff	-	-	62,555	-	62,555
EMPLOYEE BENEFITS					
Employee Benefits/Allowances	1,202,589	-	-	-	1,202,589
SERVICES PURCHASED/ CONTRACTED					
Professional/Technical Services	1,707	1,178	-	-	2,885
Travel	47,723	-	-	-	47,723
Other Contracted Services	122,033	-	-	-	122,033
MATERIAL/SUPPLIES/FREIGHT					
Materials	92,854	-	569,551	-	662,405
Furniture and Equipment	5,127	-	-	-	5,127
Freight	8,781	-	1,794	-	10,575
TOTAL	$ 4,423,825	$ 1,178	$ 633,900	$ -	$ 5,058,903

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 3

REPORT ON ACTIVITIES OF SPECIFIC PROGRAMS
INDIGENOUS LANGUAGES AND EDUCATION EXPENSES
For the Year Ended June 30, 2021

FUNCTION	Student Instruction	Teaching/ Learning Resources	Professional Development	School Activities and Integrated Community Programs	Total
SALARIES					
ALCBE Teachers	$ 1,343,476	$ -	$ -	$ -	$ 1,343,476
Language Consultants	210,123	-	-	145,478	355,601
Instruction Assistants	-	-	-	52,196	52,196
Honoraria	33,225	3,262	-	47,339	83,826
Elders in Schools	-	-	-	12,486	12,486
EMPLOYEE BENEFITS					
Employee Benefits/Allowances	583,680	-	-	38,376	622,056
SERVICES PURCHASED/ CONTRACTED					
Professional/Technical Services	624	-	-	-	624
Travel	752	27,931	-	11,755	40,438
Student Transportation (bussing)	-	-	-	3,000	3,000
Advertising/Printing/Publishing	-	-	-	395	395
Rentals/Leases	1,350	2,374	-	33,070	36,794
Other Contracted Services	3,550	11,075	-	820	15,445
MATERIAL/SUPPLIES/FREIGHT					
Materials	86,266	30,815	-	107,981	225,062
Furniture and Equipment	5,474	116,803	-	164,195	286,472
Freight	4,446	3,733	-	17,751	25,930
TOTAL	$ 2,272,966	$ 195,993	$ -	$ 634,842	$ 3,103,801

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 4

REPORT ON ACTIVITIES OF SPECIFIC PROGRAMS
INDIGENOUS LANGUAGES AND EDUCATION (CONTRIBUTIONS)
For the Year Ended June 30, 2021

Contibution Agreement Indigenous Languages	Budget	July 1 to March 31	April 1 to June 30	Total
Revenue	3,323,851	2,267,181	669,469	2,936,650
Expenses				
Salaries	878,115	1,618,035	783,515	2,401,550
Other - O & M	-	130,734	62,621	193,355
Moose Kerr	355,056	40,986	49,750	90,736
Chief Paul Niditchie	152,731	12,186	28,645	40,831
Chief Julis	179,968	73,541	12,989	86,530
East Three Elementary	490,344	3,083	69,232	72,315
Angik	198,612	1,690	18,877	20,567
Inualthuyak	111,673	1,822	14,378	16,200
Mangilaluk	268,760	24,693	7,649	32,342
Helen Kalvak	215,124	83,875	16,700	100,575
East Three Secondary	473,468	14,105	34,695	48,800
Total Expenses	3,323,851	2,004,750	1,099,051	3,103,801
Net Surplus (Deficit)	-	262,431	(429,582)	(167,151)

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 5

REPORT ON ACTIVITIES OF SPECIFIC PROGRAMS
FRENCH LANGUAGE PROGRAM
For the Year Ended June 30, 2021

	ECE Contributions July 1 to June 30	Commitment from Beaufort Delta Education Council	Total Expenses July 1 to June 30
Bilateral Agreement Funding			
Special Projects as listed in the agreement:			
Teacher's Assistant Salary	$ 63,000	$ 20,951	$ 83,951
French Monitor - Wage	-	37,020	37,020
French Monitor - Travel	-	2,081	7,550
French Monitor - Housing	-	11,936	11,936
French Resources	5,000	(2,137)	2,863
Cultural Activities	5,000	(5,000)	-
Professional Development	5,000	(5,000)	-
Mentorship with YCS on Immersion Program	15,000	-	15,000
Total	$ 93,000	$ 59,851	$ 158,320
Regular GNWT Funding			
Immersion Program	$ 78,000		
Mentorship YCS	15,000		
CMEC Odyssel Program	-		
GNWT - ECE - Food Allowance	42,557		
Total	$ 135,557		

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 6

REPORT ON ACTIVITIES OF SPECIFIC PROGRAMS
JORDAN'S PRINCIPLE
For the Year Ended June 30, 2021

	Full Year Total			9 and 3 Month Split	
	June 30, 2021 Budget Unaudited	June 30, 2021 Actual	June 30, 2020 Actual	July 1, 2019 - March 31, 2021 Actual	April 1, 2020 - June 30, 2021 Actual
Revenue					
First Nations and Inuit Health Branch	$12,851,997	$14,546,383	$ 6,000,568	$14,546,383	$ -
Carry Forward from Previous Year	454,235	454,235	1,055,551	454,235	8,187,227
Total Revenue	13,306,232	15,000,618	7,056,119	15,000,618	8,187,227
Expenses					
Administration	1,319,707	773,128	86,479	317,698	455,430
Personnel	11,986,525	9,307,872	6,061,479	6,495,693	2,812,179
Transportation	-	-	66,371	-	-
Materials and Supplies	-	-	168,853	-	-
	-	-	218,702	-	-
Total Expenses	13,306,232	10,081,000	6,601,884	6,813,391	3,267,609
Net Surplus (Deficit)	$ -	$ 4,919,618	$ 454,235	$ 8,187,227	$ 4,919,618
Deferred Revenue	$ -	$ 4,919,618	$ 454,235	$ 8,187,227	$ 4,919,618

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 7

NORTHERN DISTANCE LEARNING
For the Year Ended June 30, 2021

Contibution Agreement Northern Distance Learning (NDL)	Budget	July 1 to March 31	April 1 to June 30	Total
Revenue				
Government of the NWT	1,279,504	762,128	517,376	1,279,504
Expenses				
Salaries/Wages				
Instructional Staff				
- 3 OBL teachers and support	535,804	368,901	153,129	522,030
- DL coordinator	266,200	269,124	133,150	402,274
Non-Instructional Staff				
- IT coordinator & support	120,000	68,911	36,753	105,664
- Coordinator Travel (15 schools)	40,000	37,830	6,375	44,205
Coordinator telephone	-	1,299	477	1,776
Services Purchased/ Contracted				
In-class support persom (person, phone, doc cam)	175,500	174,972	30,767	205,739
Classroom materials and other supplies	-	8,469	1,176	9,645
Hardware and software				
Computer Equipment				
- Inuvik Hardware/software	142,000	80,293	78,568	158,861
Amendment 1: shared portion of 1 year license	-	1,620	1,609	3,229
Total Expenses	1,279,504	1,011,419	442,004	1,453,423
Net Surplus (Deficit)	-	(249,291)	75,372	(173,919)

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 7 cont'd

NORTHERN DISTANCE LEARNING
For the Year Ended June 30, 2021

	Total Fiscal Year	Inuvik	Total
REVENUE:			
Education, Culture and Employment	$ 1,279,504	$ 1,279,504	$ 1,279,504
EXPENSES			
Salaries/Wages			
Instructional Staff			
- 3 OBL teachers and support	522,030	522,030	522,030
- DL coordinator	402,274	402,274	402,274
Non-Instructional Staff			
- IT coordinator & support	105,664	105,664	105,664
- Coordinator Travel (15 schools)	44,205	44,205	44,205
Coordinator telephone	1,776	1,776	1,776
Classroom materials and other supplies	9,645	9,645	9,645
Services Purchased/ Contracted			
In-class support persom (person, phone, doc cam)	-	205,739	205,739
Hardware and software			
Computer Equipment			
- Inuvik Hardware/software	158,861	158,861	158,861
Freight	3,229	3,229	3,229
Total Expenses	1,247,684	1,453,423	1,453,423
Net Surplus/(Deficit)	$ 31,820	$ (173,919)	$ (173,919)

BEAUFORT-DELTA EDUCATION COUNCIL

Schedule 8

REPORT ON ACTIVITIES OF SPECIFIC PROGRAMS
STUDENT SUCCESS INITIATIVE
For the Year Ended June 30, 2021

NWT Student Success Initiative
Professional Development Initiative
Title of Project: Ongoing Development of Collaborative Teams and Response to Intervention

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
Revenue	$ 130,000	$ 77,850	$ 132,850
Expenses:			
Salaries/Wages			
Facilitator Fees	25,500	3,554	44,050
Travel			
Air Charter	76,500	112	37,629
Accommodation	25,500	-	43,049
Daily Per Diems	8,500	-	26,005
Workshop Expenses			
Refreshments	25,500	-	14,861
Miscellaneous	8,500	8,632	8,994
Total Expenses	170,000	12,298	174,588
Net Surplus (Deficit)	$ (40,000)	$ 65,552	$ (41,738)

Schedule 9

AKLAVIK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 21,612	$ 6,295
Due from Related Parties	2,558	1,060
Accounts Receivable	10,241	14,869
	34,411	22,224
LIABILITIES		
Due to Related Parties	3,822	4,391
Payroll Liabilities	512	869
Deferred Revenue	4,349	175
	8,683	5,435
ACCUMULATED SURPLUS	$ 25,728	$ 16,789

Schedule 10

AKLAVIK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Contributions from Divisional Council	$ 72,740	$ 71,327	$ 60,389
Other ECE contributions	56,745	48,614	55,374
Other	13,382	7,586	13,025
TOTAL REVENUE	142,867	127,527	128,788
EXPENSES			
Indigenous Languages and Education	-	-	9,656
Administration	31,512	20,486	35,413
School Programs	111,355	98,102	80,983
TOTAL EXPENSES	142,867	118,588	126,052
OPERATING SURPLUS	-	8,939	2,736
OPENING ACCUMULATED SURPLUS	16,789	16,789	14,053
CLOSING ACCUMULATED SURPLUS	$ 16,789	$ 25,728	$ 16,789

AKLAVIK DISTRICT EDUCATION AUTHORITY
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	School Programs	Total
SALARIES:			
Non-instructional Staff	$ 3,873	$ 47,085	$ 50,958
Board/Trustee Honoraria	2,925	-	2,925
EMPLOYEE BENEFITS			
Employee Benefit/Allowance	-	3,895	3,895
SERVICES PURCHASED/ CONTRACTED			
Postage/Communication	1,250	-	1,250
Rentals/Leases	-	16,500	16,500
Others	3,023	-	3,023
Contracted Services	-	60	60
MATERIALS/SUPPLIES/FREIGHT			
Materials	9,323	30,562	39,885
Furniture and Equipment	92	-	92
Total	$ 20,486	$ 98,102	$ 118,588

Schedule 12

FT MCPHERSON DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 54,124	$ 70,243
Due from Related Parties	7,516	12,331
Accounts Receivable	11,556	2,736
	73,196	85,310
LIABILITIES		
Accounts Payable and Accrued Liabilities	62,176	50,112
Due to Related Parties	4,366	4,517
Payroll Liabilities	568	(174)
Deferred Revenue	2,491	37,054
	69,601	91,509
ACCUMULATED SURPLUS (DEFICIT)	$ 3,595	$ (6,199)

Schedule 13

FT MCPHERSON DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Contributions from Divisional Council	$ 71,564	$ 56,177	$ 51,375
Other ECE contributions	64,579	29,574	44,367
Other contributions	-	5,257	7,252
Other	19,270	25,952	55,385
TOTAL REVENUE	155,413	116,960	158,379
EXPENSES			
Indigenous Languages and Education	16,295	13,802	24,252
Administration	44,746	32,345	61,981
School Programs	94,372	61,019	76,568
TOTAL EXPENSES	155,413	107,166	162,801
OPERATING SURPLUS	-	9,794	(4,422)
OPENING ACCUMULATED DEFICIT	(6,199)	(6,199)	(1,777)
CLOSING ACCUMULATED SURPLUS (DEFICIT)	$ (6,199)	$ 3,595	$ (6,199)

FT MCPHERSON DISTRICT EDUCATION AUTHORITY
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	Indigenous Languages and Education	School Programs	Total
SALARIES:				
Instruction Assistants	$ -	$ -	$ 25,369	$ 25,369
Non-instructional Staff	10,751	12,036	-	22,787
Board/Trustee Honoraria	775	-	-	775
EMPLOYEE BENEFITS				
Employee Benefit/Allowance	1,393	486	1,361	3,240
SERVICES PURCHASED/ CONTRACTED				
Postage/Communication	1,955	-	-	1,955
Student Travel	-	-	1,283	1,283
Rentals/Leases	-	-	14,640	14,640
Others	784	-	15,071	15,855
MATERIALS/SUPPLIES/FREIGHT				
Materials	16,687	1,280	1,676	19,643
Freight	-	-	1,619	1,619
Total	$ 32,345	$ 13,802	$ 61,019	$ 107,166

Schedule 15

INUVIK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 56,621	$ 43,470
Due from Related Parties	19,353	29,801
Accounts Receivable	12,230	11,740
	88,204	85,011
LIABILITIES		
Accounts Payable and Accrued Liabilities	2,650	5,225
Payroll Liabilities	11,641	4,820
Deferred Revenue	5,823	3,502
	20,114	13,547
ACCUMULATED SURPLUS	$ 68,090	$ 71,464

Schedule 16

INUVIK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Contributions from Divisional Council	$ 115,612	$ 125,873	$ 99,337
Other	88,683	37,669	67,013
TOTAL REVENUE	204,295	163,542	166,350
EXPENSES			
Indigenous Languages and Education	24,292	55,123	50,465
Administration	99,200	77,807	85,552
Inclusive Schooling	-	-	11,930
School Programs	80,803	33,986	(36,255)
TOTAL EXPENSES	204,295	166,916	111,692
OPERATING DEFICIT	-	(3,374)	54,658
OPENING ACCUMULATED SURPLUS	71,464	71,464	16,806
CLOSING ACCUMULATED SURPLUS	$ 71,464	$ 68,090	$ 71,464

INUVIK DISTRICT EDUCATION AUTHORITY
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	Indigenous Languages and Education	School Programs	Total
SALARIES:				
Instruction Assistants	$ -	$ 52,196	$ -	$ 52,196
Non-instructional Staff	49,545	-	7,281	56,826
Board/Trustee Honoraria	5,750	-	-	5,750
EMPLOYEE BENEFITS				
Employee Benefit/Allowance	4,310	2,927	895	8,132
SERVICES PURCHASED/ CONTRACTED				
Postage/Communication	47	-	-	47
Utilities & Leases	1,061	-	-	1,061
Travel	7,069	-	-	7,069
Others	9,214	-	-	9,214
Contracted Services	429	-	25,810	26,239
MATERIALS/SUPPLIES/FREIGHT				
Materials	382	-	-	382
Total	$ 77,807	$ 55,123	$ 33,986	$ 166,916

Schedule 18

PAULATUK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 13,779	$ 17,483
Due from Related Parties	23,364	7,559
Accounts Receivable	2,115	-
	39,258	25,042
LIABILITIES		
Due to Related Parties	4,716	7,485
Payroll Liabilities	3,956	1,329
Deferred Revenue	10,668	7,042
	19,340	15,856
ACCUMULATED SURPLUS	$ 19,918	$ 9,186

Schedule 19

PAULATUK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Contributions from Divisional Council	$ 39,843	$ 46,284	$ 31,642
Other	12,569	11,325	8,399
TOTAL REVENUE	52,412	57,609	40,041
EXPENSES			
Administration	17,751	13,968	11,705
School Programs	34,661	32,909	21,305
TOTAL EXPENSES	52,412	46,877	33,010
OPERATING SURPLUS	-	10,732	7,031
OPENING ACCUMULATED SURPLUS	9,186	9,186	2,155
CLOSING ACCUMULATED SURPLUS	$ 9,186	$ 19,918	$ 9,186

PAULATUK DISTRICT EDUCATION AUTHORITY
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	School Programs	Total
SALARIES:			
Non-instructional Staff	$ 8,156	$ 840	$ 8,996
Board/Trustee Honoraria	2,702	-	2,702
EMPLOYEE BENEFITS			
Employee Benefit/Allowance	560	264	824
SERVICES PURCHASED/ CONTRACTED			
Others	112	-	112
Contracted Services	1,423	31,319	32,742
MATERIALS/SUPPLIES/FREIGHT			
Materials	1,015	486	1,501
Total	$ 13,968	$ 32,909	$ 46,877

Schedule 21

SACHS HARBOUR DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 42,173	$ 34,656
Due from Related Parties	6,376	2,550
	48,549	37,206
LIABILITIES		
Accounts Payable and Accrued Liabilities	-	15
Payroll Liabilities	453	459
Deferred Revenue	14,457	9,457
	14,910	9,931
ACCUMULATED SURPLUS	$ 33,639	$ 27,275

Schedule 22

SACHS HARBOUR DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Contributions from Divisional Council	$ 6,376	$ 6,376	$ 6,376
Other	-	-	1,017
TOTAL REVENUE	6,376	6,376	7,393
EXPENSES			
Administration	5,376	18	1,863
School Programs	1,000	-	6,500
TOTAL EXPENSES	6,376	18	8,363
OPERATING SURPLUS	-	6,358	(970)
OPENING ACCUMULATED SURPLUS	27,281	27,281	28,251
CLOSING ACCUMULATED SURPLUS	$ 27,281	$ 33,639	$ 27,281

SACHS HARBOUR DISTRICT EDUCATION AUTHORITY
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	Total
SERVICES PURCHASED/ CONTRACTED		
Others	$ 18	$ 18
Total	$ 18	$ 18

Schedule 24

TSIIGEHTCHIC DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 24,420	$ 29,239
Due from Related Parties	8,698	2,532
	33,118	31,771
LIABILITIES		
Payroll Liabilities	8	186
	8	186
ACCUMULATED SURPLUS	$ 33,110	$ 31,585

Schedule 25

TSIIGEHTCHIC DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Contributions from Divisional Council	$ 8,698	$ 8,698	$ 8,440
Other	4,388	-	17,154
TOTAL REVENUE	13,086	8,698	25,594
EXPENSES			
Indigenous Languages and Education	-	-	9,399
Administration	4,070	4,058	12,945
School Programs	9,016	3,115	3,476
TOTAL EXPENSES	13,086	7,173	25,820
OPERATING SURPLUS	-	1,525	(226)
OPENING ACCUMULATED SURPLUS	31,585	31,585	31,811
CLOSING ACCUMULATED SURPLUS	$ 31,585	$ 33,110	$ 31,585

TSIIGEHTCHIC DISTRICT EDUCATION AUTHORITY
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	School Programs	Total
EMPLOYEE BENEFITS			
Employee Benefit/Allowance	$ 282	$ -	$ 282
SERVICES PURCHASED/ CONTRACTED			
Contracted Services	3,286	550	3,836
MATERIALS/SUPPLIES/FREIGHT			
Materials	490	2,565	3,055
Total	$ 4,058	$ 3,115	$ 7,173

Schedule 27

TUKTOYAKTUK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 87,612	$ 36,152
Due from Related Parties	2,521	42,848
Accounts Receivable	21,765	15,139
	111,898	94,139
LIABILITIES		
Accounts Payable and Accrued Liabilities	39,692	43,134
Due to Related Parties	10,933	10,933
Payroll Liabilities	681	1,105
Deferred Revenue	7,084	2,084
	58,390	57,256
NET FINANCIAL RESOURCES	53,508	36,883
NON-FINANCIAL ASSETS		
Prepaid Expenses	1,500	-
ACCUMULATED SURPLUS	$ 55,008	$ 36,883

Schedule 28

TUKTOYAKTUK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Contributions from Divisional Council	$ 82,994	$ 69,758	$ 67,113
Other ECE contributions	-	27,811	36,404
Other Government of Canada	29,000	-	17,425
Other	35,000	56,483	36,156
TOTAL REVENUE	146,994	154,052	157,098
EXPENSES			
Indigenous Languages and Education	-	-	3,000
Administration	43,000	22,329	24,942
School Programs	103,994	113,598	114,447
TOTAL EXPENSES	146,994	135,927	142,389
OPERATING SURPLUS	-	18,125	14,709
OPENING ACCUMULATED SURPLUS	36,883	36,883	22,174
CLOSING ACCUMULATED SURPLUS	$ 36,883	$ 55,008	$ 36,883

TUKTOYAKTUK DISTRICT EDUCATION AUTHORITY
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	School Programs	Total
SALARIES:			
Non-instructional Staff	$ 2,814	$ 36,909	$ 39,723
Board/Trustee Honoraria	2,250	-	2,250
EMPLOYEE BENEFITS			
Employee Benefit/Allowance	2,011	3,993	6,004
SERVICES PURCHASED/ CONTRACTED			
Utilities & Leases	-	3,848	3,848
Rentals/Leases	7,363	16,500	23,863
Others	1,891	-	1,891
Contracted Services	(450)	-	(450)
MATERIALS/SUPPLIES/FREIGHT			
Materials	6,450	52,348	58,798
Total	$ 22,329	$ 113,598	$ 135,927

Schedule 30

ULUKHAKTOK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 16,591	$ 39,197
Due from Related Parties	4,568	13,905
Accounts Receivable	(690)	1,940
	20,469	55,042
LIABILITIES		
Accounts Payable and Accrued Liabilities	250	250
Due to Related Parties	-	11,335
Payroll Liabilities	686	442
Deferred Revenue	972	21,972
	1,908	33,999
ACCUMULATED SURPLUS	$ 18,561	$ 21,043

Schedule 31

ULUKHAKTOK DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Contributions from Divisional Council	$ 57,250	$ 60,240	$ 46,021
Other ECE contributions	35,000	49,726	34,419
Other contributions	-	-	469
Other	10,608	20,614	17,780
TOTAL REVENUE	102,858	130,580	98,689
EXPENSES			
Indigenous Languages and Education	450	450	-
Administration	16,370	20,572	14,054
School Programs	86,038	112,040	70,110
TOTAL EXPENSES	102,858	133,062	84,164
OPERATING DEFICIT	-	(2,482)	14,525
OPENING ACCUMULATED SURPLUS	21,043	21,043	6,518
CLOSING ACCUMULATED SURPLUS	$ 21,043	$ 18,561	$ 21,043

Schedule 32

ULUKHAKTOK DISTRICT EDUCATION AUTHORITY
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	Indigenous Languages and Education	School Programs	Total
SALARIES:				
Non-instructional Staff	$ 4,780	$ 450	$ 90,334	$ 95,564
Board/Trustee Honoraria	8,125	-	-	8,125
EMPLOYEE BENEFITS				
Employee Benefit/Allowance	370	-	3,331	3,701
SERVICES PURCHASED/ CONTRACTED				
Student Travel	-	-	485	485
Others	4,670	-	150	4,820
MATERIALS/SUPPLIES/FREIGHT				
Materials	2,627	-	17,740	20,367
Total	$ 20,572	$ 450	$ 112,040	$ 133,062

Schedule 33

NON-CONSOL BEAUFORT DELTA EDUCATION COUNCIL
STATEMENT OF FINANCIAL POSITION
For the year ended June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and Cash Equivalents	$ 15,812,190	$ 10,174,054
Accounts Receivable	361,802	410,008
Restricted Assets	294,960	293,124
	16,468,952	10,877,186
LIABILITIES		
Accounts Payable and Accrued Liabilities	724,982	795,046
Due to Related Parties	51,117	73,925
Payroll Liabilities	4,306,381	4,009,154
Employee Deductions Payable	2,603	1,696
Deferred Revenue	5,189,334	774,720
Post-Employment Benefits	2,352,075	2,704,647
Trust Liabilities	294,960	293,124
	12,921,452	8,652,312
NET FINANCIAL RESOURCES	3,547,500	2,224,874
NON-FINANCIAL ASSETS		
Prepaid Expenses	-	3,000
ACCUMULATED SURPLUS	$ 3,547,500	$ 2,227,874

NON-CONSOL BEAUFORT DELTA EDUCATION COUNCIL
STATEMENT OF FINANCIAL OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (Unaudited)	2021 Actual	2020 Actual
REVENUE			
Government of the NWT			
Regular contributions	$ 32,514,424	$ 32,515,540	$ 30,951,002
Other ECE contributions	75,000	1,310,504	1,127,276
Other contributions	74,250	132,150	189,210
GNWT - COVID contributions	-	1,733,697	-
Total Government of the NWT	32,663,674	35,691,891	32,267,488
Government of Canada			
Jordan Prinicpal	13,306,232	10,081,000	6,601,884
Other Government of Canada	8,020	7,900	8,020
Total Government of Canada	13,314,252	10,088,900	6,609,904
Board Generated Funds			
Investment Income	160,000	125,685	113,234
Other	628,649	272,873	349,397
Total Board Generated Funds	788,649	398,558	462,631
TOTAL REVENUE	46,766,575	46,179,349	39,340,023
EXPENSES			
Indigenous Languages and Education	3,253,851	3,034,426	2,694,288
Administration	3,120,387	3,005,107	2,329,762
Inclusive Schooling	5,802,739	5,058,902	4,514,018
School Programs	20,869,705	22,710,863	21,178,101
Student Accommodations	176,453	31,970	104,216
Operations & Maintenance	965,000	937,455	857,396
Jordan's Principle	13,306,232	10,081,000	6,535,153
TOTAL EXPENSES	47,494,367	44,859,723	38,212,934
OPERATING SURPLUS (DEFICIT)	(727,792)	1,319,626	1,127,089
OPENING ACCUMULATED SURPLUS	2,227,874	2,227,874	1,100,785
CLOSING ACCUMULATED SURPLUS	$ 1,500,082	$ 3,547,500	$ 2,227,874

NON-CONSOL BEAUFORT DELTA EDUCATION COUNCIL
DETAILS OF EXPENSES
For the Year Ended June 30, 2021

	Administration	Inclusive Schooling	Indigenous Languages and Education	School Programs	Student Accommodations	Operations & Maintenance	Jordan's Principle	Total
SALARIES:								
Teachers	$ -	$ 1,385,790	$ 1,343,476	$ 12,250,139	$ -	$ -	$ 2,590,133	$ 17,569,538
Instruction Assistants	-	-	-	125,460	-	-	773,129	898,589
Non-instructional Staff	1,120,804	1,619,775	355,601	2,999,186	-	-	3,793,937	9,889,303
Board/Trustee Honoraria	16,680	-	83,826	30,815	-	-	-	131,321
EMPLOYEE BENEFITS								
Employee Benefit/Allowance	327,225	1,202,589	618,643	5,131,573	-	431,900	2,923,802	10,635,732
Leave and Termination	-	-	-	68,150	-	-	-	68,150
SERVICES PURCHASED/ CONTRACTED								
Professional/Technical Services	62,842	60,768	-	-	-	-	-	123,610
Postage/Communication	39,366	1,107	624	104,783	1,869	-	-	147,749
Travel	44,729	47,723	27,932	78,901	-	-	-	199,285
Student Travel	-	-	3,000	6,015	30,101	-	-	39,116
Advertising/Printing/Publishing	21,660	-	-	-	-	-	-	21,660
Maintenance/Repair	78,794	-	12,903	136,959	-	-	-	228,656
Rentals/Leases	25,480	-	36,794	114,452	-	146,100	-	322,826
Others	44,526	1,778	-	16,440	-	359,455	-	422,199
Contracted Services	28,593	61,265	15,445	215,123	-	-	-	320,426
MATERIALS/SUPPLIES/FREIGHT								
Materials	245,607	94,943	223,780	1,067,706	-	-	-	1,632,036
Furniture and Equipment	732,077	572,589	286,472	239,819	-	-	-	1,830,957
Freight	23,691	10,575	25,930	90,778	-	-	-	150,974
CONTRIBUTIONS/TRANSFERS								
Transfers - Other	193,033	-	-	34,564	-	-	-	227,597
Total	$ 3,005,107	$ 5,058,902	$ 3,034,426	$ 22,710,863	$ 31,970	$ 937,455	$ 10,081,001	$ 44,859,724

Commission scolaire francophone
Territoires du Nord-Ouest

Consolidated Financial Statements

June 30, 2021

Commission scolaire francophone Territoires du Nord-Ouest

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Commission scolaire francophone
Territoires du Nord-Ouest

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Généralités

L'objectif du rapport de gestion consiste à expliquer, du point de vue du bureau central, la situation financière et les perspectives d'avenir de la Commission scolaire francophone des TNO. Le rapport de gestion est la responsabilité de la direction générale et du Conseil des commissaires de la Commission scolaire francophone des TNO et sert à promouvoir la transparence et la reddition de comptes.

Les objectifs de la gestion financière de la Commission scolaire francophone des TNO se résument en deux objectifs :

1) Fournir les meilleurs programmes d'éducation possibles selon les ressources financières allouées.

2) Gérer les ressources financières avec compétence et être redevable de ces ressources financières devant le ministère de l'Éducation, de la Culture et de la Formation des Territoires du Nord-Ouest et le gouvernement du Canada.

La vision de la Commission scolaire francophone des TNO (CSFTNO) est de permettre à l'élève de développer ses compétences et de cultiver ses talents, selon ses besoins spécifiques, dans une perspective de développement global de sa personne et de son identité francophone.

Selon la *Loi sur l'Éducation des Territoires du Nord-Ouest*, la Commission scolaire francophone compte six sièges de commissaires élus, trois à Yellowknife et trois à Hay River.

Ce sont les commissaires qui supervisent la gestion de la Commission scolaire et des écoles. En fait, ils constituent le lien entre les élèves, les parents, les écoles et les deux paliers de gouvernement.

Les commissaires au titre de l'exercice fiscal 2020-21 sont comme suit :

Nom	Titre
Simon Cloutier	Président
Jessica King	Vice-présidente
Jean De Dieu Tuyishime	Commissaire
Catherine Boulanger	Commissaire
Marie-Ève Martel	Commissaire
Michael St-Amour	Commissaire

La commissaire Jessica King à Hay River a été nommée en octobre 2020.

La commissaire Catherine Boulanger a été nommée en novembre 2020.

La CSFTNO gère deux écoles publiques en français langue première de la prématernelle à la 12^{e} année :

- L'école Allain St-Cyr à Yellowknife; et
- L'école Boréale à Hay River.

Personnel de la Commission scolaire francophone

En 2020-21, le personnel (en termes de FTE) de la CSFTNO se chiffrait à 44.4 FTE et se présente comme suit :

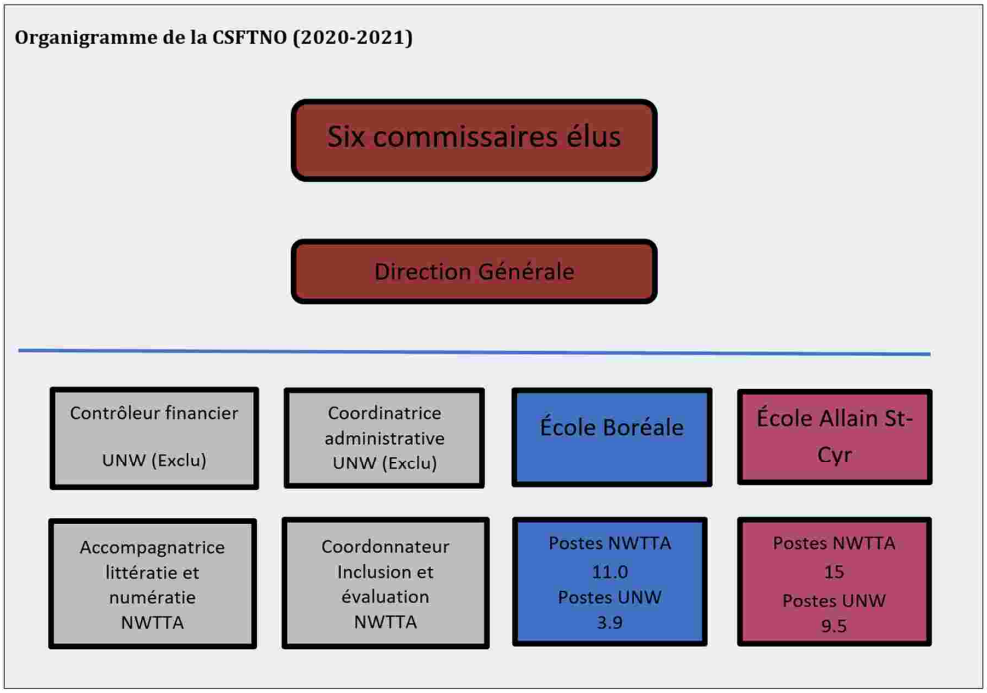
- Bureau central : 5 FTE
- École Allain St-Cyr (EASC) : 15 NWTTA et 9.5 UNW
- École Boréale : 11 NWTTA et 3.9 UNW

Effectif des élèves

Au 30 septembre 2020, 164.5 élèves fréquentaient l'école Allain St-Cyr et 78.5 l'école Boréale, soit un total de 243 élèves.

Organigramme de la Commission scolaire francophone

L'organigramme de la Commission scolaire francophone des TNO pour l'année 2020-2021 se présente comme suit :



Plan stratégique 2021-2026

La Commission scolaire a exécuté et achevé avec succès son plan stratégique 2015-2020 et a mis en place son nouveau plan stratégique pour la période 2021-2026 qui a été achevé en juin 2021.

Les nouveaux axes définis sont les suivants :

- La réussite et le bien-être de chaque élève;
- La capacité organisationnelle en développement;
- Espace francophone et communauté au service de l'élève.

Axe 1 : La réussite et le bien-être de chaque élève

Les objectifs stratégiques assignés à cet axe sont les suivants :

- Améliorer le rendement académique de chaque élève pour lui permettre de mieux réussir son parcours scolaire;

- Développer les compétences du profil de sortie de l'élève de la prématernelle à douzième année;

- Préparer les élèves à la vie post-secondaire par une approche individualisée, innovante et expérientielle.

Axe 2 : La capacité organisationnelle en développement

Les objectifs stratégiques assignés à cet axe sont les suivants :

- Retenir et recruter un personnel engagé par un environnement de bienveillance et un accompagnement professionnel continu.

- Développer la capacité de l'organisation pour offrir une plus grande gamme de programmes et cours innovants.

- Développer la capacité de l'organisation à préconiser une culture axée sur la performance, les données et l'imputabilité pour soutenir la réussite et le bien-être des élèves.

Axe 3 : Espace francophone et communauté au service de l'élève

Les objectifs stratégiques assignés à cet axe sont les suivants :

- Engager nos parents et nos partenaires pour soutenir la réussite et le bien-être de nos élèves.
- Développer une stratégie pour le recrutement et la rétention des élèves en vue d'assurer la vitalité et la pérennité de nos écoles.
- Collaborer avec les organismes locaux, territoriaux et nationaux pour faire vivre des expériences authentiques francophones et nordiques à nos élèves.
- Reconnaître, célébrer et communiquer l'unicité de notre système d'éducation francophone nordique.

Profil de sortie de l'élève

La CSFTNO, après un long processus d'écoute, de sessions d'informations et de formation, a élaboré un document permettant à chaque apprenant de définir sa propre voie du succès : le Profil de sortie de l'élève (PSÉ). Le PSÉ permet le développement personnel de l'élève dans un contexte qui :

- Tient compte du **bien-être** de l'apprenant.
- Définit **l'identité franco-ténoise** de l'apprenant.
- En fait un **apprenant pour la vie**.
- Le transforme en **penseur critique**.
- Lui donne les moyens de devenir un **citoyen éthique et engagé**.

Bien-être

- **Fait des choix de vie sains et sécuritaires** (alimentation, activité physique, santé mentale, consommation, relations, hygiène de vie).
- **Gère son stress**.
- **Reconnaît, partage et gère ses émotions**.
- **Cultive des rapports harmonieux**.
- **Utilise les stratégies d'autorégulation** (avoir une conscience de son état physique, émotionnel et mental et agir en fonction pour optimiser son potentiel).
- **Développe et a une estime de soi positive**.

Identité franco-ténoise

- **Travaille à se connaître et à maximiser son potentiel**.
- **Apprécie les richesses et particularités de son identité francophone**.
- **Apprécie les richesses et particularités de son identité nordique**.
- **Continue à s'engager afin de contribuer à la vitalité des communautés francophones**.

Un apprenant pour la vie qui…

- **Réussit son parcours scolaire**.
- **Communique efficacement**.
- **Collabore de façon constructive**.
- **Est débrouillard et fait preuve d'adaptation (résilience)**.
- **Maîtrise la littératie numérique**.

Un penseur critique qui…

- **Utilise son jugement et ses connaissances pour faire face aux défis**.
- **Fait preuve de créativité, d'innovation et d'entreprenariat**.

Un citoyen éthique et engagé qui…

- **Est ouvert sur le monde et sa diversité**.
- **Contribue à la communauté en faisant preuve de leadership**.
- **Est animé par un idéal de justice sociale et d'équité**.
- **Valorise et respecte les cultures autochtones**.

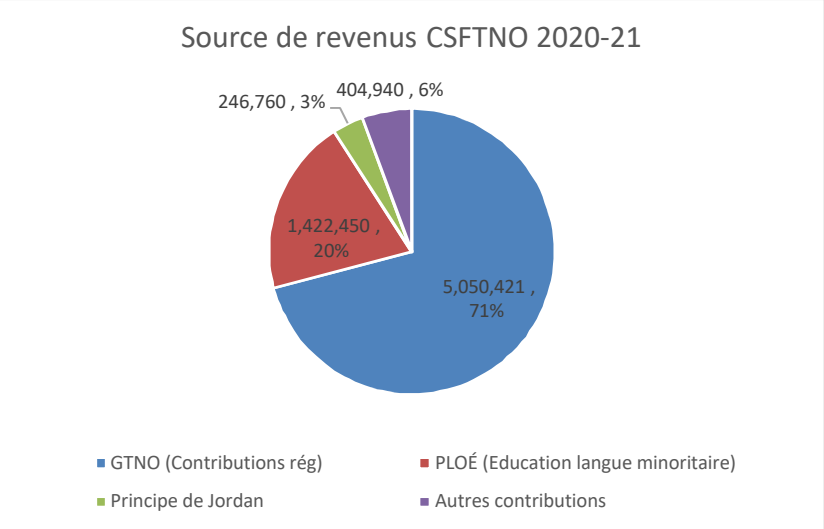
Revenus

La source principale de revenu provient du Gouvernement des Territoires du Nord-Ouest. Cette source de revenu est majoritairement divisée en 3 catégories :

- Les contributions régulières calculées selon le Cadre de financement scolaire des Territoires du Nord-Ouest (5,050 M$ dont 128 k$ constitue un revenu différé de l'exercice fiscal 20-21 au titre des programmes Intégration scolaire – 93 k$ et Programme autochtone – 35 k$);

- La contribution provenant de l'entente Plan sur les langues officielles en éducation - *Enseignement en français langue de la minorité* de Patrimoine canadien (1.423 M);

- Les autres revenus provenant essentiellement des autres contributions du gouvernement (GTNO) et du Principe de Jordan s'élèvent à 652 k$



En 2020-2021, la Commission scolaire francophone TNO a enregistré des revenus d'un montant de 7.125 M$ comparativement à un montant budgété de 6.513 M$. Cette variance de 612 k$ s'explique principalement par les facteurs suivants :

- Une hausse des contributions régulières de 244.3 k$, dont comme mentionné précédemment 128 k$ constitue un revenu différé de l'exercice

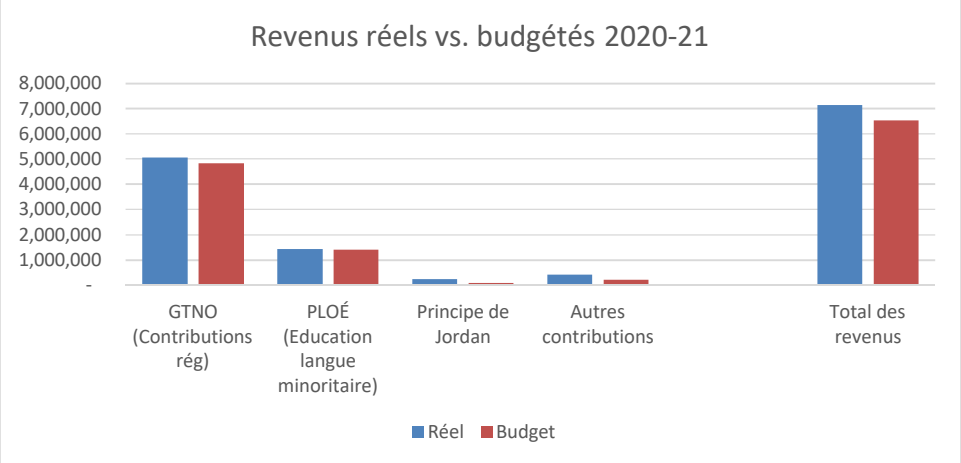
précédent sur cet exercice. D'autres facteurs de la hausse des contributions régulières concernent l'augmentation des salaires des enseignants du syndicat NWTTA d'un montant de 93 k$ (2.5% d'augmentation) et la contribution pour inscriptions exceptionnelles (EEF), SSI et mentorat de $100 K$. Cette hausse est cependant atténuée par la baisse du budget initial de 61 k$ concernant les lignes « *School Counselling* » et « *Wellness Counsellors* ».

- Une hausse de 181.3 k$ des autres contributions, dont notamment la somme de 114 k$ relative à la contribution COVID-19. Un revenu de 84 k$ sur les 187 k$ a été constaté sur 20-21 et un revenu de 30 k$ concernant les ordinateurs portables, contribution séparée de la contribution de 187 k$, a été également gagné. En outre, le programme PES 440 d'un montant de 25 k$ a été appliqué au cours de l'exercice 20-21 et la dotation d'un fonds de tiroir de 28 k$ a été attribué.

- Une hausse du montant du programme « Français – Langue première » de 19.4 k$ relatifs à des fonds additionnels octroyés de façon ponctuelle.

- Une augmentation de 166.5 k$ du revenu concernant le Principe de Jordan due à l'ajout d'autres étudiants éligibles à ce programme au début de la rentrée.

Voici un tableau illustrant les revenus réels comparativement aux revenus budgétés :



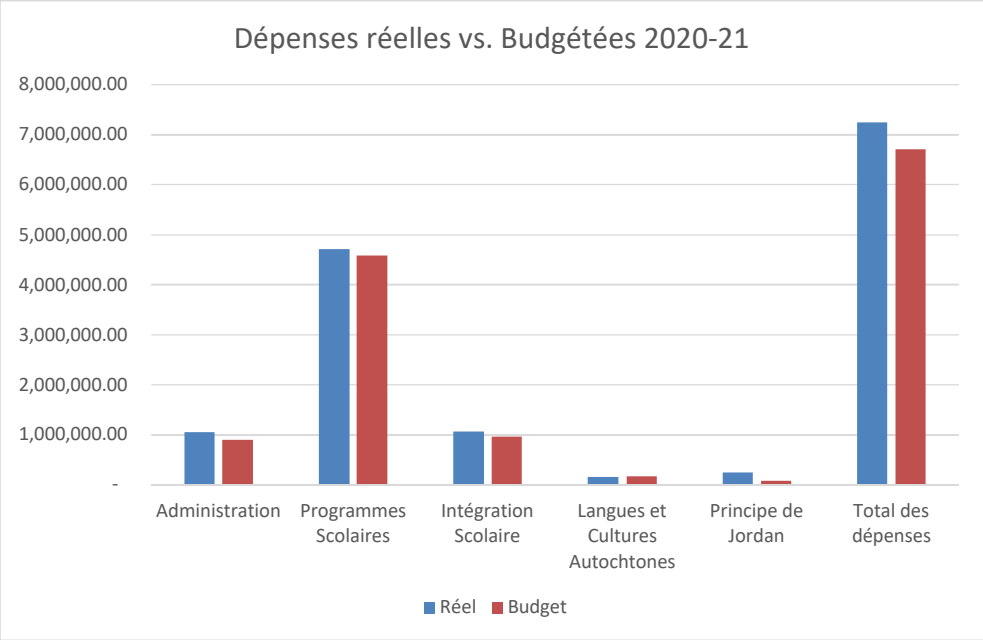
Dépenses

Le total des dépenses de la Commission scolaire francophone des TNO au 30 juin 2021 se chiffre à 7.236 M$ comparativement à un budget approuvé de 6.699 M$, soit un dépassement de 537 k$.

Ce dépassement s'explique essentiellement par les facteurs suivants :

- Une hausse des frais d'administration de 161 k$;
- Une hausse des dépenses de programmes scolaires de 119 k$;
- Une augmentation des dépenses d'intégration scolaire de 96 k$ relative au report d'un revenu de 93 k$ de l'exercice 19-20 sur l'exercice 20-21;
- Une augmentation des dépenses relatives au Principe de Jordan de 166.4 k$, à la suite de l'éligibilité de nouveaux élèves.
- Une légère diminution des dépenses du programme autochtone de 5 k$.

Voici un tableau illustrant les dépenses réelles comparativement (hors dépenses extraordinaires) aux dépenses budgétées par programme :



Programmes

Administration

L'augmentation des dépenses d'administration s'expliquent essentiellement par hausse des frais de CSTIT (WSCC) et des frais de départ pour 57 k$, l'augmentation des salaires (*Merit Pay inclus*) du Bureau Central et des honoraires de 14 k$, une hausse des achats de services de 43 k$.

Programmes scolaires

L'effet combiné des mouvements du personnel et des ressources supplémentaires des ressources liées au COVID-19, au PES 440 et au fonds de tiroir additionnel de Patrimoine Canadien a permis une augmentation des dépenses des programmes scolaires de 119 k$.

Intégration scolaire

Le report de 93 k$ des dépenses d'intégration scolaire de l'exercice fiscal 19-20 sur 20-21 a permis une hausse des dépenses relatives de 96 k$.

Principe de Jordan

Au cours de l'exercice fiscal 20-21, de nouveaux élèves ont été admis à ce programme. Cependant, après quelques mois, certains élèves ont été transférés vers d'autres écoles ou à la demande des parents, le programme a été arrêté. Les dépenses comptabilisées ont pris en compte la période du 31 mars 2021. Après cette date, seule une élève de la CSFTNO restait éligible au Principe de Jordan. La différence de 166.4 k$ explique cette hausse constatée.

Langues et cultures autochtones

Ce programme comprend les salaires et avantages sociaux du coordonnateur, ainsi que les matériaux et les fournitures reliés au programme de Langue et culture autochtones. L'exercice fiscal 2019-2020 s'est soldé par des dépenses réelles de 163 k$ contre un budget de 168 k$, soit une légère baisse de 5 k$. Ce programme a bénéficié d'un report de revenus de 35 k$.

Perspectives 2021-2022

L'année 2021-2022, toujours marquée par l'avènement de la pandémie COVID-19 au niveau mondial qui a bouleversé la société dans son ensemble, a permis au bureau central de la CSFTNO et de ses deux écoles de faire preuve de résilience. De nouvelles façons de vivre et de travailler avec des défis nouveaux sont apparues. Cela a inéluctablement un impact à la hausse sur les dépenses dont l'estimation à l'heure actuelle se révélerait hasardeuse.

Malgré ce défi, la CSFTNO et toutes les parties prenantes ont énormément travaillé pour offrir quasiment le même niveau de services à leurs clients. Et la CSFTNO s'engage à toujours offrir ce même niveau de services quel que soit le coût supplémentaire que cela a entraîné et continue d'entraîner.

Enfin, l'augmentation de l'effectif scolaire de 234.5 élèves en 19-20 à 243 élèves en 20-21, a permis à la CSFTNO d'être éligible au financement pour inscriptions exceptionnelle - *EEF* (*Extraordinary Enrolment Fund*).

Sommaire

En 2021-2022, la Commission scolaire francophone des TNO a approuvé un déficit opérationnel (hors dette relative aux dépens) de 113,413$ contre un déficit budgété de 185,668$.

La prise en compte de tous les éléments non opérationnels aboutit à un déficit de 113,413$ créant ainsi un déficit cumulé de 1,165,963$.

Malgré ce déficit, les fonds budgétés pour l'année fiscale 2021-2022 s'enlignent avec le Plan stratégique 2021-2026 dans le but de continuer à offrir un excellent programme d'éducation en français langue première dans nos deux écoles.

Nous souhaitons une bonne rentrée scolaire 2021-2022 à tous les élèves et employés de la Commission scolaire francophone des TNO.

To the Minister of Education, Culture and Employment
Government of the Northwest Territories

Management's Responsibility for Financial Reporting with respect to the school year ended June 30, 2021

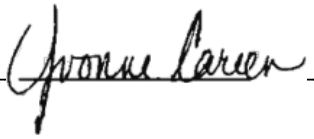
The Management Discussion and Analysis, Consolidated Financial Statements, Schedules and Notes herein submitted have been prepared and approved by management. They provide full disclosure and accurately reflect the financial and non-financial condition of Commission scolaire francophone Territoires du Nord-Ouest ("the Commission") in all material respects and in accordance with Canadian Public Sector Accounting Standards ("CPSAS") as well as the Financial Administration Manual ("FAM") and the Financial Administration Manual for Education Authorities ("FAMEA") of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of the Commission scolaire francophone Territories du Nord-Ouest have been conducted within the statutory powers of the Commission. The operations and administration of the Commission as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the *Education Act*, *Financial Administration Act*, CPSAS, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Education Authority Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

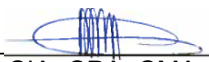
Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture, and Employment ("ECE") of the Government of the Northwest Territories.

Approved and confirmed on behalf of the Commission



Yvonne Careen **Directrice générale**



Marc Akpoe, MBA, CIA, CPA, CMA, FRM **Contrôleur financier**

September 20, 2021

Independent Auditors' Report

To the Minister of Education, Culture and Employment
Government of the Northwest Territories

Report on the Audit of the Consolidated Financial Statements

Opinion
We have audited the accompanying consolidated financial statements of Commission Scolaire Francophone Territoires du Nord-Ouest ("the Commission") which comprise the consolidated statement of financial position as at June 30, 2021, consolidated statements of operations, changes in net financial liabilities, and cash flows for the year then ended, including a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effect of the matters described in the *Basis of Qualified Opinion* paragraph, these consolidated financial statements present fairly, in all material respects, the financial position of the Commission as at June 30, 2021 and the results of its operations, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion
School funds generated and controlled by the Commission during the year ended June 30, 2020 are not reported nor presented in the accompanying consolidated financial statements. School generated funds represent fundraising activities for the benefit of student life enhancement and are controlled through the Commission due to the nature of these activities, which must be approved at the Commission level. This represents a departure from Canadian public accounting standards because school generated funds are determined to be under the control of the Commission, and as such are required to be included under the government reporting entity. Accordingly, school generated funds revenues, expenses, assets, and surplus for the year ended June 30, 2020 are not recognized nor audited in the accompanying consolidated financial statements. Our audit opinion on the consolidated financial statements for the year ended June 30, 2020 was modified accordingly because of the possible effects of this departure.

Salaries and benefits paid to management and employees of the Commission are administered by the Government of the Northwest Territories and are audited as part of the Government of the Northwest Territories. Our audit scope was limited as we did not audit the components of salaries and benefits expenses and related balances. Accordingly, we were not able to determine whether any adjustments might be necessary to salaries and benefits expenses for the years ended June 30, 2021 and 2020; employee deductions payable, vacation payable, salaries and wages payable, post-employment benefits payable at June 30, 2021 and 2020, and accumulated surplus (deficit) as at July 1 and June 30 for both 2021 and 2020 years. Our audit opinion on the consolidated financial statements for the year ended June 30, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section our report. We are independent of the Commission in accordance with the ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Independent Auditors' Report (continued)

Other Information
Management is responsible for the other information. The other information comprises the Management Discusssion and Analysis, but does not include the consolidated financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities for Management and Those Charged with Governance for the Consolidated Financial Statements
Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Commission's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Commission or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Commission's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements
Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent Auditors' Report (continued)

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Commission's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Commission to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In conjunction with the audit of the consolidated financial statements, we have audited transactions of the Commission coming to our notice for compliance with specified authorities. The specified authorities against which compliance was audited are the Government of the Northwest Territories - Department of Education, Culture and Employment.

In our opinion, the transactions of the Commission that came to our notice during the audit of the consolidated financial statements have complied, in all material respects, with the specified authorities referred to above.

Management is responsible for the Commission's compliance with the specified authorities named above, and for such internal control as management determines is necessary to enable the entity to comply with the specified authorities.

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transactions coming to our notice during the audit of the financial statements are in compliance with the specified authorities referred to above.

Crowe MacKay LLP

Yellowknife, Northwest Territories
September 20, 2021

Chartered Professional Accountants

Commission scolaire francophone Territoires du Nord-Ouest

Statement of Financial Position

As at June 30,	2021	2020
Financial Assets		
Cash (Note 5)	$ 1,405,171	$ 1,514,581
Accounts receivable (Note 9)	172,351	93,906
Due from Government of Canada (Note 15)	25,356	-
	1,602,878	1,608,487
Liabilities		
Accounts payable and accrued liabilities (Note 11)	453,699	373,403
Payroll liabilities (Note 11)	541,102	524,336
Repayment to GNWT (Note 12)	1,269,573	1,269,573
Deferred revenue (Note 13)	147,586	132,315
Post-employment benefits (Note 19)	369,385	374,954
	2,781,345	2,674,581
Net financial liabilities	**(1,178,467)**	(1,066,094)
Non-financial assets		
Prepaid expenses (Note 22)	**12,504**	11,544
Accumulated deficit	**$ (1,165,963)**	$ (1,054,550)
Represented By:		
Operating deficit	**$ (1,165,963)**	$ (1,054,550)

Contractual obligations and contigencies (Note 24 and 25)

Approved on behalf of the Board:

Trustee **Trustee**

Commission scolaire francophone Territoires du Nord-Ouest

Statement of Operations

For the year ended June 30,	2021 Budget	2021 Actual	2020 Actual
Revenues			
Government of the NWT			
ECE regular contributions	$ 4,806,082	$ 5,050,421	$ 4,834,656
French language instruction	1,403,050	1,422,450	1,403,050
ECE other contributions (Note 32)	82,185	263,832	144,127
Total GNWT ECE	6,291,317	6,736,703	6,381,833
GNWT other contributions (Note 33)	90,225	40,333	44,111
Total GNWT	6,381,542	6,777,036	6,425,944
Government of Canada			
Jordan's Principle	80,309	246,760	231,220
Other contributions	-	28,600	-
	80,309	275,360	231,220
Education body generated funds			
Northwest Territories Teachers' Association Contributions	16,200	17,002	12,237
Interest	35,000	13,573	32,000
Other revenues	-	41,600	32,158
	51,200	72,175	76,395
	6,513,051	**7,124,571**	6,733,559
Expenses (Schedule 1)			
School programs	4,581,797	4,700,770	4,613,500
Inclusive schooling	971,052	1,067,403	1,087,688
Operations and maintenance	-	-	98,360
Administration	978,128	1,055,828	649,878
Indigenous languages and culture	167,742	162,614	97,453
Jordan's Principle	-	246,760	-
	6,698,719	**7,233,375**	6,546,879
Operating deficit before other items	**(185,668)**	**(108,804)**	186,680
Other items			
Post-employment benefit recovery (expense) (Note 19)	**-**	**(2,609)**	2,972
Grant in-kind - Assets provided at no cost (Note 23)	**-**	**1,060,439**	1,064,949
Rent expense - Assets provided at no cost (Note 23)	**-**	**(1,060,439)**	(1,064,949)
Adjusted operating surplus (deficit)	**(185,668)**	**(111,413)**	189,652
Opening accumulated deficit	**(1,054,550)**	**(1,054,550)**	(1,244,202)
Closing accumulated deficit	**$ (1,240,218)**	**$ (1,165,963)**	$ (1,054,550)

Commission scolaire francophone Territoires du Nord-Ouest

Statement of Changes in Net Financial Liabilities

For the year ended June 30,	2021 Budget	2021 Actual	2020 Actual
Adjusted operating surplus (deficit)	**$ (185,668)**	**$ (111,413)**	$ 189,652
Acquisition of prepaid expenses and deposits	-	(960)	(3,823)
Increase (decrease) in net financial assets	**(185,668)**	**(112,373)**	185,829
Net financial liabilities, beginning of year	**(1,066,094)**	**(1,066,094)**	(1,251,923)
Net financial liabilities, end of year	**$ (1,251,762)**	**$ (1,178,467)**	$(1,066,094)

Commission scolaire francophone Territoires du Nord-Ouest

Statement of Cash Flows

For the year ended June 30,	2021	2020
Cash provided by (used in):		
Operating transactions		
Operating surplus (deficit)	$ (111,413)	$ 189,652
Changes in non-cash assets and liabilities		
Decrease (increase) in accounts receivable	(78,445)	37,798
Decrease in accounts payable and accrued liabilities	80,296	(307,431)
Increase in payroll liabilities	16,765	57,949
Decrease (increase) in due from Government of Canada	(25,356)	-
Increase (decrease) in deferred revenue	15,272	128,815
Decrease in post-employment benefits	(5,569)	(63,050)
Decrease (increase) in prepaid expenses and deposits	(960)	(3,824)
Increase (decrease) in cash	**(109,410)**	39,909
Cash at beginning of year	**1,514,581**	1,474,672
Cash at end of year	**$ 1,405,171**	$ 1,514,581

Commission scolaire francophone Territoires du Nord-Ouest

Schedule 1
Details of Expenses

For the year ended June 30, 2021

	School Programs	Inclusive Schooling (schedule 4)	Administration	Indigenous Languages and Culture (schedule 2)	Jordan's Principle (schedule 7)	**Total 2021**	Budget 2021	Total 2020
Salaries								
Teacher salaries	$ 3,328,535	$ 372,965		$ 45,213	$ -	**$ 3,746,713**	$ 3,649,188	$ 3,712,860
Instruction assistants	-	450,884		-	246,760	**697,644**	463,500	706,770
Non-instruction staff	855,471	168,784	506,232	-	-	**1,530,487**	1,428,773	1,105,342
Board/trustee honoraria	9,122	-	30,915	43,219	-	**83,256**	35,000	48,035
	4,193,128	992,633	537,147	88,432	246,760	**6,058,100**	**5,576,461**	5,573,007
Employee Benefits								
Employee benefit	-	-	70,293	-	-	**70,293**	41,000	47,019
Leave and termination	-	-	45,032	-	-	**45,032**	20,000	51,341
	-	-	115,325	-	-	**115,325**	**61,000**	98,360
Services Purchased/Contracted								
Advertising/Publishing	-	-	77,270	-	-	**77,270**	64,094	34,287
Communication	13,234	-	13,753	-	-	**26,987**	24,851	25,332
Contracted services	84,364	11,760	170,685	-	-	**266,809**	220,020	246,891
Maintenance and repairs	41,560	-		-	-	**41,560**	23,581	30,360
Other	55,639	5,662	86,368	-	-	**147,669**	195,691	48,583
Rental/leases	19,192	-	4,726	-	-	**23,918**	25,344	28,975
Student travel	62,921	-		-	-	**62,921**	72,000	66,721
Travel	9,261	8,846	8,209	13,412	-	**39,728**	57,410	71,079
	286,171	26,268	361,011	13,412	-	**686,862**	**682,991**	552,228
Supplies and Materials								
Freight	369	-		-	-	**369**	-	3,470
Materials	221,102	48,502	42,345	60,770	-	**372,719**	378,267	319,814
	221,471	48,502	42,345	60,770	-	**373,088**	**378,267**	323,284
Total	$ 4,700,770	$ 1,067,403	$ 1,055,828	$ 162,614	$ 246,760	**$ 7,233,375**	**$ 6,698,719**	$ 6,546,879

Commission scolaire francophone Territoires du Nord-Ouest

Schedule 2
Details of Indigenous Language and Culture Expenses

For the year ended June 30, 2021

	School Instruction	Teaching/ Learning Resources	School Activities and Integrated Community Programs	Total
Salaries				
ILE teachers	$ -	$ 45,213	$ -	$ 45,213
Honoraria	43,219	-	-	43,219
	43,219	**45,213**	**-**	**88,432**
Services Purchased/Contracted				
Travel	-	-	13,412	13,412
Materials/Supplies/Freight				
Materials	-	-	60,770	**60,770**
	$ 43,219	**$ 45,213**	**$ 74,182**	**$ 162,614**

Commission scolaire francophone Territoires du Nord-Ouest

Schedule 3
Indigenous Languages (contributions)

For the year ended June 30, 2021

Contribution agreement	July 1 to March 31	April 1 to June 30	Total
Revenues			
Funding received	$ 116,480	$ 53,278	$ 169,758
Expenses			
Salaries	32,070	13,143	45,213
Other	70,377	47,024	117,401
	102,447	**60,167**	**162,614**
Net surplus (deficit)	**$ 14,033**	**$ (6,889)**	**$ 7,144**

Commission scolaire francophone Territoires du Nord-Ouest

Schedule 4
Details of Inclusive Schooling Expenses

For the year ended June 30, 2021

	Staff Development	Student Resources	General Inclusive Schooling	Total
Salaries				
Non-Instructional Staff	$ -	$ -	$ 168,784	$ 168,784
Program support teachers	-	-	372,965	372,965
Support assistants	-	-	450,884	450,884
		-	**992,633**	**992,633**
Services Purchased/Contracted				
Contracted services	-	-	11,760	11,760
Other	5,662	-	-	5,662
Travel	8,846	-	-	8,846
	14,508	**-**	**11,760**	**26,268**
Materials/Supplies/Freight				
Materials	-	39,528	8,974	48,502
	$ 14,508	**$ 39,528**	**$ 1,013,367**	**$ 1,067,403**

Commission scolaire francophone Territoires du Nord-Ouest

Schedule 5
French Language Funding

For the year ended June 30, 2021

	Contributions from ECE and Heritage Canada	Commitments from Commission	Expenses	(Under) Over Funding
STUDENT PARTICIPATION				
School administration (salary)	$ 316,666	$ 41,270	$ 368,882	$ (10,946)
Retention bursaries	28,000	-	22,750	5,250
2 grade level per class (salary)	396,157	1,619,791	2,824,151	(808,203)
2 secretaries / librarian (salary)	186,461	72,571	243,428	15,604
Promotion	73,994	-	76,612	(2,618)
SCHOOL PROGRAMS				
Cyber pedagogy (salary)	65,503	80,059	148,722	(3,160)
Technology resources	38,420	-	37,867	553
PROGRAM ENRICHMENT				
Recruitment and retention	89,344	-	88,032	1,312
Partnership early childhood	26,050	-	16,050	10,000
French monitors (rent)	-	10,000	87,627	(77,627)
Coach for francisation	79,868	84,374	170,593	(6,351)
Art program	35,866	-	36,114	(248)
Cultural activities	36,011	-	38,073	(2,062)
French resource purchase	45,000	11,000	51,610	4,390
EDUCATIONAL SUPPORT FOR PERSONNEL				
Professional development	30,432	13,580	44,739	(727)
Total	**$ 1,447,772**	**$ 1,932,645**	**$ 4,255,250**	**$ (874,833)**

Commission scolaire francophone Territoires du Nord-Ouest

Schedule 6
Student Success Initiative

For the year ended June 30, 2021

		Total
Revenue - Government of the NWT Education, Culture, & Employment	**$**	**15,000**
Expenses		
Workshop expenses		
Resources		31,252
Deficit	**$**	**(16,252)**

Commission scolaire francophone Territoires du Nord-Ouest

Schedule 7
Jordan's Principle

For the year ended June 30, 2021

	Budget 2021	Actual 2021	Actual 2020
Revenue			
Government of Canada			
- First Nations and Inuit Health Branch			
Contribution agreement	$ 80,309	$ 246,760	$ 231,220
Expenses			
Personnel	-	246,760	240,813
Contracted services	-	-	1,860
Total expenses	-	246,760	**242,673**
Net surplus (deficit)	**$ 80,309**	**$ -**	**$ (11,453)**
Deferred revenue	**$ 80,309**	**$ 42,925**	**$ 4,204**

1. Nature of the Organization

The Commission scolaire francophone Territoires du Nord-Ouest ("Commission") was established under the *Education Act* of the Government of the Northwest Territories ("GNWT") by order of the Minister dated November 7, 2000. A full range of instructional programs ranging from pre-kindergarten through Grade 12 is offered by the Commission in both Yellowknife and Hay River.

The Commission is an independent legal and accounting entity with an elected Board of Trustees as stipulated in Section 82 of the *Education Act.* The Board of Trustees has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters.

Section 81 of the *Education Act* outlines the powers of a Board of Education which for the Commission includes all aspects of operation and management. The Commission is the lowest (and sole) level of government exercising oversight responsibility.

The Commission is a public body performing a function of government in Canada. Paragraph 149(1)(c) of the *Income Tax Act* provides that a public body performing the function of government in Canada is exempt from taxation.

2. COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the Commission's environment and in the global markets due to the possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) having had a material impact on the Commission's operations.

To mitigate the risk of virus spreading in the community, the schools were required to close for a period of time during the year. This has led to temporary suspension in the delivery of some services outlined per the funding agreements, which resulted in a large portion of funding being deferred to the subsequent fiscal period. To address the challenges posted by the pandemic, the Commission has received $187K additional funding from the Department of Education, Culture and Employment during the year, the purpose of which was to provide COVID-19 related cost offsets for the reopening of schools in the fiscal year. The unused portion will be continue to be used in the subsequent fiscal periods to fund COVID-19 related expenses.

3. Significant Accounting Policies

(a) Basis of Accounting

The financial statements of the Commission have been prepared in accordance with Canadian public sector accounting standards. The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality. The financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity, which is composed of all organizations, two schools, which are controlled by the Commission.

The basis of accounting refers to the timing of when revenue and expense items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized. Under the basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

(b) Reporting entity

These consolidated financial statements reflect the assets, liabilities, revenues, and expenses of the reporting entity. The reporting entity is comprised of all organizations accountable for the administration of their financial affairs and resources to the Commission and which are controlled by the Commission.

School generated funds, which include the assets, liabilities, revenues, and expenses of various schools and which are controlled by the Commission are reflected in the consolidated financial statements.

Interdepartmental and inter-organizational transactions and balances between these organizations are eliminated.

(c) Cash

Cash is comprised of bank account balances, net of outstanding cheques.

(d) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arm’s length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized cost include cash, accounts receivable and due from Government of Canada.

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, payroll liabilities, repayment to GNWT and post-employment benefits.

3. Significant Accounting Policies (continued)

(d) Financial Instruments (continued)

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset is recognized in operations.

(e) Non-financial Assets

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver services that may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets of the Commission include prepaid expenses and deposits.

(f) Tangible Capital Assets

All tangible capital assets used by the Commission are purchased by and are the property of the GNWT. The Minister grants to the Commission the full occupancy and use of such facilities and equipment where required for the administration and delivery of education system programs. Tangible capital assets with a value in excess of $50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines by the GNWT. Tangible capital assets with a value of less than $50,000 are recorded as a current expense.

The fair value of the use of the building and office space is estimated at its fair value and recognized as assets provided at no cost in the statement of operations.

(g) Revenue Recognition

Government Transfers

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

3. Significant Accounting Policies (continued)

(g) Revenue Recognition (continued)

Government Transfers (continued)

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

ECE - Regular contributions

The regular contributions from the GNWT are determined by a funding formula, based on student enrolment and price and volume fluctuation, and are received in monthly installments. The Commission retains surpluses and is responsible for deficits. Any funding requests over and above those levels provided by the formula must be first approved by the GNWT. The contribution revenue is recognized when received or receivable.

GNWT - French minority language

The French minority language contributions from the GNWT are determined by additional costs related to French minority language, and are received in one payment. The contribution revenue is recognized when received or receivable.

Other contributions

The Commission follows the deferral method of accounting for contributions from funding arrangements. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reliably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Funds received that are not expended at year-end are recorded as either deferred revenue or contributions repayable depending upon the terms of the contribution agreement.

Deferred revenue

Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenues when the eligible expenses are incurred or services provided.

Investment income

Investment income is recognized when received or receivable, if the amount can be reasonably estimated.

3. Significant Accounting Policies (continued)

(g) Revenue Recognition (continued)

Special purpose funds

School activity funds which are fully controlled by the Commission with respect to when and how the funds available can be disbursed are included. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefit. Examples might include planned student trips or funds specifically designated for the purchase of equipment or materials required to support an activity.

Student activity funds which are controlled by students or parties other than the Commission are not included even if custody of the funds is held by the Commission. Examples of excluded funds might be student clubs or associations for which the Commission has no ongoing responsibility of liability for losses. See Note 6.

The distinctions between the treatment of School and Student activity funds are under review.

(h) Budget Data

The *Education Act* of the Northwest Territories requires that Boards of Education prepare an annual budget, as outlined in Section 128 and 129.

The final priorities and funding allocations are determined by the Trustees of the Commission at a special meeting called for the purposes of reviewing budget proposals, recommending changes, additions or deletions and adopting the proposed budget. The budget is legally adopted by a motion of the Board in accordance with Section 135(3) of the *Education Act*.

Board approved budgets are submitted to the Minister of Education, Culture, and Employment for final approval as directed by Sections 117(2) k, l and m of the *Education Act*.

This annual budget includes estimates of revenues, expenses and net operating surplus (deficit). Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Commission.

The budget may be amended within a given fiscal year in accordance with the Commission's policy, regulations and approved budget procedures. The budget data presented in the financial statements reflects the budget for the fiscal year. The budget has not been audited.

3. Significant Accounting Policies (continued)

(i) Measurement Uncertainty

The preparation of these financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenues and expenses during the period. Management makes accounting estimates when determining significant accrued liabilities, post-employment benefits liabilities and the related costs charged to the statement of operations. Actual results could differ from these estimates, the impact of which would be recorded in future periods.

(j) Inventories Including Materials and Supplies

Materials and supplies are considered a cost of operations and are expensed to the applicable program when received.

(k) Payroll Liabilities

According to the Northwest Territories Teachers' Association ("NWTTA") and GNWT Collective Agreement, teaching staff have their salary issued by the GNWT bi-weekly pay system. NWTTA staff will have earned their annual salary by June 30th which provides for continued payment during the summer. GNWT Payroll for NWTTA starts with the annualized salary commitment for compensation and then allocates the complete payout of that value over the number of pay periods between August 1 and July 31. Pay periods falling in July are therefore accrued as a liability.

The duties and compensation base for UNW School Year employees are scheduled to align with the academic year although actual start dates and durations vary by specific location and job function. Accordingly, the Commission determines the start dates of their UNW employees and accrues the related payroll liability as appropriate.

All other staff salaries are accrued to include earnings to June 30.

(l) Post-employment Benefits, Compensated Absences and Termination Benefits

Under the terms and conditions of employment, employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternal and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

3. Significant Accounting Policies (continued)

(m) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expenses. Transfers include grants and contributions and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

(n) Foreign Currency Translation

The Commission only transacts in Canadian dollars. As such there is no foreign currency translation.

(o) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organize or radioactive material or live organism that exceeds an environmental standard. A liability would be recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met: an environmental standard exits; contamination exceeds the environmental standard; The Commission is directly responsible and accepts responsibility and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available as at June 30, 2021.

At each financial reporting date, management reviews the carrying amounts of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. Management at the Commission has concluded that there is no contamination that exceeds environmental standards and as a result there are no liabilities for contaminated sites.

(p) Donated Goods and Services

The school buildings occupied by the Commission are the property of the GNWT. The lease of the office space occupied by the Commission is paid for by the GNWT. The fair value of the use of the building and office space is estimated at its fair value and recognized as assets provided at no cost in the statement of operations.

3. Significant Accounting Policies (continued)

(q) Segment disclosure

The Schedule of Details of Expenses has been prepared in accordance with PS Handbook Section PS 2700 – Segment Disclosures. The segments selected are to enable users to better understand the government reporting entity and the major expense activities of the Commission. For each reported segment, expenses represent amounts directly attributable to each segment. Segments include:

School Programs: pertains to the provision of instructional services that falls under the basic public education mandate.

Inclusive Schooling: pertains to access to quality education for all students by effectively meeting their diverse needs.

Operations and Maintenance: pertains to the daily operation and maintenance of the Commission.

Administration: pertains to the provision of board governance and central office administration.

Indigenous Languages Education and Culture: pertains to indigenous language resource development, support for language teachers and instructors, and enhance community engagement.

Jordan's Principle: pertains to the provision of products, services and supports related to health, social, and educational needs of the First Nations students at the Commission.

4. Future Accounting Changes

Revenue, Section PS 3400

This section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations, referred to as "exchange transactions", and transactions that do not have performance obligations, referred to as "non-exchange transactions". This section applies to fiscal years beginning on or after April 1, 2023. Earlier adoption is permitted.

5. Cash

	2021	2020
Cash	**$ 1,405,171**	$ 1,514,581

The cash is held in a bank account with Royal Bank of Canada (RBC).

6. Special Purpose Funds

The Commission did not report any special purpose funds.

7. Restricted Assets

The Commission does not have any restricted assets.

8. Portfolio Investments

The Commission does not have any portfolio investments.

9. Accounts Receivable

	Accounts Receivable 2021	**Allowance for doubtful accounts 2021**	**Net 2021**	Net 2020
Due from related parties (Note 26)	$ 278	$ -	$ 278	$ -
Due from GNWT (Note 26)	37,999	-	37,999	31,304
Trade and other receivables	134,404	330	134,074	62,602
	$ 172,681	**$ 330**	**$ 172,351**	$ 93,906

10. Inventory

The Commission does not have inventory.

11. Accounts Payable and Accrued Liabilities

	2021	2020
Due to GNWT	$ 274,479	$ 200,041
Trade payable	179,220	173,362
	$ 453,699	$ 373,403

Payroll Liabilities

	2021	2020
NWTTA	$ 366,633	$ 329,710
UNW	77,471	70,024
Other	96,998	124,602
	$ 541,102	$ 524,336

12. Repayment to GNWT

In early June 2012, a judgment was decreed in the legal action brought by the Commission against the GNWT to provide additional classroom space in Hay River and to assert the right to enrol students in both schools, and in a second legal action brought against the GNWT by L'Association des Parents Ayants Droit, with the support of the Commission, to provide additional classroom space in Yellowknife. In this judgment the GNWT was ordered by the Supreme Court of the Northwest Territories to reimburse $1,127,287 to the Commission. Payment was received during the fiscal year ended June 30, 2014.

During the fiscal year ended June 30, 2015, the GNWT submitted an appeal and was successful. The Commission then submitted an appeal to the Supreme Court of Canada which was refused to be heard.

During the 2019 fiscal year, the GNWT had determined the costs owed by the Commission resulting from the appeal to be $1,269,573. As such, this amount was recognized as a liability in that fiscal year.

The terms of repayment is to be determined in the 2022 fiscal year.

13. Deferred Revenue

Deferred revenue consists of funding received for expenses not yet incurred at year end.

	2021	2020
Government of the Northwest Territories		
ECE - Inclusive Schooling	$ -	$ 92,947
ECE - Indigenous Language Education	-	35,164
ECE - COVID-19 Support	102,661	-
Government of Canada		
Indigenous Services Canada - Jordan's Principle	42,925	2,204
Other		
Funds raised for Ecole Boreal gymnasium - Nicole Fournier	2,000	2,000
	$ 147,586	$ 132,315

14. Contributions Repayable

The Commission does not have any contributions repayable.

15. Due from the Government of Canada

	2021	2020
Heritage Canada	$ 25,356	$ -

16. Capital Lease Obligations

The Commission does not have capital lease obligations.

17. Pensions

The Commission does not have pensions.

18. Long-Term Debt

The Commission does not have long-term debt.

19. Post-Employment Benefits

Under the conditions of employment, employees earn severance remuneration based on the number of years of service. Certain employees will also receive assistance with removal costs to return to their point of recruitment. The payment of these benefits is dependent on employees leaving the Commission.

These liabilities are to be funded in the year they become due through regular annual budget allocations that are received from the GNWT.

Severance benefits are paid to the Commission's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits for all staff are accrued as employee render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actuarially valued using the expected utilization methodology.

Valuation results

The actuarial valuation was completed as at March 31, 2021. The liabilities are actuarially determined as the present value of the accrued benefits at March 31, 2021 and the results extrapolated to June 30, 2021. The values presented below are for all of the benefits under the post-employment benefits for the Commission.

19. Post-Employment Benefits (continued)

Changes in Obligation	Severance and Removal	Compensated Absences	2021	2020
Accrued benefit obligation beginning of year	$ 210,050	$ 72,851	$ 282,901	$ 270,896
Current period benefit cost	18,897	6,906	25,803	23,918
Interest accrued	5,833	2,044	7,877	8,910
Benefits payments	(3,792)	(4,386)	(8,178)	(60,077)
Actuarial loss/(gain)	(31,176)	(7,054)	(38,230)	39,254
Accrued benefit obligation end of year	**199,812**	**70,361**	**270,173**	282,901
Unamortized net actuarial gain/(loss)	101,528	(2,316)	99,212	92,053
Total accrued liability	**$ 301,340**	**$ 68,045**	**$ 369,385**	$ 374,954
Benefits Expense				
Current period benefit cost	$ 18,897	$ 6,906	$ 25,803	$ 23,918
Interest accrued	5,833	2,044	7,877	8,910
Amortization of gains	(26,524)	(4,547)	(31,071)	(35,800)
Total benefits expenses (recovery)	**$ (1,794)**	**$ 4,403**	**$ 2,609**	$ (2,972)

The discount rate used in the 2021 fiscal year to determine the accrued benefit obligation was an average of 3.30% (2020 - 2.7%).

The expected payments during the next five fiscal years are:

	Severance and Removal	Compensated Absences	Total
	$	$	$
2022	22,325	7,281	**29,606**
2023	19,702	6,357	**26,059**
2024	15,142	4,278	**19,420**
2025	13,637	3,507	**17,144**
Next 5 years	93,186	29,671	**122,857**
Total	**163,992**	**51,094**	**215,086**

20. Trust Assets Under Administration

The Commission does not have trust assets under administration.

21. Tangible Capital Assets

The Commission does not have tangible capital assets.

22. Prepaid Expenses

	2021	2020
Prepaid expenses	**$ 12,504**	$ 11,544

23. GNWT Assets Provided At No Cost

	Cost	Accumulated Amortization	**2021 Net Book Value**	2020 Net Book Value
Ecole Allain St-Cyr	$ 17,310,964	$ 3,694,346	$ 13,616,618	$ 14,383,751
Ecole Boreale	3,960,439	1,431,520	2,528,919	2,630,755
Ecole Allain St-Cyr Phase 1	4,490,598	1,590,646	2,899,952	3,029,801
Ecole Boreale Modular Units	1,189,060	366,746	822,314	854,881
Ecole Boreale Pellet Boiler	86,115	48,440	37,675	41,981
Ecole Boreale Biomass System	90,649	9,568	81,081	85,613
Ecole Boreale JK Playscape	223,658	26,093	197,565	208,747
Ecole Allain St-Cyr JK Playscape	135,490	24,087	111,403	120,436
	$ 27,486,973	$ 7,191,446	**$ 20,295,527**	$ 21,355,965

Rent expense of $1,060,439 (2020 - $1,064,949) was offset by a grant in-kind.

24. Contractual Obligations

The Commission has entered into agreements for, or is contractually committed to, the following expenses payable subsequent to June 30, 2021.

The future minimum payments are as follows:

	Expires in fiscal year	2022	2023-2026	Total
Equipment leases				
Xerox B8055 MONO MFP	2024	$ 1,555	$ 6,218	$ 7,773
Xerox C8045 COLOUR MFP	2024	2,006	8,023	10,029
Aficio MP C4502	2022	2,994	-	2,994
Operational Contracts				
First Canada ULC	2026	49,240	236,352	285,592
		$ 55,795	**$ 250,593**	**$ 306,388**

25. Contingencies

The Commission is currently evaluating the impact of the appeal won by the GNWT regarding the van Bochove judicial review.

26. Related Parties

The Commission is related in terms of common ownership to all GNWT created departments, agencies and corporations. The Commission enters into transactions with these entities in the normal course of business. These transactions have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties. The Commission is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage, payroll services and internal audit services by the Department of Finance, and utilities and maintenance by Public Works and Services. Transactions with related parties and balances at year-end disclosed in the financial statements are summarized in this note as follows:

26. Related Parties (continued)

Due from related parties:

		2021		2020
Government of Northwest Territories:				
Department of Education, Culture and Employment	$	37,999	$	31,304
Yellowknife Education District No. 1		-		-
DehCho Division Education Council		278		-
	$	**38,277**	$	31,304

Due to related parties:

		2021		2020
Government of Northwest Territories:				
Department of Finance	$	737,309	$	724,377

Revenues from related parties:

		2021		2020
Government of Northwest Territories:				
Department of Education, Cultural and Employment	$	6,736,703	$	6,381,833
Department of Environment and Natural Resources		8,000		8,000
Department of Municipal and Community Affairs		30,600		30,600
Department of Health and Social Services		1,733		5,511
	$	**6,777,036**	$	6,425,944

Expenses paid to related parties:

		2021		2020
Dehcho Divisional Education Council	$	300	$	300
Hay River District Education Authority		26,244		48,933
	$	**26,544**	$	49,233

27. Budget Data

The *Education Act* of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Education Body which includes the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the *Education Act*.

The annual budget includes estimates of revenues and expenses for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Commission.

The budget figures presented are those approved by the Department of ECE on June 22, 2020 and have not been audited.

28. Economic Dependence

The Commission receives its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that the Commission's operations would be significantly affected.

29. Financial Instruments

The Commission is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risks from the Commission's financial instruments is provided by type of risk below. The Commission is exposed to credit and liquidity risks from the its financial instruments. Qualitative and quantitative analysis of the significant risks from the Commission's financial instruments is provided by type of risk below.

a) Credit risk

Credit risk is the risk of financial loss to the Commission if a debtor fails to discharge an obligation when due. The Commission is exposed to this risk relating to its cash and accounts receivable. The Commission holds its cash in accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Commission's cash in accounts are insured up to $100,000.

The Commission's maximum exposure to credit risk is represented by the financial assets balance comprised of:

	2021	2020
Cash	$ 1,405,171	$ 1,514,581
Accounts receivable	172,351	93,906
Due from Government of Canada	25,356	
Maximum credit exposure	**$ 1,602,878**	$ 1,608,487

The is a concentration of credit risk in cash as the majority of the deposits are held in one Canadian chartered bank and the balance is in excess of the insurable limit.

29. Financial Instruments (continued)

At June 30, 2021, the following accounts receivable were past due but not impaired:

	30 Days	60 Days	90 Days	Total
Accounts receivable	$ 144,274	$ -	$ 28,077	$ 172,351

There is also a concentration risk in accounts receivable as more than 10% of the total balance is from the Government of the Northwest Territories. At June 30, 2021, receivables from the GNWT comprised approximately 22% (2020 - 58%) of the total balance. The amounts represent a low credit risk as the debtors are reputable governments and government organizations with a good credit score. The Commission reduces its risk exposure by following up on old account receivables for collection.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and method used to measure the risk.

b) Liquidity risk

Liquidity risk is the risk that the Commission will not be able to meet all cash outflow obligations as they come due. The Commission mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise.

The Commission's maximum exposure to liquidity risk is represented by accounts payable and accrued liabilities, and payroll liabilities for a total $994,801 (2020 - $897,739).

The financial assets including cash and accounts receivable, mature within 6 months. The financial liabilities including accounts payable and accrued liabilities, and payroll liabilities mature within 6 months.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

30. Expenses By Object

	2021 Budget	2021 Actual	2020 Actual
Compensation	$ 5,637,461	$ 6,173,425	$ 5,671,367
Supplies and materials	378,267	373,088	323,284
Services purchased/contracted	682,991	686,862	552,228
	$ 6,698,719	**$ 7,233,375**	$ 6,546,879

31. Comparative Figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

32. ECE Other Contributions

		2021		2020
Government of the Northwest Territories				
Department of Education, Culture and Employment				
Fonds de Tiroir	$	25,356	$	28,600
Frais Orthophonie		-		2,100
French Monitor		79,559		-
COVID-19 Support		114,725		-
English Languages Communication & Services		20,000		15,000
Self-Regulation		5,000		7,741
Other		19,192		90,686
	$	**263,832**	$	144,127

33. GNWT Other Contributions

		2021		2020
Government of the Northwest Territories				
Department of Environment and Natural Resources	$	8,000	$	8,000
Department of Health and Social Services		1,733		5,511
Department of Municipal and Community Affairs		30,600		30,600
	$	**40,333**	$	44,111

34. Contingent Assets

The Commission does not have any contingent assets.

35. Contractual Rights

The Commission has signed the following contribution agreements that will provide program funding to the Commission:

Contracting Parties	Description of Contract	Expiry Date		2022
GNWT - MACA	After School Phsical Activity Program	March 2022	**$**	**15,300**
Government of Canada	Jordan's Principle	March 2022		**75,644**
			$	**90,944**

Consolidated Financial Statements of

DEHCHO DIVISIONAL EDUCATION COUNCIL

June 30, 2021

DEHCHO DIVISIONAL EDUCATION COUNCIL

Consolidated Financial Statements

June 30, 2021

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MANAGEMENT DISCUSSION AND ANALYSIS

Introduction

The Management Discussion and Analysis (MD&A) is a go-forward responsibility of management and the Council Members to promote transparency and accountability.

Vision and Core Strategy

The Dehcho Divisional Education Council mission is to provide quality education based on the cultures of its students and partnerships with the communities it serves.
The vision and core strategy for the Dehcho Divisional Education include a variety of goals and objectives, which include:

- Promote excellence in student performance.
- Deliver school programs and activities that support the intellectual, physical, emotional, social, and spiritual development of students.
- Deliver school programs and activities in a manner that integrates traditional and contemporary education practices.
- Provide programs that result in completion of secondary school graduation requirements so that students can pursue post-secondary education, skills, training and/or employment.
- Involve students in identification of learning needs and planning school programs.
- Build partnerships with community and regional agencies to meet student needs and strengthen wellness.
- Provide training to trustees, other educational leaders in schools and communities so that they may effectively exercise their roles and responsibilities.
- Promote and encourage the wellness of educational personnel (Trustees, Council staff and school staff).

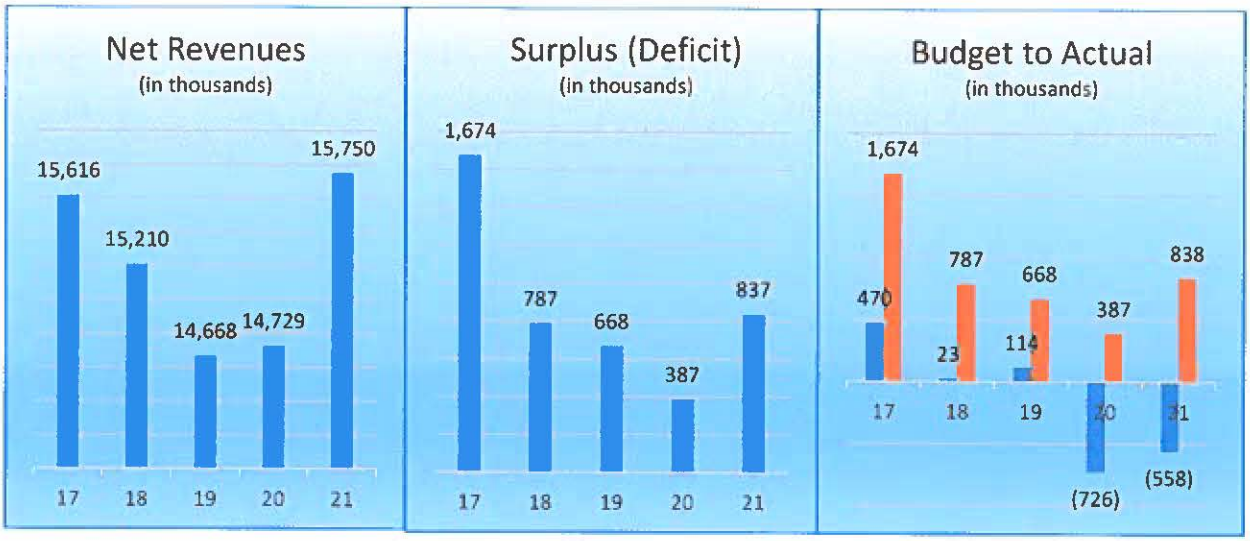
Governance, Trustees and Key Management

Presently, the Council is represented by trustees from eight communities in the Dehcho region. The Council Members are as follows:

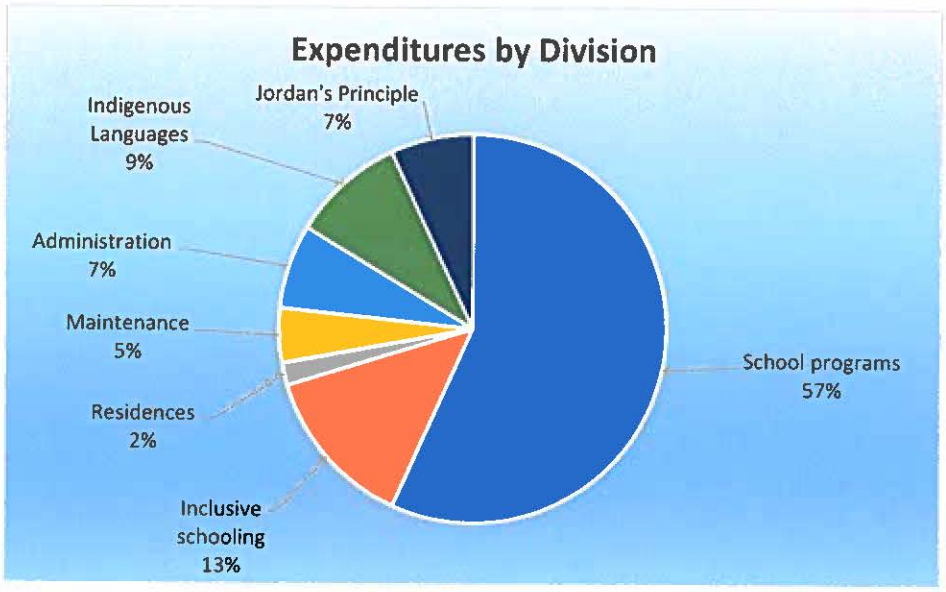
- Fort Providence- Albertine Canadien
- Fort Liard- Sylvia Sassie
- Fort Simpson- Renalyn Pascua-Matte- Chairperson
- Jean Marie River- Yvonne Norwegian
- Kakisa Lake- Anita Chicot
- Samba K'e- Carielyn Jumbo
- Wrigley- Lisa Moses
- Nahanni Butte- Jayne Konisenta

The management staff include Philippe Brulot, who performs the duties of the Superintendent during the fiscal year and was responsible for school operations and overall operations of the Council and David Fiebelkorn who manages the financial and business affairs of the Council.

Key Financial Highlights



Revenue has seen a steady declines for three of the past five years, but in 2020 the decline finally ended with a slight increase in revenue. That increase in revenue continued in 2021 with considerable extra revenue being received from various sources. Due to a significant expenditure reductions due to falling revenue and more recently due to Covid restrictions, the Council has recorded surpluses over the past five years, following a large deficit in 2016. Actual surpluses have been favorable over original budgets in the past five years as Council tries to operate in the most financial responsible manner, taking advantage of cost saving measures wherever possible and maximizing other sources of income wherever possible During the current fiscal year, the Council recorded a favorable surplus for the fifth consecutive year, which offset the larger deficit recorded in 2016. Much of this surplus resulted from additional sources of outside funding as well as spending restrictions caused by the Covid pandemic disruptions.



School programs continue to comprise the largest component of expenditures for the Council, with a strong emphasis on Inclusive Schooling and Aboriginal Language programs. Jordan's Principal program is increasingly become a significant contributor to the organization's operations. The Council has constantly strived to maintain Administration cost at below 10% of total funding.

Total Student and Teacher Populations

COMMUNITY	FORT SIMPSON		FORT PROVIDENCE	JEAN MARIE RIVER	KAKISA LAKE	SAMBAA KE Charles	WRIGLEY Chief J	FT LIARD Echo	NAHANNI BUTTE Charles	
SCHOOL	Liidli Ke High	Liidli Ke Elem	Deh Gah School	Louie Norwegian	Kakisa L School	Tetcho School	Yendo School	Dene School	Yohin School	TOTAL
STUDENTS										
Beginning of Year Enrollment	81.5	103	105.5	5.5	4	20.5	21.5	97.5	5	444
End of Year Enrollment	81.5	103	105.5	5.5	4	20.5	21.5	97.5	5	444
TOTAL BY DISTRICT EDUCATION AUTHOR (DEA) END OF YEAR		184.5	105.5	5.5	4	20.5	21.5	97.5	5	444

TEACHING STAFF										
Beginning of Year Teachers	6.5	6	8	1	1	2	1.5	7	1	34
End of Year Teachers	7	7	8	1	1	2	1.5	7	1	35.5
TOTAL BY DISTRICT EDUCATION AUTHORITY (DEA) END OF YEAR		14	8	1	1	2	1.5	7	1	35.5

Operating Environment

The Dehcho Divisional Education Council has been strengthened by sound fiscal and operation management over its history. The Council has enjoyed consistency in key management positions which has allowed for solid financial and administrative decision making. It also has been fortunate in attracting and retaining personnel in key positions. It has developed strong partnership with local groups and organizations and has developed relationships that have benefited the Council and schools. In addition, Council development and training has been a key area of strength in recent years. The Council has experienced some turnover in Principal and teaching staff in recent years which has weakened the consistency in student learning and achievement. The Council sees opportunities in the Education Renewal and Innovation to offer more dynamic education initiatives throughout the region and, with its partnerships with local and First Nations, it has opportunities to improve and develop language and cultural emphasis in education. Declining enrollment and related funding reductions represent a significant risk as well as retention of senior staff members over the next several years however these numbers have stabilized in recent years. The addition of significant funding from the new federal government Jordan Principal program has had a major positive impact on funding programs and providing much needed additional support. Since 2018-2019, new initiatives in innovation, technology upgrades and restructuring has begun to show positive results with the introduction of positive new programs and initiatives in literacy and program enhancements.

Financial Conditions

During the fiscal year ending June 30, 2021, the Council budgeted for an operating deficit to maintain a high level of programs and services. At the same time, it attempted to initiate new programs and services in the schools and communities. In doing so, the Council budgeted for an annual deficit of $ 777,150. During the year, the Council managed to incorporate several significant sources of additional program funds as well as prudent fiscal management, to record a non-consolidated surplus of $699,564 and a consolidated surplus of $837,812. A significant portion of the surplus was also due to the reduced program activity due to the Covid-19 closures. This surplus for the 2021 year brought the overall accumulated book surplus up to $2,713,389 (DEC - $2,284,629; DEA - $428,760). The accumulated surplus is now in excess of the limits under the Surplus Retention Policy, so a plan will be developed in the coming month to reduce this during the 2021-22 fiscal year by additional expenditures combined with a planned budgeted deficit for the year of $1,173,657. The Council budgeted a deficit of $1,173,657 for the 2021-22 fiscal year in order to maintain a stable level of service as well as implement several new initiatives. Despite the budget deficit planned for 2021-22 of $1,173,657, the current cash balance of $5,817,796 eliminates any liquidity concerns. The Council continues to maintain cost controls in the current year and note that contingent liabilities are not a risk to the Council's financial health.

Summary and Outlook

During the past two years, the Council was fortunate to add to the surplus from the prior year after recovering from a large deficit in 2016 to return the Council to previous accumulated surplus levels. Despite being affected by several unanticipated and unbudgeted cost and funding reductions due to declining enrollment which reduced its accumulated financial position in a period of declining or stagnant enrollment, the Council was able to combine some cost recoveries along with strong fiscal management to reverse the fiscal trend. It was able to be successful in continuing many new initiatives including distance learning courses, resiliency programs, self-regulation and a new revitalized indigenous language program, judo and music. Several programs such as literacy development and Council governance training and development continued. Moving forward, the Council's goals for the upcoming year are to increase student achievement through continuing to provide staff and Council training and to provide programs that meet the needs of our 21st century learners and the goals of Education Renewal. Literacy, distance learning, self-regulation, Indigenous Language revitalization programs and training for Language teachers will continue. New initiatives include: programs in literacy training, and trades introduction, judo, sports and music programs. Finally, Council plans to continue upgrade aging technology and bandwidth issues and provide ongoing training for education applications including PowerSchool.

MANAGEMENT RESPONSIBILITY FOR FINANCIAL STATEMENTS

The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of the authority in all material respects and in accordance with Canadian Public Sector Accounting Standards (CPSAS) as well as the Financial Administration Manual (FAM) and the Financial Administration Manual for Education Authorities (FAMEA) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of Dehcho Divisional Education Council have been conducted within the statutory powers of the Education Body. The operations and administration of the Education Body as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Education Act, Financial Administration Act, CPSAS, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Education Body Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture, and Employment of the Government of the Northwest Territories.

The financial statements have been reported on by Ashton Chartered Accountants. The auditors' report outlines the scope of their audit and their opinion on the presentation of the information included in the financial statements.

Approved and confirmed on behalf of the Dehcho Divisional Education Council

P. Brulot

Philippe Brulot
Superintendent
Dehcho Divisional Education Council

Sept 24 2021
Date

David Fiebelkorn, CPA, CGA
Comptroller
Dehcho Divisional Education Council

Sept 24 2021
Date

ASHTON
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INDEPENDENT AUDITOR'S REPORT

To the Minister of Education, Culture and Employment of the GNWT

To the Board of Trustees of the Dehcho Divisional Education Council

Opinion

We have audited the consolidated financial statements of the Dehcho Divisional Education Council, which comprise the consolidated statement of financial position as at June 30, 2021, and the consolidated statements of operations and surplus, changes in net assets (debt), and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effect of the matters described in the Basis of Qualified Opinion paragraph, these consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Dehcho Divisional Education Council as at June 30, 2021, and the results of its financial performance and cash flow for the year then ended in accordance with the Canadian public sector accounting standards.

Basis for Qualified Opinion

The Government of the Northwest Territories is responsible for the calculation and distribution of the Education Body's wages and benefits expenditure for public service employees, the accuracy of which is not susceptible to complete audit verification. We have satisfied ourselves that the payroll information provided by the GNWT is properly reflected in the Education Body's records. As a result, we were not able to determine whether any adjustments might be necessary to expenditure, liabilities or accumulated surplus. Our audit opinion on the financial statements for the year ended June 30, 2021 has been modified because of the effects of this limitation.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Council in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Education Body's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Education Body or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Education Body's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Education Body's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Education Body's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Education Body to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

We further report, in accordance with the Financial Administration Act, that, in our opinion, proper books of account have been kept by the Education Body, the consolidated financial statements are in agreement therewith, and the transactions that have come under our notice have, in all significant aspects, been within the statutory powers of the Education Body.

Ashton

ASHTON
Chartered Accountants
Business Advisors

Hay River, NT
September 10, 2021

DEHCHO DIVISIONAL EDUCATION COUNCIL

Consolidated Statement of Financial Position

June 30, 2021

	2021	*2020
FINANCIAL ASSETS		
Cash and cash equivalents, Note 4	$ 5,817,796	$ 4,345,089
Special purpose funds, Note 5	407,079	283,777
Due from the Government of Canada, Note 13	10,478	-
Accounts receivable, Note 8	78,561	107,766
	$ 6,313,914	$ 4,736,632
LIABILITIES		
Accounts payable and accrued liabilities, Note 10	$ 35,714	$ 90,595
Payroll liabilities, Note 10	1,405,185	888,545
Due to the Government of Canada, Note 13	-	-
Deferred revenue, Note 11	906,209	380,147
Other employee future benefits and compensated absences, Note 17	1,148,793	1,399,435
Trust Liabilities, Note 18	124,624	122,333
	3,620,525	2,881,055
Net Assets (Deficit)	$ 2,693,389	$ 1,855,577
NON-FINANCIAL ASSETS		
Prepaid expenses, Note 20	$ 20,000	$ 20,000
ACCUMULATED SURPLUS (DEFICIT)	$ 2,713,389	$ 1,875,577
Represented by:		
Accumulated Operating surplus (deficit)		
Divisional Education Council	$ 2,284,629	$ 1,585,065
District Education Authorities	428,760	290,512
	$ 2,713,389	$ 1,875,577

* Reclassified for comparative purposes

Contractual obligations, Note 22
Contingencies, Note 23

Approved: _____ Chair

_____ Superintendent

DEHCHO DIVISIONAL EDUCATION COUNCIL

Consolidated Statement of Operations

For the year ended June 30, 2021

	Budget 2021	Actual 2021	Actual *2020
Revenue			
Government of the NWT			
ECE regular contribution	$ 12,766,337	$ 13,411,847	$ 12,470,230
French language program, Schedule C	55,000	50,000	50,000
ECE other contributions, Note 31	135,000	407,738	85,750
Deferred revenues - SSI program	-	7,438	(7,438)
Total ECE contributions	12,956,337	13,877,023	12,598,542
GNWT other contributions, Note 32	400,000	161,942	235,349
Total GNWT	13,356,337	14,038,965	12,833,891
Jordan's Principle, Schedule D	814,400	1,035,957	1,283,563
Government of Canada - other contributions	-	219,398	185,865
Total Government of Canada contributions	814,400	1,255,355	1,469,428
	14,170,737	15,294,320	14,303,319
Self-Generated Funds			
Rentals	36,000	85,200	73,800
Investment income	30,000	33,540	66,811
Contract and other	82,000	134,512	165,706
	148,000	253,252	306,317
Education Authority self-generated funds, Schedule I-1	-	166,309	57,058
GNWT contributions to Education Authorities, Schedule I-1	-	36,766	62,254
	-	203,075	119,312
	14,318,737	15,750,647	14,728,948
Expenses			
School programs	9,118,088	8,462,199	7,529,425
Inclusive schooling, Schedule A	2,972,741	2,016,581	2,030,332
Student accommodation	230,950	278,064	225,766
Operations and maintenance	-	675,825	718,916
Administration	1,075,842	1,039,207	1,107,913
Aboriginal language/cultural programs, Schedule B	1,698,266	1,405,002	1,441,863
Jordan's Principle, Schedule D	-	1,035,957	1,283,563
	15,095,887	14,912,835	14,337,778
Operating surplus (deficit) before other item	(777,150)	837,812	391,170
Other item:			
Other Employee Future Benefits and Compensated Absences recovery (expense), Note 17	-	-	(3,977)
Operating surplus (deficit)	**$ (777,150)**	**$ 837,812**	**$ 387,193**
Accumulated surplus (deficit), beginning of year		1,875,577	1,488,384
Accumulated surplus (deficit), end of year		$ 2,713,389	$ 1,875,577

* Reclassified for comparative purposes

DEHCHO DIVISIONAL EDUCATION COUNCIL

Consolidated Statement of Change in Net Assets (Debt)

For the year ended June 30, 2021

		2021		2020
Operating Surplus (Deficit)	$	837,812	$	387,193
Amortization of tangible assets		-		-
Net change in prepaids		-		-
(Increase) Decrease in net debt		837,812		387,193
Net assets (debt) beginning of the year		1,855,577		1,468,384
Net assets (debt) end of year	$	2,693,389	$	1,855,577

DEHCHO DIVISIONAL EDUCATION COUNCIL

Consolidated Statement of Cash Flow

For the year ended June 30, 2021

	2021	2020
Operating Activities		
Operating Surplus (Deficit)	$ 837,812	$ 387,193
Items not affecting cash:		
Amortization	-	-
	-	-
Changes in non-cash assets and liabilities		
Decrease (increase) in due from the Government of Canada	(10,478)	63,225
Decrease (increase) in trust assets	-	-
Decrease (increase) in accounts receivable	29,205	8,253
Increase (decrease) in accounts payable	(54,881)	(47,289)
Increase (decrease) in payroll liabilities	516,640	(333,808)
Increase (decrease) in contributions repayable	-	-
Increase (decrease) in due to the Government of Canada	-	-
Increase (decrease) in deferred revenues	526,062	206,247
Increase (decrease) in Other Employee Future Benefits and Compensated Absence	(250,642)	(179,190)
Increase (decrease) in trust liabilities	2,291	(8,585)
Decrease (increase) in prepaids	-	-
	758,197	(291,147)
Cash provided by operating transactions	1,596,009	96,046
Financing Activities		
Repayment of capital lease obligation	-	-
Proceeds from capital lease obligation	-	-
Cash provided by financing activities	-	-
Investing Activities		
Disposition of portfolio investments	-	-
Acquisition of portfolio investments	-	-
Cash provided by investing transactions	-	-
Capital transactions		
Acquisition of tangible capital assets	-	-
Proceeds of disposition of tangible capital assets	-	-
Cash provided by capital transactions	-	-
Increase (Decrease) in cash and cash equivalents	1,596,009	96,046
Cash and cash equivalents, beginning of year	4,628,866	4,532,820
Cash and cash equivalents, end of year	$ 6,224,875	$ 4,628,866
Cash consists of :		
Cash and cash equivalents, Note 4	$ 5,817,796	$ 4,345,089
Special purpose funds, Note 5	407,079	283,777
	$ 6,224,875	$ 4,628,866

DEHCHO DIVISIONAL EDUCATION COUNCIL

Consolidated Details of Expenses

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations and Maintenance	Administration	Indigenous Languages and Education	Jordan's Principle	2021 Total	2021 Budget	2020 Total
Salaries										
Teachers' salaries	$ 5,979,660	$ 894,156	$ -	$ -	$ -	$ 895,926	$ 929,018	$ 8,698,760	$ 6,586,106	$ 7,508,362
Instruction assistants	-	751,976	-	-	-	-	-	751,976	2,556,579	1,083,853
Non-instructional staff	851,148	172,852	-	565,861	603,327	280,708	-	2,473,896	2,255,606	2,836,364
Board/Trustee Honoraria	2,157	-	-	-	73,389	1,500	-	77,046	82,800	67,577
	6,832,965	1,818,984	-	565,861	676,716	1,178,134	929,018	12,001,678	11,483,091	11,476,156
Employee Benefits										
Employee benefits and allowances	161,835	69,806	-	13,422	14,469	27,322	-	286,854	459,267	310,355
Leave and termination	111,540	18,590	-	-	-	18,590	-	148,720	426,987	101,893
	273,375	88,396	-	13,422	14,469	45,912	-	435,574	886,254	412,248
Services Purchased/Contracted										
Professional/Technical Services	-	-	-	-	29,187	3,200	-	32,387	40,000	32,258
Postage/Communication	47,244	-	1,702	-	83,456	385	-	132,787	40,000	118,605
Utilities	-	-	-	-	-	-	-	-	40,000	-
Travel	251,871	35,685	46,285	-	68,306	20,665	-	422,812	893,000	606,291
Student Travel (Bussing)	141,307	-	-	-	-	-	-	141,307	62,000	63,148
Advertising/Printing/Publishing	14,008	-	-	-	38,098	31,172	-	83,278	210,000	43,606
Maintenance/Repair	-	-	-	76,143	26,660	-	-	102,803	85,000	76,880
Rentals/Leases	34,020	-	-	13,200	31,708	4,653	-	83,581	138,000	62,622
Other - Contracted Services	30,241	50,925	209,005	5,549	1,684	16,501	-	313,905	636,950	240,438
	518,691	86,610	256,992	94,892	279,099	76,576	-	1,312,860	2,144,950	1,243,848
Materials, Supplies and Freight										
Materials	805,371	22,591	21,072	1,650	68,923	99,806	106,939	1,126,352	575,677	1,184,813
Freight	31,797	-	-	-	-	4,574	-	36,371	5,915	20,713
	837,168	22,591	21,072	1,650	68,923	104,380	106,939	1,162,723	581,592	1,205,526
Contributions and Transfers										
Transfers	-	-	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-	-	-
Total	$ 8,462,199	$ 2,016,581	$ 278,064	$ 675,825	$ 1,039,207	$ 1,405,002	$ 1,035,957	$ 14,912,835	$ 15,095,887	$ 14,337,778

Note 1. Dehcho Divisional Education Council

The Dehcho Divisional Education Council (formerly known as the Divisional Board of Education) was established on March 30, 1990. The Dehcho Division encompasses an area which includes the communities of Wrigley (Chief Julian Yendo School), Nahanni Butte (Charles Yohin School) , Sambaa K'e (Charles Tetcho School), Fort Simpson (Liidlii Kue Elementary and Regional High Schools), Fort Liard (Echo-Dene School), Fort Providence (Deh Gah Elementary and Secondary School), Jean Marie River (Louie Norwegian School) and Kakisa Lake (Territorial School - Kakisa Lake School).

The Education Body's purpose is to administer and manage the educational affairs of the Division in accordance with the Education Act and the Financial Administration Act of the Northwest Territories and the regulations of the Order establishing the Education Division.

Consequently, the Council is dependent on funding from the Department of Education, Culture, and Employment (ECE) of the GNWT. Member Communities have formed local District Education Authorities (DEA) which have assumed responsibility to provide sufficient educational programs within their respective communities.

The Council is an independent legal and accounting entity with an elected Board of Trustees as stipulated in Section 82 of the *Education Act*. The Board of Trustees has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters.

The Council is a public body performing a function of government in Canada. Paragraph 149(1)(C) of the *Income Tax Act* provides that a public body performing a function of government in Canada is exempt from taxation.

Note 2. Summary of Significant Accounting Policies

(a) Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expenditure items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under this basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

(b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques, and short term highly liquid investments that are readily convertible to cash and with a date of 90 days or less from the date of acquisition.

(c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized cost include cash, accountable funds, due from the GNWT and other accounts receivable.

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, accrued salaries, deferred revenue, post-employment benefits and accountable funds.

Note 2. **Summary of Significant Accounting Policies (continued)**

(c) Financial Instruments (continued)

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset is recognized in operations.

(d) Non-Financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by the Education Body because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Education Body.

(e) Tangible Capital Assets

All buildings and works, furniture, equipment and vehicles are the property of the GNWT. The Minister grants to the Education Body the full occupancy and use of such facilities and equipment where required for the administration and delivery of education system programs. Capital assets with a value in excess of $50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines by the GNWT. Capital assets with a value of less than $50,000 are recorded as a current expenditure.

(f) Revenue Recognition

Government Transfers:

Revenues are recognized in the period in which the transactions or events occur that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers or transfers of tangible capital assets are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are recognized as acquired or built.

GNWT – Regular Contributions:

The regular contributions from the GNWT are determined by a funding formula and are received in monthly installments. The Education Body retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the GNWT.

Other Contributions:

The Education Body follows the deferral method of accounting for other contributions. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Note 2. **Summary of Significant Accounting Policies (continued)**

(f) Revenue Recognition - (Continued)

Deferred Revenue:

Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenue when the eligible expenditures are incurred.

Investment Income:

Investment income is recognized when received or receivable, if the amount can be reasonably estimated.

Special Purpose Funds

School activity funds which are fully controlled by the Education Body with respect to when and how the funds available can be disbursed are included. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefits.

Student activity funds which are controlled by students or parties other than the Education Body are not included even if custody of the funds is held by the Education Body.

(g) Budget Data

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 128 and 129.

The priorities and funding allocations are determined by the Board of Trustees of each Education Body and the budget is legally adopted by a motion of the Board in accordance with Section 135(3) of the Education Act.

Board approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by Sections 117(2) k, l and m of the Education Act.

This annual budget includes estimates of revenues, expenditures and the net operating surplus (deficit). Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Body.

The budget may be amended within a given fiscal year in accordance with Education Body policy, regulations and approved budget procedures. The budget data presented in the consolidated financial statements reflects the Minister approved budget for the school year.

(h) Measurement Uncertainty

The preparation of these consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenue and expenses during the period. Actual results could differ from these estimates.

(i) Inventories Including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by the Education Body are treated as expenditures during the year of acquisition and are not recorded on the statement of financial position.

(j) Payroll Liabilities

According to the Northwest Territories Teachers Association (NWTTA) and GNWT Collective Agreement, teaching staff have their salary issued by the GNWT bi-weekly pay system. NWTTA staff will have earned their annual salary by June 30th which provides for continued payment during the summer. GNWT Payroll for NWTTA starts with the annualized salary commitment for compensation and then allocates the complete payout of that value over the number of pay periods between August 1 and July 31. Pay periods falling in July are therefore accrued.

Note 2. **Summary of Significant Accounting Policies (continued)**

(j) Payroll Liabilities (continued)

The duties and compensation base for UNW School Year employees are scheduled to align with the academic year although actual start dates and durations vary by specific location and job function. Accordingly, the Education Body determines the start dates of their UNW employees and accrues the related payroll liability as appropriate.

All other staff are accrued to include earnings to June 30.

(k) Post-employment Benefits, Compensated Absences and Termination Benefits

Under the terms and conditions of employment, education board employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reasons for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render services. Termination benefits are recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides services, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternal and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

(l) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expenses. Transfers include grant and contributions and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

m) Foreign Currency Translation

Foreign currency transactions are to be translated in Canadian dollars. Revenues and expenses denominated in a foreign currency are reported at a rate in the date of the transaction. Monetary items that have yet to be settled at the exchange rate are translated at the exchange rate in effect on the date of financial statement. Exchange gain or loss resulting from foreign exchange rate would be accounted for in the financial statement.

Note 3. **Future Accounting Changes**

Revenues - Section PS 3400

PSAB has approved Section PS 3400, Revenues. This Section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations. This Section applies to fiscal years beginning on or after April 1, 2023, but earlier adoption is permitted. This Section may be applied retroactively or prospectively. Management is currently assessing the impact of the standard.

Financial Instruments - Section PS 3450

The Public Sector Accounting Board (PSAB) issued PS 3450 Financial Instruments effective for fiscal years beginning on or after April 1, 2022. Items within the scope of the standard are assigned to one of two measurement categories: fair value, or cost or amortized cost. Fair value measurement will apply to derivatives and portfolio investments in equity instruments that are quoted in an active market. Also, when groups of financial assets and financial liabilities are managed on a fair value basis they may be reported on that basis. Other financial assets and financial liabilities will generally be measured at cost or amortized cost. Until an item is derecognized, gains and losses arising due to fair value remeasurement will be reported in the Statement of Remeasurement of Gains and Losses. Management is currently assessing the impact of the standard.

Note 3. **Future Accounting Changes (continued)**

Financial Statement Presentation - Section PS 1201

The Public Sector Accounting Board (PSAB) issued amendments to PS 1201 Financial Statement Presentation effective for fiscal years beginning on or after April 1, 2022. The impact of this standard change is directly associated to Section PS 3450 Financial Instruments as mention above and as such management is assessing potential change upon adoption of PS 3450.

Other New Standards

Effective July 1, 2021, Education Bodies will concurrently be required to adopt: PS 2601 Foreign Currency Translation, PS 3280 Asset Retirement Obligations, and PS 3041 Portfolio Investments in the same fiscal period. There are no significant impacts on the financial statements as a result of these applications.

Note 4. **Cash and Cash Equivalents**

		2021		2020
Cash	$	**5,817,796**	$	4,345,089
Short term investments		**-**		-
	$	**5,817,796**	$	4,345,089

Note 5. **Special Purpose Funds**

Special purpose funds consist of account balances held by each of the individual District Education Authorities for which the Education Body has control of when and how the funds are disbursed.

		2021		2020
Fort Simpson (Liidlii Kue Elementary and Regional High Schools)	$	**69,702**	$	51,284
Fort Providence (Deh Gah Elementary/Secondary Schools)		**87,004**		(6,185)
Fort Liard (Echo-Dene School)		**71,000**		83,785
Jean Marie River (Louie Norwegian School)		**17,457**		13,680
Wrigley (Chief Julian Yendo School)		**88,833**		80,677
Nahanni Butte (Charles Yohin School)		**50,431**		39,646
Sambaa K'e (Charles Tetcho School)		**13,402**		3,494
Kakisa Lake (Territorial School - Kakisa Lake School)		**9,250**		17,396
	$	**407,079**	$	283,777

Note 6. **Restricted Assets - Nil Report**

Note 7. **Portfolio Investments - Nil Report**

Note 8. **Accounts Receivable**

	Receivables 2021	AFDA 2021	Net 2021	Net 2020
GNWT - ECE	$ 6,004	$ -	$ 6,004	$ 28,120
GNWT - FSS	3,405	-	3,405	26,928
Yellowknife Catholic Schools	-	-	-	600
Total Due from GNWT	9,409	-	9,409	55,648
WSCC	-	-	-	-
Other	69,152	-	69,152	52,118
Total receivables before amounts due from Government of Canada	78,561	-	78,561	107,766
Government of Canada	10,478	-	10,478	-
	$ 89,039	$ -	$ 89,039	$ 107,766

Note 9. **Inventories - Not Applicable**

Note 10. **Accounts Payable and Accrued Liabilities**

	2021	2020
GNWT - MACA	$ -	$ -
Due to NWT Power Corp	-	1,751
WSCC	-	-
Employee source deductions	5,727	224
Accounts payable and accrued liabilities	29,987	88,620
	35,714	90,595
Payroll liabilities		
To GNWT (A)	459,605	-
To Employees (B)	882,186	836,554
Annual Leave	61,014	47,596
Lieu	2,380	4,395
	1,405,185	888,545
	$ 1,440,899	$ 979,140

Note A: Amount outstanding to be paid to GNWT by the education board for salaries and wages paid by June 30.

Note B: Amount accrued by the education board for salaries and wages to be paid in July and August.

Note 11. **Deferred Revenue**

		2021		2020
GNWT - ECE				
Covid-19 Support	$	279,814	$	-
Student Success Initiative		-		7,438
		279,814		7,438
GNWT - MACA				
Active After School		23,452		17,850
GNWT - ENR				
Science Camp		6,800		-
		30,252		17,850
Government of Canada				
Indigenous Services - Jordan's Principle		596,143		320,095
Canadian Heritage - Sport Support Program - Judo		-		34,764
Tides Canada Foundation				
NWT on the Land Collaborative		-		-
	$	906,209	$	380,147

Note 12. **Contribution Repayable - Nil Report**

Note 13. **Due From and To the Government of Canada**

		2021		2020
Receivables				
Canadian Heritage - Sport Support Program - Judo	$	10,478	$	-
Indigenous Services - Jordan's Principle		-		-
	$	10,478	$	-
Payables	$	-	$	-

Note 14. **Capital Lease Obligations - Nil Report**

Note 15. **Pension - Not Applicable**

Note 16. **Long-term Debt - Nil Report**

Note 17. **Other Employee Future Benefits and Compensated Absences**

The Education Body provides severance (resignation and retirement), removal and compensated absence (sick, special maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a deficit equal to the accrued post-employment benefits obligation.

Severance benefits are paid to the employees based on the types of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment, and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued by an external actuarial with the GNWT payroll valuations using the expected utilization methodology.

Note 17. **Other Employee Future Benefits and Compensated Absences (continued)**

Compensated absence benefits generally accrue as employees render services and are paid upon the occurrence of an event resulting in eligibility for the benefits. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under the compensated absence benefits were valued by an external actuarial with the GNWT payroll valuations using the expected utilization methodology.

Valuation Results

The actuarial valuation was completed as at February 15, 2019. The effective date of the next actuarial valuation is March 31, 2022. The liabilities are actuarially determined as the present value of the accrued benefits at February 15, 2019 and the results extrapolated to June 30, 2021. The values presented below are for all the benefits under the Compensated Absences and Termination Benefits for the consolidated Government.

	Severance and removal	Compensated Absences	**2021**	2020
Changes in Obligation				
Accrued benefit obligations beginning of the year	$ 681,674	$ 173,770	$ **855,444**	$ 1,135,870
Current period benefit cost	42,226	20,671	**62,897**	59,442
Interest accrued	17,929	4,869	**22,798**	34,882
Benefits payments	(70,199)	(112,968)	**(183,167)**	(183,167)
Plan amendments	-	-	**-**	-
Actuarial (gain)/loss	10,044	87,428	**97,472**	(191,583)
Accrued benefit obligation, end of year	681,674	173,770	**855,444**	855,444
Unamortized net actuarial gain	451,624	(158,275)	**293,349**	543,991
Net future obligation	$ 1,133,298	$ 15,495	$ **1,148,793**	$ 1,399,435
Benefits Expense				
Current period benefit cost	$ 42,226	$ 20,671	$ **62,897**	$ 59,442
Interest cost	17,929	4,869	**22,798**	34,882
Plan amendments	-	-	**-**	-
Amortization of actuarial gains	(122,656)	9,226	**(113,430)**	(90,347)
	$ (62,501)	$ 34,766	$ **(27,735)**	$ 3,977

The discount rate used to determine the accrued benefit obligation is an average of 3.3%. No inflation rate was applied. The expected payments during the next five fiscal years are:

	Severance and removal	Compensated Absences	2021
2022	$ 99,117	$ 25,593	$ 124,710
2023	85,166	22,185	107,351
2024	59,697	18,863	78,560
2025	49,014	16,751	65,765
2026	41,023	14,245	55,268
Next 5 years	143,246	49,162	192,408
	$ 477,263	$ 146,799	$ 624,062

Note 18. **Trust Assets and Liabilities under Administration**

Superintendent's Association Fund: The balance is held on behalf of the Superintendent's Association. The fund increases by dues paid by Superintendents and funds are spent at the discretion of the Association.

Steve Rowan Memorial Scholarship Fund: The balance is held to provide scholarships to qualifying students.

Mercedes Benz Scholarship Fund: The balance is held to provide scholarships to qualifying students.

	2021	2020
Superintendent Fund	$ **11,778**	$ 9,205
Steve Rowan Memorial Scholarship Fund	**100,120**	100,492
Mercedes Benz Scholarship Fund	**12,726**	12,636
	$ **124,624**	$ 122,333

Note 19. **Tangible Capital Asset - Nil Report**

Note 20. **Prepaid Expenses**

	2021	2020
CIBC Visa Deposit	$ **20,000**	$ 20,000
Prepaid service contracts	**-**	-
CIBC Visa Deposit	$ **20,000**	$ 20,000

Note 21. **GNWT Assets Provided at No Cost**

	Cost	Accumulated Amortization	2021 Net Book Value	2020 Net Book Value
Buildings				
Schools and colleges	$ 34,480,792	$ 21,103,949	$ **13,376,843**	$ 14,073,924
Residences	1,032,376	601,789	**430,587**	448,781
Staff Housing	287,453	237,925	**49,528**	56,712
	$ 35,800,621	$ 21,943,663	$ **13,856,958**	$ 14,579,417

Note 22. **Contractual Obligations**

The Education Body has a contractual obligation for the lease of office equipment and with a contractor for the operation of the student accommodations. This commitment requires payments as shown below:

	Expires in Fiscal Year*	2022	2023 and thereafter	Total
Equipment leases	2024	$ 21,074	$ 20,557	$ 41,631
Operational leases	2021	-	-	-
		$ 21,074	$ 20,557	$ 41,631

* Refers to the last fiscal year of all agreements in that line category

Note 23. **Contingencies**

With any employer, especially those with a union there are always risks of employee grievances. At the end of the fiscal year there was no grievances that were outstanding from a prior period. In the opinion of management should any losses result from an occurance prior to the financial statement date, such loss will be charged to operations in the year in which there the loss is measurable and likely to occur.

Note 24. **Related Parties**

The Education Body is related in terms of common ownership to all GNWT created departments, agencies and corporations. The Education Body enters into transactions with these entities in the normal course of operations. The Education Body is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage by the Department of Finance, payroll services by the Department of Human Resources, internal audit services by the Department of Finance, and utility and maintenance by Public Works and Services.

Transactions with related parties and balances at year-end not disclosed elsewhere in the financial statements are disclosed in this note:

	2021	2020
Accounts payable, Note 10		
Government of the Northwest Territories		
Municipal and Community Affairs	$ -	$ -
Other related parties		
NWT Power Corporation	-	1,751
	$ -	$ 1,751
Payroll liabilities, Note 10		
Government of the Northwest Territories	$ **459,605**	$ -
Deferred Revenues, Note 11		
Government of the Northwest Territories		
Education, Culture and Employmenet (ECE)	$ **279,814**	$ 7,438
Municipal and Community Affairs (MACA)	**23,452**	17,850
Environment and Natural Resources (ENR)	**6,800**	-
	$ **310,066**	$ 25,288

Accounts receivable, Note 8	AR 2021	AFDA	**Net AR 2021**	Net AR 2020
Government of the Northwest Territories				
Education, Culture and Employment	$ 6,004	$ -	$ **6,004**	$ 28,120
Financial Shared Services (FSS)	3,405	-	**3,405**	26,928
Total GNWT	9,409	-	**9,409**	55,048
Other related parties				
Yellowknife Catholic Schools	-	-	-	600
	$ 9,409	$ -	$ **9,409**	$ 55,648

Note 24. **Related Parties (continued)**

	2021	2020
Revenues		
Government of the Northwest Territories		
ECE - Core contribution	$ 13,411,847	$ 12,470,230
ECE - French language program, Schedule C	50,000	50,000
ECE - other contributions, Note 31	407,738	85,750
MACA - GNWT other Contributions, Note 32	115,387	214,074
ENR - GNWT other Contributions, Note 32	30,800	7,500
DHSS - GNWT other Contributions, Note 32	15,755	13,775
GNWT contributions to Education Authorities, Schedule I-1	36,766	62,254
Department of Finance - rent and custodian	18,120	18,120
Deferred revenues - SSI program	-	(7,438)
Total GNWT	14,086,413	12,914,265
Other related parties		
Aurora College	33,921	33,921
	$ 14,120,334	$ 12,948,186

Note 25. **Budget**

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Education Body which may or may not include the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the Education Act.

The annual budget includes estimates of revenues and expenditures for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Body.

The budget figures presented are those approved by the Minister of Education, Culture and Employment on February 9, 2021 and have not been audited.

Note 26. **Economic Dependence**

The Dehcho District Education Council received its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that Dehcho District Education Council operations would be significantly affected.

Note 27. **Financial Instruments**

The Education Body is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Education Body's risk exposure and concentration as of June 30, 2021.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Education Body has little exposure to credit risk as the majority of its revenues originate from government sources with strong credit worthiness.

Liquidity

Liquidity risk is the risk the Education Body will not be able to meet its obligations as they come due. The Education Body meets its liquidity requirements by preparing detailed cash budgets and having cash available on hand to meet its obligations.

Note 27. **Financial Instruments (continued)**

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is composed of currency risk, interest rate risk and other price risk.

Currency risk

The Education Body deals exclusively in Canadian funds and therefore has no currency risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. The Education Body minimizes risk through its normal operating and financing activities and maintains cash in a general bank account.

Note 28. **Expenses by Object**

	2021 Budget	2021 Actual	2020 Actual
Compensation	$ 12,369,345	$ **12,437,252**	$ 11,888,404
Professional/Technical Services	40,000	**32,387**	32,258
Postage/Communication	40,000	**132,787**	118,605
Utilities	40,000	**-**	-
Travel	893,000	**422,812**	606,291
Student Travel (Bussing)	62,000	**141,307**	63,148
Advertising/Printing/Publishing	210,000	**83,278**	43,606
Maintenance/Repair	85,000	**102,803**	76,880
Rentals/Leases	138,000	**83,581**	62,622
Other - Contracted Services	417,950	**313,905**	240,438
Materials, Supplies and Freight	581,592	**1,162,723**	1,205,526
Amortization	-	**-**	-
	$ 14,876,887	$ **14,912,835**	$ 14,337,778

Note 29. **Subsequent Events - Nil Report**

Note 30. **Comparative Figures**

Some comparative figures have been reclassified to conform with current year's presentation.

Note 31. **ECE Other Contributions**

	2021	2020
Covid funding	$ **595,302**	$ -
Distance education	**85,750**	85,750
Regulation funding	**6,500**	-
Deferred revenue - ECE, opening	**-**	-
Deferred revenue - ECE, closing	**(279,814)**	-
	$ **407,738**	$ 85,750

Note 32. **GNWT Other Contributions**

	2021	2020
Municipal and Community Affairs		
Sports and youth programs	$ 42,272	$ 7,050
Sport strategy	-	127,140
Children and youth resiliency	-	13,636
Active after school	101,377	33,150
Trades	-	10,000
Other	4,000	-
Environment and Natural Resources		
Take a kid trapping	24,000	7,500
Science Camp	6,800	-
Health and Social Services		
Drop the pop	15,755	13,775
Contributions repaid	(19,860)	-
Deferred revenue - GNWT, opening	17,850	40,948
Deferred revenue - GNWT, closing	(30,252)	(17,850)
	$ 161,942	$ 235,349

Note 33. **Contingent Assets - Nil Report**

Note 34. **Contractual Rights - Nil Report**

DEHCHO DIVISIONAL EDUCATION COUNCIL

Inclusive Schooling Expenses

Schedule A

For the year ended June 30, 2021

Function	General Inclusive Schooling	Staff Development	Assistive Technology	Magnet Facilities	Total
Salaries					
Regional Coordinator	$ 172,852	$ -	$ -	$ -	$ 172,852
Program Support Teachers	894,156	-	-	-	894,156
Support Assistants	751,976	-	-	-	751,976
Honoraria	-	-	-	-	-
	1,818,984	-	-	-	1,818,984
Employee Benefits					
Employee benefits and allowances	88,396	-	-	-	88,396
	88,396	-	-	-	88,396
Services Purchased/Contracted					
Professional and technical services	-	-	-	-	-
Travel	35,685	-	-	-	35,685
Student transportation	-	-	-	-	-
Advertising, printing and publishing	-	-	-	-	-
Maintenance and repairs	-	-	-	-	-
Rentals and leases	-	-	-	-	-
Other contracted services	50,925	-	-	-	50,925
	86,610	-	-	-	86,610
Materials, Supplies and Freight					
Materials	-	-	22,591	-	22,591
Freight	-	-	-	-	-
	-	-	22,591	-	22,591
Total	$ 1,993,990	$ -	$ 22,591	$ -	$ 2,016,581

DEHCHO DIVISIONAL EDUCATION COUNCIL

Indigenous Languages and Education Expenses

Schedule B

For the year ended June 30, 2021

	Student Instruction	Teaching/ Learning Resources	Professional Development	School Activities and Integrated Community Programs	2021 Total
Salaries					
ALCBE teachers	$ 895,926	$ -	$ -	$ -	$ 895,926
Language consultants	-	145,657	-	-	145,657
Instruction assistants	-	-	-	-	-
Non-instructional staff	-	101,620	-	10,158	111,778
Honoraria	-	-	-	-	-
Elders in schools	-	-	-	24,773	24,773
	895,926	247,277	-	34,931	1,178,134
Employee Benefits					
Employee benefits and allowances	27,322	18,590	-	-	45,912
	27,322	18,590	-	-	45,912
Services Purchased/Contracted					
Professional services	-	-	3,200	-	3,200
Travel	-	17,775	2,890	-	20,665
Student transportation	-	-	-	-	-
Advertising, printing and publishing	-	31,172	-	-	31,172
Maintenance and repairs	-	-	-	-	-
Rentals and leases	-	4,653	-	-	4,653
Other contracted services	-	10,443	-	6,058	16,501
	-	64,043	6,090	6,058	76,191
Materials, Supplies and Freight					
Materials	-	385	-	99,806	100,191
Freight	-	-	-	4,574	4,574
	-	385	-	104,380	104,765
Total	$ 923,248	$ 330,295	$ 6,090	$ 145,369	$ 1,405,002

DEHCHO DIVISIONAL EDUCATION COUNCIL

French Language Program

Schedule C

For the year ended June 30, 2021

	Contributions from GNWT July 1 to June 30	Commitment from Dehcho July 1 to June 30	Expenses July 1 to June 30	Over/Under Funding
Special projects:				
Core French 1-12 (salary)	$ 50,000	$ 50,000	$ 138,145	$ (38,145)

DEHCHO DIVISIONAL EDUCATION COUNCIL

Jordan's Principle

Schedule D

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual	July 1'20 - March 31'21	April 1'21 - June 30'21	Total
Revenue						
Government of Canada	$ 814,400	$ **1,312,005**	$ 1,530,706	$ 897,422	$ 414,583	$ **1,312,005**
Carry forward from previous year	-	**320,094**	72,952	320,094	-	**320,094**
	814,400	**1,632,099**	1,603,658	1,217,516	414,583	**1,632,099**
Expenses						
Administration	-	-	-			-
Personnel	814,400	**929,018**	670,225	548,146	380,872	**929,018**
Transportation	-	-	17,555	-	-	-
Materials and supplies	-	**106,939**	566,533	61,505	45,434	**106,939**
Rent and utilities	-	-	-	-	-	-
Evaluation	-	-	8,250	-	-	-
Other	-	-	21,000	-	-	-
	814,400	**1,035,957**	1,283,563	609,651	426,306	**1,035,957**
Surplus (Deficit)	$ -	$ **596,142**	$ 320,095	$ 607,865	$ (11,723)	$ **596,142**
Deferred Revenue	$ -	$ **(596,142)**	$ (320,095)			$ **(596,142)**

DEHCHO DIVISIONAL EDUCATION COUNCIL

Northern Distance Learning

Schedule E

For the year ended June 30, 2021

	Budget	Fort Liard	Fort Simpson	Fort Providence	Total	March 31	June 30	Total
Revenue								
Education, Culture and Employment	$ 85,750	$ 29,250	$ 28,250	$ 28,250	$ 85,750	$ 57,452	$ 28,298	$ 85,750
Other	-	-	-	-	-	-	-	-
	85,750	29,250	28,250	28,250	85,750	57,452	28,298	85,750
Expenses								
Salaries/Wages								
Instructional Staff	-	-	-	-	-	-	-	-
Teachers	-	44,465	31,985	41,854	**118,304**	79,100	39,204	**118,304**
On-site support person	85,750	-	-	-	-	-	-	-
Non-Instructional Staff	-	-	-	-	-	-	-	-
Moodle (Online strategy)	-	-	-	-	-	-	-	-
DL Coordinator	-	-	-	-	-	-	-	-
PD - online learning field	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Services Purchased/Contracted								
Network	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-
Coordinator travel	-	-	-	-	-	-	-	-
Professional Development	-	-	-	-	-	-	-	-
Communication	-	-	-	-	-	-	-	-
In-service release	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
IT support	-	-	-	-	-	-	-	-
Materials, Supplies and Freight								
Computer Equipment	-	-	-	-	-	-	-	-
Document cameras	-	-	-	-	-	-	-	-
Phone	-	-	-	-	-	-	-	-
Laptop	-	-	-	-	-	-	-	-
Video (Monoped)	-	-	-	-	-	-	-	-
Wireless adapters and splitter	-	-	-	-	-	-	-	-
Freight	-	-	-	-	-	-	-	-
Other	-	285	900	1,302	**2,487**	2,487	-	**2,487**
Total expenses	85,750	44,750	32,885	43,156	**120,791**	81,587	39,204	**120,791**
Net surplus/(deficit)	$ -	$ (15,500)	$ (4,635)	$ (14,906)	$ (35,041)	$ (24,135)	$ (10,906)	$ (35,041)

DEHCHO DIVISIONAL EDUCATION COUNCIL

Student Success Initiative Projects

Schedule F

For the year ended June 30, 2021

	Budget	2021	2020
Revenue			
GNWT - Education, Culture & Employment	$ 55,000	$ **55,000**	$ 55,000
NWT Teachers Association	-	**-**	-
	55,000	**55,000**	55,000
Carry forward from previous year	-	**7,438**	-
	55,000	**62,438**	55,000
Expenses			
Professional development			
Salaries and wages			
Facilitator fees	-	**-**	-
Substitute teacher wages	-	**-**	-
Staff	-	**-**	-
Travel			
Facilitator travel	-	**-**	-
Staff travel	-	**15,309**	-
Accommodations and per diems	-	**-**	-
Other expenses	-	**-**	-
Workshop expense			
Room rental	-	**-**	-
Refreshments	-	**-**	-
Resources	-	**735**	-
Miscellaneous	-	**-**	-
Total professional development	-	**16,044**	-
Program delivery			
Salaries and wages			
Facilitator fees	-	**-**	-
Substitute teacher wages	-	**-**	-
Staff	45,000	**45,000**	45,000
Other expenses			
Room rental	-	**-**	-
Materials and supplies	10,000	**52,427**	2,562
Miscellaneous	-	**14,446**	-
Total program delivery	55,000	**111,873**	47,562
Total Expenses	55,000	**127,917**	47,562
Surplus (Deficit)	$ -	$ **(65,479)**	$ 7,438
Deferred Revenue		$ **-**	$ (7,438)

DEHCHO DIVISIONAL EDUCATION COUNCIL

Canadian Heritage - Sport Support Program - Judo

Schedule G

For the year ended June 30, 2021

	2021 Actual	2020 Actual	Total
Revenue			
Government of Canada	$ **184,634**	$ 220,624	$ 405,258
Deferred revenue	**34,764**	(34,764)	-
	219,398	185,860	405,258
Expenses			
Administration	**18,000**	18,000	36,000
Salaries, fees and benefits	**99,000**	88,060	187,060
Transportation and accommodations	**85,517**	59,800	145,317
Materials and supplies	**22,100**	20,000	42,100
	224,617	185,860	410,477
Surplus (Deficit)	$ **(5,219)**	$ -	$ (5,219)

Accounts Receivable	$ **10,478**	$ -
Deferred Revenue	$ **-**	$ 34,764

DEHCHO DIVISIONAL EDUCATION COUNCIL

Statement of Council Operations and Financial Position (Non-Consolidated)

Schedule H-1

For the year ended June 30, 2021

	2021 Budget	2021 Actual	*2020 Actual
Revenue			
Government of the NWT			
ECE regular contributions	$ 12,766,337	$ 13,411,847	$ 12,470,230
Indigenous Languages and Education, Schedule B	-	-	-
French language instruction, Schedule D	55,000	50,000	50,000
ECE other contributions, Note 31	135,000	407,738	85,750
Deferred revenues - SSI program	-	7,438	(7,438)
	12,956,337	13,877,023	12,598,542
GNWT - other contributions, Note 32	400,000	161,942	235,349
Total GNWT	13,356,337	14,038,965	12,833,891
Indigenous Services - Jordan's Principle	814,400	1,035,957	1,283,563
	-	219,398	185,865
Total Government of Canada	814,400	1,255,355	1,469,428
Self-Generated Funds			
Rentals	36,000	85,200	73,800
Investment income	30,000	33,540	66,811
Contract and other	82,000	134,512	165,706
	148,000	253,252	306,317
	14,318,737	15,547,572	14,609,636
Expenditure			
School programs	9,118,088	8,497,841	7,385,313
Inclusive schooling	2,972,741	2,016,581	2,030,512
Student accommodations	230,950	278,064	225,766
Operations and maintenance	-	670,225	906,935
Administration	1,075,842	959,594	1,019,737
Aboriginal language/cultural programs	1,698,266	1,389,746	1,380,127
Jordan's Principle	-	1,035,957	1,283,563
	15,095,887	14,848,008	14,231,953
Excess of Revenue over Expenditure before other items	$ (777,150)	$ 699,564	$ 377,683
Other Items:			
Other Employee Future Benefits and Compensated Absences recovery (expense), Note 17		-	(3,977)
Payroll Expenses, Note 17		-	-
Excess (Deficiency) of Revenue over Expenditure		$ 699,564	$ 373,706
Accumulated surplus (deficit), beginning of year		1,585,065	1,211,359
Accumulated surplus (deficit), end of year		$ 2,284,629	$ 1,585,065

* Reclassified for comparative purposes

DEHCHO DIVISIONAL EDUCATION COUNCIL

Details of Council Expenses (Non-Consolidated)

Schedule H-2

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Indigenous Languages and Education	Jordan's Principle	2021 Total	2021 Budget	*2020 Total
Salaries										
Teachers' salaries	$ 6,032,860	$ 894,156	$ -	$ -	$ -	$ 895,926	$ 929,018	$ 8,751,960	$ 6,588,106	$ 7,628,357
Instruction Assistant	-	751,976	-	-	-	-	-	751,976	2,556,579	1,064,033
Non Instructional Staff	738,687	172,852	-	561,611	577,292	270,550	-	2,320,992	2,255,606	2,489,261
Board/Trustee Honoraria	-	-	-	-	28,118	-	-	28,118	82,800	27,702
	6,771,547	1,818,984	-	561,611	605,410	1,166,476	929,018	11,853,046	11,483,091	11,209,353
Employee Benefits										
Employee benefits and allowances	161,835	69,806	-	13,422	14,469	27,322	-	286,854	459,267	310,355
Leave and termination	111,540	18,590	-	-	-	18,590	-	148,720	426,987	101,893
	273,375	88,396	-	13,422	14,469	45,912	-	435,574	886,254	412,248
Services Purchased/Contracted										
Professional/Technical Services	-	-	-	-	27,952	3,200	-	31,152	40,000	32,258
Postage/Communication	47,244	-	1,702	-	83,450	385	-	132,781	40,000	118,605
Utilities	-	-	-	-	-	-	-	-	40,000	-
Travel	235,875	35,685	46,285	-	70,000	20,665	-	408,510	893,000	535,610
Student Travel (Bussing)	148,428	-	-	-	-	-	-	148,428	62,000	61,599
Advertising/Printing/Publishing	14,008	-	-	-	38,698	31,172	-	83,878	210,000	43,606
Maintenance/Repair	-	-	-	76,443	26,660	-	-	103,103	85,000	75,410
Rentals/Leases	27,920	-	-	13,200	30,708	4,653	-	76,481	138,000	62,842
Other - Contracted Services	-	50,925	209,005	5,549	-	10,443	-	275,922	417,950	186,265
	473,475	86,610	256,992	95,192	277,468	70,518	-	1,260,255	1,925,950	1,216,195
Materials, Supplies and Freight										
Materials	753,358	22,591	21,072	-	62,247	102,266	106,939	1,068,473	575,677	1,179,901
Freight	31,797	-	-	-	-	4,574	-	36,371	5,915	20,517
	785,155	22,591	21,072	-	62,247	106,840	106,939	1,104,844	581,592	1,200,418
Contributions and Transfers										
Transfers to DEA	194,289	-	-	-	-	-	-	194,289	219,000	193,739
Amortization	-	-	-	-	-	-	-	-	-	-
Total	$ 8,497,841	$ 2,016,581	$ 278,064	$ 670,225	$ 959,594	$ 1,389,746	$ 1,035,957	$ 14,848,008	$ 15,095,887	$ 14,231,953

* Reclassified for comparative purposes

DEHCHO DIVISIONAL EDUCATION COUNCIL

District Education Authority Operations Summary
Non-Consolidated
For the year ended June 30, 2021

Schedule I-1

	Fort Simpson	Fort Providence	Fort Liard	Jean Marie River	Wrigley	Nahanni Butte	Sambaa K'e	Kakisa Lake	Total
Revenue									
Operating contributions from Divisional Council	$ 44,722	$ 41,022	$ 25,508	$ 15,670	$ 18,920	$ 15,822	$ 17,226	$ 15,399	$ 194,289
Other contributions from Divisional Council	66,035	134,625	38,877	750	980	300	14,173	4,675	260,415
Contributions from GNWT	-	36,766	-	-	-	-	-	-	36,766
Self-generated funds	23,588	139,565	406	-	2,750	-	-	-	166,309
	134,345	351,978	64,791	16,420	22,650	16,122	31,399	20,074	657,779
Expenditure									
School programs	92,801	228,100	47,693	5,923	8,567	2,963	-	10,264	396,311
Inclusive schooling	-	-	-	-	-	-	-	-	-
Student accommodations	-	-	-	-	-	-	-	-	-
Operations and maintenance	-	1,088	7,223	-	-	-	-	4,250	12,561
Administration	13,958	15,619	10,386	5,970	3,519	874	20,991	11,456	82,773
Aboriginal language/cultural programs	5,204	3,000	12,274	750	2,408	1,500	500	2,250	27,886
	111,963	247,807	77,576	12,643	14,494	5,337	21,491	28,220	519,531
Excess (Deficiency) of Revenue over Expenditure	22,382	104,171	(12,785)	3,777	8,156	10,785	9,908	(8,146)	138,248
Accumulated surplus, beginning of year	47,584	4,250	83,785	13,680	80,677	39,646	3,494	17,396	290,512
Accumulated surplus, end of year	$ 69,966	$ 108,421	$ 71,000	$ 17,457	$ 88,833	$ 50,431	$ 13,402	$ 9,250	$ 428,760
Composition of Ending Accumulated Surplus									
Cash	$ 69,702	$ 87,004	$ 71,000	$ 17,457	$ 88,833	$ 50,431	$ 13,402	$ 9,250	$ 407,079
Investment in GIC	-	-	-	-	-	-	-	-	-
Accounts receivable	784	27,850	-	-	-	-	-	-	28,634
Accounts payable	(520)	(6,433)	-	-	-	-	-	-	(6,953)
	$ 69,966	$ 108,421	$ 71,000	$ 17,457	$ 88,833	$ 50,431	$ 13,402	$ 9,250	$ 428,760

DEHCHO DIVISIONAL EDUCATION COUNCIL

Details of DEA Expenses Summary
Non-Consolidated
For the year ended June 30, 2021

Schedule I-2

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations and Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non-instructional Staff	118,661	-	-	4,250	26,035	10,158	159,104
Board/Trustee Honorarium	2,157	-	-	-	45,271	1,500	48,928
	120,818	-	-	4,250	71,306	11,658	208,032
Employee Benefits							
Employee Benefits and Allowances	-	-	-	-	-	-	-
Leave and Termination	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	1,235	-	1,235
Postage/Communication	-	-	-	-	6	-	6
Utilities	-	-	-	-	-	-	-
Travel	15,996	-	-	-	866	-	16,862
Student Travel (Bussing)	52,207	-	-	-	-	-	52,207
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	6,100	-	-	-	1,000	-	7,100
Other - Awards	23,195	-	-	-	-	-	23,195
Other - Contracted Services	10,360	-	-	-	1,684	2,900	14,944
Other - School Programs	87,092	-	-	-	-	3,158	90,250
	194,950	-	-	-	4,791	6,058	205,799
Materials/Supplies/Freight							
Materials	80,543	-	-	8,311	6,676	10,170	105,700
Freight	-	-	-	-	-	-	-
	80,543	-	-	8,311	6,676	10,170	105,700
Total	$ 396,311	$ -	$ -	$ 12,561	$ 82,773	$ 27,886	519,531

FORT SIMPSON

District Education Authority
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenues			
Contributions from Divisional Council	$ 44,722	$ 44,722	$ 44,392
Other - Dehcho DEC	-	66,035	76,160
Other - Contributions from GNWT	-	-	1,568
Other	-	23,588	33,076
	44,722	134,345	155,196
Expenses			
School programs	28,222	92,801	115,536
Inclusive schooling	-	-	-
Student accommodations	-	-	-
Operations and maintenance	-	-	-
Administration	12,500	13,958	15,687
Aboriginal language/cultural programs	4,000	5,204	5,069
	44,722	111,963	136,292
Surplus (Deficit)	$ -	22,382	18,904
Opening equity		47,584	28,680
Closing equity		$ 69,966	$ 47,584
Composition of Closing Equity			
Cash		$ 69,702	$ 51,284
Accounts receivable		784	1,920
Accounts payable		(520)	(5,620)
		$ 69,966	$ 47,584

FORT SIMPSON

District Education Authority
Details of Expenses - Non-Consolidated

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	28,844	-	-	-	-	-	28,844
Board/Trustee Honoraria	-	-	-	-	13,680	-	13,680
	28,844	-	-	-	13,680	-	42,524
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	503	-	-	-	-	-	503
Student Travel (Bussing)	52,207	-	-	-	-	-	52,207
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Student Awards	3,894	-	-	-	-	-	3,894
Other - Contracted Services	392	-	-	-	278	-	670
Other - School programs	-	-	-	-	-	-	-
	56,996	-	-	-	278	-	57,274
Materials/Supplies/Freight							
Materials	6,961	-	-	-	-	5,204	12,165
Freight	-	-	-	-	-	-	-
	6,961	-	-	-	-	5,204	12,165
Total	$ 92,801	$ -	$ -	$ -	$ 13,958	$ 5,204	$ 111,963

FORT PROVIDENCE

District Education Authority
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ 41,022	$ 41,022	$ 40,417
Other - Dehcho DEC	-	134,625	196,279
Other - Contributions from GNWT	-	36,766	49,936
Other	-	139,565	8,660
	41,022	351,978	295,292
Expenses			
School programs	17,747	228,100	301,934
Inclusive schooling	-	-	-
Student accommodations	-	-	-
Operations and maintenance	-	1,088	-
Administration	21,275	15,619	34,576
Aboriginal language/cultural programs	2,000	3,000	27,514
	41,022	247,807	364,024
Surplus (Deficit)	$ -	104,171	(68,732)
Opening equity		4,250	72,982
Closing equity		$ 108,421	$ 4,250
Composition of Closing Equity			
Cash		$ 87,004	$ (6,185)
Accounts receivable		27,850	19,802
Accounts payable		(6,433)	(9,367)
		$ 108,421	$ 4,250

FORT PROVIDENCE

District Education Authority
Details of Expenses - Non-Consolidated

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	89,817	-	-	-	3,168	3,000	95,985
Board/Trustee Honoraria	-	-	-	-	6,341	-	6,341
	89,817	-	-	-	9,509	3,000	102,326
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	1,235	-	1,235
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	7,305	-	-	-	275	-	7,580
Student Travel (Bussing)	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	6,100	-	-	-	-	-	6,100
Other - Awards/Gifts	3,406	-	-	-	-	-	3,406
Other - Contracted Services	7,740	-	-	-	206	-	7,946
Other - School programs	76,647	-	-	-	-	-	76,647
	101,198	-	-	-	1,716	-	102,914
Materials/Supplies/Freight							
Materials	37,085	-	-	1,088	4,394	-	42,567
Freight	-	-	-	-	-	-	-
	37,085	-	-	1,088	4,394	-	42,567
Total	$ 228,100	$ -	$ -	$ 1,088	$ 15,619	$ 3,000	$ 247,807

FORT LIARD

District Education Authority
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ 25,508	$ 25,508	$ 26,168
Other - Dehcho DEC	-	38,877	35,890
Other - Contributions from GNWT	-	-	-
Other	-	406	5,960
	25,508	64,791	68,018
Expenses			
School programs	14,258	47,693	14,637
Inclusive Schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	7,223	-
Administration	9,250	10,386	5,700
Aboriginal language/cultural programs	2,000	12,274	16,325
	25,508	77,576	36,662
Surplus (Deficit)	$ -	(12,785)	31,356
Opening equity		83,785	52,429
Closing equity		$ 71,000	$ 83,785
Composition of Closing Equity			
Cash		$ 71,000	$ 62,389
Investment in GIC		-	21,396
Accounts receivable		-	-
Accounts payable		-	-
		$ 71,000	$ 83,785

FORT LIARD

District Education Authority
Details of Expenses - Non-Consolidated

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	-	-	-	-	-	6,658	6,658
Board/Trustee Honoraria	-	-	-	-	8,135	1,500	9,635
	-	-	-	-	8,135	8,158	16,293
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Awards	10,846	-	-	-	-	-	10,846
Other - Contracted Services	350	-	-	-	164	-	514
Other - Local Programs	-	-	-	-	-	-	-
	11,196	-	-	-	164	-	11,360
Materials/Supplies/Freight							
Materials	36,497	-	-	7,223	2,087	4,116	49,923
Freight	-	-	-	-	-	-	-
	36,497	-	-	7,223	2,087	4,116	49,923
Total	$ 47,693	$ -	$ -	$ 7,223	$ 10,386	$ 12,274	$ 77,576

JEAN MARIE RIVER

District Education Authority
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenues			
Contributions from Divisional Council	$ 15,670	$ 15,670	$ 15,670
Other - Dehcho DEC	-	750	-
Other - Contributions from GNWT	-	-	-
Other	-	-	516
	15,670	16,420	16,186
Expenses			
School programs	2,720	5,923	4,915
Inclusive schooling	-	-	-
Student accommodations	-	-	-
Operations and maintenance	-	-	-
Administration	10,950	5,970	7,496
Aboriginal language/cultural programs	2,000	750	8,634
	15,670	12,643	21,045
Surplus (Deficit)	$ -	3,777	(4,859)
Opening equity		13,680	18,539
Closing equity		$ 17,457	$ 13,680
Composition of Closing Equity			
Cash		$ 17,457	$ 13,680
Accounts receivable		-	-
Accounts payable		-	-
		$ 17,457	$ 13,680

JEAN MARIE RIVER

District Education Authority
Details of Expenses - Non-Consolidated

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	-	-	-	-	3,050	-	3,050
Board/Trustee Honoraria	2,157	-	-	-	1,760	-	3,917
	2,157	-	-	-	4,810	-	6,967
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	919	-	-	-	-	-	919
Student Travel (Bussing)	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	1,000	-	1,000
Other - Awards	1,719	-	-	-	-	-	1,719
Other - Contracted Services	1,128	-	-	-	160	-	1,288
Other - School Programs	-	-	-	-	-	750	750
	3,766	-	-	-	1,160	750	5,676
Materials/Supplies/Freight							
Materials	-	-	-	-	-	-	-
Freight	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	$ 5,923	$ -	$ -	$ -	$ 5,970	$ 750	$ 12,643

WRIGLEY

District Education Authority
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ 18,920	$ 18,920	$ 18,810
Other - Dehcho DEC	-	980	13,100
Other - Contributions from GNWT	-	-	2,750
Other	-	2,750	8,690
	18,920	22,650	43,350
Expenses			
School programs	4,870	8,567	5,550
Inclusive schooling	-	-	-
Student accomodations	-	-	-
Operations and maintenance	-	-	-
Administration	12,050	3,519	4,052
Aboriginal language/cultural programs	2,000	2,408	17,005
	18,920	14,494	26,607
Surplus (Deficit)	$ -	8,156	16,743
Opening equity		80,677	63,934
Closing equity		$ 88,833	$ 80,677
Composition of Closing Equity			
Cash		$ 88,833	$ 80,677
Accounts receivable		-	-
Accounts payable		-	-
		$ 88,833	$ 80,677

WRIGLEY

District Education Authority
Details of Expenses - Non-Consolidated

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations and Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	-	-	-	-	400	-	400
Board/Trustee Honoraria	-	-	-	-	2,800	-	2,800
	-	-	-	-	3,200	-	3,200
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Travel (Bussing)	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Awards	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	319	-	319
Other - Local programs	8,567	-	-	-	-	2,408	10,975
	8,567	-	-	-	319	2,408	11,294
Materials/Supplies/Freight							
Materials	-	-	-	-	-	-	-
Freight	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	$ 8,567	$ -	$ -	$ -	$ 3,519	$ 2,408	$ 14,494

NAHANNI BUTTE

District Education Authority
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenues			
Contributions from Divisional Council	$ 15,822	$ 15,822	$ 15,877
Other - Dehcho DEC	-	300	9,625
Other - Contributions from GNWT	-	-	-
Other	-	-	-
	15,822	16,122	25,502
Expenses			
School programs	2,872	2,963	7,050
Inclusive schooling	-	-	-
Student accommodations	-	-	-
Operations and maintenance	-	-	-
Administration	10,950	874	718
Aboriginal language/cultural programs	2,000	1,500	2,450
	15,822	5,337	10,218
Surplus (Deficit)	$ -	10,785	15,284
Opening equity		39,646	24,362
Closing equity		$ 50,431	$ 39,646
Composition of Closing Equity			
Cash		$ 50,431	$ 39,646
Accounts receivable		-	-
Accounts payable		-	-
		$ 50,431	$ 39,646

NAHANNI BUTTE

District Education Authority
Details of Expenses - Non-Consolidated

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	-	-	-	-	-	-	-
Board/Trustee Honoraria	-	-	-	-	550	-	550
	-	-	-	-	550	-	550
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Travel (Bussing)	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Awards	1,085	-	-	-	-	-	1,085
Other - Contracted Services	-	-	-	-	324	650	974
Other - School Programs	1,878	-	-	-	-	-	1,878
	2,963	-	-	-	324	650	3,937
Materials/Supplies/Freight							
Materials	-	-	-	-	-	850	850
Freight	-	-	-	-	-	-	-
	-	-	-	-	-	850	850
Total	$ 2,963	$ -	$ -	$ -	$ 874	$ 1,500	$ 5,337

Sambaa K'e (formerly Trout Lake)

District Education Authority
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ 17,226	$ 17,226	$ 17,006
Other - Dehcho DEC	-	14,173	-
Other - Contributions from GNWT	-	-	-
Other	-	-	-
	17,226	31,399	17,006
Expenses			
School programs	4,276	-	3,465
Inclusive schooling	-	-	-
Student accomodations	-	-	-
Operations and maintenance	-	-	-
Administration	10,950	20,991	11,640
Aboriginal language/cultural programs	2,000	500	6,508
	17,226	21,491	21,613
Surplus (Deficit)	$ -	9,908	(4,607)
Opening equity		3,494	8,101
Closing equity		$ 13,402	$ 3,494
Composition of Closing Equity			
Cash		$ 13,402	$ 3,494
Accounts receivable		-	-
Accounts payable		-	-
		$ 13,402	$ 3,494

Sambaa K'e (formerly Trout Lake)

District Education Authority
Details of Expenses - Non-Consolidated

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	-	-	-	-	13,717	500	14,217
Board/Trustee Honoraria	-	-	-	-	6,905	-	6,905
	-	-	-	-	20,622	500	21,122
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Travel (Bussing)	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Awards	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	174	-	174
Other - School Programs	-	-	-	-	-	-	-
	-	-	-	-	174	-	174
Materials/Supplies/Freight							
Materials	-	-	-	-	195	-	195
Freight	-	-	-	-	-	-	-
	-	-	-	-	195	-	195
Total	$ -	$ -	$ -	$ -	$ 20,991	$ 500	$ 21,491

KAKISA LAKE

District Education Authority
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenues			
Contributions from Divisional Council	$ 15,399	$ 15,399	$ 15,399
Other - Dehcho DEC	-	4,675	11,220
Other - Contributions from GNWT	-	-	8,000
Other	-	-	156
	15,399	20,074	34,775
Expenditure			
School programs	2,449	10,264	5,150
Inclusive schooling	-	-	-
Student accommodations	-	-	-
Operations and maintenance	-	4,250	6,050
Administration	10,950	11,456	8,927
Aboriginal language/cultural programs	2,000	2,250	5,250
	15,399	28,220	25,377
Surplus (Deficit)	$ -	(8,146)	9,398
Opening equity		17,396	7,998
Closing equity		$ 9,250	$ 17,396
Composition of Closing Equity			
Cash		$ 9,250	$ 17,396
Accounts receivable		-	-
Accounts payable		-	-
		$ 9,250	$ 17,396

KAKISA LAKE

District Education Authority
Details of Expenses - Non-Consolidated

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Indigenous Languages and Education	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	-	-	-	4,250	5,700	-	9,950
Board/Trustee Honoraria	-	-	-	-	5,100	-	5,100
	-	-	-	4,250	10,800	-	15,050
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	6	-	6
Utilities	-	-	-	-	-	-	-
Travel	7,269	-	-	-	591	-	7,860
Student Travel (Bussing)	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-		-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Awards	2,245	-	-	-	-	-	2,245
Other - Contracted Services	750	-	-	-	59	2,250	3,059
Other - School Programs		-	-	-	-		-
	10,264	-	-	-	656	2,250	13,170
Materials/Supplies/Freight							
Materials	-	-	-	-	-	-	-
Freight	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	$ 10,264	$ -	$ -	$ 4,250	$ 11,456	$ 2,250	$ 28,220

Dettah District Education Authority

Financial Statements

June 30, 2021

Dettah District Education Authority

Financial Statements

June 30, 2021 **Page**

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Management Discussion and Analysis

Introduction

Dettah District Education Administration:
Dr. Cindi Valasenik – Superintendent of Yellowknife Education District #1
Lea Lamoureux – Principal of Kaw Tay Whee School
Sally Ann Drygeese – Administration/Language
Neil Penney-Program Support Teacher
Current DDEA Members:
Rebecca Plotner – Chairperson
Charlene Liske – Vice Chairperson
Beatrice Sangris – Member
James Sanderson – Member
Marie Hardisty – Member
Jessica DeLeary – Member
Mary Liske – Member

Acknowledgements:
The Dettah District Education Authority acknowledges the preparation of the Annual Management Discussion and Analysis as a go-forward responsibility of school management/administration and the Board Members to promote transparency and accountability.

Vision Statement:

"To create a safe learning environment where students can develop both academic and traditional skills as they become community leaders."

Mission Statement:

"We believe in working together to create a thriving community through education, culture and pride."

Core Strategies:

- Develop, build, and maintain strong and respectful working relationships between the Dettah District Education Authority and Kaw Tay Whee School management/administration, staff and other stakeholders to best serve students and families
- Provide daily instruction in the Wiiliideh language and frequent opportunities for students to learn traditional ways of the community
- Recruit, train, and retain high quality, and highly qualified teaching and support staff to best serve current and future students; ensuring opportunities to engage in the local language and cultural practices and learning
- Support school staff team to provide a while-child educational experience and to provide a "wrap-around" services model to better support families in the community

- Actively engage in ensuring that students from the community from junior kindergarten to grade twelve attend and engage in educational opportunities; and work with extended families to promote the importance of school attendance and graduation providing students and families with guidance and support to navigate larger school settings and systems as needed
- Offer opportunities for pre-school aged children (0-5) to be involved in the wider life of the school to ease the transition when it is time for these children to register for school
- Support school management in their advocacy for services to be offered in the community school so as to ease challenges with system navigability; including but not limited to health services
- Plan for the future of a healthy thriving school and the possible provision of needed early intervention by networking and supporting new families and new parents
- Carefully ensure maximum fiscal responsibility to best meet the specific needs of students in and out of school
- Support school staff team in their quest to provide ample opportunities for students to have a wide variety of learning experiences so as to broaden their general knowledge base, and have a positive impact on personal health, well-being, confidence, and strong personal cultural identity.
- Support school staff team in their quest to improve access to mental health services in the school setting, and to build their own knowledge and skillset in this area.

Active Committees:

The Dettah District Education Authority has two main committees, comprised of the hiring committee and the finance committee. Each committee has two members, and the chairperson is also automatically added to each committee.

As a core value of the Dettah District Education Authority is collaboration and partnership with the school administration, the committees meet on an as-needed basis, and conduct business in collaboration with school management/administration.

School Staff Equivalents:

In 2017-2018, the DDEA began a small alternative high school program that, due to COVID restrictions was put on hold during the 2020-2021 school year.

The school is split into three classrooms to accommodate this number of grade levels and student's needs. The Multi-Age-Grouped classrooms were grouped as junior kindergarten and kindergarten, grades one to three, grades three to five, and grades six to eight plus. The computer lab space was set up as the high school area.

The school employed 4.0 full time teachers, 1.0 language teacher/EA, 1.0 PST, and 1.0 teaching principal, who also encompassed the role of Regional Inclusive Schooling Coordinator (RISC) and Regional Indigenous Languages in Education (RILE).

When considering school population and staffing, it is important to note that the teaching principal/RISC/RILE position includes a variety of responsibilities, not normally required in this role, due

to the unique position of the Dettah District Education Authority. The Dettah District Education Authority contracts superintendency services from Yellowknife Education District Number One.

- The DDEA is site-based-managed for funding, and is also independently audited. The day-to-day responsibilities and management of these tasks is part of the principal's job; as are any responsibilities that are designated to him/her by the DEA Chair
- The principal therefore is responsible to ensure that documentation is ready for the annual financial audited statements
- The principal is responsible for working with contractors, the GNWT, and many other bodies directly, as opposed to being filtered through school-board level coordinators
- The principal is also responsible for all pieces of the complete Operating Plan (Accountability Framework), Annual Report, and the Inclusive Schooling Compliance Tool
- The principal also acts as the ATIP coordinator for the DDEA and fulfills other roles and completes other responsibilities as required

Operating Environment

Strengths and Opportunities:

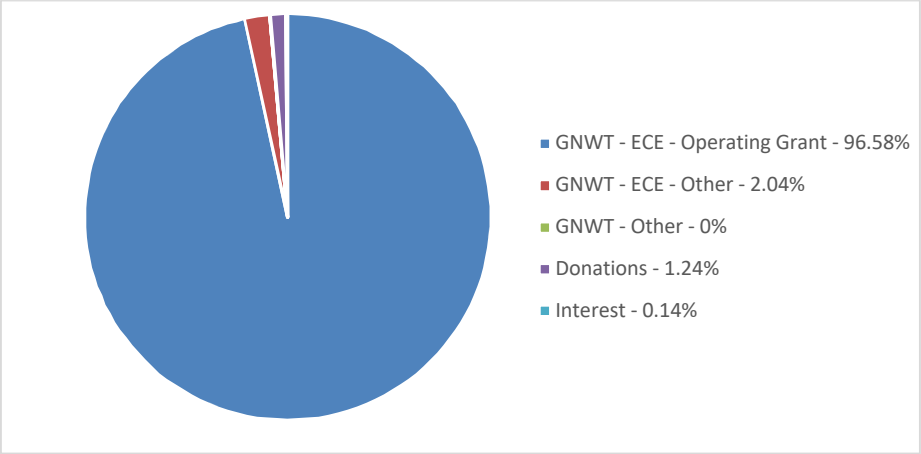
- Consistently positive working relationship between Dettah District Education Authority and Kaw Tay Whee School Staff; maximizing the potential for a positive learning environment for students and support for families
- An increase in the amount and quality of instruction in the local Wiiliideh language, by a caring and qualified individual from the community
- An increase in grades offered over the past several years, to now encompass junior kindergarten to the alternative high school program; therefore maximizing potential for students to access high quality learning in the home community, and ensuring that there are no barriers with transportation if a student is late. This year, the school has continued to offer grade nine to students following IEPs, should they wish to remain in the community
- Over the past twelve years, the school and school staff have received many accolades and awards; including the Prime Minister's Award for Teaching Excellence Certificate of Achievement, and a Canada's Outstanding Principal award; attesting to the change in student achievement, and attendance; most recently the school has been lauded for its multi-award-winning film program
- The Dettah District Education Authority and school management have carefully managed funds to ensure that a reasonable operating surplus is available for the future, should enrollment change due to families moving out of the community, or for a low birth year; both of which can cause a major impact on school enrollment

Challenges and Threats:

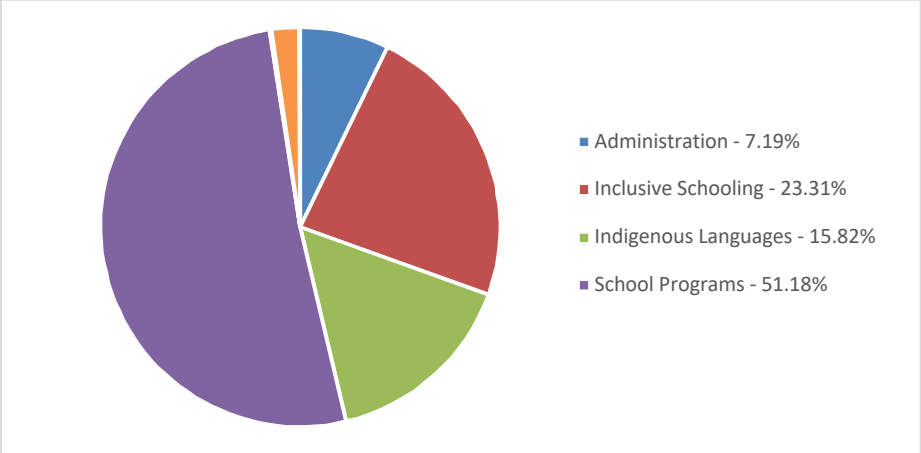
- This year the DEA continued to face financial challenges as many positions or services have either been cut in the funding, or do not receive any funding; examples include a cut to the custodian position, bus funding that does not provide for the actual cost amount, the fee for superintendency services, as well as fees for any book-keeping or the annual audit.

- As in years past; due to large families moving away from Dettah, or a low birth year in the community, school enrollment can be volatile and unpredictable from year to year; thus providing a challenge for the number of grades offered in one room, and in providing assistance for those students requiring one-on-one support. In order to minimize threat, as school funding changes, the DDEA has ensured a small surplus to attempt to maintain the integrity of school programming and staff allocations to best meet the needs of our students

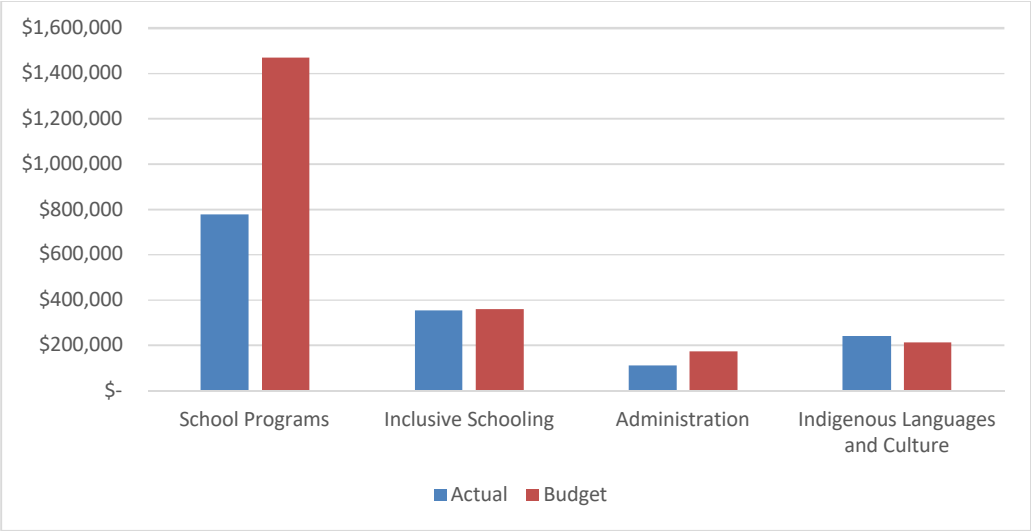
Operating Revenue for the DDEA in 2020-2021



Expenses by program for the DDEA in 2020-2021



Operating expenses actual compared to budget for DDEA in 2020-2021



Financial Condition

The Authority's financial assets increased from $680,283 to $917,538. This year the net financial assets (financial assets less liabilities) were $811,622 compared to $538,453 in the prior year, indicating a stronger financial position.

The Authority had an operating surplus of $273,631 for the year compared to an operating surplus of $99,579 in the prior year. The increase in 2020-2021 surplus compared to 2019-2020 can be attributed to the increase in ECE contributions due to higher enrolment. The accumulated surplus at year end is $812,084.

Accounts payable and accrued liabilities have decreased from $53,928 to $40,463 due to the timing of payments at year end.

The Yellowknife Education District #1 Payable remained nil (2020 – nil). This is due to the Authority having paid the July and August 2021 by June 30, 2021. As such, there is no outstanding payable balance for the year.

Dettah DEA received 99% (2020 – 99%) of its funding from the GNWT. The core funding increased from $1,586,622 to $1,727,135 in the current year. Other revenues in the current year mainly consists of donations from the Food First Foundation and the Breakfast Club of Canada, totaling $14,380.

Summary and Outlook

Achievements and Successes:

- Students in need of speech support has continued to grow; yet students received on-on-one support on a daily basis to improve their skills
- School staff remained consistent; with over 50% of employees being employed at the school for five years or longer
- Attendance of community members and family members at school events continued to increase

Top Priority Challenges for the Coming Year:

- The COVID-19 Global Pandemic remains having an unpredictable impact on enrolment
- In order to minimize the impact on school programming, and experiences, school management will continue to work with outside stakeholders and partners to provide opportunities for students without impacting current allocations

Management's Responsibility for Financial Reporting

To the Minister of Education, Culture and Employment
Government of Northwest Territories

Management's Responsibility for Financial Reporting with respect to the school year ended June 30, 2021

The Management Discussion and Analysis, Financial Statements, Schedules and Notes herein submitted have been prepared and approved by management. They provide full disclosure and accurately reflect the financial and non-financial condition of Dettah District Education Authority (the "Education Authority") in all material respects and in accordance with Canadian Public Sector Accounting Standards ("CPSAS") as well as the Financial Administration Manual ("FAM") and the Financial Administration Manual for Education Authorities ("FAMEA") of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of the Dettah District Education Authority have been conducted within the statutory powers of the Education Authority. The operations and administration of the Education Authority as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the *Education Act*, *Financial Administration Act*, CPSAS, FAM, FAMEA, *Human Resources Manual*, Ministerial Directives and the policies of the Education Authority Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture, and Employment ("ECE") of the Government of the Northwest Territories.

Approved and confirmed on behalf of the Dettah District Education Authority

Lea Jamouneau for Rebecca Plotner

_____

Principal
Dettah District Education Authority

September 29, 2021

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Independent Auditors' Report

To the Minister of Education, Culture and Employment
Government of Northwest Territories

Report on the Audit of the Financial Statements

Opinion
We have audited the accompanying financial statements of Dettah District Education Authority (the "Education Authority") which comprise the statement of financial position as at June 30, 2021, the statements of operations, changes in net assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Dettah District Education Authority as at June 30, 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information
Management is responsible for the other information. The other information comprises the Management Discussion and Analysis, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditors' Report (continued)

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Education Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Education Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Education Authority’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Education Authority’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Education Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent Auditors' Report (continued)

Report on Compliance with Specified Authorities

In conjunction with the audit of the financial statements, we have audited transactions of the Education Authority coming to our notice for compliance with specified authorities. The specified authorities against which compliance was audited are the Government of the Northwest Territories - Department of Education, Culture and Employment.

In our opinion, the transactions of the Education Authority that came to our notice during the audit of the financial statements have complied, in all material respects, with the specified authorities referred to above.

Management is responsible for the Education Authority's compliance with the specified authorities named above, and for such internal control as management determines is necessary to enable the entity to comply with the specified authorities.

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transactions coming to our notice during the audit of the financial statements are in compliance with the specified authorities referred to above.

Crowe MacKay LLP

Yellowknife, Northwest Territories
September 29, 2021

Chartered Professional Accountants

Dettah District Education Authority

Statement of Financial Position

As at June 30,	2021	2020
Financial Assets		
Cash and cash equivalents (Note 5)	$ 917,424	$ 678,743
Accounts receivable (Note 9)	114	1,540
	917,538	680,283
Liabilities		
Accounts payable and accrued liabilities (Note 11)	40,463	53,928
Payroll liabilities (Note 11)	847	796
Deferred revenue (Note 12)	27,713	-
Contributions repayable (Note 13)	2,000	54,400
Leave and termination benefits (Note 18)	34,893	32,706
Due to Yellowknife Education District No. 1 (Note 25)	4,872	-
	105,916	141,830
Net financial assets	**811,622**	538,453
Non-financial Assets		
Prepaid expenses	462	-
Accumulated Surplus	**$ 812,084**	$ 538,453

Contractual obligations and contingencies (Note 23 and 24)

Approved on behalf of the Education Authority

Lea Lamour for Rebecca Plotner
Chairperson

Lea Lamour
Principal

Dettah District Education Authority

Statement of Operations

For the year ended June 30,	2021 Budget (unaudited)	2021 **Actual**	2020 Actual
Revenues			
Government of the NWT			
ECE regular contributions	$ 1,846,000	$ 1,727,135	$ 1,586,622
ECE cther contributions (Note 31)	-	36,548	15,000
Total GNWT ECE	1,846,000	1,763,683	1,601,622
Other GNWT contributions (Note 32)	15,600	-	16,279
Total GNWT	1,861,600	1,763,683	1,617,901
Education body generated funds			
Donations	30,000	22,163	37,925
Investment Income	4,000	2,535	6,527
Other	6,000	-	-
	40,000	24,698	44,452
Total Revenues	**1,901,600**	**1,788,381**	1,662,353
Expenses (Schedule 1)			
School programs	1,468,800	775,316	871,811
Inclusive schooling	358,600	353,136	295,111
Administration	170,000	108,860	126,973
Indigenous languages and culture	212,000	239,650	223,273
Community contribution fund	-	2,864	-
COVID-19	-	33,570	43,625
President's Choice Children's Charity	-	1,354	1,981
	2,209,400	**1,514,750**	1,562,774
Operating surplus before other items	**(307,800)**	**273,631**	99,579
Other Items			
Grant in-kind - Assets provided at no cost (Note 22)	**-**	**42,111**	**42,111**
Rent expense - Assets provided at no cost (Note 22)	**-**	**(42,111)**	**(42,111)**
Operating surplus	**(307,800)**	**273,631**	99,579
Opening accumulated surplus	**538,453**	**538,453**	438,874
Closing accumulated surplus	**$ 230,653**	**$ 812,084**	$ 538,453

Dettah District Education Authority

Statement of Changes in Net Assets

For the year ended June 30,	2021	2020
Operating surplus	**$ 273,631**	$ 99,579
Change in prepaid expenses	(462)	-
Increase in net financial assets	**273,169**	99,579
Net assets, beginning of year	**538,453**	438,874
Net assets, end of year	**$ 811,622**	$ 538,453

Dettah District Education Authority

Statement of Cash Flows

For the year ended June 30,	2021	2020
Cash provided by:		
Operating transactions		
Operating surplus	**$ 273,631**	$ 99,579
Changes in non-cash assets and liabilities		
Decrease in accounts receivable	1,426	(1,540)
Decrease in accounts payable	(13,468)	14,576
Increase in payroll liabilities	54	(2,436)
Decrease in due to Yellowknife District Education No. 1	-	(179,187)
Decrease in contribution repayable	(52,400)	54,400
Increase in deferred revenue	27,713	(54,400)
Increase in leave and termination benefits	2,187	2,429
Increase in prepaid expenses and deposits	(462)	-
	(34,950)	(166,158)
Increase (decrease) in cash and cash equivalents	**238,681**	(66,579)
Cash and cash equivalents, at beginning of year	**678,743**	745,322
Cash and cash equivalents, at end of year	**$ 917,424**	$ 678,743

1. Nature of Operations

The Dettah District Education Authority (the "Education Authority") was established under the *Education Act* of the Government of the Northwest Territories ("GNWT") by order of the Minister dated February 12, 2004. Its purpose is to administer and maintain the standards of educational programs in Dettah as defined under the Act. A full range of instructional programs ranging from kindergarten through grade 12 is offered by the Authority.

The Education Authority is an independent legal and accounting entity with an elected Board of Trustees as stipulated in Section 82 of the *Education Act.* The Board of Trustees has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters.

Section 81 of the *Education Act* outlines the powers of a Board of Education which for the Authority includes all aspects of operation and management. The Education Authority is the lowest (and sole) level of government exercising oversight responsibility.

The Education Authority is a public body performing a function of government in Canada. Paragraph 149(1)(c) of the *Income Tax Act* provides that a public body performing the function of government in Canada is exempt from taxation.

2. COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the Education Authority's environment and in the global markets due to the possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) having had a material impact on the Education Authority's operations.

To mitigate the risk of the virus spreading in the community, the school was required to close for a period of time during the year. This has led to temporary suspension in the delivery of some services outlined per funding agreements, which resulted in a large portion of funding being deferred to the subsequent fiscal period. To address the challenges posted by the pandemic, the Education Authority recieved $56K additional funding from the Department of Education, Culture and Employment during the year, the purpose of which was to provide COVID-19 related cost offsets for the reopening of the school in the fiscal year. The unused portion will continue to be used in the subsequent periods to fund COVID-19 related expenses.

3. Significant Accounting Policies

(a) Basis of Accounting

These financial statements have been prepared in accordance with Canadian public sector accounting standards.

The financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expense items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under the basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

(b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques.

(c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial value is adjusted for financing fees and transactions costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets measured at amortized cost include cash and cash equivalents, and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, payroll liabilities, contributions repayable, and amounts due to Yellowknife Education District No. 1.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset is recognized in operations.

(d) Non-Financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by the Education Authority because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Education Authority.

3. Significant Accounting Policies (continued)

(e) Tangible Capital Assets

All buildings and works, furniture, equipment and vehicles are the property of the Government of the Northwest Territories. The Minister grants to the Education Authority the full occupancy and use of such facilities and equipment where requested for the administration and delivery of education system programs. Capital assets with a value in excess of $50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines by the Government of the Northwest Territories. Capital assets with a value of less than $50,000 are recorded as a current expenses.

(f) Revenue Recognition

Government Transfers:

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined

Capital transfers or transfers of tangible capital assets are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital asset are recognized as acquired or built.

GNWT - Regular Contributions:

The regular contributions from the GNWT is determined by a funding formula, based on student enrolment and price and volume fluctuation, and is received in monthly installments. The Education Authority retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the GNWT. The contribution revenue is recognized when received or receivable.

Other contributions

The Education Authority follows the deferral method of accounting for contributions from funding arrangements. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred.

3. Significant Accounting Policies (continued)

(f) Revenue recognition (continued)

Deferred revenue

Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenue when the eligible expenses are incurred.

Investment income

Investment income is recognized when received or receivable, if the amount can be reasonably estimated.

Donations

Donations are recognized in the period they are received.

Special Purpose Funds

School activity funds which are fully controlled by the Education Authority with respect to when and how the funds available can be disbursed are included. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefit. Examples might include planned student trips or funds specifically designated for the purchase of equipment or materials required to support an activity.

(g) Budget Data

The *Education Act* of the Northwest Territories requires that Education Authorities prepare an annual budget, as outlined in Section 117.

The priorities and funding allocations are determined by the Board of Trustees of each Education Authority and the budget is legally adopted by a motion of the Board in accordance with Section 135 (3) of the *Education Act*.

Budget approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by Sections 117(2) k, l and m of the *Education Act*.

This annual budget includes estimates of revenue and expenses for the Operating fund surplus. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Authority.

The budget may be amended within a given fiscal year in accordance with Education Authority policy, regulations and approved budget procedures. The budget data presented in the financial statements reflects the Minister approved budget for the school year.

3. Significant Accounting Policies (continued)

(h) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenue and expenses during the period. Actual results could differ from these estimates.

(i) Inventories including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by the Education Authority are treated as expenses during the year of acquisition and are not recorded on the statement of financial position.

(j) Post-employment Benefits, Compensated Absences and Termination Benefits

Under the terms and conditions of employment, education board employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternal and parental leave) has been prepared using data provided by management and assumption based on management's best estimates.

(k) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed. Transfers include entitlements and grants and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

3. Significant Accounting Policies (continued)

(l) Segment Disclosures

The Schedule of Operating Fund - Detail of Expenditures has been prepared in accordance with PS Handbook Section PS 2700 – Segment Disclosures. The segments selected are to enable users to better understand the government reporting entity and the major revenue and expenditure activities of the Board. For each reported segment, revenue and expenditures represent amounts directly attributable to each segment. Segments include:

School Programs: pertains to the provision of instructional services that falls under the basic public education mandate.

Inclusive Schooling: pertains to access to quality education for all students by effectively meeting their diverse needs.

Administration: pertains to the provision of board governance and central office administration, operation and maintenance.

Indigenous Languages and Culture: pertains to indigenous language resource development, support for language teachers and instructors, and enhance community engagement.

Community Contribution Fund: pertains to purchases of hygiene items and food cards for families in need

President's Choice Children's Charity: pertains to the provision of food program

COVID-19 Expenses: pertains to expenses incurred during the year to address issues caused by the COVID-19 pandemic.

During the year the segments; Operations and Maintenance and Administration were combined to comprise the segment above titled Administration.

4. Future Accounting Changes

Revenue, Proposed Section PS 3400
This section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations, referred to as "exchange transactions", and transactions that do not have performance obligations, referred to as "non-exchange transactions". This section applies to fiscal years beginning on or after April 1, 2023. Earlier adoption is permitted.

5. Cash and Cash Equivalents

	2021	2020
Cash and cash equivalents	**$ 917,424**	$ 678,743

6. Special Purpose Funds

The Education Authority does not have special purpose funds.

7. Restricted Assets

The Education Authority does not have restricted assets.

8. Portfolio Investments

The Education Authority does not have any portfolio investments.

9. Accounts Receivable

The Education Authority has accounts receivable from the following customer:

		2021		2020
GNWT ECE	$	114	$	-
Breakfast Club of Canada		-		1,540
	$	**114**	$	1,540

10. Inventory

The Education Authority does not record inventory as per note 3(i).

11. Accounts Payable and Payroll Liabilities

		2021		2020
Trade payable	$	40,463	$	53,928
Payroll liabilities		847		796
	$	**41,310**	$	54,724

12. Deferred Revenue

		2021		2020
Government of Northwest Territories				
Department of Education, Culture and Employment	**$**	**27,713**	$	-

13. Contributions Repayable

		2021		2020
Government of the Northwest Territories				
Department of Education, Culture and Employment	**$**	**2,000**	$	2,000
Government of Canada				
Jordan's Principle		**-**		52,400
	$	**2,000**	$	54,400

14. Due From and To the Government of Canada

The Education Authority does not have amounts due from or to the Government of Canada.

15. Capital Lease Obligations

The Education Authority does not have capital lease obligations.

16. Pensions

The Education Authority makes contributions to the Northern Employee Benefits ("NEBS") Pension Plan, which is a multi-employer plan, on behalf of some members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to the NEBS pension was $3,595,159. The contributions are calculated at a rate of 8% of earning and allowances employee and employer contribution for a total of 16%. The maximum pensionable earnings is $183,838 for January 2021, and $175,176 for January 2020. The maximum monthly contributions is $3,245 for January 2021, and $3,093 for January 2020.

NEBS is an employer owned program and as such the Education Authority will be liable for its portion of any shortfall. The Plan serves 3,534 Employee Members and 117 Employer Members (total active, disabled and on leave 2,035).

As of January 1, 2021, the excess (deficiency) of actuarial value of net assets over actuarial present value of defined benefits is estimated to be $45,100,000 - funded ratio 118% (2020 - $31,200,000 and 113%) on a going concern valuation basis. The Plan had a solvency ratio deficiency of $164,720,000 and a solvency ratio of 66%. Solvency is calculated for the purposes of determining obligations only in the event of a plan wrap up. Any potential deficiency in termination payments is guaranteed to be paid over the next 10 years or less, depending on the position of the fund. .

As of April 2004, the OSFI has exempted NEBS from compliance with the Pension Benefits Standards Act (PBSA). On April 2015, the Legislative Assembly passed The Northern Employee Benefits Act (Bill 12) which was enacted October 1, 2015. NEBS is now operating under Bill 12.

17. Long-Term Debt

The Education Authority does not have long-term debt.

18. Post-Employment Benefits and Compensated Absences and Termination Benefits

In addition to the pension benefits, the Education Authority provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to the Education Authority's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits for all staff are accrued as employee render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actuarially valued using the expected utilization methodology.

Valuation results

The actuarial valuation was completed as at March 31, 2021. The effective date of the next actuarial valuation is March 31, 2022. The liabilities are actuarially determined as the present value of the accrued benefits at March 31, 2021 and the results extrapolated to June 30, 2021 The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the Authority.

Changes in Obligations	**Severance and Removal**	**Compensated Absences**	**2021**
Accrued benefit obligation, beginning of year	$ 17,647	$ 7,049	$ 24,696
Current period benefit cost	2,005	604	2,609
Interest accrued	490	191	681
Benefits payments	-	-	-
Actuarial (gain)/loss	(5,539)	(2,394)	(7,933)
Accrued benefit obligations end of year	**(14,603)**	**(5,450)**	**(20,053)**
Unamortized net actuarial loss	(11,692)	(3,148)	(14,840)
Accrued benefit liability	**(26,295)**	**(8,598)**	**(34,893)**
Benefit expenses			
Current service costs	2,005	604	2,609
Interest costs	490	191	681
Amortization of actuarial gains	(1,042)	(61)	(1,103)
	$ 1,453	**$ 734**	**$ 2,187**

18. Post-Employment Benefits and Compensated Absences and Termination Benefits (continued)

The discount rate used to determine the accrued benefit obligation was an average of 2.70%, (2019 - 3.20%). The expected payments during the next five fiscal years are:

	Severance and removal	Compensated absences	Total
2022	$ 2,007	$ 612	$ 2,619
2023	1,576	332	1,908
2024	1,335	197	1,532
2025	1,171	132	1,303
2026	960	34	994
2027- 2031	4,684	1,382	6,066
Total	**$ 11,733**	**$ 2,689**	**$ 14,422**

19. Trust Assets Under Administration

The Education Authority does not have trust assets under administration.

20. Tangible Capital Assets

The Education Authority does not have tangible capital assets.

21. Prepaid Expenses and Deposits

The Education Authority has prepaid expenses and deposits of $462 (2020 - $nil).

22. GNWT Assets Provided At No Cost

	Cost	Accumulated Amortization	**2021 Net Book Value**	2020 Net Book Value
Kaw Tay Whee	$ 895,327	$ 568,973	**$ 326,354**	$ 368,465

Rent expense of $42,111 (2020 - $42,111) was offset by a grant in-kind.

23. Contractual Obligations

The Education Authority does not have any contractual obligations.

24. Contingencies

The Education Authority does not have any contingencies.

25. Related Parties

The Education Authority is related in terms of common ownership to all GNWT created departments, agencies and corporations. The Education Authority enters into transactions with these entities in the normal course of business. These transactions have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties. The Education Authority is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage, payroll services and internal audit services by the Department of Finance, and utilities and maintenance by Public Works and Services. Transactions with related parties and balances at year-end not disclosed elsewhere in the financial statements are summarized in this note.

	2021	2020
Due to Related Party		
Yellowknife Education District No. 1	**$ 4,872**	$ -

	2021	2020
Revenues from related parties		
Government of the Northwest Territories		
Department of Education, Cultural and Employment	$ 1,763,683	$ 1,601,622
Department of Municipal and Community Affairs	-	15,675
Department of Health and Social Services	-	604
Total revenues from related parties	**$ 1,763,683**	**$ 1,617,901**

25. Related Parties (continued)

	2021	2020
Expenses Paid to Related Parties		
Yellowknife Catholic Schools - Transfer costs	$ 189,710	$ 250,256
Yellowknife Education District No. 1 - Superintendent fees and custodian salaries	46,345	41,497
Total expenses to related parties	**$ 236,055**	**$ 291,753**

26. Budget Data

The annual budget includes estimates of revenue and expenses for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Authority.

The budget figures presented are those approved by the Minister of Education, Culture and Employment on July 3, 2020 and have not been audited.

27. Economic Dependence

The Education Authority receives its funding primarily from the GNWT. If the funding arrangements were to change, management is of the opinion that the Education Authority's operations would be significantly affected.

28. Financial Instruments

The Education Authority is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risks from the Education Authority’s financial instruments is provided by type of risk below. The Education Authority is exposed to credit and liquidity risks from the its financial instruments. Qualitative and quantitative analysis of the significant risks from the Education Authority's financial instruments is provided by type of risk below.

a) Credit risk

Credit risk is the risk of financial loss to the Education Authority if a debtor fails to make payments of interest and principal when due. The Education Authority is exposed to this risk relating to its cash and cash equivalents. The Education Authority holds its cash and cash equivalents in accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Education Authority’s cash in accounts are insured up to $100,000.

The Education Authority's maximum exposure to credit risk is represented by the financial assets balance for a total of $917,538 (2020 - $680,283).

28.Financial Instruments (continued)

b) Liquidity risk

Liquidity risk is the risk that the Education Authority will not be able to meet all cash outflow obligations as they come due. The Education Authority mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise.

The Education Authority's maximum exposure to liquidity risk is represented by accounts payable and accrued liabilities, payroll liabilities, contributions repayable and amounts due to Yellowknife Education District No. 1 for a total $72,176 (2020 - $162,728). The Education Authority has a credit facility with a limit of up to $50,000.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

The table below shows when various financial assets and liabilities mature:

Financial assets	Up to 6 months
Cash and cash equivalents	$ 917,538
Total financial assets	**$ 917,538**
Total financial assets - prior year	$ 680,283

Financial liabilities	Up to 6 months
Accounts payable and accrued liabilities	$ 40,463
Contributions Repayable	2,000
Accrued payroll liabilities	847
Total financial liabilities	**$ 43,310**
Total financial liabilities - prior year	$ 108,328
Net total	**$ 874,228**
Net total - prior year	$ 571,955

29. Expenses By Object

	2021 Budget	2021 Actual	2020 Actual
Compensation	$ 1,239,100	$ 889,574	$ 844,665
Materials and freight	692,800	228,429	243,357
Services purchased or contracted	277,500	396,748	474,752
	$ 2,209,400	**$ 1,514,751**	$ 1,562,774

30. Subsequent Events

There are no material subsequent events that have taken place between June 30, 2021 and the audit report date.

31. ECE Other Contributions

	2021	2020
Government of the Northwest Territories - Department of Education, Culture and Employment		
Health and Wellness Support	$ 2,978	$ 15,000
COVID-19	33,570	-
	$ 36,548	$ 15,000

32. GNWT Other Contributions

	2021	2020
Government of the Northwest Territories Department of Municipal and Community Affairs- After School Physical Activity Program	$ -	$ 16,279

33. Contingent Assets

The Education Authority does not have any contingent assets.

34. Contractual Rights

The Education Authority does not have any contractual rights.

Dettah District Education Authority

Schedule 1 - Details of Expenses

For the year ended June 30,	School Programs	Community Contribution	Administration	Indigenous Language and Culture (schedule 2)	Inclusive Schooling (schedule 4)	COVID-19	President's Choice Children's Charity	**Total 2021** Total	**Budget 2021** Total	Total 2020 Total
Salaries										
Teachers	$ 180,964	$ -	$ 20,369	$ -	$ 265,370	$ -	$ -	$ 466,703	$ 548,300	469,512
Instructional assistant	-	-	-	-	-	-	-	-	485,300	3,744
YK1 superintendent	-	-	27,500	-	-	-	-	27,500	-	27,500
Non-instructional staff	37,691	-	-	192,567	-	-	-	230,258	190,000	203,379
Board/Trustee honoraria	-	-	19,040	-	-	-	-	19,040	15,500	14,973
School secretary	12,917	-	-	-	-	-	-	12,917	-	1,000
Total salaries	231,	-	66,90	192,567	265,37	-	-	756,4	1,239,	720,
Employee benefits										
Employee benefits and allowances	51,338	-	6,007	25,620	45,798	2,207	-	130,970	-	122,128
Leave and termination benefits	(1,213)	-	(131)	1,228	2,303	-	-	2,187	-	2,429
Total employee benefits	50,1	-	5,87	26,848	48,10	2,207	-	133,1	-	124,5
Services Purchased or Contracted										
	25,037	-	1,595	1,384	-	-	-	28,016	-	27,196
Contracted services	204,846	-	14,108	-	-	627	-	219,581	10,000	295,384
Maintenance and upgrades	-	-	-	-	2,640	-	-	2,640	-	6,796
Other	31,117	1,550	20,372	-	98	-	1,354	54,491	5,000	44,346
Professional and technical services	28,144	-	-	-	-	-	-	28,144	102,500	38,328
Student transportation (busing)	63,429	-	-	-	-	-	-	63,429	160,000	62,702
Total services purchased or contracted	352,573	1,550	36,075	1,384	2,738	627	1,354	396,301	277,500	474,752
Materials and Freight										
	445	-	-	-	-	-	-	445	-	731
	140,601	1,314	-	18,851	36,927	30,736	-	228,429	692,800	242,626
Total materials and freight	141,046	1,314	-	18,851	36,927	30,736	-	228,874	692,800	243,357
Total Expenses	**$ 775,316**	**$ 2,864**	**$ 108,860**	**$ 239,650**	**$ 353,136**	**$ 33,570**	**$ 1,354**	**$ 1,514,750**	$ 2,209,400	1,562,774

Dettah District Education Authority

Schedule 2
Details of Indigenous Language and Culture Program Expenses

For the year ended June 30, 2021

	Student Instruction
Salaries	
Non-instructional staff	$ 192,567
Employee Benefits	
Employee benefits and allowances	25,620
Leave and termination benefits	1,228
	26,848
Services Purchased or Contracted	
Advertising	1,384
Materials/Supplies/Freight	
Materials	18,851
Total	**$ 239,650**

Dettah District Education Authority

Schedule 3
Indigenous Languages and Culture Program

	July 1, 2020 to March 31, 2021	April 1, 2021 to June 30, 2021	Total
Revenue			
GNWT ECE funding	$ 140,077	$ 79,846	$ 219,923
Donations	1,600	-	1,600
	141,677	**79,846**	**221,523**
Expenses			
Salaries	133,540	70,410	203,950
Employee benefits	8,241	7,224	15,465
Services purchased or contracted	14,724	5,511	20,235
	156,505	**83,145**	**239,650**
Net deficit	**$ (14,828)**	**$ (3,299)**	**$ (18,127)**

Dettah District Education Authority

Schedule 4
Details of Inclusive Schooling Expenses

For the year ended June 30, 2021

	General Inclusive Schooling
Salaries	
Program support teachers	$ 265,370
Employee Benefits	
Employee benefits and allowances	45,798
Leave and termination benefits	2,303
	48,101
Services Purchased or Contracted	
Professional and technical services	-
Other contracted services	2,640
	53,044
Materials/Supplies/Freight	
Materials	37,025
Total	**$ 353,136**

K'alemi Dene School
(Ndilo District Education Authority)

Financial Statements

June 30, 2021

K'alemi Dene School
(Ndilo District Education Authority)

Financial Statements

June 30, 2021 **Page**

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Management Discussion and Analysis

Introduction

This Management Discussion and Analysis is prepared for the Ndilo District Education Authority (NDEA) to promote transparency and accountability.

NDEA Vision: "Building our children's future by teaching and learning the Dene way."

Mission Statement: K'alemi Dene School is committed to providing quality education for our students by concentrating on the 4 components of learning:

- Language and culture
- Academics and technology
- Dene Laws and Virtues
- Physical and Active Living

Through the development of skills in these areas, students will grow and develop into respectful, healthy, diligent and strong Dene who will give back to their families, community and the North.

The vision and mission statement were developed during a community meeting in the Spring of 2010. Each year, the NDEA hosts a community meeting, where the vision and mission statements are discussed and community input is gathered. Both of these statements and input from NDEA and community meetings shape the learning priorities and planning for the K'alemi Dene School as reflected in the NDEA Operating Plan for the 2020-21 school year.

The NDEA is an independent legal and accounting entity with an elected Education Authority as stipulated in Section 82 of the Education Act. The Education Authority has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters. Members serve a three-year term. The NDEA is responsible for one school, K'alemi Dene School (KDS). All members serve on the financial committee.

Current NDEA Board Members:

Sarah Erasmus	Chair Person
Lila Erasmus	Vice Chair Person
Cecilie Beaulieu	Trustee
Theresa Black	Trustee
Myra Conrad	Trustee
Nyra Mackenzie	Trustee
Vacant Position	Trustee

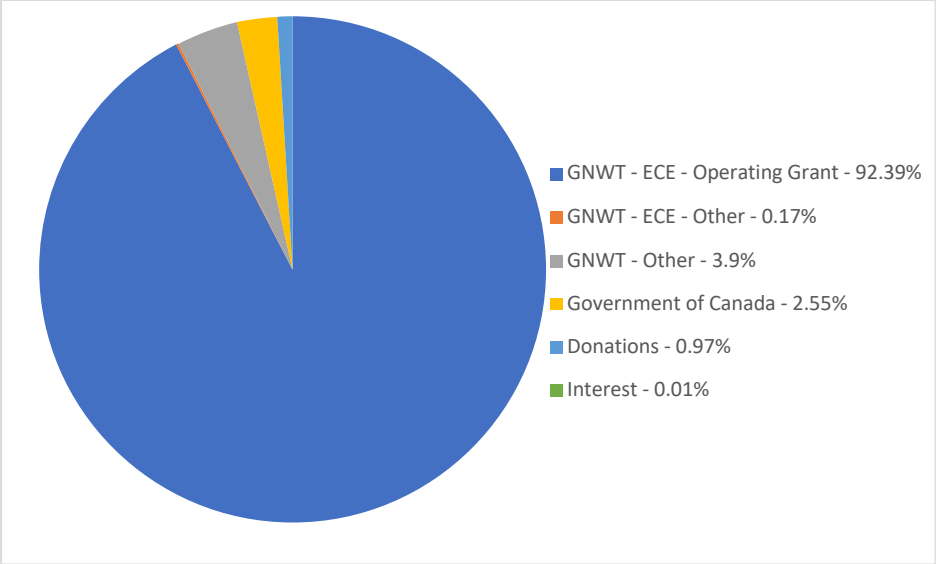
Ndilo District Education Authority Administration:

Ed Lippert	Former Superintendent of Yellowknife Education District No. 1
Cindi Vaselenak	Current Superintendent of Yellowknife Education District No. 1
Meagan Wowk	Principal of K'alemi Dene School

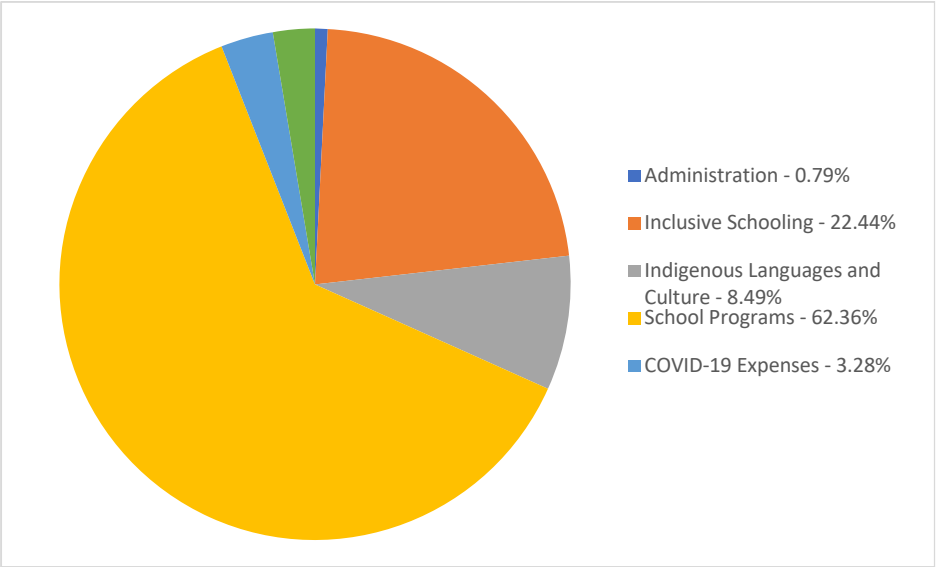
Key Financial Highlights

- In 2020-21, KDS had an enrollment of 125 full time students from junior kindergarten to grade 12. For the past 3 years enrollment has increased by approximately 10 students/year.
- The NDEA has an accumulated surplus of $1,291,522. This increased from $1,180,960 in 2020. A healthy surplus is required to manage upcoming maternity leaves, fluctuating enrolment and the prospect of upcoming complex needs students.
- The NDEA is able to maintain a staff of approximately 20 full time employees. Most positions are funding by ECE's school funding formula, but the NDEA feels there are other positions required to deliver quality programming like the Food Service Assistant, and additional Education Assistants.
- Due to Covid-19, KDS has expanded to nine classrooms to meet all the requirements from the Office of the Chief Public Health Officer. In order to do this, we converted the Culture Room into a classroom. The Language and Culture Instructor now conducts lessons by moving each classroom. All classrooms are multi-grade splits.

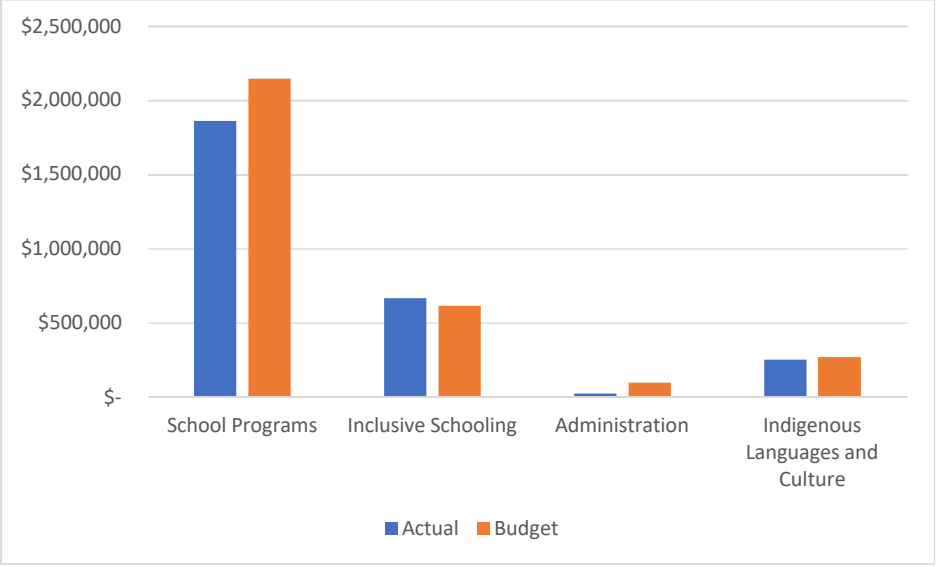
Operating Revenue for the NDEA in 2021



Expenses by program for the NDEA in 2021



Operating expenditure actuals compared to budget for NDEA in 2021



NDEA Enrolment (FTE) by school and by grade as of September 30, 2020

	Grades														
School	**JK**	**K**	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**HS**
KDS	10	9	9	10	10	10	9	7	9	6	7	12	9	7	2
Enrolment Total	10	9	9	10	10	10	9	7	9	6	7	12	9	7	1

HS = Home School Students. There were two home school students in 2020-21. They count as 0.5 each.

During the 2020-21 school year, the NDEA employed:

Positions	Number of staff
Classroom Teachers	9
Language Instructor/Elder*	0.5
Indigenous Language and Culture Coordinator	1
PST	1
Educational Assistants	5
Food Service Assistant*	0.7
Custodian*	0.8
Principal/Regional Inclusive Coordinator	1
Total NDEA Staff	18.9

Please note the NDEA contracts superintendent services from Yellowknife Education District No. 1 (YK1). All instructional staff are employees of YK1 and follow the YK1 Collective Agreement. YK1 invoices the NDEA for salaries and benefits. The employees with asterisks are employees of the Yellowknives Dene First Nation (YKDFN). YKDFN invoices the NDEA for these salaries and benefits.

Operating Environment

Strengths and Opportunities

KDS is a small community school that serves students and families from junior kindergarten to grade 12. We have a comprehensive culture program that includes an Elder, Wıìlìıdeh Yatıì Instructor and Indigenous Language and Culture Coordinator. Language classes follow the new curriculum *Our Languages* developed by the Department of Education, Culture and Employment (ECE). KDS plans several key cultural experiences for using the seasonal Yellowknives Dene First

Nation calendar. For example, students experienced berry picking in September and net fishing in January. Enhancing our language and culture program remains a priority to the NDEA and we continue to seek opportunities to expand our programming and capacity for delivering quality programming.

We provide an inclusive education environment that many families from Yellowknife seek out. We also ensure all of our families have access to transportation, a food program and integrated services in the school. It is the priority of the NDEA to maintain small classroom sizes. This ensures that classroom teachers have the time required to meet individual needs.

At this time, KDS has received additional funding to support an Alternative High School program for students who have not been successful in the traditional model. We feel it is important to meet these students needs by providing flexible scheduling and other supports to help them complete courses and provide supports for healthy living.

Weaknesses and Threats

As identified by the Early Development Instrument (EDI) and Middle Development Instrument (MDI), many of our students enter school with vulnerabilities in their different areas of their development. Both the EDI and MDI are assessments mandated by ECE and administered in kindergarten, grade four and grade seven.

There are also a number of poverty, addictions and mental health issues facing our students and families. It is critical that interagency partnerships are established so that proactive supports can be put into place.

As well, the lack of gymnasium continues to threaten KDS programming and enrollment. The NDEA is grateful to YKDFN for the use of the Ndılǫ Community Gym. Unfortunately, this space is frequently used for meetings, funerals and other community events. The community gym is also small and not adequate for older students. This often hinders skill development because students do not have the space to run drills or multiple games. KDS often loses students to other Yellowknife schools due to inadequate gymnasium space.

Lack of classroom space continues to provide challenges to the types of programming we can offer and hinders opportunities for growth. To accommodate programming changes, the activity room and computer room have been converted to classrooms. We are often at loss for space for counselling and health services.

Fluctuating enrollment has the potential to threaten funding and the programs offered. When one or two families move away, students switch schools or a low birth year, these factors can dramatically affect enrollment, thus funding.

Financial Condition

The Authority's financial assets increased from $1,263,600 to $1,370,790. A large portion of this increase relates to larger balance of cash at the end of the year. This year the net financial assets (financial assets less liabilities) were $1,287,522 compared to $1,177,871 in the prior year.

The Authority had an operating surplus of $150,349 for the year. This surplus is mainly attributed to higher amount of funding received from ECE during the year. The accumulated surplus at year end is $1,180,960.

Accounts payable and accrued liabilities have increased from $38,587 to $41,205 due to increase in amounts owing on VISA at year-end.

The Yellowknife Education District No. 1 payable is zero in 2021, same as in 2020. In 2021, the June, July, and August wages were paid before year-end. As such, there is no outstanding payable balance.

In 2021, the NDEA received 93% of its funding from the GNWT. The core funding increased from $2,569,751 to $2,857,174 in the current year. The NDEA received funding from the Government of Canada from the Jordan's Principle program to subsidize the cost of transportation and non-instructional staff in 2021. Other revenue in the current year of funding mainly consists of donations for the food program in 2021.

Management Responsibility for Financial Reporting

To the Minister of Education, Culture and Employment
Government of Northwest Territories

Management's Responsibility for Financial Reporting with respect to the school year ended June 30, 2021

The Management Discussion and Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of K'alemi Dene School ("the Education Authority") in all material respects and in accordance with Canadian Public Sector Accounting Standards (CPSAS) as well as the Financial Administration Manual (FAM) and the Financial Administration Manual for Education Authorities (FAMEA) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of the Education Authority have been conducted within the statutory powers of the Authority. The operations and administration of the Education Authority as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the *Education Act*, *Financial Administration Act*, CPSAS, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Authority's Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture, and Employment (ECE) of the Government of the Northwest Territories.

Approved and confirmed on behalf of the Education Authority

M. Wowk **Principal**
Meagan Wowk

September 29, 2021

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Main +1 (867) 920-4404
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Independent Auditors' Report

To the Minister of Education, Culture and Employment
Government of Northwest Territories
and to the Members of K'alemi Dene School

Report on the Financial Statements
We have audited the accompanying financial statements of K'alemi Dene School (the "Education Authority") which comprise the statement of financial position as at June 30, 2021 and the statement of changes in net assets, statements of operations and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effect of the matters described in the *Basis of Qualified Opinion* paragraph, these financial statements present fairly, in all material respects, the financial position of K'alemi Dene School as at June 30, 2021 and the restful of its operations, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion
During the year, the Authority generated a significant amount of revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Education Authority. Therefore, we were not able to determine whether any adjustments might be necessary to donations - general, operating surplus, cash flows from operations, financial assets and accumulated surplus for the year ended June 30, 2021. Our audit opinion on the financial statements for the year ended June 30, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsbilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Other Information
Management is responsible for the other information. The other information comprises the Management Discussion and Analysis, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditors' Report (continued)

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Education Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Education Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Education Authority's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professoinal judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Education Authority’s internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent Auditors' Report (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Education Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Education Authority to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Compliance with Specified Authorities
In conjuction with the audit of the financial statements, we have audited transactions of the Education Authority coming to our notice for compliance with specified authorities. The specified authorities against which compliance was audited are the Government of the Northwest Territories - Department of Education, Culture and Employment.

In our opinion, the transactions of the Education Authority that came to our notice during the audit of the financial statements have complied, in all material respects, with the specified authorities referred to above.

Management is responsible for the Education Authority's compliance with the specified authorities named above, and for such internal control as management determines is necessary to enable the entity to comply with the specified authorities.

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transacitons coming to our notice during the audit of the financial statements are in compliance with the specified authorities referred to above.

Crowe MacKay LLP

Yellowknife, Northwest Territories
September 29, 2021

Chartered Professional Accountants

K'alemi Dene School
(Ndilo District Education Authority)

Statement of Financial Position

As at June 30,	2021	2020
Financial Assets		
Cash and cash equivalents (Note 5)	$ 1,281,728	$ 1,175,400
Portfolio investments (Note 8)	77,649	77,649
Due from the Government of Canada (Note 13)	11,413	10,076
Accounts receivable (Note 9)	-	475
	1,370,790	1,263,600
Liabilities		
Accounts payable and accrued liabilities (Note 11)	41,205	38,587
Leave and termination benefits (Note 17)	42,063	47,142
	83,268	85,729
Net Financial Assets	**1,287,522**	1,177,871
Non-Financial Assets		
Prepaid expenses (Note 20)	**4,000**	3,089
Accumulated Surplus (Note 34)	**$ 1,291,522**	$ 1,180,960
Represented By:		
Operating Fund	$ 1,261,325	$ 1,150,763
High School Travel Fund	30,197	30,197
	$ 1,291,522	$ 1,180,960

Contractual obligations and contingencies (Notes 22 and 23)

Approved on behalf of the Education Authority

_____ **Chairperson**

Nya Mackenzie **Trustee**

K'alemi Dene School
(Ndilo District Education Authority)

Statement of Operations

For the year ended June 30,	2021	**2021**	2020
	Budget (unaudited)	**Actual**	Actual
Revenue			
Government of the Northwest Territories (GNWT)			
ECE regular contributions	$2,721,000	$2,857,174	$2,569,751
ECE other contributions (Note 30)	-	91,760	5,345
Total ECE	2,721,000	**2,948,934**	2,575,096
GNWT Other contributions (Note 31)	23,700	**34,130**	28,555
Government of Canada			
Jordan's Principle (Schedule 5)	78,000	78,808	25,000
Total Government of Canada	2,822,700	**78,808**	25,000
Education authority generated funds			
Donations - general	32,000	30,141	56,195
Donations - High School Travel	-	-	38,325
Transfers from other education authorities	-	-	17,225
Investment income	500	442	767
	2,855,200	**3,092,455**	2,741,163
Expenses (Schedule 1)			
School programs	2,146,900	1,859,369	1,750,999
Inclusive schooling	615,800	669,092	442,477
Administration	95,000	23,648	39,052
Indigenous Language and Culture	272,700	253,110	252,979
COVID-19 Expenses	-	97,865	16,019
High School Travel	-	-	64,288
Jordan's Principle	-	78,809	25,000
	3,130,400	**2,981,893**	2,590,814
Operating surplus before other items	(275,200)	**110,562**	150,349
Other items			
Grant in-kind - GNWT assets provided at no cost (Note 21)	-	226,653	226,653
Rent expense - GNWT assets provided at no cost (Note 21)	-	(226,653)	(226,653)
	-	-	-
Operating surplus	(275,200)	**110,562**	150,349
Opening accumulated surplus	1,180,960	**1,180,960**	1,030,611
Closing accumulated surplus	$ 905,760	**$1,291,522**	$1,180,960

K'alemi Dene School
(Ndilo District Education Authority)

Statement of Changes in Net Financial Assets

For the year ended June 30,	2021	2020
Operating surplus	**$ 110,562**	$ 150,349
Change in prepaid expenses	**(911)**	687
Increase in net financial assets	**109,651**	151,036
Net financial assets, beginning of year	**1,177,871**	1,026,835
Net financial assets, end of year	**$ 1,287,522**	$ 1,177,871

K'alemi Dene School
(Ndilo District Education Authority)

Statement of Cash Flows

For the year ended June 30,	**2021**	2020
Cash provided by:		
Operating Activities		
Operating surplus	**$ 110,562**	$ 150,349
Change in non-cash assets and liabilities		
Decrease in accounts receivable	475	2,741
Decrease in deferred revenue	-	(114,215)
Decrease in accounts payable and accrued liabilities	2,619	(7,503)
Decrease in payroll liabilities	-	(445,389)
Decrease in leave and termination benefits	(5,079)	1,391
Increase in amounts due from Government of Canada	(1,338)	8,149
Decrease in prepaid expenses	(911)	687
	(4,234)	(554,139)
Cash provided by (used in) operating transactions	**106,328**	(403,790)
Investing Activity		
Re-invested interest	**-**	(767)
Increase (decrease) in cash and cash equivalents	**106,328**	(404,557)
Cash and cash equivalents, beginning of year (Note 5)	**1,175,400**	1,579,957
Cash and cash equivalents, end of year (Note 5)	**$ 1,281,728**	$ 1,175,400

K'alemi Dene School

Schedule 1
Details of Expenses

For the year ended June 30,	School Programs	Inclusive Schooling (schedule 2)	Administration	Indigenous Language and Culture Program (schedule 3)	COVID-19 Expenses	Jordan's Principle (Schedule 5)	High School Travel	**2021 Total**	**2021 Budget (unaudited)**	2020 Total
Salaries										
Teachers' salaries	$ 1,233,186	$ 538,363	$ -	$ 180,272	$ 39,112	$ -	$ -	$ 1,990,933	$ 1,565,700	$ 1,742,918
Instruction assistants	-	-	-	-	-	-	-	-	806,000	-
Non-Instructional staff	-	-	-	-	-	27,094	-	27,094	108,000	202,640
Board/Trustee honoraria	-	-	13,517	-	-	-	-	13,517	15,000	11,959
Total Salaries	**1,233,186**	**538,363**	**13,517**	**180,272**	**39,112**	**27,094**	**-**	**2,031,544**	**2,494,700**	1,957,517
Employee Benefits										
Employee benefits and allowances	211,333	108,843	-	25,698	3,684	2,577	-	352,135	-	325,135
Leave and termination benefits	(3,286)	(1,494)	-	(299)	-	-	-	(5,079)	-	1,391
Total Employee Benefits	**208,047**	**107,349**	**-**	**25,399**	**3,684**	**2,577**	**-**	**347,056**	**-**	326,526
Services Purchased or Contracted										
Bad debts expense (recovery)	475	-	-	-	-	-	-	475	-	-
Insurance and permits	5,745	-	-	-	-	-	-	5,745	-	5,829
Interest and bank charges	-	-	643	-	-	-	-	643	-	50
Maintenance and repairs	4,290	-	-	285	-	-	-	4,575	50,000	39,530
Postage/communication	33,343	-	-	-	2,190	-	-	35,533	-	13,834
Professional/technical services	80,294	22,995	-	30,619	-	-	-	133,908	108,000	98,270
Rentals/leases	-	-	-	-	-	-	-	-	3,500	26,206
Student transportation (busing)	34,007	97	-	-	-	48,375	-	82,479	100,000	62,773
Travel	12,884	-	-	97	-	-	-	12,981	22,000	49,392
Utilities	-	-	-	-	-	763	-	763	3,000	3,089
Total Services Purchased or Contracted	**171,038**	**23,092**	**643**	**31,001**	**2,190**	**49,138**	**-**	**277,102**	**286,500**	-
						-				
Total Materials/Supplies/Freight	**247,098**	**288**	**9,488**	**16,438**	**52,879**	**-**	**-**	**326,191**	**349,200**	210,436
Total Expenses	**$ 1,859,369**	**$ 669,092**	**$ 23,648**	**$ 253,110**	**$ 97,865**	**$ 78,809**	**$ -**	**$ 2,981,893**	**$ 3,130,400**	$ 2,494,479

K'alemi Dene School

Schedule 2
Details of Inclusive Schooling Expenses

For the year ended June 30,		2021
	General Inclusive Schooling	**Total**
Salaries		
Teachers' salaries	$ 538,363	$ 538,363
Total Salaries	538,363	**538,363**
Employee Benefits	**$ 107,350**	**107,350**
Services Purchased or Contracted		
Professional/technical services	22,994	22,994
Student transportation (busing)	97	97
Total Services Purchased or Contracted	23,091	**23,091**
Total Materials/Supplies/Freight	288	**288**
Total Expenses	**$ 669,092**	**$ 669,092**

K'alemi Dene School

Schedule 3
Details of Indigenous Language and Culture Program Expenses

For the year ended June 30, 2021

	Student Instruction
Salaries	
Teachers' salaries	$ 180,272
Language consultants	-
Instruction assistants	-
	180,272
Employee Benefits	**25,399**
Services Purchased/Contracted	
Maintenance and repairs	285
Professional/technical services	30,619
Travel	97
	31,001
Materials/Supplies/Freight	**16,438**
Total	**$ 253,110**

K'alemi Dene School

Schedule 4
Indigenous Language and Education

For the year ended June 30, 2021

	July 1, 2020 to March 31, 2021	April 1, 2021 to June 30, 2021	Total
Revenue			
GNWT Education, Culture and Employment	$ 182,522	$ 105,918	$ 288,440
Expenses			
Salaries	100,822	110,067	210,889
Employee benefits	12,489	13,209	25,698
Services purchased/contracted	10,880	-	10,880
Materials/supplies/freight	2,060	3,880	5,940
	126,251	**127,156**	**253,407**
Surplus	**$ 56,271**	**$ (21,238)**	**$ 35,033**

K'alemi Dene School

Schedule 5
Jordan's Principle

	June 30, 2021 Actual	June 30, 2020 Actual	July 1, 2020 - March 31, 2021 Actual	April 1, 2021 - June 30, 2021 Actual
Revenue				
Government of Canada	$ 78,808	$ 25,000	$ 55,166	$ 23,642
Transferred from deferred revenue	-	114,215	-	-
Contribution repaid	-	(114,215)	-	-
Total Revenue	**78,808**	25,000	55,166	23,642
Expenses				
Personnel	29,671	-	21,221	8,450
Transportation	48,375	25,000	22,437	25,938
Materials and supplies	-	-	-	-
Rent and utilities	762			762
Total Expenses	**78,808**	25,000	43,658	35,150
Surplus	**$ -**	$ -	$ 11,508	$ (11,508)
Deferred Revenue	**$ -**	$ -	$ -	$ -

K'alemi Dene School

Schedule 6
Student Success Initiative

For the year ended June 30,

		2021		2020
Revenue - Government of the NWT Education, Culture and Employment	**$**	**15,000**	$	15,000
Expenses				
Salaries		350		-
Materials		29,154		-
		29,504		**-**
Surplus (deficit)	**$**	**(14,504)**	$	15,000

1. Nature of Operations

K'alemi Dene School (the "Education Authority") was established on June 25, 2013 under the *Education Act* of the Northwest Territories by order of the Minister of the Government of Northwest Territories (the "GNWT"). Its purpose is to administer and maintain the standards of educational programs in N'Dilo as defined under the Act. A full range of instructional programs ranging from kindergarten through grade 12 are offered by the Education Authority.

The Education Authority is an independent legal and accounting entity with an elected Board of Trustees as stipulated in Section 82 of the Education Act. The Board of Trustees has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters.

The Education Authority is a public body performing a function of Government in Canada. Paragraph 149(1)(c) of the *Income Tax Act* provides that a public body performing a function of Government in Canada is exempt from taxation.

2. COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the Education Authority's environement and in the global markets due to the possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) having had a material impact on the Education Authority's operations .

To mitigate the risk of the virus spreading in the community, the school was required to close for a period of time during the year. This has led to temporary suspension in the delivery of some services outlined per funding agreements, which resulted in a large portion of funding being deferred to the subsequent fiscal period. To address the challenges posted by the pandemic, the Education Authority recieved $89K additional funding from the Department of Education, Culture and Employment during the year, the purpose of which was to provide COVID-19 related cost offsets for the reopening of the school in the fiscal year. The unused portion will continue to be used in the subsequent periods to fund COVID-19 related expenses

3. Significant Accounting Policies

(a) Basis of Accounting

These financial statements have been prepared in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expense items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under the basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

3. Significant Accounting Policies (continued)

(b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques.

(c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized cost include cash and cash equivalents, portfolio investments, due from the Government of Canada, and accounts receivable.

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, and payroll liabilities.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset is recognized in operations.

(d) Non-Financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by the Education Authority because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Education Authority.

(e) Tangible Capital Assets

All buildings and works, furniture, equipment, and vehicles are the property of the GNWT. The Minister grants to the Education Authority full occupancy and use of such facilities and equipment required for the administration and delivery of the education programs within the community. Tangible capital assets with a value in excess of $50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines of the GNWT and they are not disclosed on the statement of financial position. Capital assets with a value of less than $50,000 are recorded as a current expense.

3. Significant Accounting Policies (continued)

(f) Revenue Recognition

Government Transfers
Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

GNWT - Regular Contributions
The regular contributions from the GNWT are determined by a funding formula, based on student enrolment and price and volume fluctuation, and are received in monthly installments. The Education Authority retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the GNWT.

Other Contributions
The Education Authority follows the deferral method of accounting for contributions from funding arrangements. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred.

Other Revenue - Donations
Donations are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured.

Contributed Services
The Education Authority receives catering services provided by school volunteers. The fair value of these services is recognized as an expense and a corresponding donation revenue is recorded. The fair value of these services is $25,910 (2020 - $25,910).

The school bus used by the Education Authority is the property of the Yellowknives Dene First Nation. The fair value of the use of the bus is estimated to be equivalent to the cost of bus passes that the Education Authority would have had to purchase. As such, a bus pass expense and corresponding revenue has been reported in the Statement of Operations. The fair value of these services is $5,250 (2020 - $5,250).

Deferred Revenue
Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenue when the eligible expenses are incurred.

Investment Income
Investment income is recognized when received or receivable, if the amount can be reasonably estimated.

3. Significant Accounting Policies (continued)

(f) Revenue Recognition (continued)

Special Purpose Funds
School activity funds which are fully controlled by the Education Authority with respect to when and how the funds available can be disbursed are included. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefit. Examples might include planned student trips or funds specifically designated for the purchase of equipment or materials required to support an activity.

Student activity funds which are controlled by students or parties other than the Education Authority are not included even if custody of the funds is held by the Education Authority. Examples of excluded funds might be student clubs or associations for which the Education Authority has no ongoing responsibility of liability for losses.

High School Travel Fund: This fund is set up for the delivery of student trips. It has been recognized as a special purpose fund.

(g) Budget Data

The *Education Act* of the Northwest Territories requires that Education Authorities prepare an annual budget, as outlined in Section 128 and 129.

The priorities and funding allocations are determined by the Board of Trustees and the budget is legally adopted by a motion of the Board of in accordance with Section 135(3) of the *Education Act*.

Board approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by Sections 117(2) k, l and m of the *Education Act*.

The annual budget includes estimates of revenues, expenses and the net operating surplus (deficit). Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Authority.

The budget may be amended within a given fiscal year in accordance with Education Authority policy, regulations and approved budget procedures. The budget data presented in the financial statements reflects the Minister approved budget for the school year.

(h) Measurement Uncertainty

The preparation of these financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenue and expenses during the period. Actual results could differ from these estimates.

(i) Inventories Including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by the Education Authority are treated as expenses during the year of acquisition and are not recorded on the statement of financial position.

3. Significant Accounting Policies (continued)

(j) Payroll Liabilities

Teacher payrolls for July and August 2020 were recognized as of June 30, 2020. As such, they are not accrued as year-end.

(k) Post-Employment Benefits, Compensated Absences and Termination Benefits

Under the terms and conditions of employment, education board employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date of employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternal and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

(l) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed. Transfers include grants and contributions and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

(m) Foreign Currency Translation

The Education Authority only transacts in Canadian dollars. As such, there is no foreign currency translation.

(n) Donated Goods and Services

Volunteer time or donated services are recorded as revenue with offsetting expenses at their fair values in the period received, when the services would otherwise be purchased and their fair values have been objectively determined.

(o) GNWT Tangible Capital Assets Provided At No Cost

The school buildings occupied by the Education Authority are the property of the GNWT. The fair value of the use of the building is estimated to be equivalent to the current year amortization of the building as such a rent expense and corresponding grant in-kind has been reported in the Statement of Operations.

(p) Net Financial Assets (Debt)

The Education Authority's financial statements are presented so as to highlight net financial assets (debt) as the measurement of financial position. The net financial assets (debt) of the Education Authority is determined by its financial assets less its liabilities. Net financial assets (debt) combined with non-financial assets comprises a second indicator of financial position, accumulated surplus.

3. Significant Accounting Policies (continued)

(q) Segment Disclosure

The Schedule of Operating Fund - Detail of Expenditures has been prepared in accordance with PS Handbook Section PS 2700 – Segment Disclosures. The segments selected are to enable users to better understand the government reporting entity and the major revenue and expense activities of the Board. For each reported segment, revenue and expenses represent amounts directly attributable to each segment. Segments include:

School Programs: pertains to the delivery of instructional services that falls under the basic public education mandate.

Inclusive Schooling: pertains to access to quality education for all students by effectively meeting their diverse needs.

Administration: pertains to the delivery of board governance and central office administration and maintenance.

Indigenous Languages and Culture: pertains to Indigenous language resource development, support for language teachers and instructors, and enhance community engagement.

COVID-19 Expenses: pertains to expenses incurred during the year to address issues caused by the COVID-19 pandemic.

High School Travel: pertains to the delivery of student trips.

Jordan's Principle: pertains to the provision of products, services and supports related to health, social, and educational needs of the First Nations students at the Authority.

(r) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability would be recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met: an environmental standard exits; contamination exceeds the environmental standard; the Education Authority is directly responsible or accepts responsibility and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available as at June 30, 2021.

At each financial reporting date, management reviews the carrying amounts of the liability. Any revisions required to the amount previously recognized are accounted for in the period revisions are made. Management of the Education Authority has concluded that there is no contamination that exceeds environmental standards and as a result, there are no liabilities for contaminated sites.

4. Future Accounting Changes

Revenue, Proposed Section PS 3400

Effective, July 1, 2022, Education Bodies will be required to adopt PS 3400 Revenue. This standard provides guidance on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations. The impact of these standards on the consolidated financial statements is currently being assessed.

5. Cash and Cash Equivalents

Cash and cash equivalents represent cash held in a bank account with the Royal Bank of Canada (RBC).

6. Special Purpose Funds

The Education Authority does not have special purpose funds.

7. Restricted Assets

The Education Authority does not have restricted assets.

8. Portfolio Investments

The Education Authority has a $77,649 one-year guaranteed investment certificate (GIC) with the Royal Bank of Canada (RBC). The GIC has an interest rate of 0.400% (2020 - 0.500%) per annum and matures on July 26, 2021.

9. Accounts Receivable

	Accounts Receivable 2021	Allowance 2021	**Net 2021**	Net 2020
Due from GNWT	$ 475	$ (475)	$ -	$ 475

10. Inventories

The Education Authority does not have inventories.

11. Accounts Payable and Accrued Liabilities

	2021	2020
Trade	$ 41,205	$ 38,587

12. Contribution Repayable

The Education Authority does not have contribution repayable.

13. Due from the Government of Canada

	2021	2020
Goods and Services Tax receivable	**$ 11,413**	$ 10,076

14. Capital Lease Obligations

The Education Authority does not have capital lease obligations.

15. Pensions

The Education Authority makes contributions to the Northern Employee Benefits (NEBS) Pension Plan ("the Plan"), which is a multi-employer plan, on behalf of some members of its staff. The Plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to the NEBS pension was $3,595,159. The contributions are calculated at a rate of 8% of earning and allowances (employee and employer contribution for a total of 16%). The maximum pensionable earnings is $183,838 for January 2021, and $171,156 for January 2020. The maximum monthly contributions is $3,245 for January 2021, and $3,092 for January 2020.

NEBS is an employer owned program and as such the Education Authority will be liable for its portion of any shortfall. The Plan serves 3,534 Employee Members and 117 Employer Members (total active, disabled and on leave 2,035).

As of January 1, 2021, the excess (deficiency) of actuarial value of net assets over actuarial present value of defined benefits is estimated to be $45,100,000 - funded ratio 118% (2020 - $31,200,000 and 113%) on a going concern valuation basis. The Plan had a solvency ratio deficiency of $164,720,000 and a solvency ratio of 66.0%. Solvency is calculated for the purposes of determining obligations only in the event of a plan wrap up. Any potential deficiency in termination payments is guaranteed to be paid over the next 10 years or less, depending on the position of the fund.

As of April 2004, the OSFI has exempted NEBS from compliance with the Pension Benefits Standards Act (PBSA). On April 2015, the Legislative Assembly passed The Northern Employee Benefits Act (Bill 12) which was enacted October 1, 2015. NEBS is now operating under Bill 12.

16. Long-Term Debt

The Education Authority does not have long-term debt.

17. Leave and termination benefits

In addition to the pension benefits, the Education Authority provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to the Education Authority's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits for all staff are accrued as employee render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actuarially valued using the expected utilization methodology.

Valuation results

The actuarial valuation was completed as at March 31, 2021. The effective date of the next actuarial valuation is March 31, 2021. The liabilities are actuarially determined as the present value of the accrued benefits at March 31, 2021 and the results extrapolated to June 30, 2021. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the Education Authority.

	Severance and Removal	**Compensated Absences**	**2021**	2020
Changes in Obligation				
Accrued benefit obligation, beginning of year	$ 24,205	$ 9,607	$ 33,812	$ 29,415
Current period benefit cost	3,667	1,047	4,714	4,362
Interest accrued	714	274	988	1,019
Benefits payments	(2,000)	(7,004)	(9,004)	(2,000)
Actuarial (gains)/losses	(2,000)	5,295	3,295	1,016
Accrued benefit obligation, end of year	**(24,586)**	**(9,219)**	**(33,805)**	(33,812)
Unamortized net actuarial gain/(loss)	**(11,629)**	**3,371**	**(8,265)**	(13,330)
Accrued benefit liability	**$ (36,215)**	**$ (5,848)**	**$ (42,070)**	$ (47,142)

18. Leave and termination benefits (continued)

	Severance and Removal	Compensated Absences	2021	2020
Benefit expenses				
Current service cost	$ 3,667	$ 1,047	$ 4,714	$ 4,362
Interest costs	714	274	988	1,019
Amortization of actuarial gains	(1,468)	(309)	(1,777)	(1,899)
Total expense	**$ 2,913**	**$ 1,012**	**$ 3,925**	**$ 3,482**

The discount rate used in the 2021 fiscal year to determine the accrued benefit obligation was an average of 2.7% (2020 - 2.7%). The expected payments during the next five fiscal years are:

	Severance and Removal	Compensated Absences	Total
	$	$	$
2022	2,965	803	3,768
2023	3,013	664	3,677
2024	3,070	654	3,724
2025	3,240	908	4,148
2026+	14,570	3,617	18,187
	$ 26,858	**$ 6,646**	**$ 33,504**

18. Trust Assets Under Administration

The Education Authority does not have trust assets under administration.

19. Tangible Capital Assets

The Education Authority does not have tangible capital assets.

20. Prepaid Expenses

	2021	2020
Vehicle licenses and insurance	**$ 4,000**	$ 3,089

21. GNWT Tangible Capital Assets Provided At No Cost

	Cost	Accumulated Amortization	**2021 Net Book Value**	2020 Net Book Value
Buildings	$ 9,066,125	$ 2,379,857	**$ 6,686,268**	$ 6,912,921

Rent expense of $226,653 (2020 - $226,653) equal to the current year amortization of the tangible capital assets was offset by a grant in-kind.

22. Contractual Obligations

The Education Authority has entered into agreements for, or is contractually committed to, the following expenses payable subsequent to June 30, 2021

	Expires in Fiscal Year	2022
Contract for superintendent services	2022	$ 30,000

23. Contingencies

As of the audit report date, the Education Authority does not have contingencies.

24. Related Parties

The Education Authority is related in terms of common ownership to all GNWT created departments, agencies and corporations. The Education Authority enters into transactions with these entities in the normal course of business. The Education Authority is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage, payroll services and internal audit services by the Department of Finance, and utilities and maintenance by Public Works and Services. Transactions with related parties and balances at year-end not disclosed elsewhere in the financial statements are summarized in this note.

	Accounts receivable 2021	Allowance 2021	**2021 Net**	2020 Net
Due from related parties				
Government of the Northwest Territories				
Health and Social Services	$ 475	(475)	**$ -**	$ 475

	2021	2020
Revenue from related parties		
Government of the Northwest Territories		
Department of Education, Culture and Employment	$ 2,946,634	$ 2,586,711
Department of Environment and Natural Resources	8,000	11,200
Department of Municipal and Community Affairs	15,600	15,675
Department of Health and Social Services	-	1,600
Total revenues from related parties	**$ 2,970,234**	$ 2,615,186

	2021	2020
Expenses paid to related parties		
Government of the Northwest Territories	$ -	$ 891
Yellowknife Education District #1	2,198,899	2,163,353
Yellowknife Catholic Schools	-	140
Total expenses to related parties	**$ 2,198,899**	$ 2,164,244

25. Budget Data

The *Education Act* of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Education Body which includes the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the *Education Act*.

The annual budget includes estimates of revenue and expenditures for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Authority.

The budget figures presented are those approved by the Trustees of the Education Authority on May 22, 2019 and have not been audited.

26. Economic Dependence

The Education Authority receives its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that the Education Authority's operations would be significantly affected.

27. Financial Instruments

The Education Authority is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risks from the Education Authority's financial instruments is provided by type of risk below. The Education Authority is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risks from the Education Authority's financial instruments is provided below by type of risk below.

a) Credit risk

Credit risk is the risk of financial loss to the Education Authority if a debtor fails to make payments of interest and principal when due. The Education Authority is exposed to this risk relating to its cash and accounts receivable.

The Education Authority holds its cash in accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation.

The Education Authority's maximum exposure to credit risk is as follows:

		2021
Cash and cash equivalents	$	1,281,728
Portfolio investments		77,649
Due from Government of Canada		11,413
Accounts receivable		-
Maximum credit risk exposure	**$**	**1,370,790**

At March 31, 2021, there were no accounts receivable past due and no impaired accounts receivable.

The Education Authority does have concentration of credit risk. Concentration of credit risk is the risk that a customer has more than 10 percent of the total accounts receivable and thus there is a higher risk to the Education Authority in the event of a default. At March 31, 2021 receivables from one (2020 - one) customers comprised 100% (2020 - 100%) of the total accounts receivable. The Education Authority reduces this risk by monitoring overdue accounts.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and method used to measure the risk.

29. Financial Instruments (continued)

b) Liquidity risk

Liquidity risk is the risk that the Education Authority will not be able to meet all cash outflow obligations as they come due. The Education Authority has liquidity risk in accounts payable and accrued liabilities, and payroll liabilities of $83,268 (2020 - $85,729). The Education Authority has a credit facility with a limit up to $30,000.

The Education Authority mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise.

The table below shows when various financial assets and liabilities mature:

Financial assets	Up to 6 months
Cash and cash equivalents	$ 1,281,728
Portfolio investments	77,649
Due from the government of Canada	11,413
Accounts receivable	-
Total financial assets	**$ 1,370,790**
Total financial assets - prior year	$ 1,263,600

Financial liabilities	Up to 6 months
Accounts payable and accrued liabilities	$ 41,205
Total financial liabilities	**$ 41,205**
Total financial liabilities - prior year	$ 38,587
Net total	**$ 1,329,585**
Net total - prior year	$ 1,225,013

There have been no significant changes from the previous year in the exposure to risks or policies, procedures and method used to measure the risk.

29. Financial Instruments (continued)

c) Interest rate risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in interest rates. The Education Authority has exposure to interest rate risk on its portfolio investments of $77,649 (2020 - $77,649). These investments may be adversely affected by a change in the interest rates.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and method used to measure the risk.

28. Expenses by Object

	Budget 2021 (Unaudited)	**Actual 2021**	Actual 2020
Compensation	$ 2,494,700	$ 2,378,600	$ 2,284,043
Materials and freight	349,200	326,191	210,436
Services purchased/contracted	286,500	277,102	-
	$ 3,130,400	**$ 2,981,893**	$ 2,494,479

29. Comparative Figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

30. ECE Other Contributions

		2021		2020
Government of the Northwest Territories, Department of Education, Culture and Employment				
Self Regulation	$	2,300	$	-
COVID-19 Support		89,460		-
Other		-		5,345
	$	**91,760**	$	5,345

31. GNWT Other Contributions

		2021		2020
Department of Municipal and Community Affairs				
After School Activity Program	$	15,600	$	15,675
Department of Environment and Natural Resources				
Take a Kid Trapping Program		8,000		8,000
On the Land Program		-		3,200
Department of Health and Social Services				
Drop the Pop Program		2,930		1,680
Department of Finance				
Personal Computing and Internet Connectivity Devices Funding		7,600		-
	$	**34,130**	$	28,555

32. Contingent Assets

The Education Authority does not have any contingent assets.

33. Contractual Rights

The Education Authority has entered into the following contracts that will become assets and revenues in future periods:

		2022			**Total**
Drop the Pop	$	9,546	$	-	**$ 9,546**

34. Accumulated Surplus

A statement of funds and surplus have been prepared as follows:

Details of Funds

For the year ended June 30,	**2021**	2020
OPERATING FUND		
Balance, beginning of year	**$ 1,150,763**	$ 1,030,611
Operating surplus	**110,562**	176,312
Transfer to High School Travel Fund	**-**	(56,160)
Balance, end of year	**$ 1,261,325**	$ 1,150,763
HIGH SCHOOL TRAVEL FUND		
Balance, beginning of year	**$ 30,197**	$ -
Operating deficit		(25,963)
Transfer from Operating Fund		56,160
Balance, end of year	**$ 30,197**	$ 30,197

K'alemi Dene School

Schedule 5
Jordan's Principle

	June 30, 2021 Actual	June 30, 2020 Actual	July 1, 2020 - March 31, 2021 Actual	April 1, 2021 - June 30, 2021 Actual
Revenue				
Government of Canada	$ 78,808	$ 25,000	$ 55,166	$ 23,642
Transferred from deferred revenue	-	114,215	-	-
Contribution repaid	-	(114,215)	-	-
Total Revenue	**78,808**	25,000	55,166	23,642
Expenses				
Personnel	29,671	-	21,221	8,450
Transportation	48,375	25,000	22,437	25,938
Materials and supplies	-	-	-	-
Rent and utilities	762			762
Total Expenses	**78,808**	25,000	43,658	35,150
Surplus	**$ -**	$ -	$ 11,508	$ (11,508)
Deferred Revenue	**$ -**	$ -	$ -	$ -

K'alemi Dene School

Schedule 6
Student Success Initiative

For the year ended June 30,

		2021		2020
Revenue - Government of the NWT Education, Culture and Employment	**$**	**15,000**	$	15,000
Expenses				
Salaries		350		-
Materials		29,154		-
		29,504		**-**
Surplus (deficit)	**$**	**(14,504)**	$	15,000

Consolidated Financial Statements of

Sahtu Divisional Education Council

June 30, 2021

Sahtu Divisional Education Council

Consolidated Financial Statements

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Management Discussion and Analysis (MD&A)

Introduction

The Management's Discussion and Analysis (MD&A) of the Sahtú Divisional Education Council (SDEC) financial performance provides an overall review of the Board's financial activities for the fiscal year ended June 30th, 2021. The intent of this discussion and analysis is to attest on a go-forward basis the responsibility of management and the Council Members to promote transparency and accountability. Readers should also review the notes to the financial statements and the financial statements to enhance their understanding of the Sahtu Divisional Education Council financial performance.

What is the SDEC?

The Sahtú Divisional Education Council (SDEC) is responsible, under the Education Act, for all JK-12 education in the Sahtu region. There are five schools in the district. In each community, a locally elected District Education Authority (DEA) is responsible for education in that community. The District Education Council (DEC) is made up of one member from each DEA and one chairperson.

As per the Education Act of the Northwest Territories, the SDEC is responsible to provide quality education to the residents of the Sahtu region. It is our hope that by reading this document, members of our community will receive valuable information on the infrastructure of the education system in the North and become involved in their community government.

Mission

To provide excellent educational environments where students will have the opportunity to experience success and contribute to society.

Council of Trustees

Chairperson
Karea Peachy – Norman Wells

Vice-Chairperson
Heather Bourassa – Fort Good Hope

Dorathy Wright – Norman Wells
Sharon Tutcho – Colville Lake
Miranda Taneton – Délı̨nę
Sally-Ann Horassi – Tulit'a

The management team of the SDEC comprised of the following;
Superintendent of Schools– Renee Closs
Assistant Superintendent – Lorraine Kuer
Supervisor of Business Affairs – Lynda Reminek

Financial Condition

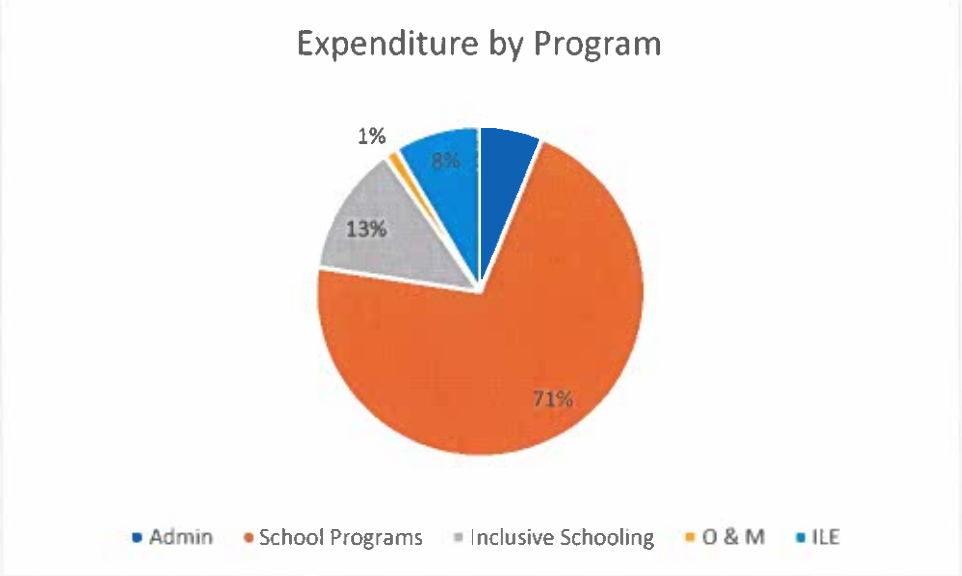
Revenues exceeded expenditures for a surplus of $1.492M, as compared to $416K in 2020. This resulted in a surplus fund balance $2.175M as of June 30th, 2021, (2020 - $682K). Additional revenue of $716K was received from Education, Culture and Employment for extraordinary enrollment. Administration fees for managing the Jordan's Principle accounts added $419K to the current year's revenue. In addition, the contribution agreement from Education, Culture and Employment covered costs of $300K in Covid related

costs. Travel costs and in person training cost were replaced by video learning reducing travel related costs. Some activities such as Elders in school and school visits were curtailed due to health risks.

Accumulated surplus (deficit) is comprised of the following:

	2021	2020
Accumulated Surplus/ (Deficit), beginning of year	682,360	266,350
Operating Surplus / (Deficit)	1,433,314	237,677
Post - employment benefits	59,650	178,333
Accumulated Surplus/ Deficit, end of year	**$ 2,175,324**	**$ 682,360**

The current ratio is a liquidity and efficiency ratio that measures an organization's ability to pay off its short-term liabilities with its current assets. Sahtu DEC current ratio as of June 30th 2021 is 1.8, (2020 - 1.7).



Summary and Outlook

The SDEC's vision for education has been to provide excellence in teaching and learning within contexts that honour the culture and language of the community. Safe and caring schools allow all students to achieve success, as defined by individual students' dreams, aspirations, and abilities. Learning continues beyond secondary school and students are equipped to meet the demands of changing times by having the skills of life-long learners.

In 2020-2021, *Growing Forward Together* captures the Sahtú schools' leadership goal to collaborate widely to find innovative solutions to historical challenges in education, while moving forward jointly with community leadership's vision for its children and what the community aspires to become. With the new school year, 2021-2022 underway, the Sahtú DEC looks move to further the implementation of *Growing Forward Together* through collaboration between school and community.

Priorities

The Sahtú region is successfully offering robust learning in reading, writing, and numeracy in Grades 1 - 9, with strong teacher learning in place to sustain improvements in these three core areas. Sahtú schools continue to work with both external literacy and numeracy consultants on improved practices for student learning. School-based and standardized assessment are in place to determine where interventions and enrichments are needed, and to maintain fidelity to curriculum standards. **Comprehensive literacy programming** is offered in all five schools, along with Levelled Literacy Intervention to assist struggling readers. Reading, writing and oral literacy continue to be a regional and school priority and part of school improvement planning. With a comprehensive literacy program, a strong focus on interventions to address learning gaps and promoting growth, and teacher learning, students in the Sahtú are experiencing an increase in achievement in the area of literacy.

Numeracy is an area of the curriculum where our students are struggling. We recognize the importance of delivering a strong numeracy program and the Sahtu has made significant improvements in this area over the past couple of years. We have contracted a numeracy consultant to provide professional support to our teachers in delivering a strong numeracy program as well as the implementation of numeracy assessments in Grades 1-8.

Teacher retention continues to be a challenge in the Sahtú region. While retaining quality teachers remains difficult, it is also difficult to ensure continuity and momentum of excellent programming. Gains made in the core curricular areas are consistently undermined by high teacher turnover. In an effort to address the challenges of teacher turnover and to build on the strengths of the teachers on strength, we continue to work on implementing school-based **Learning Communities**. With our motto of *Growing Forward Together*, each school staff focused on developing a set of priorities that focus on student growth, success and well-being. Through the implementation of school-based Learning Communities, the Sahtu hopes to establish a strong core set of beliefs and priorities so that if teacher turnover is high, students and parents can expect the same level of education with minimal disruption.

Lastly, the Sahtú schools received a significant amount of in-service and support on the new **Our Languages curriculum**. This support was provided by both Education, Culture and Employment through the Language Secretariat and through in-house support. All five Sahtu schools are at the early stages of implementation of the new whole school approach to language and culture. Although each school fully embraced the new curriculum, each school is at a different stage of implementation, depending on the level of support that was needed. Land and culture programs continue to invite participation by Elders, land experts, and cultural leaders in our communities. School - community connections are strengthened by these programs and will continue to improve into the next school year.

The delivery and implementation of programs were significantly impacted by the COVID-19 pandemic during the 2020-2021. Many opportunities for growth for teachers needed to be shifted from in-person to remote learning. Some programs needed to be delayed into the upcoming school year (2021-2022). The pandemic has significantly impacted the way schools operate and how we deliver programming needs to students. The impact on programming is reflected in unspent funds during the 2020-2021 school year.

Total Student/Teacher Population by Schools

2020	Students	Teachers
Mackenzie Mountain – Norman Wells	159	14
Chief Albert Wright – Tulit'a	90.5	12
Chief T'Selehye – Fort Good Hope	125.5	13
Ehtseo Ayha – Délı̨nę	102	11
Coville Lake – Colville Lake	58	8
Totals	**535**	**58**

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of the authority in all material respects and in accordance with Canadian Public Sector Accounting Standards (CPSAS) as well as the Financial Administration Manual (FAM) and the Financial Administration Manual for Education Authorities (FAMEA) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of Sahtu Divisional Education Council have been conducted within the statutory powers of the Education Body. The operations and administration of the Education Body as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Education Act, Financial Administration Act, CPSAS, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Education Body Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture, and Employment of the Government of the Northwest Territories.

The financial statements have been reported on by Ashton Chartered Accountants. The auditors' report outlines the scope of their audit and their opinion on the presentation of the information included in the financial statements.

Renee Closs
Superintendent
Sahtu Divisional Education Council

September 13, 2021
Date

Lynda Reminek
Supervisor of Finance
Sahtu Divisional Education Council

September 13, 2021
Date

ASHTON
Chartered Accountants
Business Advisors

Suite 8 - 6 Courtoreille Street
Hay River, NT X0E 1G2
PH: (867) 874-6775
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INDEPENDENT AUDITOR'S REPORT

To the Minister of Education, Culture and Employment of the GNWT
To the Board of Trustees of the Sahtu Divisional Education Council

Opinion

We have audited the consolidated financial statements of the Sahtu Divisional Education Council, which comprise the consolidated statement of financial position as at June 30, 2021, and the consolidated statements of operations and surplus, changes in net assets (debt), and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effect of the matters described in the Basis of Qualified Opinion paragraph, these consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Sahtu Divisional Education Council as at June 30, 2021, and the results of its financial performance and cash flow for the year then ended in accordance with the Canadian public sector accounting standards.

Basis for Qualified Opinion

The Government of the Northwest Territories is responsible for the calculation and distribution of the Education Body's wages and benefits expenditure for public service employees, the accuracy of which is not susceptible to complete audit verification. We have satisfied ourselves that the payroll information provided by the GNWT is properly reflected in the Education Body's records. As a result, we were not able to determine whether any adjustments might be necessary to expenditure, liabilities or accumulated surplus.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Education Body's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Education Body or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Education Body's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Education Body's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Education Body's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Education Body to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

We further report, in accordance with the Financial Administration Act, that, in our opinion, proper books of account have been kept by the Education Body, the consolidated financial statements are in agreement therewith, and the transactions that have come under our notice have, in all significant aspects, been within the statutory powers of the Education Body.

Ashton

ASHTON
Chartered Accountants
Business Advisors

Hay River, NT
September 13, 2021

Sahtu Divisional Education Council

Consolidated Statement of Financial Position

June 30, 2021

	2021	2020
FINANCIAL ASSETS		
Cash, Note 4	$ 6,825,746	$ 3,464,954
Special purpose funds, Note 5	141,341	227,702
Accounts receivable, Note 8	354,745	949,886
	$ 7,321,832	$ 4,642,542
LIABILITIES		
Accounts payable and accrued liabilities, Note 10	$ 468,676	$ 307,253
Payroll liabilities, Note 10	2,802,921	1,478,983
Deferred revenue, Note 11	704,804	964,558
Other employee future benefits and compensated absences, Note 17	1,177,572	1,236,922
	5,153,973	3,987,716
Net Financial Assets (Deficit)	$ 2,167,859	$ 654,826
NON-FINANCIAL ASSETS		
Prepaid expenses, Note 20	$ 7,165	$ 27,534
ACCUMULATED SURPLUS (DEFICIT)	$ 2,175,024	$ 682,360

Contractual obligations, Note 22

Approved on behalf of council:

Chair

Superintendent

Sahtu Divisional Education Council

Consolidated Statement of Operations and Surplus

For the year ended June 30, 2021

	Budget 2021	Actual 2021	Actual 2020
Revenue			
Government of the Northwest Territories			
ECE Regular Contributions	$ 13,140,945	$ 14,475,796	$ 14,112,397
Teaching and Learning Centres	-	-	-
French Language Instruction	55,000	57,300	55,000
ECE Other Contributions, Note 31	55,000	555,797	82,580
Total ECE	13,250,945	15,088,893	14,249,977
GNWT Other Contributions, Note 32	208,000	97,002	334,140
Total GNWT	$ 13,458,945	$ 15,185,895	$ 14,584,117
Jordan's Principle	2,664,011	2,657,111	408,159
Total Government of Canada	2,664,011	2,657,111	408,159
Education council generated funds			
Interest income	55,000	37,898	61,118
Other	235,396	572,384	125,276
	290,396	610,282	186,394
	16,413,352	18,453,288	15,178,670
Expenses			
Administration	1,393,947	882,451	861,973
School programs	8,827,888	10,231,848	9,783,931
Inclusive schooling	2,104,689	1,855,849	2,425,749
Operations and maintenance	-	182,639	155,382
Aboriginal languages	1,309,419	1,210,076	1,305,800
Jordan's Principal	2,664,011	2,657,111	408,158
	16,299,954	17,019,974	14,940,993
Operating Surplus (Deficit) before other item	$ 113,398	$ 1,433,314	$ 237,677
Other item:			
Other employee future benefits and compensated absences, Note 17		59,350	178,333
	$ 113,398	$ 1,492,664	$ 416,010
Accumulated surplus (Deficit), beginning of year		$ 682,360	$ 266,350
Accumulated surplus (deficit), end of year		$ 2,175,024	$ 682,360

Sahtu Divisional Education Council

Consolidated Statement of Changes in Net Assets (Debt)

For the year ended June 30, 2021

	2021	2020
Annual surplus (deficit)	$ 1,492,664	$ 416,010
Change in prepaid expenses	20,369	19,035
Increase (decrease) in net financial resources	1,513,033	435,045
Net financial resources, beginning of year	654,826	219,781
Net financial resources, end of year	$ 2,167,859	$ 654,826

Sahtu Divisional Education Council

Consolidated Statement of Cash Flow

For the year ended June 30, 2021

		2021		2020
Cash provided by (used in):				
Operating Transactions				
Operating Surplus (Deficit)	$	1,492,664	$	416,010
		1,492,664		416,010
Change in non-cash assets and liabilities:				
Accounts receivable		595,141		316,712
Accounts payable and accrued liabilities		161,423		104,250
Payroll liabilities		1,323,938		(537,833)
Deferred revenue		(259,754)		(66,438)
Post-employment benefits		(59,350)		(178,333)
Prepaid expenses		20,369		19,035
		1,781,767		(342,607)
Increase (Decrease) in cash and cash equivalents		3,274,431		73,403
Cash and cash equivalents, beginning of year		3,692,656		3,619,253
Cash and cash equivalents, end of year	$	6,967,087	$	3,692,656
Consists of:				
Cash	$	6,825,746	$	3,464,954
Special purpose funds		141,341		227,702
	$	6,967,087	$	3,692,656

Sahtu Divisional Education Council

Consolidated Detail of Expenses

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accom.	Operations & Maintenance	Administration	Aboriginal Languages	Jordan's Principal	2021 Total	2021 Budget	2020 Total
Salaries										
Teachers' salaries	$ 6,948,534	$ 736,358	$ -	$ -	$ -	$ 868,683	$ 1,795,433	$ 10,349,008	$ 9,653,629	$ 8,669,117
Instruction assistants	108,910	873,598	-	-	10,911	172,960	-	1,166,379	1,063,140	1,062,969
Non-instructional staff	1,376,339	170,424	-	-	716,479	23,533	-	2,286,775	2,849,256	2,239,152
Board/Trustee honorarium	1,405	-	-	-	31,375	-	-	32,780	207,807	13,642
	8,435,188	1,780,380	-	-	758,765	1,065,176	1,795,433	13,834,942	13,773,832	11,984,880
Employee Benefits										
Employee benefits and allowances	-	-	-	-	-	-	-	-	-	9,022
Leave and termination benefits	296,264	-	-	-	-	-	-	296,264	364,112	430,856
	296,264	-	-	-	-	-	-	296,264	364,112	439,878
Services Purchased/Contracted										
Professional services	402,635	15,637	-	-	-	-	-	418,272	391,967	428,511
Postage and communication	44,518	-	-	-	17,212	-	-	61,730	40,000	69,436
Utilities					-		-			
Heating	-	-	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-	-	-
Water/Sewage	-	-	-	-	-	-	-	-	-	-
Travel	18,192	6,615	-	-	33,635	183	-	58,625	41,576	175,398
Student transportation (busing)	150,535	-	-	-	-	-	1,837	152,372	150,536	150,536
Advertising/printing/publishing	-	-	-	-	4,510	-	-	4,510	-	1,405
Maintenance and repair	117,399	-	-	-	-	-	-	117,399	14,200	45,299
Rentals and leases	-	-	-	7,200	-	-	-	7,200	106,752	148,182
Other contracted services	42,599	-	-	175,439	-	-	86,512	304,550	211,604	252,928
Other	16,210	52,544	-	-	53,192	-	449,305	571,251	338,899	50,671
	792,088	74,796	-	182,639	108,549	183	537,654	1,695,909	1,295,534	1,322,366
Materials, Supplies and Freight										
Materials	674,519	27	-	-	12,173	140,089	324,024	1,150,832	673,851	1,178,157
Freight	33,789	646	-	-	2,964	4,628	-	42,027	192,625	15,712
	708,308	673	-	-	15,137	144,717	324,024	1,192,859	866,476	1,193,869
Contributions/Transfers										
Transfers	-	-	-	-	-	-	-	-	-	-
Debt Services										
Other	-	-	-	-	-	-	-	-	-	-
Total	**$ 10,231,848**	**$ 1,855,849**	**$ -**	**$ 182,639**	**$ 882,451**	**$ 1,210,076**	**$ 2,657,111**	**$ 17,019,974**	**$ 16,299,954**	**$ 14,940,993**

SAHTU DIVISIONAL EDUCATION COUNCIL

Indigenous Languages and Education Expenses

For the year ended June 30, 2021

	Student Instruction	Teaching/ Learning Resources	Professional Development	School Activities and Integrated Community Programs	2021 Total
Salaries					
ALCBE teachers	$ 868,683	$ -	$ -	$ -	$ **868,683**
Language consultants	-	-	-	-	-
Instruction assistants	172,961	-	-	-	**172,961**
Non-instructional staff	-	-	-	-	-
Honoraria	-	-	-	-	-
Elders in schools	23,533	-	-	-	**23,533**
	1,065,177	-	-	-	**1,065,177**
Employee Benefits					
Employee benefits and allowances	-	-	-	-	-
Services Purchased/Contracted					
Professional services	-	-	-	-	-
Postage and communication	-	-	-	-	-
Travel	-	-	-	183	**183**
Student transportation (busing)	-	-	-	-	-
Advertising, printing and publishing	-	-	-	-	-
Maintenance and repairs	-	-	-	-	-
Rentals and leases	-	-	-	-	-
Other contracted services	-	-	-	-	-
	-	-	-	183	**183**
Materials, Supplies and Freight					
Materials	-	118,789	-	21,302	**140,091**
Freight	-	-	-	4,625	**4,625**
	-	118,789	-	25,927	**144,716**
Total	$ 1,065,177	$ 118,789	$ -	$ 26,110	$ **1,210,076**

Sahtu Divisional Education Council

Inclusive Schooling Expenses

For the year ended June 30, 2021

	General Inclusive Schooling	Staff Development	Assistive Technology	Magnet Facilities	Total
Salaries					
Program Support Teachers	$ 873,598	$ -	$ -	$ -	$ **873,598**
Support Assistants	736,358	-	-	-	**736,358**
Regional Coordinator	170,424	-	-	-	**170,424**
	1,780,380	-	-	-	**1,780,380**
Employee Benefits					
Employee benefits and allowances	-	-	-	-	-
Services Purchased/Contracted					
Professional/Technical Services	15,636	-	-	-	**15,636**
Travel	6,615	-	-	-	**6,615**
Student Transportation (Busing)	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-
Maintence/Repair	-	-	-	-	-
Rentals/Leases	-	-	-	-	-
Other contracted services	52,544	-	-	-	**52,544**
	74,795	-	-	-	**74,795**
Materials, Supplies and Freight					
Materials	28	-	-	-	**28**
Freight	646	-	-	-	**646**
	674	-	-	-	**674**
Total	$ 1,855,849	$ -	$ -	$ -	$ **1,855,849**

Sahtu Divisional Education Council

French Language Programs

For the year ended June 30, 2021

	ECE Contributions July 1 to June 30	Commitment from Sahtu July 1 to June 30	Expenses July 1 to June 30
Special projects:			
Core French Instruction	$ 57,300	$ 84,657	$ 145,600

Sahtu Divisional Education Council

Jordan's Principal

For the year ended June 30, 2021

	June 30, 2021 Budget	Full Year Total June 30, 2021 Actual	June 30, 2020 Actual	9 and 3 Month Split July 1, 2020 - Mar 31, 2021 Actual	Apr 1, 2021 - Jun 30, 2021 Actual
Revenue					
Government of Canada					
FN and Inuit Health Branch	$ -	$ 2,273,699	$ 350,700	$ 1,611,200	$ 662,499
Carry Forward from Previous Year	-	614,336	671,795	-	-
Total Revenue	-	2,888,035	1,022,495	1,611,200	662,499
Expenses					
Administration	-	-	-		-
Personnel	-	1,795,433	169,244	1,206,560	1,795,433
Transportation	-	1,837	103,577	-	1,837
Materials and Supplies	-	324,025	85,255	272,090	324,025
Rent and Utilities	-	-	-	-	-
Evaluation	-	-	50,083	-	-
Speech Language Pathology	-	30,232	-	21,095	30,232
Consulting	-	86,511	-	17,453	86,511
Other	-	419,073	-	-	419,073
Total Expenses	-	2,657,111	408,159	1,517,198	2,657,111
Net Surplus/(Deficit)	-	$ 230,924	$ 614,336	$ 94,002	$ -
Deferred revenue		$ 230,924	$ 614,336	$ -	$ -

Sahtu Divisional Education Council

Northern Distance Learning

For the year ended June 30, 2021

	Budget	MMS	CAWS	CTS	EAS	CLS	Total	July 1 to March 31	April 1 to June 30	Total
Revenue										
Education, Culture and Employm	$ -	$ 33,500	$ 33,500	$ 33,500	$ 32,500	$ 43,500	$ 176,500	$ -	$ -	$ 176,500
Other	-	-	-	-	-	-	-	-	-	-
	-	33,500	33,500	33,500	32,500	43,500	176,500	-	-	176,500
Expenses										
Salaries/Wages										
Instructional Staff	-	-	-	-	-	-	-	-	-	-
Teachers	-	-	-	-	-	-	-	-	-	-
On-site support person	-	-	-	-	-	-	-	-	-	-
Non-Instructional Staff	-	-	-	-	-	-	-	-	-	-
Moodle (Online strategy)	-	-	-	-	-	-	-	-	-	-
DL Coordinator	-	-	-	-	-	-	-	-	-	-
PD - online learning field	-	10,083	17,528	11,266	8,173	5,483	52,533	23,666	28,867	52,533
Other	-	-	-	-	-	-	-	-	-	-
Services Purchased/Contracted										
Network	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-
Coordinator travel	-	-	-	-	-	-	-	-	-	-
Professional Development	-	-	-	-	-	-	-	-	-	-
Communication	-	-	-	-	-	-	-	-	-	-
In-service release	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
IT support	-	-	-	-	-	-	-	-	-	-
Materials, Supplies and Freight										
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Document cameras	-	-	-	-	-	-	-	-	-	-
Phone	-	-	-	-	-	-	-	-	-	-
Laptop	-	-	-	-	-	-	-	-	-	-
Video (Monopad)	-	-	-	-	-	-	-	-	-	-
Wireless adapters and splitter	-	-	-	-	-	-	-	-	-	-
Freight	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total expenses	-	10,083	17,528	11,266	8,173	5,483	52,533	23,666	28,867	52,533
Net surplus/(deficit)	$ -	$ 23,417	$ 15,972	$ 22,234	$ 24,327	$ 38,017	$ 123,967	$ (23,666)	$ (28,867)	$ 123,967

Sahtu Divisional Education Council

Student Success Initiative Projects

For the year ended June 30, 2021

	Budget 2020-2021	Actual 2020-2021
Revenue		
Education, Culture and Employment	$ 55,000	$ 55,000
NWTTA	65,232	65,232
Total Revenue	120,232	120,232
Expenses		
Professional Development		
Salaries/Wages		
Facilitator fees (include per diem)	55,000	64,185
Substitute teacher wages	-	-
Staff (p/y)	-	-
Travel		
Facilitator travel	-	1,000
Staff travel	-	-
Accommodation/Daily per diems	-	-
Other expenses	-	-
Workshop Expenses		
Room rental	-	-
Refreshments	-	-
Resources	-	1,825
Miscellaneous	-	113
Total Professional Development	55,000	67,123
Program Delivery (ECE SSI Funding Only)		
Salaries/Wages		
Facilitator fees (include per diem)	60,000	46,900
Substitute teacher wages	-	-
Staff (p/y)	-	-
Other Expenses		
Room rental	-	-
Materials and Supplies	5,232	8,920
Miscellaneous	-	-
Total Program Delivery	65,232	55,820
Total Expenses	120,232	122,943
Net Surplus/(Deficit)	-	(2,711)

Note 1. **Nature of Organization**

The Sahtu Divisional Education Council ("The Council") was established by the *Education Act* of the Government of the Northwest Territories (GNWT) by order of the Minister dated April 1, 1989. Its purpose is to administer and maintain the standards of education program defined under the *Education Act* in the communities in the Sahtu Region.

Consequently, the Council is dependent on funding from the Department of Education, Culture, and Employment (ECE) of the GNWT. Member Communities have formed local District Education Authorities (DEA) which have assumed responsibility to provide sufficient educational programs within their respective communities.

The Council is an independent legal and accounting entity with an elected Board of Trustees as stipulated in Section 82 of the *Education Act*. The Board of Trustees has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters.

The Council is a public body performing a function of government in Canada. Paragraph 149(1)(C) of the *Income Tax Act* provides that a public body performing a function of government in Canada is exempt from taxation.

The accompanying consolidate financial statements include the operations of the Council, and the member District Education Authorities of Colville Lake, Deline, Fort Good Hope, Norman Wells, and Tulita.

Note 2. **Significant Accounting Policies**

(a) Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expenditure items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under this basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

(b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques, and short term highly liquid investments that are readily convertible to cash and with a maturity date of 90 days or less from the date of acquisition.

(c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arms' length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized cost include cash, accountable funds, due from the GNWT and other accounts receivable.

Note 2. **Significant Accounting Policies (continued)**

(c) Financial Instruments

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, accrued salaries, deferred revenue, post-employment benefits and accountable funds.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, asset is recognized in operations.

(d) Non-financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by the Education Body because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Education Body.

(e) Tangible Capital Assets

All buildings and works, furniture, equipment and vehicles are the property of the GNWT. The Minister grants to the Education Body the full occupancy and use of such facilities and equipment where required for the administration and delivery of education system programs. Capital assets with a value in excess of $50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines by the GNWT. Capital assets with a value of less than $50,000 are recorded as a current expenditure.

(f) Revenue Recognition

Government Transfers:

Revenues are recognized in the period in which the transactions or events occur that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers or transfers of tangible capital assets are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are recognized as acquired or built.

(f) Revenue Recognition - (Continued)

GNWT – Regular Contributions:

The regular contributions from the GNWT are determined by a funding formula and are received in monthly installments. The Education Body retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the GNWT.

Other Contributions:

The Education Body follows the deferral method of accounting for other contributions. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Deferred Revenue:

Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenue when the eligible expenditures are incurred.

Investment Income:

Investment income is recognized when received or receivable, if the amount can be reasonably estimated.

(g) Infrastructure Funding

Any personnel, utilities, and leases infrastructure funding net surplus at the end of the fiscal year is recorded as a payable to the GNWT. Net deficits are not shown as receivable from the GNWT since these amounts are not repayable.

(h) Budget Data

The *Education Act* of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 128 and 129.

The priorities and funding allocations are determined by the Board of Trustees of each Education Body and the budget is legally adopted by a motion of the Board in accordance with Section 135(3) of the *Education Act*.

Board approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by Sections 117(2) k,l and m of the *Education Act*.

This annual budget includes estimates of revenues, expenditures and the net operating surplus (deficit). Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Body.

The budget may be amended within a given fiscal year in accordance with Education Body policy, regulations and approved budget procedures. The budget data presented in the consolidated financial statements reflects the Minister approved budget for the school year.

Note 2. **Summary of Significant Accounting Policies (continued)**

(i) Measurement Uncertainty

The preparation of these consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenue and expenses during the period. Actual results could differ from these estimates.

(j) Inventories Including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by the Education Body are treated as expenditures during the year of acquisition and are not recorded on the statement of financial position.

(k) Payroll Liabilities

According to the Northwest Territories Teachers Association (NWTTA) and GNWT Collective Agreement, teaching staff have their salary issued by the GNWT bi-weekly pay system. NWTTA staff will have earned their annual salary by June 30th which provides for continued payment during the summer. GNWT Payroll for NWTTA starts with the annualized salary commitment for compensation and then allocates the complete payout of that value over the number of pay periods between August 1 and July 31. Pay periods falling in July are therefore accrued.

The duties and compensation base for UNW School Year employees are scheduled to align with the academic year although actual start dates and durations vary by specific location and job function. Accordingly, the Education Body determines the start dates of their UNW employees and accrues the related payroll liability as appropriate.

All other staff are accrued to include earnings to June 30.

(l) Post-employment and Termination Benefits

Under the conditions of employment, employees qualify for annual leave of varying lengths depending on length of service. Annual leave is payable within one fiscal year. Employees also earn retirement and severance remuneration based on the number of years of service. Certain employees will also receive assistance with removal costs to return to their point of recruitment. Payment of the removal and termination is dependent on employees leaving the Education Body and other criteria as outlined in the negotiated collective agreements and management handbook guidelines of the GNWT.

Note 2. **Summary of Significant Accounting Policies (continued)**

(m) Special Purpose Funds

School activity funds which are fully controlled by the Education Body with respect to when and how the funds available can be disbursed are included. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefits.

Student activity funds which are controlled by students or parties other than the Education Body are not included even if custody of the funds is held by the Education Body.

Note 3. **Future Accounting Changes and Adoption of New Accounting Standards**

Future Accounting Changes

Revenues - Section PS 3400

PSAB has approved Section PS 3400, Revenues. This Section establishes standards on how to account for and report on revenue. This Section applies to fiscal years beginning on or after April 1, 2022. Earlier adoption is permitted. This Section may be applied retroactively or prospectively. Management is currently assessing the impact of the standard.

Financial Instruments - Section PS 3450

The Public Sector Accounting Board (PSAB) issued PS 3450 Financial Instruments effective for fiscal years beginning on or after April 1, 2022. Items within the scope of the standard are assigned to one of two measurement categories: fair value, or cost or amortized cost. Fair value measurement will apply to derivatives and portfolio investments in equity instruments that are quoted in an active market. Also, when groups of financial assets and financial liabilities are managed on a fair value basis they may be reported on that basis. Other financial assets and financial liabilities will generally be measured at cost or amortized cost. Until an item is derecognized, gains and losses arising due to fair value remeasurement will be reported in the Statement of Remeasurement of Gains and Losses. Management is currently assessing the impact of the standard.

Note 4. **Cash and Cash Equivalents**

	2021	2020
Cash	$ 6,825,746	$ 3,464,954
Short term investments	-	-
	$ 6,825,746	$ 3,464,954

Note 5. **Special Purpose Funds**

Special purpose funds consist of account balances held by each of the individual District Education Authorities for which the Education Body has control of when and how the funds are disbursed. Additionally, the SDEC administers funding for the Community Justice Committee.

	2021	2020
Colville Lake	$ 3,750	$ -
Deline	11,250	36,765
Fort Good Hope	10,949	48,181
Norman Wells	58,109	28,263
Tulita	9,000	38,994
SDEC (CJC)	48,283	75,499
	$ 141,341	$ 227,702

Note 6. **Restricted Assets - Not Applicable**

Note 7. **Portfolio Investments - Not Applicable**

Note 8. **Accounts Receivable**

	Receivables 2021	AFDA 2021	Net 2021	Net 2020
GNWT - ECE	$ 150,096	$ -	$ 150,096	$ 66,732
GNWT - HSS	-	-	-	-
GNWT - MACA	77,177	-	77,177	15,000
GNWT - Justice	28,000	-	28,000	28,000
GNWT - ENR	-	-	-	-
Total Due from GNWT	255,273	-	255,273	109,732
WSCC	-	-	-	-
Other	209,740	110,268	99,472	840,154
	$ 465,013	$ 110,268	$ 354,745	$ 949,886

Note 9. **Inventories - Not Applicable**

Note 10. Accounts Payable and Accrued Liabilities

		2021		2020
Accounts payable and accrued liabilities				
GNWT	$	225,711	$	80,170
WSCC		69,696		29,666
Trade payables		173,269		197,417
		468,676		307,253
Payroll liabilities				
To GNWT (A)		2,137,368		460,277
To Employees (B)		543,021		940,430
Annual Leave		113,774		69,853
Lieu		1,974		2,322
Other		6,784		6,101
		2,802,921		1,478,983
	$	3,271,597	$	1,786,236

Note A: Amount outstanding to be paid to GNWT by the education board for salaries and wages paid by June 30.

Note B: Amount accrued by the education board for salaries and wages to be paid in July and August.

Note 11. Deferred Revenue

		2021		2020
MACA				
Active After School	$	58,949	$	-
Youth Contribution		29,085		29,865
Rainbow Coalition		19,500		-
Justice				
Community Justice		48,283		75,499
ECE				
Northern Distance Learning		-		60,867
Library		127,398		91,335
Indigenous Language Education		-		92,656
Covid-19 Support Funding		190,665		-
Government of Canada				
Jordan's Principal		230,924		614,336
	$	704,804	$	964,558

Note 12. **Contribution Repayable - Not Applicable**

Note 13. **Due From and To the Government of Canada - Not Applicable**

Note 14. **Capital Lease Obligations - Not Applicable**

Note 15. **Pension - Not Applicable**

Note 16. **Long-term Debt - Not Applicable**

Note 17. **Other employee future benefits and compensated absences**

The Education Body provides severance (resignation and retirement), removal and compensated absence (sick, special maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a deficit equal to the accrued post-employment benefits obligation.

Severance benefits are paid to employees based on the types of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment, and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the Projected Unit Credit methodology.

Compensated absence benefits generally accrue as employees render services and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under the compensated absence benefits were valued using the expected utilization methodology.

Valuation results

The actuarial valuation was completed as at February 15, 2019. The effective date of the next actuarial valuation is March 31, 2022. The liabilities are actuarially determined as the present value of the accrued benefits at February 15, 2019 and the results extrapolated to June 30, 2021. The values presented below are for all of the benefits under the Compensated Absences and Terminations Benefits for the consolidated Government.

Note 17. **Other employee future benefits and compensated absences (continued)**

	Severance and removal	Compensated Absences	2021	2020
Changes in Obligation				
Accrued benefit obligations beginning of the year	$ 730,198	$ 145,203	$ 875,401	$ 953,859
Current period benefit cost	58,394	14,414	72,808	67,811
Interest accrued	19,836	4,059	23,895	30,129
Benefits payments	(36,827)	(30,915)	(67,742)	(186,719)
Actuarial (gain)/loss	(129,348)	2,440	(126,908)	10,321
Plan amendments	-	-	-	-
Accrued benefit obligation end of year	642,253	135,201	777,454	875,401
Unamortized net actuarial gain	395,346	4,772	400,118	361,521
Net future obligation	1,037,599	139,973	1,177,572	1,236,922
Benefits Expense				
Current period benefit cost	58,394	14,414	72,808	67,811
Interest accrued	19,836	4,059	23,895	30,129
Plan amendments	(79,682)	(8,627)	(88,309)	-
Amortization of actuarial gains	-	-	-	(89,554)
	(1,452)	9,846	8,394	8,386

The discount rate used to determine the accrued benefit obligation is an average of 2.7%. No inflation rate was applied. The expected payments during the next five fiscal years are:

	Severance and removal	Compensated Absences	Total
Year 1	$ 83,301	$ 15,626	$ 98,927
Year 2	64,606	13,156	77,762
Year 3	56,737	11,904	68,641
Year 4	53,778	12,313	66,091
Year 5	51,421	11,332	62,753
Next 5 years	232,223	50,297	282,520
	$ 542,066	$ 114,628	$ 656,694

Note 18. **Trust Assets and Liabilities under Administration - Not Applicable**

Note 19. **Tangible Capital Asset - Not Applicable**

Note 20. **Prepaid Expenses**

	2021	2020
Prepaid expenses	$ 7,165	$ 27,534

Note 21. **GNWT Assets Provided at No Cost**

	Cost	Accumulated Amortization	Net Book Value 2021	2020
Buildings				
Schools and colleges	$ 67,332,558	$ 26,401,069	$ 40,931,489	$ 42,372,795
Staff Housing	275,800	137,983	137,817	150,159
	$ 67,608,358	$ 26,539,052	$ 41,069,306	$ 42,522,954

Note 22. **Contractual Obligations**

The Education Body has entered into agreements for, or is contractually committed to, the following expenses payable subsequent to June 30, 2021.

	Expires in Fiscal Year *	2022	2023 and thereafter	Total
Commercial and residential leases	2024	$ 106,752	$ 124,544	$ 231,296
Operational leases	2023	6,764	2,745	9,509

* Refers to the last fiscal year of all agreements in that line category

The lease on the Council's office expires on August 31, 2023. A 15 year lease agreement was entered into at the Edward Hodgson Building with monthly lease payments starting September 1, 2008. From September 1, 2008 to August 31, 2018 the annual lease payments will remain at $106,752, After 10 years, the lease amount may be adjusted based on the expected market conditions for the following 5 years.

In addition, the Council is responsible for its proportionate share of utilities and cleaning services received during its term of occupancy.

Note 23. **Contingencies - Not applicable**

Note 24. **Related Parties and Inter-Entity Transactions**

The Education Body is related in terms of common ownership to all GNWT created departments, agencies and corporations. The Education Body enters into transactions with these entities in the normal course of operations. The Education Body is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage by the Department of Finance, payroll services by the Department of Human Resources, internal audit services by the Department of Finance, and utility and maintenance by Public Works and Services. Transactions with related parties and balances at year-end not disclosed elsewhere in the financial statements are disclosed in this note. All related parties are disclosed elsewhere.

Note 25. **Budget**

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Education Body which may or may not include the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the Education Act.

The annual budget includes estimates of revenues and expenditures for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Body.

The budget figures presented are those approved by the Minister of #ducation, Culture and Employment on June 4, 2020 and have not been audited.

Note 26. **Economic Dependence**

The Sahtu District Education Council received its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that Sahtu District Education Council operations would be significantly affected.

Note 27. **Financial Instruments**

The Education Body is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Education Body's risk exposure and concentration as of June 30, 2021.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Education Body has little exposure to credit risk as the majority of its revenues originate from government sources with strong credit worthiness.

Note 27. **Financial Instruments (continued)**

Liquidity

Liquidity risk is the risk the Education Body will not be able to meet its obligations as they come due. The Education Body manages its liquidity requirements by preparing detailed cash budgets and having cash available on hand to meet its obligations.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is composed of currency risk, interest rate risk and other price risk.

Currency risk

The Education Body deals exclusively in Canadian funds and therefore has no currency risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. The Education Body minimizes risk through its normal operating and financing activities and maintains cash in a general bank account.

Note 28. **Expenses by Object**

	2021 Budget	2021 Actual	2020 Actual
Salaries	$ 13,773,832	$ 13,834,942	$ 11,984,880
Employee Benefits	364,112	296,264	439,878
Services Purchased/Contracted	1,295,534	1,695,909	1,322,366
Materials, Supplies and Freight	866,476	1,192,859	1,193,869
Debt Services	-	-	-
	$ 16,299,954	$ 17,019,974	$ 14,940,993

Note 29. **Subsequent Events - Not Applicable**

Note 30. **Comparative Figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

Note 31. **Other ECE Revenue**

	2021	2020
Library	$ 144,000	$ 140,000
Distance learning	176,500	100,500
Self regulation	6,000	-
Covid - 19 support	542,984	-
Health and wellness	-	11,660
Less: Deferred revenue & contributions repaid	(313,687)	(169,580)
	$ 555,797	$ 82,580

Note 32. **GNWT - Other Contributions**

		2021		2020
MACA				
Active After School	$	59,900	$	73,599
Youth Contribution		17,250		-
Rainbow		19,500		-
TAKT		24,000		8,000
Fiddle		-		2,500
HSS				
Drop The Pop		8,900		8,850
Nutrition North		28,000		28,000
Justice				
Community Justice		56,000		56,000
Less: Deferred revenue & contributions repaid		(116,548)		157,191
	$	97,002	$	334,140

Note 33. **Contingent Assets - Not Applicable**

Note 34. **Contractual Rights - Not Applicable**

Note 35. **Statement of Remeasurement Gains and Losses - Not Applicable**

Sahtu Divisional Education Council

Schedule A-1 - Statement of Council Operations and Financial Position (Non-Consolidated)

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Government of the Northwest Territories	$ 13,458,945	$ 15,185,895	$ 15,166,583
Other education body generated funds	290,396	610,282	276,440
	13,749,341	15,796,177	15,443,023
Expenditure			
Administration	1,393,947	764,639	1,012,430
School programs	8,827,888	9,939,748	9,681,725
Inclusive schooling	2,104,689	1,855,849	2,113,791
Operations and maintenance	-	182,639	139,973
Aboriginal languages	1,309,419	1,210,076	1,355,828
Jordan's Principal	-	2,657,111	408,158
	13,635,943	16,610,062	14,711,905
Excess (Deficiency) of Revenue over Expenditur	$ 113,398	$ (813,885)	$ 731,118
Accumulated surplus (deficit), beginning of year		3,798,773	3,067,655
Accumulated surplus (deficit), end of yea		$ 2,984,888	$ 3,798,773

SATHU DIVISIONAL EDUCATION COUNCIL

Schedule A-2 - Details of Council Expenses (Non-Consolidated)

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Council Administration	Aboriginal Languages	Jordan's Principal	2021 Total
Salaries								
Teachers' salaries	$ 6,927,018	$ 736,358	$ -	$ -	$ -	$ 868,683	$ 1,795,433	$ 10,327,492
Instruction Assistant	108,910	873,598	-	-	-	172,960	-	1,155,468
Non Instructional Staff	1,302,768	170,424	-	-	686,958	23,533	-	2,183,683
Board/Trustee Honoraria	-	-	-	-	7,308	-	-	7,308
	8,338,696	1,780,380	-	-	694,266	1,065,176	1,795,433	13,673,951
Employee Benefits								
Employee benefits and allowances	-	-	-	-	-	-	-	-
Leave and termination benefits	296,264	-	-	-	-	-	-	296,264
	296,264	-	-	-	-	-	-	296,264
Services Purchased/Contracted								
Professional/Technical Services	402,635	15,637	-	-	-	-	-	418,272
Postage/Communication	44,518	-	-	-	17,212	-	-	61,730
Utilities								
Heating	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-
Water/Sewage	-	-	-	-	-	-	-	-
Travel	18,192	6,615	-	-	33,635	183	-	58,625
Student Travel (busing)	150,535	-	-	-	-	-	1,837	152,372
Advertising/Printing/Publishing	-	-	-	-	-	-	-	-
Maintenance/Repair	117,399	-	-	-	-	-	-	117,399
Rentals/Leases	-	-	-	7,200	-	-		7,200
Other - Contracted Services	42,599	-	-	175,439	-	-	86,512	304,550
Other - Miscellaneous	16,210	52,544	-	-	9,143	-	449,305	527,202
	792,088	74,796	-	182,639	59,990	183	537,654	1,647,350
Materials, Supplies and Freight								
Materials	478,911	27	-	-	7,419	140,089	324,024	950,470
Freight	33,789	646	-	-	2,964	4,628	-	42,027
	512,700	673	-	-	10,383	144,717	324,024	992,497
Contributions and Transfers								
Transfers to DEAs	-	-	-	-	-	-	-	-
Transfers to Capital	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-
Debt Services	-	-	-	-	-	-	-	-
Total	$ 9,939,748	$ 1,855,849	$ -	$ 182,639	$ 764,639	$ 1,210,076	$ 2,657,111	$ 16,610,062

SAHTU DIVISIONAL EDUCATION COUNCIL

Schedule B-1 District Education Authorities
Statement of Operations - Non-Consolidated

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ -	113,507	126,000
GNWT	-	633,096	526,175
Other	-	3,500	-
Deferred Revenue	-	(276,398)	(152,128)
Contributions Repaid	-	(64,598)	(25,896)
	-	295,600	348,151
Total revenue	-	409,107	474,151
Expenditure			
Administration	-	117,812	116,442
School programs	-	292,100	348,150
Inclusive schooling	-	-	-
Student accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	-
	$ -	409,912	464,592
Surplus (Deficit)	-	(805)	9,559
Opening equity		65,102	55,543
Closing equity		$ 64,297	$ 65,102
Composition of Ending Accumulated Surplus			
Cash		$ -	$ -
Accounts receivable		64,297	65,102
Accounts payable		-	-
		$ 64,297	$ 65,102

SAHTU DIVISIONAL EDUCATION COUNCIL

Schedule B-2 - Details of DEA Expenses
Non-Consolidated
For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accom.	Operations and Maintenance	Council Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	$ 21,516	$ -	$ -	$ -	$ -	$ -	$ 21,516
Instruction Assistant	-	-	-	-	10,911	-	10,911
Non-instructional Staff	73,571	-	-	-	29,521	-	103,092
Board/Trustee Honorarium	1,405	-	-	-	24,067	-	25,472
	96,492	-	-	-	64,499	-	160,991
Employee Benefits							
Employee Benefits and Allowances	-	-	-	-	-	-	-
Leave and Termination	-	-	-	-	-	-	-
	- -	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities							
Heating	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-
Water/Sewage	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Transportation (busing)	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	4,510	-	4,510
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Fees	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	44,049	-	44,049
	-	-	-	-	48,559	-	48,559
Materials/Supplies/Freight							
Materials	195,608	-	-	-	4,754	-	200,362
Freight	-	-	-	-	-	-	-
	195,608	-	-	-	4,754	-	200,362
Total	$ 292,100	$ -	$ -	$ -	$ 117,812	$ -	409,912

COLVILE LAKE

District Education Authority
Statement of Operations

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ -	$ 17,408	$ 17,000
GNWT	-	61,850	9,597
Other	-	-	-
Deferred Revenue	-	(3,750)	-
Contributions Repaid	-	(38,016)	-
	-	37,492	26,597
Expenses			
Administration	-	25,433	22,514
School programs	-	20,084	9,597
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	-
	-	45,517	32,111
Surplus (Deficit)	-	(8,025)	(5,514)
Opening equity		8,469	13,983
Closing equity		$ 444	$ 8,469
Composition of Closing Equity			
Cash		$ -	$ -
Accounts Receivable		444	8,469
Accounts Payable		-	-
		$ 444	$ 8,469

COLVILLE LAKE

District Education Authority
Details of Expenses

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	-	-	-	-	-	-	-
Board/Trustee Honoraria	-	-	-	-	11,578	-	11,578
	-	-	-	-	11,578	-	11,578
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	13,855	-	13,855
	-	-	-	-	13,855	-	13,855
Materials/Supplies/Freight							
Materials	20,084	-	-	-	-	-	20,084
Freight	-	-	-	-	-	-	-
	20,084	-	-	-	-	-	20,084
Total	$ 20,084	$ -	$ -	$ -	$ 25,433	$ -	$ 45,517

NORMAN WELLS

District Education Authority
Statement of Operations

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ -	$ 27,728	$ 30,000
GNWT	-	193,463	123,398
Other	-	3,500	-
Deferred Revenue	-	(93,341)	(28,264)
Contributions Repaid	-	(4,077)	-
	-	127,273	125,134
Expenses			
Administration	-	23,637	18,303
School programs	-	96,045	95,134
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	-
	-	119,682	113,437
Surplus (Deficit)	-	7,591	11,697
Opening equity		15,341	3,644
Closing equity		$ 22,932	$ 15,341
Composition of Closing Equity			
Cash		$ -	$ -
Accounts Receivable		22,932	15,341
Accounts Payable		-	-
		$ 22,932	$ 15,341

NORMAN WELLS

District Education Authority
Details of Expenses

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	28,912	-	-	-	11,440	-	40,352
Board/Trustee Honoraria	-	-	-	-	-	-	-
	28,912	-	-	-	11,440	-	40,352
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-		-		-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	12,197	-	12,197
	-	-	-	-	12,197	-	12,197
Materials/Supplies/Freight							
Materials	67,133	-	-	-	-	-	67,133
Freight	-	-	-	-	-	-	-
	67,133	-	-	-	-	-	67,133
Total	$ 96,045	$ -	$ -	$ -	$ 23,637	$ -	$ 119,682

DELINE

District Education Authority
Statement of Operations

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ -	$ 21,880	$ 26,000
GNWT	-	135,855	124,347
Other	-	-	-
Deferred Revenue	-	(63,782)	(36,764)
Contributions Repaid	-	(15,996)	-
	-	77,957	113,583
Expenses			
Administration	-	21,023	10,419
School programs	-	56,077	87,583
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	-
	-	77,100	98,002
Surplus (Deficit)	-	857	15,581
Opening equity		20,298	4,717
Closing equity		$ 21,155	$ 20,298
Composition of Closing Equity			
Cash		$ -	$ -
Accounts Receivable		21,155	20,298
Accounts Payable		-	-
		$ 21,155	$ 20,298

DELINE

District Education Authority
Details of Expenses

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	$ 21,516	$ -	$ -	$ -	$ -	$ -	$ 21,516
Instruction Assistant	-	-	-	-	10,911	-	10,911
Non Instructional Staff	-	-	-	-	-	-	-
Board/Trustee Honoraria	1,405	-	-	-	2,143	-	3,548
	22,921	-	-	-	13,054	-	35,975
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-		-		-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	3,243	-	3,243
	-	-	-	-	3,243	-	3,243
Materials/Supplies/Freight							
Materials	33,156	-	-	-	4,726	-	37,882
Freight	-	-	-	-	-	-	-
	33,156	-	-	-	4,726	-	37,882
Total	$ 56,077	$ -	$ -	$ -	$ 21,023	$ -	$ 77,100

FORT GOOD HOPE

District Education Authority
Statement of Operations

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ -	$ 25,019	$ 26,000
GNWT	-	119,536	165,207
Other	-	-	-
Deferred Revenue	-	(61,604)	(48,181)
Contributions Repaid	-	(4,990)	-
	-	77,961	143,026
Expenses			
Administration	-	32,370	24,364
School programs	-	52,942	117,026
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	-
	-	85,312	141,390
Surplus (Deficit)	-	(7,351)	1,636
Opening equity		10,506	8,870
Closing equity		$ 3,155	$ 10,506
Composition of Closing Equity			
Cash		$ -	$ -
Accounts Receivable		3,155	10,506
Accounts Payable		-	-
		$ 3,155	$ 10,506

FORT GOOD HOPE

District Education Authority
Details of Expenses

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	14,420	-	-	-	11,924	-	26,344
Board/Trustee Honoraria	-	-	-	-	9,553	-	9,553
	14,420	-	-	-	21,477	-	35,897
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	4,510	-	4,510
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	6,383	-	6,383
	-	-	-	-	10,893	-	10,893
Materials/Supplies/Freight							
Materials	38,522	-	-	-	-	-	38,522
Freight	-	-	-	-	-	-	-
	38,522	-	-	-	-	-	38,522
Total	$ 52,942	$ -	$ -	$ -	$ 32,370	$ -	$ 85,312

TULITA

District Education Authority
Statement of Operations

For the year ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
Revenue			
Contributions from Divisional Council	$ -	$ 21,472	$ 27,000
GNWT	-	122,392	103,626
Other	-	-	-
Deferred Revenue	-	(53,921)	(38,919)
Contribution Repayable	-	(1,519)	(25,896)
	-	88,424	65,811
Expenses			
Administration	-	15,349	40,842
School programs	-	66,952	38,810
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	-
	-	82,301	79,652
Surplus (Deficit)	-	6,123	(13,841)
Opening equity		10,488	24,329
Closing equity		$ 16,611	$ 10,488
Composition of Closing Equity			
Cash		$ -	$ -
Accounts Receivable		16,611	10,488
Accounts Payable		-	-
		$ 16,611	$ 10,488

Signature:

Email: rcloss@sahtudec.ca

TULITA

District Education Authority
Details of Expenses

For the year ended June 30, 2021

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	30,239	-	-	-	6,157	-	36,396
Board/Trustee Honoraria	-	-	-	-	793	-	793
	30,239	-	-	-	6,950	-	37,189
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	8,371	-	8,371
	-	-	-	-	8,371	-	8,371
Materials/Supplies/Freight							
Materials	36,713	-	-	-	28	-	36,741
Freight	-	-	-	-	-	-	-
	36,713	-	-	-	28	-	36,741
Total	$ 66,952	$ -	$ -	$ -	$ 15,349	$ -	$ 82,301

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL

FORT SMITH, NT.

CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021

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Management Discussion and Analysis
For the year ended June 30, 2021

Introduction

This management discussion and analysis is prepared as part of the responsibility of management and the *South Slave Divisional Education Council* (SSDEC) to promote transparency and accountability in its financial reporting.

The SSDEC was established in 1991 with a mandate to provide a quality pre-kindergarten (4 yr olds) to grade twelve education to approximately 1,200 students in the communities of Hay River, Fort Smith, K'atlodeeche, Fort Resolution and Lutsel K'e. The SSDEC is comprised of one representative from each of the five community-based District Education Authorities (DEAs). DEAs are elected or appointed at the community level, and each DEA chooses one of its members to represent them at the regional SSDEC meetings. The 2020/21 representatives were as follows:

Fort Smith – Ann Pischinger (Chairperson)
Fort Resolution – Bess Ann McKay (Vice-Chairperson)
Hay River – Pennie Pokiak
K'atlodeeche – Atanda Norn
Lutsel K'e – Iris Catholique

Key senior management positions were as follows:

Superintendent – Dr. Curtis Brown
Asst. Superintendent – Trudi Rowlands
Comptroller – James Watts, CPA

The SSDEC and its DEAs are committed to a philosophy of education which is built upon a foundation of enabling communities, DEAs, schools, staff members, and parents to help students reach their potential. Student achievement is at the heart of everyone's work at the SSDEC and is the common thread connecting the Council's vision, mission, beliefs and values.

VISION
All individuals reach their educational potential
MISSION
The South Slave Divisional Education Council strives to prepare students to create their futures by ensuring high levels of learning for ALL.

The SSDEC is committed to improving student *literacy*, *numeracy* and *social responsibility* as the key priorities for student success in school and in life.

Below is a summary of student and staff levels at each school for the 2020/21 year.

School	Students (FTE's)	Staffing (PY's) *
Joseph Burr Tyrrell	262.0	36.5
Paul William Kaeser	251.0	33.8
Sub-total (Fort Smith)	**513.0**	**70.3**
Harry Camsell	150.0	18.7
Princess Alexandra	157.0	20.8
Diamond Jenness	203.5	29.6
Sub-total (Hay River)	**510.5**	**69.1**
Chief Sunrise Education Centre	**40.0**	**8.7**
Deninu School	**92.5**	**20.6**
Lutsel K'e Dene School	**61.0**	**12.5**
Overall Totals	**1217.0**	**181.2**

- Includes staff hired with Jordan's Principle funding.

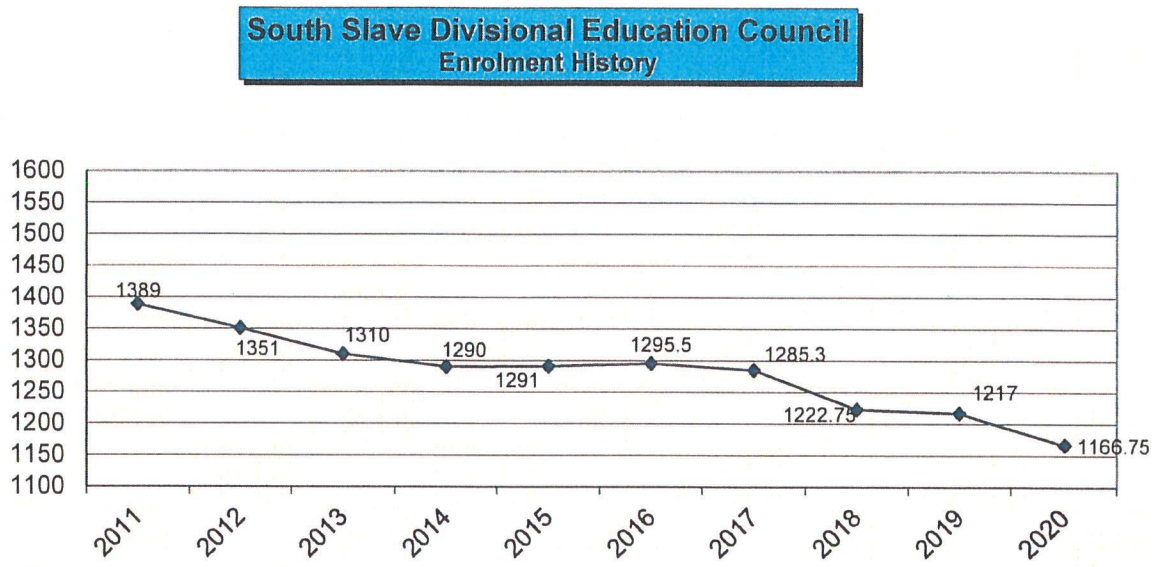
Operating Environment

The SSDEC receives the financial resources for the entire division on an annual basis, largely through a funding formula established by the *GNWT Department of Education, Culture and Employment (ECE).* Unfortunately, there are a number of unfunded and underfunded areas in the formula. For example:

- school boards are funded based on prior year teacher salaries yet collective agreement provisions provide annual salary increments to staff which school boards must pay. ECE also underfunds school boards for salaries of long term UNW, Excluded, and Managers
- ECE confirms that they are underfunding school boards more than $1 million per year for the hiring of casuals resulting from staff leave provisions in the collective agreements
- some of the funding formula line items are not indexed to keep up with inflation and have not increased in over 15 years

Per student ECE allocations for inclusive schooling has decreased over the past several years as well.

Shrinking enrolment has also brought significant challenges over the last several years. South Slave student enrolment is now almost two thirds what it was fifteen years ago (approx. 1200 now vs. over 1800 previously).



Fewer students means less funding and less flexibility for the Council to allocate the resources necessary to continue to fund its priorities and a diversity of program offerings. We seem to have plateaued at around 1200-1300 students for the last few years. Whether this stability continues into the future is an uncertainty that we deal with by allowing schools to maintain staffing surpluses. These surpluses allow schools to smooth out any potential wrinkles caused by sudden drops in enrolment and make for an easier transition to having fewer students going forward.

Finalization of the GNWT's policy on surpluses provides clarity on what Education Bodies are allowed to retain. The policy encourages and allows a surplus of up to 7% of the last audited figure for overall revenue. This is inclusive of any school and DEA surpluses. The results from the 2020/21 financial audit, inclusive of the revised GNWT actuarial calculations, leave the SSDEC above the maximum allowable surplus. The planned deficit for 2021/22 will address that overage.

The SSDEC continues to address the funding challenges by annually reviewing and applying their budget assumptions and priorities:

1. Approve a regional budget each year that prioritizes funding for the Council priorities.
2. Approve a budget each year that maintains an accumulated fund balance of at least $500,000 after taking into account school staffing surpluses.
3. Ensure fair and equitable distribution of funds to schools and DEAs and minimize conflict between Council reps/DEAs.
4. Provide for significant community-based priority setting and related budgeting.
5. Provide transparency in budget process and allocations, and
6. Consider expenditures against a Council surplus over $500,000, after taking into account school staffing surpluses, each year.

Each year the SSDEC determines the key priorities as well as the unfunded and underfunded areas that simply can't be overlooked, and budgets for those costs first. Upon notification of resulting allocations, staffing plans are developed by school principals for approval of their respective DEAs and the superintendent (prior to March 15th) so that the majority of teacher staffing for the next year can occur while quality applicants are still available. The SSDEC and schools have also been very successful in identifying, applying for and obtaining third party funding in order to supplement program offerings.

Another challenge for the Council is the low levels of readiness of many young children entering the school system, poor attendance by many students, and disengaged parents, probably related to the intergenerational effects of residential schooling. These varying levels and engagement can make it difficult to catch up and retain these students so that they progress and reach their potential. The recent disruption to schooling resulting from the COVID-19 pandemic has exacerbated the equity of access and engagement issues.

In an effort to improve the life chances of more and more children, since 2007 the SSDEC has focused on a few key priorities, with carefully chosen research based strategies, and a long term and relentless commitment to results:

To improve student success in *literacy*	To increase the percentage of students meeting or exceeding expectations for literacy proficiency
To improve student success in *numeracy*	To increase the percentage of students meeting or exceeding expectations for numeracy proficiency
To increase understanding and practice of *socially responsible behaviour* by all members of the school community	To increase the percentage of trustees, staff and students demonstrating responsible behaviour

Accordingly, Council has remained committed to funding the *Leadership for Literacy* initiative that places and trains experienced teachers in instructional coach roles in their respective schools. These coaches provide training and in-classroom support to other teachers and support staff so that more students will achieve success in literacy and math, the essential skills required for success in school and in life.

In *Literacy* we saw a growth in the percentage of students reading at or above acceptable levels (from 64% to 67%). Each school continued to maintain a full-time Literacy Coach who in turn is supported by our Regional Literacy Coordinator. Our *Numeracy* project also has each school with an identified Math Lead who worked closely with our Regional Coordinator. Overall, the number of students meeting an acceptable standard in math also increased from 70-73% from the previous year. In the area of *Social Responsibility*, the targets for 2020/21 (student attendance, parent participation, and social-emotional learning) were not able to be assessed effectively given the school closures in the spring.

Much has been accomplished as evidenced by improving student achievement results over the past several years. Further indicative of the SSDEC's success are the various awards received including the three *Ministerial Literacy Awards* for the *SSDEC Literacy Project*, the *Premier's Award of Excellence* for the *Trades Awareness Program* partnership, and the *Premier's Award for Collaboration* for the *South Slave Healthy Communities Partnership.*
Further, the SSDEC's Leadership for Literacy initiative has been recognized nationally as well, being awarded *Indspire's (aka National Aboriginal Achievement Awards) Indigenous Education Organization Award* in 2016, the *Canadian Education Association* (CEA) *and Reader's Digest Canadian Innovators in Education Award* 2015, and runner up for the CEA's *"Innovation that Sticks" Award and Case Study Program*. This is on the heals of the SSDEC becoming the first school board in Canada to win Gold in the education category of the *Public Sector Leadership Awards*, as selected by the *Institute of Public Administration of Canada* (IPAC) and Deloitte in 2014.

South Slave staff and students are excelling and benefitting accordingly as well. Aside from the recognition of the Council and the impressive recipients of the *SSDEC Excellence in Education Awards*, five of the South Slave school principals have now been selected to the exclusive National Academy of *Canada's Outstanding Principals* (*The Learning Partnership*), and the SSDEC Superintendent was the first northern recipient of the *Canadian Superintendent of the Year* award (*Canadian Association of School System Administrators (CASSA) & American Association of School Administrators (AASA)*. Two of the five SSDEC trustees received the *Queen's Diamond Jubilee* medals for exemplary service to their communities. The South Slave DEC also has 12 inductees into the NWT Education Hall of Fame.

Three of the South Slave's educators have also received *Indspire Indigenous Educator Awards* and another Indigenous teacher received the *Prime Minister's Award for Teaching Excellence*. These awards are examples of how effective literacy efforts are being encouraged and supported in our Indigenous language programs in Cree, Slavey and Chipewyan; in addition to English and French. The SSDEC recently had an Indigenous Language educator receive the *Premier's Award of Excellence* while another received the *NWTTA Indigenous Educator Award.*

There has also been an increase in staff use of long-term leave requests due to mental health issues. As we are unsure when staff will be able to return to their classrooms, we increasingly find ourselves hiring unqualified substitutes for repeated one and two month periods. This is not only disruptive to classroom routine, but compromises the quality of students' education and is costly for the SSDEC.

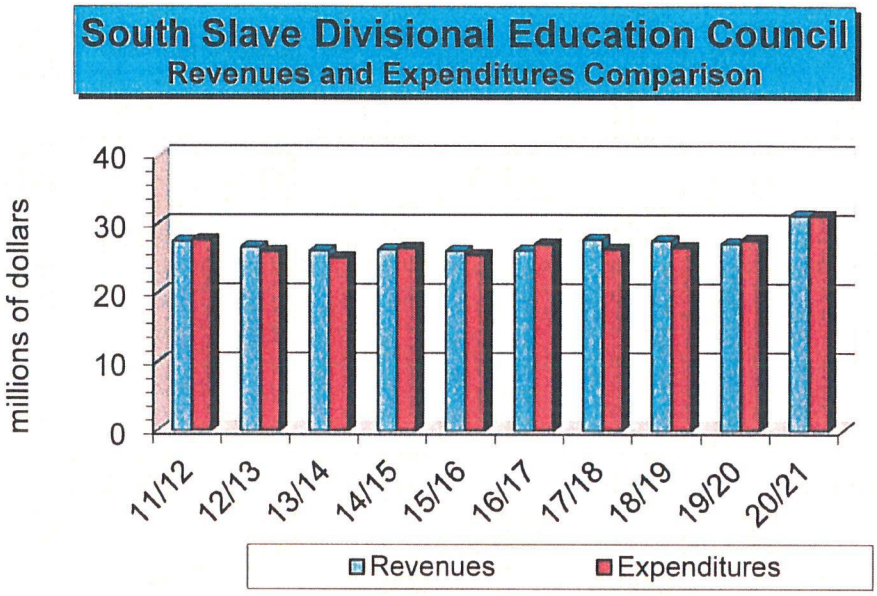
Teacher turnover, compounded by the shortage of suitable applicants, means there is a need to engage in more formalized transition planning. Specialist positions are continuing to be difficult to fill, in particular; Indigenous Language teachers, French Immersion and senior Math/Science. We were proactive in finding and funding 4 Indigenous Language interns last year.

ECE's *Education Renewal and Innovation* initiative also includes aspects that look to help educate and provide support for mental health and wellness of both staff and students. Recent SSDEC strategies and targets are also intended to improve student attendance, ownership for

their learning (inquiry-based, 21st century learning), pride and resiliency as part of its academic and social responsibility priorities.

Financial Condition

The bar chart below provides a historical comparison of revenues and expenditures over the past ten years.



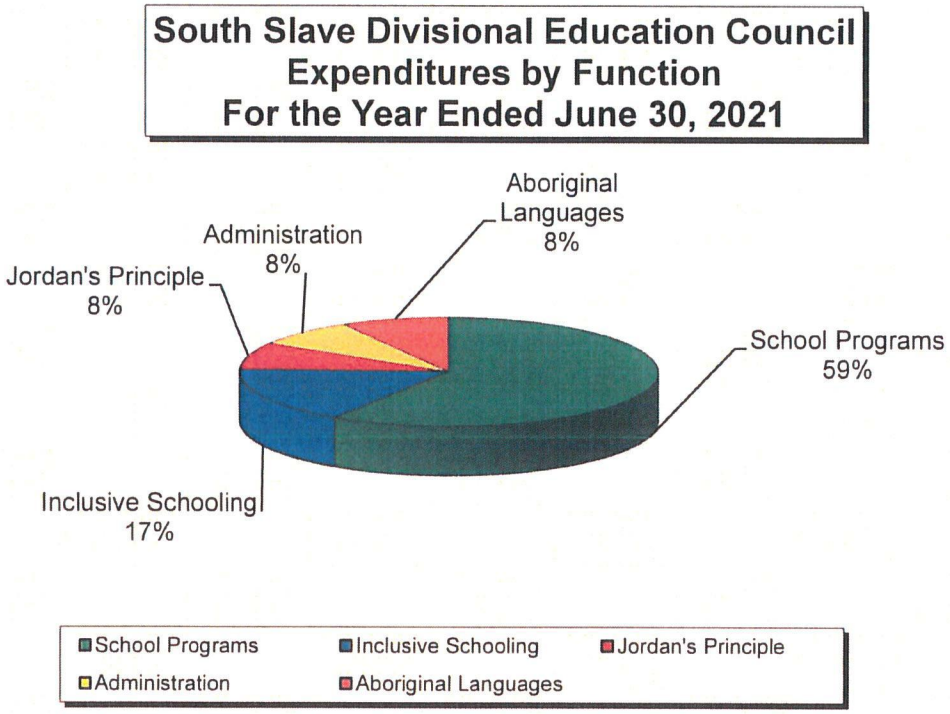
For the year ended June 30, 2021 the Council had an operating surplus of $30,924 inclusive of DEA surpluses and deficits. This was lower than the projected deficit of $1,020,666 due to an adjustment to the Council's employee future benefits liability amount $456,160. Other reasons for the lower than expected deficit include, but are not limited to, COVID-19 still affecting schools for the entire year resulting in lower casual wages costs, no duty travel, and general expenditures being lower over those three and a half months. Also related to COVID-19 was increased funding from ECE to cover costs in teacher salaries, custodial services, casual wages and materials and supplies (approx. $2.1 million). As well, the Council recorded approx. $2.5 million in Jordan's Principle funding this past year

The accumulated uncommitted fund balance for the Council now sits at $2,624,908 (see chart below) which is $442,361 above the Council's maximum fund balance of $2,182,547 spelled out in policy DFAA – Financial Surplus. The Council's budget for 2021/22 is a deficit budget of $1,031,450 that, if realized, would bring the Council's accumulated fund balance down to $1,593,458.

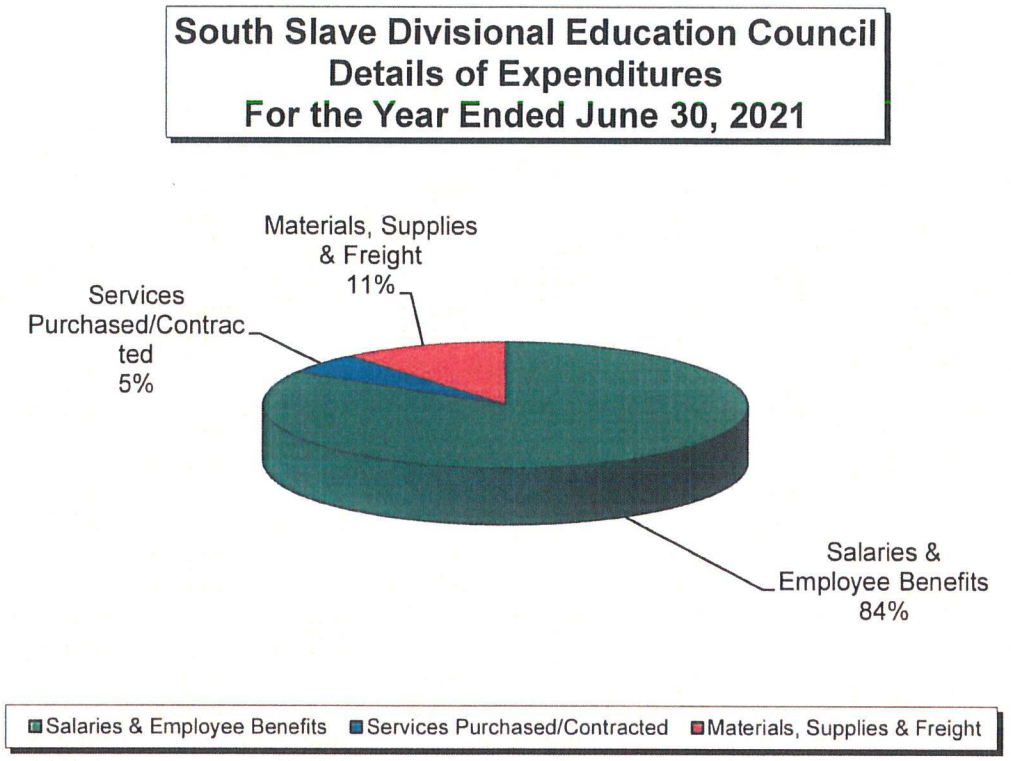
	2021	2020
Accumulated Fund Balance at beginning of year	$3,907,227	$4,341,279
Operating Surplus/(Deficit) for year	30,924	(434,052)
Accumulated Fund Balance at end of year	$3,938,151	$3,907,227
Commitments against Fund Balance (incl. bus purchase)	(1,313,243)	(1,152,375)
Uncommitted Fund Balance at end of year	$2,624,908	$2,754,852

Currently the Council's liquidity position is good but, given the back-end loading of allocations to school boards by ECE, there is still the concern that funds could be short around the end of March. Given that about 84% (see second chart below) of the SSDEC's expenditures are for staffing payroll and benefits, any unanticipated reductions in allocations from ECE, or unexpected expenditures, would be difficult to adjust for until the following school year.
The chart below breaks down the Council's expenditures according to the functions identified. ECE mandates that 15% of the Council's expenditures be in Inclusive Schooling. Inclusive Schooling made up 17% of the Council's expenditures in 2020/21. Indigenous Languages Education expenditures was also above what was funded by ECE.

During the 2020/21 year the Council was reimbursed a total of $239,838 for termination costs related to the 2019/20 fiscal year covering 6 retirements/resignations (all NWTTA).



The chart below breaks down the Council's expenditures into three main categories: Salaries and Employee Benefits, Materials/Supplies and Freight and Purchased/Contracted Services.



Summary and Outlook

In summary, the SSDEC is currently in a positive financial position although, due to the inclusion of school and DEA surpluses in the calculation, we are currently above the maximum surplus allowed under the new GNWT policy as detailed earlier. Our deficit budget for 2020/21 is planned to address that excess.

It should also be noted that in the last three years our surplus has increased by almost $1.4 million due to a reduction in the Council's post-employment benefits liability (a number provided by the GNWT in July, after our fiscal year spending is complete, and after our next year budget and staffing has been finalized as well). This reduction is not a result of operations but artificially increases our surplus without adding anything to our cash balances. It is expected that this will be taken into consideration when applying the GNWT's surplus policy to Education Bodies.

COVID-19 will present challenges for the re-opening of schools in September but appropriate plans are being developed and approved by the applicable officials and will be ready for implementation in the Fall. These plans, of course, are based on the current situation and

recommendations. An increase in positive tests, or a further outbreak, in the NWT could change plans significantly. We continue to hope for the best while preparing for the worst.

We are also seeing an increase in the number of students entering the system with complex needs and vulnerabilities at the same time our core Inclusive Schooling funding has decreased. Our schools have been proactive in applying for and receiving over $4 million in additional funding through the Jordan's Principle initiative. It is hoped that initiatives like Jordan's Principle will continue to provide supplemental funding for psychological testing for students and increased supports in the classroom that will help address some of the causes and impacts of mental health issues in students, including attendance and behavioural issues.

Council is concerned that the significant progress that has been made in the South Slave in the past several years could be undone with any further efforts to reduce local input and centralize, combined with any further reductions in allocations, compounded by existing unfunded and underfunded expenses (salary increments, casual costs, etc.) and cost increases (several formula funding lines not indexed to keep up with inflation), resulting in a decrease in the quality and quantity of education programs and services that can be offered.

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The Minister of Education, Culture and Employment
Government of the Northwest Territories

The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of the authority in all material respects and in accordance with Canadian Public Sector Accounting Standards (CPSAS) as well as the Financial Administration Manual (FAM) and the Financial Administration Manual for Education Authorities (FAMEA) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of South Slave Divisional Education Council have been conducted within the statutory powers of the South Slave Divisional Education Council. The operations and administration of the South Slave Divisional Education Council as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Education Act, Financial Administration Act, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the South Slave Divisional Education Council Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors, Avery, Cooper & Co. Ltd., Chartered Professional Accountants, annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture and Employment of the Government of the Northwest Territories.

Approved and confirmed on behalf of the South Slave Divisional Education Council

Dr. Curtis Brown
Superintendent
August 9, 2021

Jamie Watts CPA, CMA
Comptroller

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Chartered Professional Accountants

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INDEPENDENT AUDITORS' REPORT

To the Minister of Education, Culture and Employment
Government of the Northwest Territories

Report on the Audit of the Consolidated Financial Statements

Qualified Opinion

We have audited the accompanying consolidated financial statements of South Slave Divisional Education Council which comprise the Consolidated Statement of Financial Position as at June 30, 2021 and the Consolidated Statements of Changes in Net Financial Assets (Debt), Statement of Operations and Statement of Cash Flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the matter described in the Basis for Qualified Opinion paragraph, these consolidated financial statements present fairly, in all material respects, the financial position of the South Slave Divisional Education Council as at June 30, 2021 and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Salaries and related benefits paid to employees of the South Slave Divisional Education Council are administered by the Government of the Northwest Territories and are audited as part of the Government of the Northwest Territories audit. Our audit scope was limited as we did not audit the components of compensation and benefits expenditures and related balances. Accordingly we are not able to determine whether any adjustments might be necessary to compensation and benefits expenditures, payroll liabilities, employee future benefits, net financial resources and accumulated surplus/deficit as well as note disclosures associated with transactions and year-end balances relating to compensation and benefits.

Emphasis of Matter

Without modifying our opinion, we draw attention to Note 23 to the financial statements, concerning the worldwide spread of a novel coronavirus known as COVID-19 subsequent to year-end and its effect on the global economy. Our opinion is not modified in respect of this matter.

Other matter

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements of South Slave Divisional Education Council taken as a whole. The supplementary information included on various schedules is presented for purposes of additional information and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion in the audit of consolidated financial statements taken as a whole.

Other Information

Management is responsible for the other information. the other information comprises the Management Discussion and Analysis.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the management Discussion and Analysis prior to the date of this auditor's report. if, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and the Act of the Northwest Territories, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Those charged with governance are responsible for overseeing the 's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

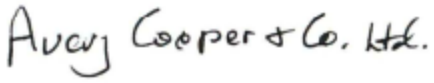
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the 's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the 's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

We further report, in accordance with the Education Act's requirement for the Education Authority to comply with the Financial Administration Act, in our opinion, proper books of account have been kept by the South Slave Divisional Education Council, the consolidated financial statements are in agreement therewith and the transactions that have come under our notice have, in all significant aspects, been within the statutory powers of the Council.



AVERY COOPER & CO. LTD.
Chartered Professional Accountants
Yellowknife, NT

August 9, 2021

Statement I

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
as at June 30, 2021

	2021	2020
Financial Assets		
Cash and Cash Equivalents (Note 4)	$9,969,397	$8,928,547
Trust Assets (Note 18)	77,595	77,857
Due from the GNWT (Note 8)	27,556	201,344
Due from the Government of Canada (Note 13)	0	0
Other Accounts Receivable (Note 8)	162,486	162,916
Total Financial Assets	**$10,237,034**	**$9,370,665**
Liabilities		
Bank Indebtedness	$0	$2,718
Accounts Payable and Accrued Liabilities (Note 10)	90,864	25,219
Trust Liabilites (Note 18)	77,595	77,857
Due to the GNWT (Note 10)	75,085	57,554
Payroll Liabilities (Note 10)	2,392,794	2,077,817
Deferred Revenue (Note 11)	1,704,133	833,935
Post-Employment Benefits (Note 17)	2,194,535	2,650,694
Total Liabilities	**$6,535,006**	**$5,725,794**
Net Financial Resources	**$3,702,028**	**$3,644,871**
Non-Financial Assets		
Prepaid Expenses (Note 20)	$0	$0
Tangiblle Capital Assets (Note 19)	236,120	262,356
Total Non-Finanical Resources	**$236,120**	**$262,356**
Accumulated Fund Balance	**$3,938,148**	**$3,907,227**
Represented By:		
Operating Fund Balance	$2,406,965	$2,376,403
DEA Fund Balances	$217,940	$378,449
Capital Asset Depreciation	$236,120	$262,356
School Staffing Surpluses (Note 35)	$1,077,123	$890,019
Accumulated Fund Balance	**$3,938,148**	**$3,907,227**

Approved:

Chairperson

Comptroller

See attached notes and schedules.

Statement II

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
CONSOLIDATED STATEMENT OF CHANGES IN NET ASSET (DEBT)
For the Year Ended June 30, 2021

	Unaudited 2021 Budget	2021	2020
Operating Surplus/(Deficit) (Statement III)	($1,159,224)	$30,924	($434,052)
Prior Year Adjustments			
Increase/(Decrease) in Net Financial Resources	**($1,159,224)**	**$30,924**	**($434,052)**
Opening Net Financial Resouorces	3,907,227	3,907,227	4,341,279
Closing Net Financial Resources	$2,748,003	$3,938,151	$3,907,227

See attached notes and schedules.

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
CONSOLIDATED STATEMENT OF OPERATIONS
For the Year Ended June 30, 2021

	(Note 25) (unaudited) 2021 Budget	2021 Actual	2020 Actual
REVENUES			
ECE Contributions			
ECE Regular Contributions	$25,634,276	$25,294,194	$24,117,729
Other ECE Contributions	260,000	2,728,621	664,455
Total ECE Contributions	**$25,894,276**	**$28,022,815**	**$24,782,184**
Other GNWT Contributions	$15,000	$232,919	$267,846
Total GNWT Contributions	**$25,909,276**	**$28,255,734**	**$25,050,030**
Other Education Bodies	**$0**	**$0**	**$0**
Government of Canada			
Jordan's Principle	$0	$2,496,973	$1,277,028
Other Government of Canada	0	1,836	1,000
Total Government of Canada	**$0**	**$2,498,809**	**$1,278,028**
Generated Funds			
Investment Income	$150,400	$49,974	$143,968
Non-GNWT Contributions	70,000	86,319	101,991
Donations	0	2,050	12,265
Other	115,706	286,356	294,062
Total Generated Funds	**$336,106**	**$424,700**	**$552,287**
Total Revenues	**$26,245,382**	**$31,179,242**	**$26,880,345**
EXPENSES (Schedule 1)			
Administration	$2,437,456	$2,498,636	$2,302,243
School Programs	16,376,432	18,410,455	16,830,283
Inclusive Schooling	5,137,354	5,135,856	6,138,230
Indigenous Language and Education	1,922,180	2,595,615	2,043,640
Jordan's Principle	0	2,507,756	0
Total Expenses	**$25,873,422**	**$31,148,319**	**$27,314,398**
OPERATING SURPLUS/(DEFICIT)	**$371,960**	**$30,924**	**($434,052)**
Opening Fund Balance		**3,907,227**	**4,341,279**
Closing Fund Balance		**$3,938,151**	**$3,907,227**

See attached notes and schedules.

Statement IV

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
CONSOLIDATED STATEMENT OF CASH FLOW
For the Year Ended June 30, 2021

	2021	2020
Cash Provided By (Used In):		
Operating Surplus/(Deficit)	$30,924	($434,052)
Changes in Non-cash Assets and Liabilities		
Decrease (increase) due from Government of Canada	$0	21,218
Decrease (increase) in accounts receivable	174,218	(23,299)
Decrease (incease) in capital assets	(236,120)	(262,356)
Increase (decrease) in acc. payroll/emp.deductions	314,977	($861,801)
Increase (decrease) in accounts payable	83,176	53,216
Increase (decrease) in trust liability	(262)	5
Increase (decrease) in deferred revenue	870,198	240,348
Increase (decrease) in post-employment benefits	(456,159)	($373,002)
Decrease (increase) in prepaid expenses	0	0
Cash Provided by (Used In) Operating Transactions	$780,952	($1,639,723)
Increase/(Decrease) in Cash and Cash Equivalents	$780,952	($1,639,723)
Cash and Cash Equivalents at Beginning of Year	$9,003,688	$10,644,607
Cash and Cash Equivalents at End of Year *	$9,783,444	$9,003,688

* Cash and cash equivalents are represented by cash and short-term investments.

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2021

Note 1. Nature of the Organization

The Council was formerly known as the South Slave Divisional Board of Education. With the adoption of the new Education Act, its legal name is now the South Slave Divisional Education Council (Council).

The Council was established under the Education Act of the Government of the Northwest Territories by order of the Minister of Education dated July 1, 1991. Its purpose is to administer and maintain standards of educational programs defined under the Act in the member communities of the South Slave region.

Consequently, the Council is economically dependent upon funding from the Department of Education, Culture and Employment of the GNWT. Member communities have formed local District Education Authorities (DEA) which have assumed the responsibility of providing sufficient educational programs within their respective communities.

Note 2. Significant Accounting Policies

a) Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expenditure items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under this basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques, and short term highly liquid investments that are readily convertible to cash and usually with a maturity date of 90 days or less from the date of acquisition.

c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized costs include cash, accountable funds, due from the GNWT and other accounts receivable.

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, accrued salaries, deferred revenue, post-employment benefits and accountable funds.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication or impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset is recognized in operations.

d) Non-Financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by the Council because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Council.

e) Tangible Capital Assets

All buildings and works, furniture, equipment and vehicles are the property of the GNWT. The Minister grants to the Education Authority the full occupancy and use of such facilities and equipment where required for the administration and delivery of education system programs. Capital assets with a value in excess of $50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines by the GNWT. Capital assets with a value of less than $50,000 are recorded as a current expenditure.

f) Revenue Recognition

Government Transfers:

Revenues are recognized in the period in which the transactions or events occur that give rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation in impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, eligibility criteria have been met and reasonable estimates of the amounts can be determined.

GNWT – Regular Contributions:

The regular contributions from the GNWT are determined by a funding formula and are received in monthly installments. The council retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided for by the formula, must first be approved by the GNWT.

Other Contributions:

The Council follows the deferral method of accounting for other contributions. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Deferred Revenue:

Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenue when the eligible expenses are incurred.

Investment income:

Investment income is recognized when received or receivable, if the amount can be reasonable estimated.

Special Purpose Funds:

School activity funds which are fully controlled by the Council with respect to when and how the funds available can be disbursed are included in these financial statements. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising and/or contributions or fees paid related to a specific planned benefit. Examples might include planned student trips or funds specifically designated for the purchase of equipment or materials required to support an activity.

Student activity funds which are controlled by students or parties other than the Council are not included in these financial statements even if custody of the funds is held by the Council. Examples might include student clubs or associations for which the Council has no on-going responsibility or liability for losses.

g) Budget Data

The *Education Act* of the NWT requires that the Council prepare an annual budget, as outlined in Sections 128 and 129.

The priorities and funding allocations are determined by the Council and the budget is then legally adopted by a motion of the Council in accordance with Section 135(3) of the *Education Act*.

Council approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by sections 117(2)(k), (l) and (m) of the *Education Act*.

The annual budget includes estimates of revenues, expenditures and the net operating surplus/(deficit). Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Council.

The budget may be amended within a given fiscal year in accordance with Council policy, regulations and approved budget procedures. The budget data presented in the consolidated financial statements reflects the Minister approved budget for the school year.

h) Measurement Uncertainty

The preparation of these consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenue and expenses during the period. Actual results could differ from these estimates.

i) Inventories Including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by the Council are treated as expenditures during the year of acquisition and are not being recorded on the statement of financial position.

j) Payroll Liabilities

According to the Northwest Territories Teachers Association (NWTTA) and GNWT Collective Agreement, teaching staff have their salary issued by the GNWT bi-weekly pay system. NWTTA staff will have earned their annual salary by June 30th of each year which provides for continued payment during the summer. GNWT payroll for NWTTA staff starts with the annualized salary commitment for compensation and then allocates the complete payout of that value over the number of pay periods between August 1 and July 31 (usually 26). The pay periods that fall within the month of July therefore have to be accrued.

The duties and compensation base for UNW school year employees are scheduled to align with the academic year although the actual start dates and durations vary by specific location and job function. Accordingly, the Council determines the start dates of their UNW employees and accrues the related payroll liability as necessary

All other staff salaries are accrued to include earnings to June 30th.

k) Post-Employment Benefits, Compensated Absences and Termination Benefits

Under the terms and conditions of employment, Council employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences

include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave is recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except parental and maternity leave) has been prepared using data provided by the GNWT and assumptions based on management's best estimates.

l) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed. Transfers include grants and contributions and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

Note 3. Future Accounting Changes

Financial Instruments

The Public Sector Accounting Board (PSAB) issued PS 3450 – Financial Instruments effective for fiscal years beginning on or after April 1, 2021. Items within the scope of the standard are assigned to one of two measurement categories: fair value, or cost or amortized cost. Fair value measurement will apply to derivatives and portfolio investments in equity instruments that are quoted in an active market. Also, when groups of financial assets and financial liabilities are managed on a fair value basis they may be reported on that basis. Other financial assets and financial liabilities will generally be measured at cost or amortized cost. Until an item is derecognized, gains and losses arising due to fair value measurement will be reported in the Statement of Remeasurement of Gains and Losses.

Other New Standards

Effective July 1, 2022, Education Bodies will concurrently be required to adopt: PS2601 – Foreign Current Translations, PS1201 – Financial Statement Presentation and PS3041 – Portfolio Investments in the same fiscal period. Government organizations that apply PSAS were required to adopt these standards effective April 1, 2012, however there is no significant impact on the financial statements as a result of this application.

Effective July 1, 2022, Education Bodies will be required to adopt PS3280 – Asset Retirement Obligations. This standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets. There is no significant impact on the financial statements as a result of this application.

Effective July 1, 2023, Education Bodies will be required to adopt PS3400 – Revenue This standard provides guidance on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations.

The impact of this standard on the consolidated financial statements is currently being assessed.

Note 4. Cash and Cash Equivalents

	2021	2020
Cash	$ 9,969,397	$8,928,547
Trust Assets	77,595	77,857
Bank Indebtedness	0	(2,718)
Total	$10,046,992	$9,003,686

Note 5. Special Purpose Funds

Nothing to report.

Note 6. Restricted Assets

Nothing to report.

Note 7. Portfolio Investments

Security	June 30 balance	Interest for year	March 31 balance	Date Purchased	Term	Maturity	Interest Rate
T-Bill (FR)	$18,396.34	$23.33	$18,393.27	Unknown	n/a	n/a	n/a
GIC (FS)	$177,276.77	$597.21	$177,276.77	2021/04/21	1 yr.	2022/04/20	2.7%
GIC (KFN)	$5877.66	$2.95	$5,877.66	2021/06/29	2 mos. 30 days	2021/09/28	0.05%

Note 8. Accounts Receivable

	2021 Net	2020 Net
GNWT – Finance	$ 5,035	$ 39,892
Fort Smith DEA	22,521	22,114
GNWT – HSS	0	12,337
GNWT – ECE	0	127,950
Total due from GNWT	$ 27,556	$202,293
Due from Government of Canada	0	0
Payroll Chargeback Recoveries	0	0
Other	162,486	162,916
Total Receivables	$190,042	$365,209

Note 9. Inventories

Not applicable.

Note 10. Accounts Payable and Accrued Liabilities

	2021	2020
GNWT – Dept. of Education, Culture & Employment	$ 0	$ 10,822
GNWT – Lutsel K'e Dene School	5,000	0
GNWT – Infrastructure	85	0
Payroll Liabilities		
To GNWT (Finance)	$2,252,516	1,992,240
Government of Canada	0	0
Annual/Lieu	140,278	85,577
WSCC	70,000	46,732
Total Due to GNWT	$2,467,879	$2,135,371
Other	90,864	25,219
Total Accounts Payable	$2,558,743	$2,160,590

Note 11. Deferred Revenue

	2021	2020
COVID-19 funding - SSDEC (ECE)	$ 493,784	$ 0
Library funding – Fort Resoultion (ECE)	1,626	0
Take A Kid Gardening – K'atlodeeche (ITI)	2,102	0
Total GNWT	$ 497,512	$ 0
Jordan's Principle	1,206,621	833,935
Total Deferred Revenue	$1,704,133	$833,935

Note 12. Contribution Repayable

	2021	2020
GNWT		
Department of Education, Culture & Employment	$ 27,504	$ 0

Note 13. Due To/From the Government of Canada

Nothing to report.

14. Capital Lease Obligations

Nothing to report.

15. Pensions

Nothing to report.

16. Long-term Debt

Nothing to report

17. Post-Employment Benefits, Compensated Absences and Termination Benefits

In addition to pension benefits the Council provides severance (resignation and retirement), removal and compensated absences (sick, special, parental and maternity leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to Council employees based on the type of termination (resignation vs. retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to, employee or dependant illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actuarially valued using the expected utilization methodology.

Valuation result

The actuarial valuation was completed as at March 31, 2021. The effective date of the next actuarial valuation is March 31, 2022. The liabilities are actuarially determined as the present value of the accrued benefits at February 2021 and the results extrapolated to June 30, 2021. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the consolidated Government.

	Severance and Removal $	Compensated Absences $	2021 $	2020 $
Changes in Obligation				
Accrued benefit obligations at beginning of year	$1,563,689	$474,601	$2,038,291	$2,301,813
Current period benefit cost	$92,392	$33,936	$126,329	$118,227
Interest accrued	$41,414	$12,872	$54,286	$71,393

Benefits payments	($298,245)	($175,173)	($473,418)	($405,059)
Plan amendments	$0	$0	$0	$0
Actuarial (gains)/losses	($50,974)	$84,045	($33,069)	($48,083)
Accrued benefit obligations at end of year	**$1,348,276**	**$430,281**	**$1,778,557**	**$2,038,921**
Surplus/(deficit) at end of year	($1,348,276)	($430,281)	($1,778,557)	($2,038,921)
Unamortized net actuarial (gain)/loss	($554,317)	$138,346	($415,978)	($612,403)
Net future obligation	**($1,902,593)**	**($291,535)**	**($2,194,535)**	**($2,650,694)**
Other employee future benefits	$0	$0	$0	$0
Other compensated absences	$0	$0	$0	$0
Total employee future benefits and compensated absences	**($2,232,367)**	**($418,324)**	**($2,650,694)**	**($3,023,696)**
Benefits Expense				
Current period benefit cost	$92,392	$33,936	$126,329	$118,227
Interest accrued	$41,414	$12,872	$54,286	$71,393
Plan amendments	$0	$0	$0	$0
Amortization of actuarial gains	($165,335)	$1,976	($163,356)	($157,563)
Total Expense	**($31,529)**	**$48,784**	**$17,259**	**$32,057**

The discount rate used to determine the accrued benefit obligation is an average of 3.3%. No inflation rate was applied. The expected payments during the next five fiscal years are:

	Severance & Removal $	**Compensated Absences $**	**Total $**
2022	$218,438	$57,746	$276,184
2023	$189,095	$52,675	$241,770
2024	$150,129	$47,609	$197,738
2025	$128,637	$45,829	$174,466
2026	$109,597	$42,903	$152,500
	$795,896	**$246,762**	**$1,042,658**

18. Trust Assets Under Administration

	2021	2020
Andrew John Piche Scholarship Fund	$77,595	$77,857

19. Tangible Capital Assets

	Cost	Additions	Deletions	Opening Acc. Amortization	Amortization	Closing Acc. Amortization	2020 NBV	2019 NBV
Equipment								
Buses	$262,356	$0	$0	$0	$26,236	$26,236	$236,120	$262,356
Total	$262,356	$0	$0	$0	$26,236	$26,236	$236,120	$262,356

20. Prepaid Expenses

Nothing to report.

21. GNWT Assests Provided at no Cost.

	Cost	Acc. Amort.	2021 NBV	2020 NBV
Joseph Burr Tyrrell School	$10,354,271	$5,858,087	$4,496,183	$4,163,168
Paul William Kaeser School	$8,070,058	$5,908,467	$2,161,591	$2,409,456
Deninu School	$5,447,087	$5,225,024	$222,063	$0
Lutsel K'e Dene School	$16,791,305	$3,307,554	$13,483,571	$14,051,488
Princess Alexandra School	$7,762,885	$6,074,468	$1,688,416	$1,970,239
Diamond Jenness School	$34,388,973	$14,412,623	$19,976,350	$20,595,228
Harry Camsell School	$6,949,011	$4,593,041	$2,355,970	$2,456,398
Chief Sunrise Education Ctr.	$3,342,966	$1,369,063	$1,973,903	$1,413,394
DJSS Trades Building	$2,423,804	$647,977	$1,775,827	$1,836,367
PWK High School Seacan	$687,229	$469,607	$217,623	$274,892
PWK Welding Shop	$389,368	$64,895	$324,474	$336,642
	$96,606,955	$47,930,806	$48,676,150	$49,507,270

22. Contractual Obligations

	2022	2023	2024	2025	2026	Total
Equipment						
Altalink B8065	$2,453	$1,227				$3,680
Altalink C8145	$4,066	$4,066	$4,066	$4,066		$16,264
Commercial Lease						
Fort Smith Construction	$163,615	$163,615	$54,538			$381,768
Total	$170,134	$168,908	$58,604	$4,066		$401,712

23. Contingencies

Nothing to report.

24. Related Parties and Inter-Entity Transactions

The Council is related, in terms of common ownership, to all GNWT created departments, agencies and corporations. The Council enters into transactions with these entities in the normal course of business. The Council is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage, payroll services and internal audit services by the Department of Finance and utilities and maintenance by Public Works and Services. Transactions with related parties and balances at year-end not disclosed elsewhere in the financial statements are disclosed in this note.

Accounts Payable

	2021	2020
Dept. of Finance	$2,392,794	$2,077,817
Dept. of Education, Culture and Employment	0	10,822
WSCC	70,000	46,732
Lutsel K'e Dene School	5,000	0
Dept. of Infrastructure	85	0

Accounts Receivable

Fort Smith DEA	$ 22,521	22,114
Dept. of Finance	5,035	20,605
Dept. of Education, Culture and Employment	0	127,950
GNWT – HSS	0	12,337

25. Budget Data

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget as outlined in Section 117, Duties of Education Body. The budget is legally adopted by a motion of the Council which may or may not include the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation of the Education Act.

The annual budget includes estimates of revenue and expenditures for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Council.

The budget figures presented are those approved by the Minister of Education, Culture and Employment on February 9, 2021 and have not been audited.

26. Economic Dependence

The South Slave Divisional Education Council receives its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that the South Slave Divisional Education Council's operations would be significantly affected.

27. Financial Instruments

The Council's carrying value of cash, accounts receivable, due from the GNWT, accounts payable and accrued liabilities, due to the GNWT, accrued salaries and the trust liability approximate fair value due to the immediate and short-term maturity of these instruments.

The Council's carrying value of the accrued leave and termination benefits approximates fair value due to the information readily available in the NWTTA, UNW and Senior Manager's Handbook.

It is management's opinion that the Council is not exposed to significant interest rate, currency, market, credit, liquidity or cash flow risks arising from these financial instruments and that there are no significant concentrations of such risk.

28. Expenses by Object

	2021 Budget	2021 Actual	2020 Actual
Compensation	$23,006,546	$26,027,102	$23,517,276
Other	4,398,060	5,151,323	4,107,751
Total	$27,404,606	$31,178,425	$27,625,027

29. Subsequent Events

Nothing to report.

30. Comparative Figures

Nothing to report.

31. ECE Other Contributions

Career Coordinator	$ 150,464
Northern Distance Learning	60,500
French (FSL) Funding	391,800
Trades Awareness	(40,000)
French Monitor resources	3,000
Self-Regulation resources	8,957
COVID-19 funding	2,120,526
Library Funding	33,374
Total	$2,728,621

32. GNWT Other Contributions

Health & Social Services	
Drop the Pop	$ 16,750
Energy & Natural Resources	
Take a Kid Trapping	90,838
Municipal & Community Affairs	
Child/Youth Resiliency	20,933
Youth Paddling	5,000
Active After School	91,500
Industry, Tourism & Investment	
Take A Kid Gardening	2,898
Executive	
Women's Initiative	5,000
Total	$231,769

33. Contingent Assets

Nothing to report.

34. Contractual Rights

Nothing to report.

35. Commitments Against Surplus

The Council currently has approved commitments against its surplus of $1,313,243 consisting of school staffing surpluses ($1,077,123) and a capital asset acquisition ($236,120) as detailed in the Consolidated Balance Sheet and Schedule 27 to the financial statements.

Schedule 1

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
CONSOLIDATED SCHEDULE OF EXPENSES
For the Year Ended June 30, 2021

	School Programs	Inclusive Schooling	Admin.	Indigenous Language	Jordan's Principle	Fiscal & Transfers	Total
Salaries							
Teachers	$13,308,786	$2,198,292	$0	$1,247,520	$0	$0	$16,754,598
Instruction Assistants	$41,060	$1,995,495	$0	$392,368	$2,444,087	$0	$4,873,010
Non-Instructional Staff	$1,941,382	$416,562	$1,593,111	$86,193	$724	$0	$4,037,971
Board/Trustee Honoraria	$0	$0	$38,623	$27,029	$0	$0	$65,652
Employee Benefits							
Employee Benefits/Allowances	$154,367	$116,891	$18,734	$37,405	$0	$0	$327,396
Leave & Termination Benefits	($138,638)	$76,867	$5,647	$24,598	$0	$0	($31,526)
Services Purchased/Contracted							
Professional/Technical Services	$167,686	$9,028	$143,670	$27,008	$0	$0	$347,391
Postage/Communication	$57,259	$0	$47,523	$147	$0	$0	$104,929
Utilities	$2,695	$0	$0	$0	$0	$0	$2,695
Travel	$22,036	$26,746	$45,133	$8,844	$0	$0	$102,760
Student Travel	$0	$2,158	$26,236	$1,483	$7,219	$0	$37,096
Advertising/Printing/Publishing	$1,343	$3,598	$15,286	$29,008	$0	$0	$49,234
Maintenance/Repair	$42,004	$0	$22,862	$4,676	$0	$0	$69,542
Rentals/Leases	$64,699	$1,481	$182,651	$5,281	$34,798	$0	$288,910
Contracted Services	$487,208	$27,206	$10,699	$149,808	$0	$0	$674,920
Materials/Supplies/Freight							
Materials	$2,225,061	$255,131	$340,305	$541,345	$20,929	$0	$3,382,772
Freight	$33,508	$6,401	$8,157	$12,902	$0	$0	$60,968
Total	**$18,410,456**	**$5,135,856**	**$2,498,636**	**$2,595,615**	**$2,507,756**	**$0**	**$31,148,319**

Schedule 2

FORT SMITH DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
as at June 30, 2021

	2021	2020
Financial Assets		
Cash and Cash Equivalents	$52,862	$135,514
Cash Held in Trust	77,595	77,857
Other Accounts Receivable (net)	0	0
Total Financial Assets	**$130,456**	**$213,372**
Liabilities		
Accounts Payable & Accrued Liabilities	($3)	($2,003)
Trust Liability	77,595	77,857
Total Liabilities	**$77,592**	**$75,854**
Net Financial Resources	**$52,865**	**$137,517**
Fund Balance	**$52,865**	**$137,517**

Schedule 3

FORT SMITH DISTRICT EDUCATION AUTHORITY
STATEMENT OF OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (unaudited)	2021 Actual	2020 Actual
REVENUES			
ECE Contributions			
ECE Regular Contributions	$558,476	$558,476	$567,769
Other ECE Contributions	0	547,396	471,985
Total ECE Contributions	**$558,476**	**$1,105,872**	**$1,039,754**
Other GNWT Contributions	$0	$56,000	$29,275
Total GNWT Contributions	**$558,476**	**$1,161,872**	**$1,069,029**
Government of Canada Contributions			
Jordan's Principle	$0	$52,680	$125,951
Other Government of Canada	0	0	0
Total Government of Canada Contributions	**$0**	**$52,680**	**$125,951**
Generated Funds			
Investment Income	$400	$597	$1,136
Other	43,500	90,173	60,936
Total Generated Funds	**$43,900**	**$90,770**	**$62,072**
Total Revenues	**$602,376**	**$1,305,322**	**$1,257,052**
EXPENSES (Schedule 4)			
Administration	$75,600	$135,003	$118,653
School Programs	421,977	970,560	794,676
Inclusive Schooling	31,155	46,532	197,589
Indigenous Langauge and Education	99,413	184,292	87,523
Jordan's Principle	0	53,588	0
Total Expenses	**$628,145**	**$1,389,974**	**$1,198,441**
Operating Surplsu/(Deficit)	**($25,769)**	**($84,652)**	**$58,611**
Fund Balance at beginning of year		**137,517**	**78,906**
Prior Period Adjustment		**0**	**0**
Fund Balance at end of year		**$52,865**	**$137,517**

Schedule 4

FORT SMITH DISTRICT EDUCATION AUTHORITY
SCHEDULE OF EXPENSES
For the Year Ended June 30, 2021

	School Programs	Inclusive Schooling	Admin.	Indigenous Language	Jordan's Principle	Fiscal & Transfers	Total
Salaries							
Teachers							$0
Instruction Assistants							$0
Non-Instructional Staff			$82,301		$724		$83,025
Board/Trustee Honoraria							$0
Employee Benefits							
Employee Benefits/Allowances							$0
Leave & Termination Benefits							$0
Services Purchased/Contracted							
Professional/Technical Services							$0
Postage/Communication	$29,802		$3,311				$33,113
Utilities							$0
Travel							$0
Student Travel					$7,219		$7,219
Advertising/Printing/Publishing							$0
Maintenance/Repair							$0
Rentals/Leases	$9,251		$1,028		$34,798		$45,076
Contracted Services	$92,865						$92,865
Materials/Supplies/Freight							
Materials	$838,642	$46,532	$48,362	$184,292	$10,848		$1,128,676
Freight							$0
Total	**$970,560**	**$46,532**	**$135,003**	**$184,292**	**$53,588**	**$0**	**$1,389,974**

Schedule 5

HAY RIVER DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
as at June 30, 2021

	2021	2020
Financial Assets		
Cash and Cash Equivalents	$27,038	$30,616
Due from the GNWT	0	78,000
Other Accounts Receivable (net)	0	0
Total Financial Assets	**$27,038**	**$108,616**
Liabilities		
Accounts Payable & Accrued Liabilities	$2,191	$3,078
Deferred Revenue	$0	$0
Total Liabilities	**$2,191**	**$3,078**
Net Financial Resources	**$24,847**	**$105,538**
Non-Financial Assets		
Tangible Capital Assets	$236,120	$262,356
Fund Balance	**$260,967**	**$367,894**

Schedule 6

HAY RIVER DISTRICT EDUCATION AUTHORITY
STATEMENT OF OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (unaudited)	2021 Actual	2020 Actual
REVENUES			
ECE Contributions			
ECE Regular Contributions	$679,537	$679,537	$679,979
Other ECE Contributions	0	595,486	512,756
Total ECE Contributions	**$679,537**	**$1,275,023**	**$1,192,734**
Other GNWT Contributions	$0	$77,538	$68,900
Total GNWT Contributions	**$679,537**	**$1,352,561**	**$1,261,634**
Government of Canada Contributions			
Jordan's Principle	$0	$0	$210,446
Other Government of Canada	0	0	0
Total Government of Canada Contributions	**$0**	**$0**	**$210,446**
Generated Funds			
Investment Income	$0	$1,101	$608
Other	72,206	54,876	88,268
Total Generated Funds	**$72,206**	**$55,977**	**$88,876**
Total Revenues	**$751,743**	**$1,408,538**	**$1,560,957**
EXPENSES (Schedule 7)			
Administration	$119,000	$152,148	$118,061
School Programs	561,100	1,133,992	1,098,906
Inclusive Schooling	28,407	7,000	0
Indigenous Language and Education	115,769	222,325	135,207
Jordan's Principle	0	0	0
Total Expenses	**$824,276**	**$1,515,465**	**$1,352,174**
Operating Surplus/(Deficit)	**($72,533)**	**($106,927)**	**$208,783**
Fund Balance at beginning of year		**367,894**	**159,111**
Fund Balance at end of year		**$260,967**	**$367,894**

Schedule 7

HAY RIVER DISTRICT EDUCATION AUTHORITY
SCHEDULE OF EXPENSES
For the Year Ended June 30, 2021

	School Programs	Inclusive Schooling	Admin.	Indigenous Language	Jordan's Principle	Fiscal & Transfers	Total
Salaries							
Teachers	$2,354						$2,354
Instruction Assistants	$27,718						$27,718
Non-Instructional Staff			$106,983				$106,983
Board/Trustee Honoraria			$11,948				$11,948
Employee Benefits							
Employee Benefits/Allowances							$0
Leave & Termination Benefits							$0
Services Purchased/Contracted							
Professional/Technical Services	$113,360						$113,360
Postage/Communication	$25,813		$2,994				$28,807
Utilities							$0
Travel							$0
Student Travel			$26,236				$26,236
Advertising/Printing/Publishing							$0
Maintenance/Repair	$29,643						$29,643
Rentals/Leases	$34,450						$34,450
Contracted Services	$155,762						$155,762
Materials/Supplies/Freight							
Materials	$735,264	$7,000	$3,987	$222,325			$968,576
Freight	$9,628						$9,628
Total	**$1,133,992**	**$7,000**	**$152,148**	**$222,325**	**$0**	**$0**	**$1,515,465**

Schedule 8

K'ATLODEECHE FIRST NATIONS DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
as at June 30, 2021

	2021	2020
Financial Assets		
Cash and Cash Equivalents	$26,421	$30,333
Other Accounts Receivable (net)	5,836	0
Total Financial Assets	**$32,257**	**$30,333**
Liabilities		
Accounts Payable & Accrued Liabilities	$27,834	$2,411
Deferred Revenue	2,102	0
Total Liabilities	**$29,935**	**$2,411**
Net Financial Resources	**$2,322**	**$27,921**
Fund Balance	**$2,322**	**$27,921**

Schedule 9

K'ATLODEECHE FIRST NATIONS DISTRICT EDUCATION AUTHORITY
STATEMENT OF OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (unaudited)	2021 Actual	2020 Actual
REVENUES			
ECE Contributions			
Regular ECE Contributions	$75,604	$75,604	$92,500
Other ECE Contributions	0	309,266	20,000
Total ECE Contributions	**$75,604**	**$384,870**	**$112,500**
Other GNWT Contributions	$0	$48,184	$33,549
Total GNWT Contributions	**$75,604**	**$433,054**	**$146,049**
Government of Canada Contributions			
Jordan's Principle	$0	$0	$22,034
Other Government of Canada	0	1,836	0
Total Government of Canada Contributions	**$0**	**$1,836**	**$22,034**
Generated Funds			
Investment Income	$0	$3	$3
Donations	0	2,050	2,500
Other	0	35,787	12,750
Total Generated Funds	**$0**	**$37,840**	**$15,253**
Total Revenues	**$75,604**	**$472,731**	**$183,336**
EXPENSES (Schedule 10)			
Administration	$18,840	$37,590	$19,418
School Programs	19,600	393,678	123,277
Inclusive Schooling	0	6,000	21,543
Indigenous Language and Education	37,800	61,062	11,220
Jordan's Principle	0	0	0
Total Expenses	**$76,240**	**$498,330**	**$175,459**
Operating Surplus/(Deficit)	**($636)**	**($25,599)**	**$7,877**
Fund Balance at beginning of year		**$27,921**	**$20,044**
Fund Balance at end of year		**$2,322**	**$27,921**

Schedule 10

K'ATLODEECHE FIRST NATIONS DISTRICT EDUCATION AUTHORITY
SCHEDULE OF EXPENSES
For the Year Ended June 30, 2021

	School Programs	Inclusive Schooling	Admin.	Indigenous Language	Jordan's Principle	Fiscal & Transfers	Total
Salaries							
Teachers							$0
Instruction Assistants	$13,492						$13,492
Non-Instructional Staff			$7,391	$4,888			$12,278
Board/Trustee Honoraria			$7,200	$27,029			$34,229
Employee Benefits							
Employee Benefits/Allowances							$0
Leave & Termination Benefits							$0
Services Purchased/Contracted							
Professional/Technical Services	$4,500						$4,500
Postage/Communication			$3,269				$3,269
Utilities							$0
Travel	$1,119						$1,119
Student Travel				$1,483			$1,483
Advertising/Printing/Publishing							$0
Maintenance/Repair	$12,361			$4,676			$17,037
Rentals/Leases	$1,823		$4,017				$5,840
Contracted Services	$10,962		$7,899	$300			$19,161
Materials/Supplies/Freight							
Materials	$349,393	$6,000	$7,190	$22,686			$385,270
Freight	$28		$625				$652
Total	**$393,678**	**$6,000**	**$37,590**	**$61,062**	**$0**	**$0**	**$498,330**

Schedule 11

FORT RESOLUTION DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
as at June 30, 2021

	2021	2020
Financial Assets		
Cash and Cash Equivalents	$57,512	$111,876
Due from GNWT	0	0
Other Accounts Receivable (net)	0	0
Total Financial Assets	**$57,512**	**$111,876**
Liabilities		
Payroll Liabilities	$505	$628
Deferred Revenue	1,626	0
Total Liabilities	**$2,130**	**$628**
Net Financial Resources	**$55,381**	**$111,247**
Fund Balance	**$55,381**	**$111,247**

Schedule 12

FORT RESOLUTION DISTRICT EDUCATION AUTHORITY
STATEMENT OF OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (unaudited)	2021 Actual	2020 Actual
REVENUES			
ECE Contributions			
Regular ECE Contributions	$105,830	$105,830	$123,019
Other ECE Contributions	0	116,926	156,043
Total ECE Contributions	**$105,830**	**$222,756**	**$279,062**
Other GNWT Contributions	$0	$0	$51,696
Total GNWT Contributions	**$105,830**	**$222,756**	**$330,758**
Government of Canada Contributions			
Jordan's Principle	$0	$0	$105,923
Other Government of Canada	0	0	0
Total Government of Canada Contributions	**$0**	**$0**	**$105,923**
Generated Funds			
Investment Income	$0	$23	$210
Other	0	38,060	37,763
Total Generated Funds	**$0**	**$38,083**	**$37,973**
Total Revenues	**$105,830**	**$260,839**	**$474,654**
EXPENSES (Schedule 13)			
Administration	$31,041	$129,297	$63,246
School Programs	36,404	128,146	194,661
Inclusive Schooling	0	1,440	106,019
Indigenous Language and Education	38,385	58,028	43,072
Jordan's Principle	0	(206)	0
Total Expenses	**$105,830**	**$316,705**	**$406,997**
Operating Surplus/(Deficit)	**$0**	**($55,866)**	**$67,657**
Fund Balance at beginning of year		**111,247**	**43,590**
Fund Balance at end of year		**$55,381**	**$111,247**

Schedule 13

FORT RESOLUTION DISTRICT EDUCATION AUTHORITY
SCHEDULE OF EXPENSES
For the Year Ended June 30, 2021

	School Programs	Inclusive Schooling	Admin.	Indigenous Language	Jordan's Principle	Fiscal & Transfers	Total
Salaries							
Teachers							$0
Instruction Assistants					($206)		($206)
Non-Instructional Staff	$32,736		$6,602				$39,338
Board/Trustee Honoraria			$9,825				$9,825
Employee Benefits							
Employee Benefits/Allowances							$0
Leave & Termination Benefits							$0
Services Purchased/Contracted							
Professional/Technical Services							$0
Postage/Communication	$56		$4,276				$4,332
Utilities	$2,695						$2,695
Travel	$751		$1,754				$2,505
Student Travel							$0
Advertising/Printing/Publishing	$894		$2,452				$3,346
Maintenance/Repair			$8,091				$8,091
Rentals/Leases	$17,160		$2,941				$20,101
Contracted Services	$42,950		$100	$4,270			$47,320
Materials/Supplies/Freight							
Materials	$29,843	$1,406	$91,155	$53,420			$175,825
Freight	$1,061	$34	$2,101	$338			$3,534
Total	**$128,146**	**$1,440**	**$129,297**	**$58,028**	**($206)**	**$0**	**$316,705**

Schedule 14

LUTSEL K'E DISTRICT EDUCATION AUTHORITY
STATEMENT OF FINANCIAL POSITION
as at June 30, 2021

	2021	2020
Financial Assets		
Cash and Cash Equivalents	$110,096	$0
Other Accounts Receivable (net)	0	0
Total Financial Assets	**$110,096**	**$0**
Liabilities		
Bank Indebtedness	$0	$2,718
Deferred Revenue	0	0
Accounts Payable & Accrued Liabilities	27,570	1,056
Total Liabilities	**$27,570**	**$3,774**
Net Financial Resources	**$82,525**	**($3,774)**
Fund Balance	**$82,525**	**($3,774)**

Schedule 15

LUTSEL K'E DISTRICT EDUCATION AUTHORITY
STATEMENT OF OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (unaudited)	2021 Actual	2020 Actual
REVENUES			
ECE Contributions			
Regular ECE Contributions	$111,737	$111,737	$113,322
Other ECE Contributions	0	218,945	74,603
Total ECE Contributions	**$111,737**	**$330,682**	**$187,925**
Other GNWT Contributions	$0	$35,118	$36,493
Total GNWT Contributions	**$111,737**	**$365,800**	**$224,418**
Government of Canada Contributions			
Jordan's Principle	$0	$0	$40,588
Other Government of Canada	0	0	0
Total Government of Canada Contributions	**$0**	**$0**	**$40,588**
Generated Funds			
Investment Income	$0	$0	$0
Donations	0	0	9,765
Other	0	48,635	79,430
Total Generated Funds	**$0**	**$48,635**	**$89,195**
Total Revenues	**$111,737**	**$414,435**	**$354,201**
EXPENSES (Schedule 16)			
Administration	$50,600	$29,178	$31,126
School Programs	46,137	171,905	217,807
Inclusive Schooling	0	7,975	46,719
Indigenous Language and Education	15,000	108,997	56,363
Jordan's Principle	0	10,081	0
Total Expenses	**$111,737**	**$328,136**	**$352,015**
Operating Surplus/(Deficit)	**$0**	**$86,299**	**$2,186**
Fund Balance at beginning of year		**(3,774)**	**(5,960)**
Fund Balance at end of year		**$82,525**	**($3,774)**

Schedule 16

LUTSEL K'E DISTRICT EDUCATION AUTHORITY
SCHEDULE OF EXPENSES
For the Year Ended June 30, 2021

	School Programs	Inclusive Schooling	Admin.	Indigenous Language	Jordan's Principle	Fiscal & Transfers	Total
Salaries							
Teachers							$0
Instruction Assistants	($151)						($151)
Non-Instructional Staff							$0
Board/Trustee Honoraria			$5,700				$5,700
Employee Benefits							
Employee Benefits/Allowances			$248				$248
Leave & Termination Benefits							$0
Services Purchased/Contracted							
Professional/Technical Services							$0
Postage/Communication	$1,588		$2,547				$4,135
Utilities							$0
Travel	$612			$216			$829
Student Travel							$0
Advertising/Printing/Publishing	$449						$449
Maintenance/Repair			$6,960				$6,960
Rentals/Leases	$2,015	$1,481	$1,509	$4,281			$9,287
Contracted Services	$29,828	$1,158	$2,700	$61,250			$94,935
Materials/Supplies/Freight							
Materials	$115,472	$4,336	$7,512	$32,239	$10,081		$169,641
Freight	$22,091	$1,000	$2,002	$11,010			$36,103
Total	**$171,905**	**$7,975**	**$29,178**	**$108,997**	**$10,081**	**$0**	**$328,136**

Schedule 17

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION
as at June 30, 2021

	2021	2020
Financial Assets		
Cash and Cash Equivalents	$9,695,468	$8,620,209
Due from the GNWT	27,556	202,293
Other Accounts Receivable	156,650	162,916
Total Financial Assets	**$9,879,674**	**$8,985,418**
Liabilities		
Current		
Accounts Payable and Accrued Liabilities	$33,272	$20,677
Due to the GNWT	75,085	136,503
Payroll Liabilities	2,392,289	2,077,189
Deferred Revenue	1,700,406	833,935
Post-Employment Benefits	2,194,535	2,650,694
Total Liabilities	**$6,395,587**	**$5,718,998**
Net Financial Resources	**$3,484,087**	**$3,266,420**
Non-Financial Assets		
Prepaid Expenses (Note 20)	$0	$0
Accumulated Fund Balance	**$3,484,087**	**$3,266,420**

Schedule 18

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
NON-CONSOLIDATED STATEMENT OF CHANGES IN NET DEBT
For the Year Ended June 30, 2021

	2021	2020
Annual Surplus/(Deficit) (Schedule 19)	$217,668	($779,168)
Prior Year Adjustments	0	0
Increase/(Decrease) in Net Financial Resources	**$217,668**	**($779,168)**
Opening Net Financial Resources	3,266,420	4,045,588
Closing Net Financial Resources	$3,484,088	$3,266,420

Schedule 19

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
NON-CONSOLIDATED STATEMENT OF OPERATIONS
For the Year Ended June 30, 2021

	2021 Budget (unaudited)	2021 Actual	2020 Actual
REVENUES			
ECE Contributions			
Regular ECE Contributions	$24,103,092	$25,294,194	$24,117,729
Other ECE Contributions	260,000	2,695,246	625,746
Total ECE Contributions	**$24,363,092**	**$27,989,440**	**$24,743,475**
Other GNWT Contributions	$15,000	$16,079	$47,933
Total GNWT Contributions	**$24,378,092**	**$28,005,519**	**$24,791,408**
Government of Canada Contributions			
Jordan's Principle	$0	$2,444,293	$772,086
Other Government of Canada	0	0	1,000
Total Government of Canada Contributions	**$0**	**$2,444,293**	**$773,086**
Other Education Bodies	**$0**	**$0**	**$0**
Generated Funds			
Investment Income	$150,000	$48,249	$142,010
Non-GNWT Contributions	70,000	86,319	101,991
Donations	0	0	0
Other	0	18,825	25,871
Total Generated Funds	**$220,000**	**$153,393**	**$269,872**
Total Revenues	**$24,598,092**	**$30,603,205**	**$25,834,366**
EXPENSES (Schedule 20)			
Administration	$2,142,375	$2,018,328	$1,951,739
School Programs	15,291,214	15,645,670	14,456,531
Inclusive Schooling	5,077,792	5,111,109	5,766,361
Indigenous Language and Education	1,922,180	2,031,819	1,710,255
Jordan's Principle	0	2,444,293	0
Transfers to DEAs	1,531,184	3,134,317	2,728,648
Total Expenses	**$25,964,745**	**$30,385,537**	**$26,613,534**
Operating Surplus/(Deficit)	**($1,366,653)**	**$217,668**	**($779,168)**
Fund Balance at beginning of year		**3,266,420**	**4,045,588**
Fund Balance at end of year		**$3,484,088**	**$3,266,420**

Schedule 20

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
SCHEDULE OF EXPENSES
(Non-Consolidated)
For the Year Ended June 30, 2021

	School Programs	Inclusive Schooling	Admin.	Indigenous Language	Jordan's Principle	Fiscal & Transfers	Total
Salaries							
Teachers	$13,306,432	$2,198,292		$1,247,520			$16,752,244
Instruction Assistants		$1,995,495		$392,368	$2,444,293		$4,832,156
Non-Instructional Staff	$1,908,646	$416,562	$1,389,833	$81,306			$3,796,347
Board/Trustee Honoraria			$3,950				$3,950
Employee Benefits							
Employee Benefits/Allowances	$154,367	$116,891	$18,485	$37,405			$327,148
Leave & Termination Benefits	($138,638)	$76,867	$5,647	$24,598			($31,526)
Services Purchased/Contracted							
Professional/Technical Services	$49,826	$9,028	$143,670	$27,008			$229,531
Postage/Communication			$31,126	$147			$31,274
Utilities							$0
Travel	$19,554	$26,746	$43,379	$8,628			$98,308
Student Travel		$2,158					$2,158
Advertising/Printing/Publishing		$3,598	$12,834	$29,008			$45,439
Maintenance/Repair			$7,811				$7,811
Rentals/Leases			$173,156	$1,000			$174,156
Contracted Services	$154,841	$26,048		$83,988			$264,877
Materials/Supplies/Freight							
Materials	$189,941	$234,058	$185,006	$97,291			$706,296
Freight	$701	$5,367	$3,430	$1,554			$11,051
Transfers to DEA's						$3,134,317	$3,134,317
Total	$15,645,670	$5,111,109	$2,018,328	$2,031,819	$2,444,293	$3,134,317	$30,385,537

Schedule 21

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
SCHEDULE OF SPECIFIC PROGRAM EXPENSES
INCLUSIVE SCHOOLING
For the Year Ended June 30, 2021

	General Expenditures	Staff Development	Assistive Technology	Magnet Facilities	Total
Salaries					
Regional Coordinator	$285,300				$285,300
Program Support Teachers	$1,971,496	$7,057		$221,336	$2,199,889
Support Assistants	$2,125,159				$2,125,159
Employee Benefits					
Employee Benefits/Allowances *	$193,758				$193,758
Services Purchased/Contracted					
Professional/Technical Services	$9,028				$9,028
Travel		$26,746			$26,746
Student Transportation (Bussing)	$2,158				$2,158
Advertising/Printing/Publishing	$3,598				$3,598
Maintenance/Repair					$0
Rentals/Leases	$1,481				$1,481
Contracted Services	$27,206				$27,206
Materials/Supplies/Freight					
Materials	$195,856	$17,711	$47,565		$261,132
Freight	$1,034		$5,367		$6,401
Total	$4,816,074	$51,514	$52,932	$221,336	$5,141,856

* From Schedule 20

Schedule 22

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
SCHEDULE OF SPECIFIC PROGRAM EXPENDSES
INDIGENOUS LANGUAGE AND EDUCATION
For the Year Ended June 30, 2021

	Student Instruction	Teaching Resources	Professional Development	School ** Activities	Total
Salaries					
ILE Teachers	$1,239,979		$7,541		$1,247,520
Language Consultants		$81,306			$81,306
Instruction Assistants	$392,368				$392,368
Non-Instructional Staff				$4,888	$4,888
Honoraria				$27,029	$27,029
Employee Benefits					
Employee Benefits/Allowances *	$62,003				$62,003
Services Purchased/Contracted					
Professional/Technical Services	$27,008				$27,008
Travel			$8,628	$216	$8,844
Student Transportation (Bussing)				$1,483	$1,483
Advertising/Printing/Publishing	$29,008				$29,008
Maintenance/Repair				$4,676	$4,676
Rentals/Leases	$1,000			$4,281	$5,281
Contracted Services	$83,988			$65,820	$149,808
Materials/Supplies/Freight					
Materials	$53,925		$2,865	$508,808	$565,598
Freight	$1,554			$11,348	$12,902
Total	$1,890,832	$81,306	$19,035	$628,549	$2,619,721

* from Schedule 20
** from respective DEA schedules

Schedule 23

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
SCHEDULE OF SPECIFIC PROGRAM EXPENDITURES
FRENCH LANGUAGE
For the Year Ended June 30, 2021

	Contributions July 1, 2020 to June 30, 2021	SSDEC Commitment July 1, 2020 to June 30, 2021	Total Expenses July 1, 2020 to June 30, 2021	Under/(Over) Funding
Bilateral Agreement Funding				
Core French 1-12 (salary)		$397,782	$438,227	($40,445)
Immersion Pioneer Class (salary)	$273,000	305,592	692,938	(114,346)
Resources		15,000	32,565	(17,565)
Partnership with YK1	15,000		15,100	(100)
French Monitor		5,000	22,253	(17,253)
Professional Development		5,000	4,000	1,000
French Language Communications				
Intensive French: Salary	98,700	355,096	283,145	170,651
Intensive French: Retention/Recruitment	5,100	370		5,470
Intensive French: Resources				0
Intensive French: Training/Visits				0
Totals	$391,800	$1,083,840	$1,488,228	($12,588)

Schedule 24

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
SCHEDULE OF SPECIFIC PROGRAM EXPENDITURES
NWT STUDENT SUCCESS INITIATIVE - PROFESSIONAL DEVELOPMENT
For the Period July 1, 2020 to June 30, 2021

	Budget 2020/21	Actual 2020/21
Revenue		
Education, Culture and Employment	$55,000	$55,000
NWTTA		70,650
Total Revenue	$55,000	$125,650
Expenditures		
Salaries/Wages		
Salaries	$581,852	$923,255
Facilitator's Fees	166,703	166,703
Substitute Teachers Wages	16,500	1,412
Travel		
Facilitator Travel		50
Staff Travel	28,550	198
Accommodation	17,000	171
Per Diems	13,500	
Workshop Expenses		
Room Rental		
Tuition		1,772
Refreshments	3,000	71
Resources	47,900	144,850
Miscellaneous	23,600	8,955
Total Expenses	$898,605	$1,247,437
Net Surplus/(Deficit)	**($843,605)**	**($1,121,787)**

Schedule 25

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
SCHEDULE OF SPECIFIC PROGRAM EXPENDITURES
NORTHERN DISTANCE LEARNING
For the Year Ended June 30, 2021

	Budget 2020/21	Fort Resolution	Lutsel K'e	Total	July 1, 2020 to March 31, 2021	April 1, 2021 to June 30, 2021	Total 2020/21
Revenues							
Education, Culture & Employment	$60,500	$29,250	$31,250	$60,500	$40,535	$19,965	$60,500
Other							$0
Total Funding	$60,500	$29,250	$31,250	$60,500	$40,535	$19,965	$60,500
Expenditures							
Support Persons	$60,500	$29,250	$31,250	$60,500	$25,684	$7,312	$32,996
Network Charges				$0			$0
Total Expenditures	$60,500	$29,250	$31,250	$60,500	$25,684	$7,312	$32,996
Surplus/(Deficit)	$0	$0	$0	$0	**$14,851**	**$12,653**	**$27,504**

Schedule 26

SOUTH SLAVE DIVISIONAL EDUCATION COUNCIL
SCHEDULE OF SPECIFIC PROGRAM EXPENDITURES
Jordan's Principle
For the Year Ended June 30, 2021

	June 30, 2021 Budget	June 30, 2021 Actual	June 30, 2020 Actual	July 1 , 2020 to March 31, 2021 Actual	April 1, 2021 to June 30, 2021 Actual
Revenue					
Government of Canada					
- First Nations and Inuit Health Branch	$1,610,207	$1,663,038	$694,100	$211,247	$1,451,791
Carry Forward from Previous Year	$833,935	$833,935	$582,928	$833,935	
Total Revenue	$2,444,142	$2,496,973	$1,277,028	$1,045,182	$1,451,791
Expenditures					
Administration					
Personnel	$2,193,135	$2,444,810	$1,168,845	$1,775,687	$669,123
Transportation		$7,219	$18,378	$5,414	$1,805
Materials and Supplies		$20,929	$36,888	$15,697	$5,232
Rent and Utilities					
Evaluation					
Other		$34,798	$29,426	$26,099	$8,699
Total Expenditures	$2,193,135	$2,507,756	$1,253,537	$1,822,897	$684,859
Surplus/(Deficit)	**$251,007**	**($10,783)**	**$23,491**	**($777,715)**	**$766,932**
Deferred Revenue	**$251,007**	**($10,783)**	**$23,491**		

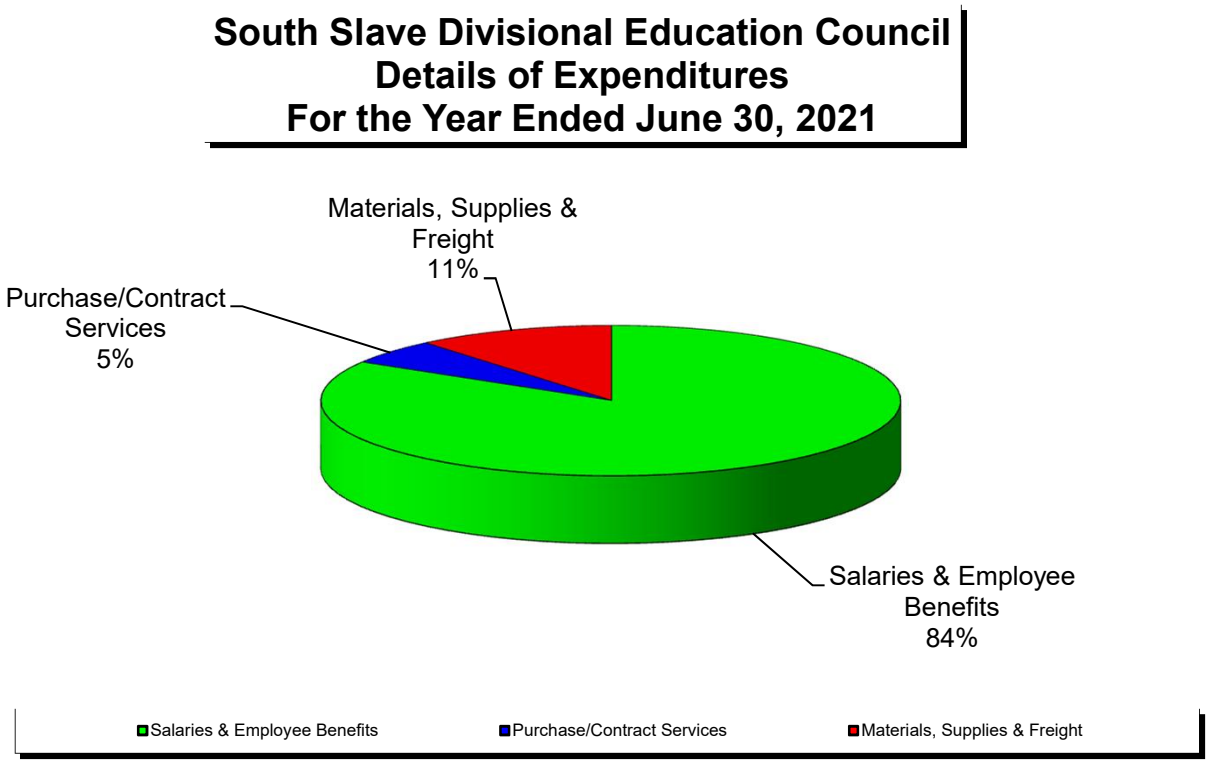
Schedule 27

South Slave Divisional Education Council
2020/21 Fund Balances
(Unaudited)

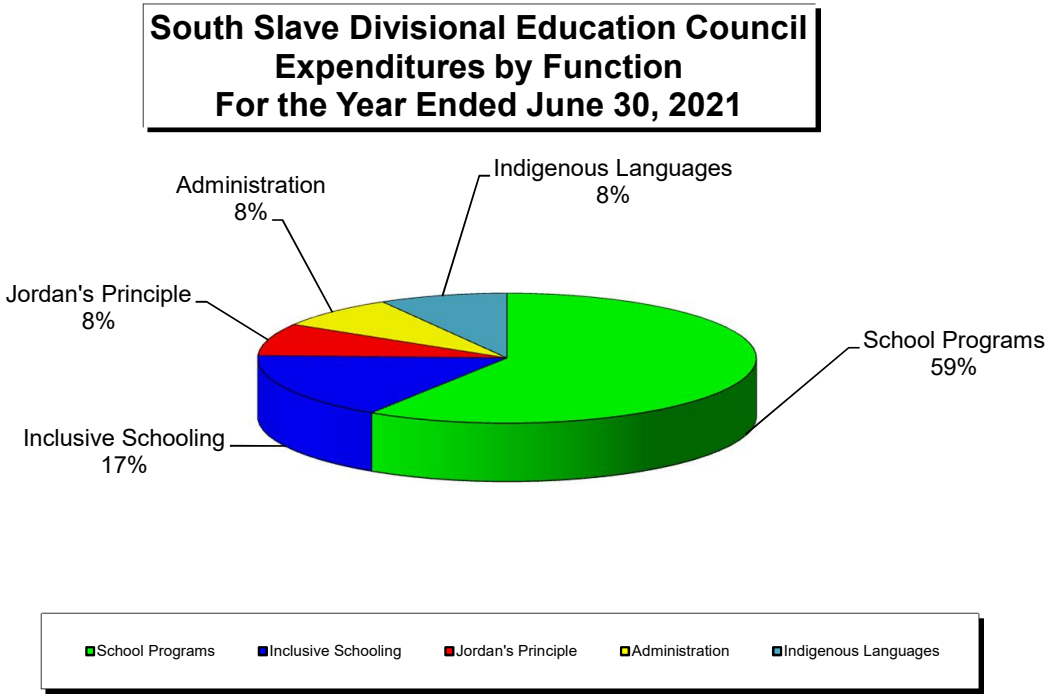
		SSDEC	Fort Smith	Hay River	K'atlodeeche	Fort Resolution	Lutsel K'e	
Fund Balances as per audited Financial Statements		$3,484,088	$52,865	$260,967	$2,322	$55,381	$82,525	$454,060
less: Staffing Surpluses								
- Lutsel K'e Dene School	$85,577							
- Paul William Kaeser	$287,446							
- Harry Camsell	$90,508							
- Joseph Burr Tyrrell	$128,540							
- Chief Sunrise	$44,650							
- Princess Alexandra	$106,693							
- Diamond Jenness Secondary School	$167,082							
- Deninu School	$166,627	($1,077,123)						
Commitments against surpluses								
- Council Office								
- Fort Resolution DEA plan								
- Lutsel K'e DEA plan							($73,450)	
- K'atlodeeche plan					$0			
- Hay River DEA plan (bus depreciation)				($236,120)				
- Fort Smith plan			($17,976)			($47,932)		
Uncommitted Fund Balance		$2,406,965	$34,889	$24,847	$2,322	$7,449	$9,075	
2021/22 contributions from SSDEC			$498,414	$506,880	$127,194	$106,418	$129,649	
Fund Balance percentage *			7.00%	4.90%	1.83%	7.00%	7.00%	

* Calculated as per SSDEC policy DFAA - Financial Surplus
maximum SSDEC fund balance as per policy DFAA - Financial Surplus **$2,142,224**

Salaries & Employee Benefits	$26,027,102
Purchase/Contract Services	$1,677,477
Materials, Supplies & Freight	$3,443,740
Total	$31,148,319



School Programs	$18,410,456
Inclusive Schooling	$5,135,856
Jordan's Principle	$2,507,756
Administration	$2,498,636
Indigenous Languages	$2,595,615
Total	$31,148,319



Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Consolidated Financial Statements

June 30, 2021

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Consolidated Financial Statements

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Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Annual Financial Report

June 30, 2021

Yellowknife Catholic Schools

MANAGEMENT'S DISCUSSION AND ANALYSIS

The following management's discussion and analysis (MD&A) of the consolidated financial position and results of operations of Yellowknife Public Denominational District Education Authority (Yellowknife Catholic Schools) for the year ended June 30, 2021 should be read in conjunction with Yellowknife Catholic Schools (YCS)' audited consolidated financial statements and related notes. The preparation of this report is the responsibility of management. It is the responsibility of the Board of Trustees to promote transparency and accountability.

As a learning community YCS looks forward and thinks about the many ways our world is changing, and ensures that our students are prepared to adapt to changes as they emerge. As such we are excited that our new strategic plan has three key priorities:

- Our learning community will inspire critical thinking through inquiry and innovation.
- Our learning community will promote empathy and a commitment to well-being.
- Our learning community will value relationship building as the foundation for students to thrive.

As a Catholic Education system, we will encourage our students to use these skills and characteristics to follow Jesus' example. We want them to think critically about faith and to make decisions based on their spirituality and the knowledge that faith promotes being a good person. We will use our faith-filled classrooms to explore how we want our students to live as people – letting their lights shine in the world.

Mission, Values and Beliefs

Yellowknife Catholic Schools is a family of learners: developing faith, celebrating culture, supporting diversity, teaching critical thinking and inspiring service to others.

Through Christ we value: truth, honesty, compassion, respect, forgiveness, service, love and living the faith.

We believe that we are a Catholic, Christ-centered community that strives to nurture the spiritual, intellectual, emotional, social and physical development of all learners.

Board of Trustees

There are seven trustees at Yellowknife Catholic Schools. Ms. Erin Currie is the Chair and Mr. Steven Voytilla is the Vice Chair. Other trustees are Revi Lau-a, Lori MacMillan Gallant, Candace Meadus, Tina Schauerte and Susan Waddell. There are two committees in place – Finance and Facilities. Trustee meetings are held each month and are open to the public.

Yellowknife Catholic Schools

Yellowknife Catholic Schools

Yellowknife Catholic Schools (YCS) is the only Catholic school board in the Northwest Territories. YCS was established in July 1951 and provides education for students from junior kindergarten to Grade 12.

YCS programs operate out of: École St. Patrick High School (ESPHS), Weledeh Catholic School (WCS), École St. Joseph School (ESJS), the Kimberlite Career and Technical Centre (KCTC), the Tallah Building, the Yellowknife Family Centre, Jim Murphy Maintenance Building and the Central Services Building. All of our facilities are in excellent condition.

The senior administration team during the 2020-2021 school year consisted of Simone Gessler– Superintendent; Pat Sullivan– Assistant Superintendent – Learning and Chris Cahoon – Assistant Superintendent – Business.

The principal at École St. Patrick High School is Todd Stewart. The principal at Weledeh Catholic School is Jenny Reid and the principal at École St. Joseph School is Don Reid.

Student and Teacher Population

The following is the student enrolment as of September 30, 2020 and the teachers that were employed as of September 30, 2020.

	Enrolment	Teachers	Pupil/Teacher Ratio
École St Patrick High School	489	33	15
Weledeh Catholic School	350	22	16
École St Joseph School	615	35	16
KCTC	0	4	0
TTC	0	1	0
	1,454	95	15

There were a total of 202 staff at YCS as of June 2021.

Yellowknife Catholic Schools

Financial Condition

The audited consolidated financial statements were prepared for the Government of the Northwest Territories (GNWT) Minister of Education, Culture and Employment (ECE), in accordance with Canadian public sector accounting standards.

Highlights of YCS Financial Position

Financial Assets

The financial assets of YCS consist of cash and accounts receivable. The cash balance was $10,622,607 on June 30, 2021 (prior year - $7,636,723) and indicates a good cash flow. The financial position at June 30, 2021 was $10,802,382 (prior year $8,401,609).

Liabilities

Liabilities consist of payroll liabilities, accounts payable and long term debt. The payroll liabilities consist of payroll liabilities to staff for July and August. The long term debt was reduced by $116,281 during the year and is for a debenture on the Tallah building. Rental revenue for the Tallah building will more than cover the net financial debt.

The Consolidated Statement of Financial Position has a subtotal called "Net Financial Assets". This line is an indicator of the ability to discharge all of the entity's debts with financial assets. This year the net surplus is $3,589,230 compared to the prior year with a net surplus of $3,046,233. It indicates that YCS has sufficient assets to pay off all debt at year end.

Non-financial Assets

Non-financial assets include land and buildings that YCS has no intention of selling and that would not be able to be quickly converted to cash. The non-financial assets decreased from $38,508,672 to $37,752,125 which mainly reflects the change in the value of the tangible capital assets owned by Yellowknife Catholic Schools.

The $1,063,712 decrease in tangible capital assets relates to depreciation of tangible capital assets for this fiscal year partially offset by renovation projects at Weledeh Catholic School.

Accumulated Surplus

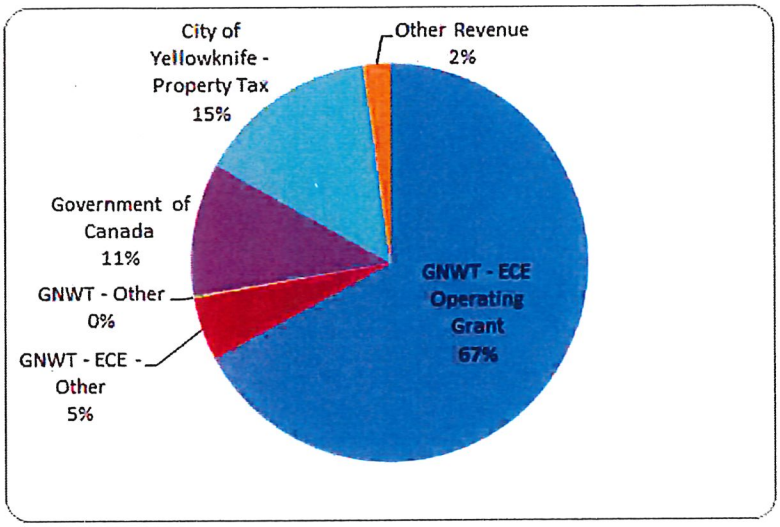
Accumulated surplus is equal to the sum of non-financial assets and net financial assets. Accumulated surplus represents the equity that YCS has generated in the last 69 years. The largest component of accumulated surplus is the Investment in Tangible Capital Assets. A further breakdown of accumulated surplus can be found on the Consolidated Statement of Accumulated Surplus.

See accompanying Financial Statements

Yellowknife Catholic Schools

Highlights of YCS Operations

Operating Revenue



Operating Revenue

The majority of the funding (67%) for YCS comes from the Government of the Northwest Territories (GNWT) Department of Education, Culture and Employment (ECE) as core funding. The core funding is derived from a funding formula developed by ECE. The most important factor in the funding formula is student enrollment. In total 72% of the revenue is from the Government of Northwest Territories.

During the year, Yellowknife Catholic Schools received funding from Jordan's Principle – Government of Canada - 11% of revenue. Jordan's Principle is funding to help support indigenous students so they can access the products, services and supports they need, when they need them.

YCS also generates revenue from property taxes – 15% of revenue. The City of Yellowknife collects property tax revenue on our behalf. Other GNWT funding includes contribution agreement funding for: French language programs, active after-school programs and health and wellness programs.

Board generated funds include donations, bus pass sales, after school program fees, investment revenue, and rental revenue.

YCS generates revenue from other school districts when a student from that district attends an YCS school and the other district receives GNWT core funding for that student.

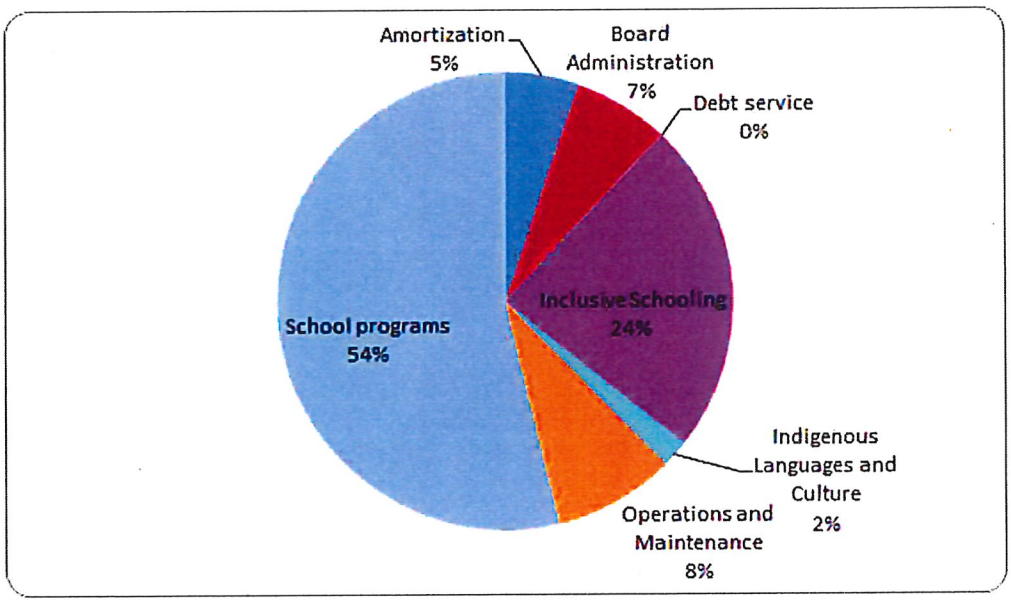
See accompanying Financial Statements

Yellowknife Catholic Schools

YCS is economically dependent upon the GNWT for the majority of its operating revenue. Significant changes to enrollment in Yellowknife or to the GNWT funding formula would have dramatic effects on the future operations of YCS.

Operating Expenditures
The Consolidated Statement of Operations and Schedule 1 provide two different ways to classify expenditures. In the Consolidated Statement of Operations, expenditures are classified by program. Schedule 1 of the consolidated financial statements provides an additional breakdown by object.

Expenditures – By Program



See accompanying Financial Statements

Expenditures – By Program

Program categories for YCS are:

- Indigenous Language Education (2%): Includes salary and benefits of Wiliideh Yati Language instructors, salary and benefits of the literacy coach, costs related to the creation of learning materials in the Wiliideh Yati language and the cost of running our indigenous language and culture camps.

- Board Administration (7%): Includes salary and benefits for central services administrative and technology staff, honoraria for trustees, audit and legal fees, travel costs, advertising and publishing costs.

- Debt service: Relates to interest on long-term debt for the repayment of debentures for the Tallah Building. Debenture repayments for the Tallah building are mostly funded through lease payments from Aurora College.

- Inclusive schooling (24%): Expenditures in this program relate to supporting students with diverse needs. This support can include enrichment opportunities as well as supporting students with learning challenges. Salary and benefits for program support teachers, literacy and early intervention teachers, the student services coordinator, counselors, classroom assistants, and advanced placement teachers are included in this category.

- Operations and maintenance (8%): Includes salary and benefits of maintenance staff, cost of electricity, fuel and water, expenditures on janitorial services, expenditures on repair and maintenance of our facilities (including minor capital projects).

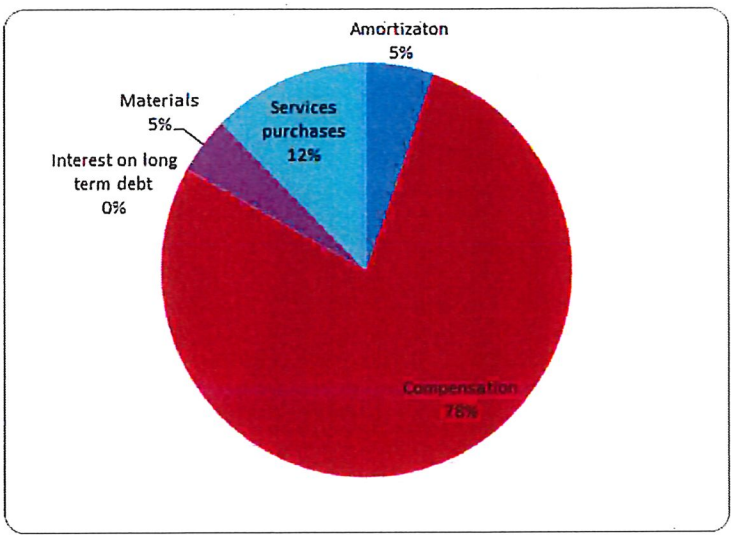
- School programs (54%): Salary and benefits for the majority of teachers are recorded in this program. Other large components of expenditure in this program are salary and benefits for school administrative assistants, curriculum coordinators, the cost for school textbooks and supplies and the cost of busing services.

- Amortization (5%): This expense relates to the rational and systematic manner to write off the value of the tangible capital asset over an appropriate number of accounting periods.

See accompanying Financial Statements

Yellowknife Catholic Schools

Expenditures by Object



Expenditures by Object

- Compensation (78%): Includes salary for teachers, coordinators, classroom assistants, maintenance staff, administration assistants, counsellors, technology staff, administrative staff and trustee honoraria. The majority of YCS staff is unionized and collective agreements with the unions specify pay and benefits for these staff. Compensation also includes employee benefits which consist of employer contributions to pension plans, extended health and dental plans, CPP, EI, WSCC premiums, life insurance, long term disability insurance, maternity leave, professional development, medical travel, vacation travel, removal benefits and other allowances.
- Services purchased/contracted (12%): Include busing, janitorial services, insurance services, security services and snow removal.
- Materials/freight (5%): Include expenses for material and freight of goods.
- Amortization (5%): This expense relates to the rational and systematic manner to write off the value of the tangible capital asset over an appropriate number of accounting periods.
- Debenture interest: Include interest expense paid during the year for the Tallah building debenture.

See accompanying Financial Statements

Yellowknife Catholic Schools

Operating Surplus

At the end of the year, there was an operating surplus of $3,791,601.

Summary of Accumulated Surplus

	Opening	Increase (Decrease)	Closing
Operating fund surplus	3,244,331	547,270	3,791,601
Investment in tangible capital assets	37,811,525	(947,431)	36,864,094
Decentralized budget accumulated surplus	499,053	186,607	685,660
	41,554,909	**(213,554)**	**41,341355**

The operating fund surplus increased by $547,270 during the year. This was mainly due to changes in the tangible capital assets and increased funding from the Government of the Northwest Territories.

Investment in tangible capital assets represents the amount of funds received and recognized as revenue that allow us to purchase our tangible capital assets less accumulated amortization. The decrease in this account this year is due to amortization of our tangible capital assets offset by the principal portion of the repayment of the debenture on the Tallah Building and offset by renovation projects at Weledeh Catholic School and acquisition of equipment.

The decentralized budget accumulated surplus consists of funds, which are committed to or designated to specific purposes. The majority of these funds are professional development obligations carried forward under the terms of employment contracts. Other significant amounts in the decentralized budget accumulated surplus are school-based funds. Decisions on expenditure of school based funds are made by individual schools under YCS' School-Based Decision Making procedure.

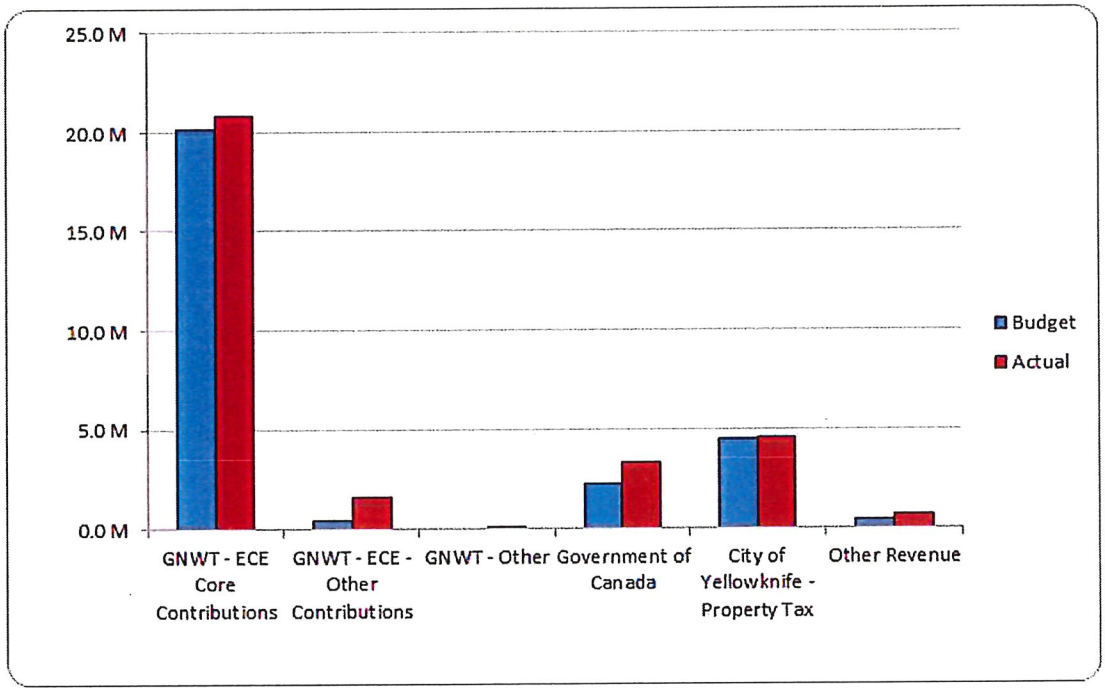
Yellowknife Catholic Schools

Budget Variance

Revenue

In the 2020-2021 fiscal year, an annual deficit of $1,615,000 was budgeted and the actual deficit was $125,226. The budgeted revenue for 2020-2021 was $27,847,006 and the actual revenue was $31,031,634. The increase in revenue is due to increased core and other contributions from the Government of Northwest Territories through Education, Culture and Employment and Jordan's Principle funding from the Government of Canada.

Revenue – Budget vs. Actual



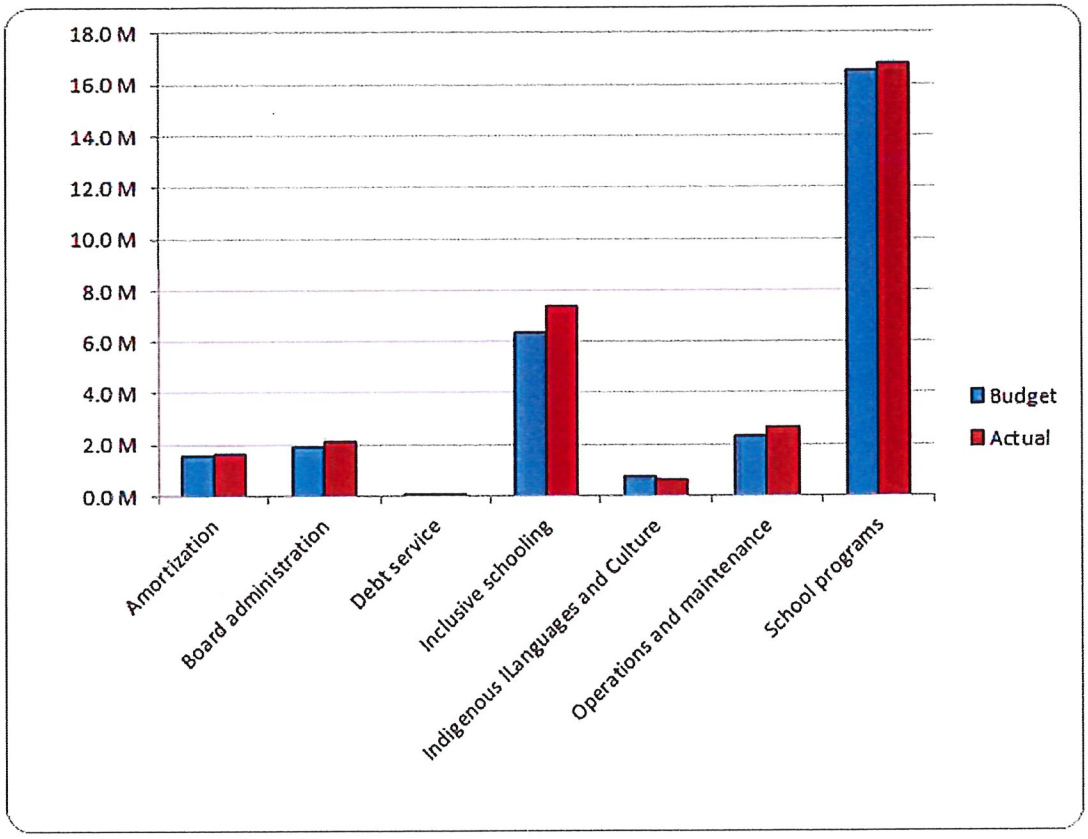
See accompanying Financial Statements

Yellowknife Catholic Schools

Expenditures

The budgeted expenditures for the 2020-2021 fiscal year were $29,462,006 and the actual expenditures were $31,245,188 resulting in a variance (over-expenditure) of $1,783,182. The variance is primarily attributed to additional resources in order to support Indigenous students under Jordan's Principle and expenditures to safely reopen schools during the pandemic.

Expenditures – Budget vs. Actual



See accompanying Financial Statements

Yellowknife Catholic Schools

Summary and Outlook

The 2021-2022 school year will be an exciting year at all three schools. We will continue to focus on 21st century learning skills. This year we continue the theme of Merciful Hearts, with the specific focus on Mercy that Serves.

In the budget for 2021-2022, the Trustees committed to supporting all the present programs and positions at Yellowknife Catholic Schools. The Trustees and administration will continue to work together to provide the best education while being fiscally responsible.

The Board of Trustees and senior staff will work on a strategic plan for the next five years.

YCS has a healthy operating fund surplus for the year and strong cash position that will allow us to continue to operate in a financially prudent manner in the future. YCS will continue to be challenged to provide quality education in a fiscally responsible manner. While we are faced with financial constraints, we will ensure that today's dollars are spent on today's students. This will ensure that all of our students are prepared for their exciting lives.

See accompanying Financial Statements

To the Minister of Education, Culture and Employment
Government of the Northwest Territories

Management's Responsibility for Financial Reporting with respect to the school year ended June 30, 2021

The Management Discussion and Analysis, Consolidated Financial Statements, Schedules and Notes herein submitted have been prepared by management. They provide full disclosure and accurately reflect the financial and non-financial condition of Yellowknife Catholic Schools ("YCS") in all material respects and in accordance with Canadian Public Sector Accounting Standards ("CPSAS") as well as the Financial Administration Manual ("FAM") and the Financial Administration Manual for Education Authorities ("FAMEA") of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of Yellowknife Catholic Schools have been conducted within the statutory powers of the Education Authority. The operations and administration of the Education Authority as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the *Education Act*, *Financial Administration Act*, CPSAS, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Education Authority Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture, and Employment ("ECE") of the Government of the Northwest Territories.

Approved and confirmed on behalf of the Yellowknife Catholic Schools.

Superintendent

Assistant Superintendent - Business

September 17, 2021

Crowe MacKay LLP
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Independent Auditors' Report

To the Minister of Education, Culture and Employment
Government of the Northwest Territories

Report on the Audit of the Consolidated Financial Statements

Qualified Opinion
We have audited the consolidated financial statements of Yellowknife Catholic Schools, (the "Authority") which comprise of the consolidated statement of financial position as at June 30, 2021, and the consolidated statement of changes in net financial asset, operations, consolidated statement of accumulated surplus and consolidated cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matters described in the Basis for Qualified Opinion paragraphs, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Authority as at June 30, 2021, and its results of operations and its cash flows for the year ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion
School generated funds controlled by the Yellowknife Catholic Schools are not reported and presented in the accompanying financial statements. School generated funds represent fundraising activities for the benefit of student life enhancement. They are controlled through the Yellowknife Catholic Schools due to the nature of these activities which must be approved at the Yellowknife Catholic Schools' Administration level. This represents a departure of Canadian public accounting standards because school generated funds are determined to be under control of the Yellowknife Catholic Schools and as such are required to be included under the government reporting entity.

Also, we were unable to determine the amount of school generated funds; therefore, school generated funds revenues, expenses, and assets and surplus for the year ended June 30, 2021 are not recognized not audited in the accompanying financial statements.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Other Information
Management is responsible for the other information. The other information comprises the Management's Discussion and Analysis, but does not include the consolidated financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriate of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Authority to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any deficiencies in internal control that we identify during our audit.

Report on Other Legal or Regulatory Matters
In conjunction with the audit of the consolidated financial statements, we have audited transactions of the Authority coming to our notice for compliance with specified authorities. The specified authorities against which compliance was audited are the Government of the Northwest Territories - Department of Education, Culture and Employment.

In our opinion, the transactions of the Authority that came to our notice during the audit of the financial statements have complied, in all material respects, with the specified authorities referred to above.

Management is responsible for the Authority's compliance with the specified authorities named above and for such internal control as management determines necessary to enable the Authority to comply with the specified authorities.

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transactions coming to our notice during the audit of the financial statements are in compliance with the specified authorities referred to above,

The specified authorities include requirements that are subject to significant interpretation. Our interpretation may differ from other interpretations.

Crowe MacKay LLP

Yellowknife, Canada
September 17, 2021

Chartered Professional Accountants

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Consolidated Statement of Financial Position

As at June 30,	2021	2020
Financial Assets		
Cash and cash equivalents (Note 4)	$ 10,622,607	$ 7,636,723
Accounts receivable (Note 8)	27,705	554,089
Due from the Government of Canada (Note 13)	152,070	210,797
	10,802,382	8,401,609
Liabilities		
Accounts payable and accrued liabilities (Note 10)	283,894	192,811
Accrued payroll liabilities (Note 10)	3,417,327	3,024,310
Deferred revenue (Note 11)	2,213,574	826,912
Payroll benefits payable	18,518	16,452
Pensions (Note 15)	130,500	88,000
Long-term debt (Note 16)	404,460	520,741
Post-employment benefits and compensated absences (Note 17)	744,879	686,150
	7,213,152	5,355,376
Net Financial Assets	3,589,230	3,046,233
Non-Financial Assets		
Tangible capital assets (Note 19)	37,268,554	38,332,266
Prepaid expenses (Note 20)	483,571	176,410
	37,752,125	38,508,676
Accumulated Surplus	$ 41,341,355	$ 41,554,909
Represented by:		
Operating fund surplus	$ 3,791,601	$ 3,244,331
Investment in tangible capital assets	36,864,094	37,811,525
Decentralized budget accumulated surplus	685,660	499,053
	$ 41,341,355	$ 41,554,909

Contractual Obligations (Note 22), Contingencies (Note 23)

Approved on behalf of the Board

_____ **Trustee**

_____ **Trustee**

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Consolidated Statement of Operations

For the period ended June 30,	2021 Budget	2021 Actual	2020 Actual
Revenues			
Government of the Northwest Territories			
ECE - Regular Contributions	$ 20,163,605	$ 20,828,867	$ 19,624,178
ECE - Other contributions	432,150	1,592,999	450,760
Total ECE contributions (Note 31)	20,595,755	22,421,866	20,074,938
GNWT - Other contributions (Note 32)	-	51,075	100,442
Total GNWT contributions	20,595,755	22,472,941	20,175,380
Government of Canada - grants and contributions	2,291,251	3,363,723	1,607,452
City of Yellowknife - property tax requisitioned	4,494,000	4,537,098	4,472,210
Other Education Authorities			
Extra - jurisdictional tuition	75,000	34,678	130,650
Education authority generated funds			
Donations	-	69,800	44,420
Fees and Sales	151,000	212,189	150,282
Investments	60,000	70,354	133,678
Other	-	94,742	502,220
Rentals	180,000	176,109	174,319
Total generated funds	391,000	623,194	1,004,919
	27,847,006	31,031,634	27,390,611
Expenses			
School Programs (Schedule 1)	16,520,768	16,789,469	15,938,989
Inclusive Schooling (Schedule 2)	4,019,793	3,986,279	3,850,188
Board Administration (Schedule 1)	1,910,740	2,108,679	1,405,451
Operations and Maintenance (Schedule 1)	2,345,575	2,734,989	2,373,499
Indigenous Languages and Culture (Schedule 3)	750,879	596,172	662,075
Jordan's Principle (Schedule 1)	2,299,251	3,363,723	1,604,163
Amortization (Schedule 1)	1,600,000	1,662,158	1,659,313
Debenture Interest (Schedule 1)	15,000	3,719	10,884
	29,462,006	31,245,188	27,504,562
Operating deficit	(1,615,000)	(213,554)	(113,951)
Opening accumulated surplus	41,554,909	41,554,909	41,668,860
Closing accumulated surplus	$ 39,939,909	$ 41,341,355	$ 41,554,909

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Consolidated Statement of Changes in Net Assets

For the period ended June 30,	2021 Budget	2021 Actual	2020 Actual
Operating deficit	$ (1,615,000)	$ (213,554)	$ (113,951)
Acquisition of tangible capital assets	-	(598,446)	(241,363)
Amortization of tangible capital assets	1,600,000	1,662,158	1,659,313
Change in prepaid expenses and deposits	-	(307,161)	(113,131)
Increase (decrease) in net assets	**(15,000)**	**542,997**	1,190,868
Net assets, beginning of year	**3,046,233**	**3,046,233**	1,855,365
Net assets, end of year	**$ 3,031,233**	**$ 3,589,230**	$ 3,046,233

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Consolidated Statement of Cash Flows

For the year ended June 30,	2021 Actual	2020 Actual
Cash provided by (used in):		
Operating transactions		
Cash used in:		
Operating deficit	$ (213,554)	$ (113,951)
Items not affecting cash:		
Amortization	1,662,158	1,659,313
	1,448,604	1,545,362
Changes in non-cash working capital items		
Decrease in accounts receivable	526,384	415,793
Decrease (increase) in due from the Government of Canada	58,727	(83,290)
Increase in prepaid expenses	(307,161)	(113,131)
Increase (decrease) in accounts payable and accrued liabilities	91,083	(498,383)
Increase in accrued payroll liabilities	393,017	51,944
Increase in pensions	42,500	17,700
Increase (decrease) in post-employment benefits and compensated absences	58,729	(357,416)
Increase in deferred revenue	1,386,662	328,074
Increase (decrease) in payroll benefits payable	2,066	(2,185)
	2,252,007	(240,894)
Cash provided by (used in) operating transactions	**3,700,611**	1,304,468
Financing transaction		
Repayment of long-term debt	(116,281)	(108,516)
Capital transaction		
Acquisition of tangible capital assets	(598,446)	(241,363)
Increase in cash and cash equivalents	2,985,884	954,589
Cash and cash equivalents, beginning of year	7,636,723	6,682,134
Cash and cash equivalents, end of year	**$ 10,622,607**	$ 7,636,723

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Consolidated Statement of Accumulated Surplus

For the period ended June 30,	2021	2020
Operating Fund Surplus		
Operating fund surplus, beginning of year	$ 3,244,331	$ 2,266,829
Operating deficit	(213,554)	(113,951)
Transfer from investment in tangible capital assets	947,431	1,309,434
Transfer to decentralized budget accumulated surplus	(186,607)	(217,981)
Operating fund surplus, end of year	**$ 3,791,601**	$ 3,244,331
Transfer from investment in tangible capital assets consists of:		
Amortization	$ 1,662,158	$ 1,659,313
Capital acquisitions	(598,446)	(241,363)
Debenture principal repayment	(116,281)	(108,516)
	$ 947,431	$ 1,309,434
Investment in Tangible Capital Assets		
Investment in tangible capital assets, beginning of year	$ 37,811,525	$ 39,120,959
Amortization	(1,662,158)	(1,659,313)
Capital acquisitions	598,446	241,363
Debenture principal repayment	116,281	108,516
Investment in tangible capital assets, end of year	**$ 36,864,094**	$ 37,811,525
Decentralized Budget Accumulated Surplus		
Decentralized budget accumulated surplus, beginning of year	$ 499,053	$ 281,072
Transfer from (to) operating fund surplus	186,607	217,981
Decentralized budget accumulated surplus, end of year	**$ 685,660**	$ 499,053
Total Accumulated Surplus	**$ 41,341,355**	**$ 41,554,909**

1. Nature of Operations

Yellowknife Public Denominational District Education Authority, Yellowknife Catholic Schools ("YCS") was established in July 1951 and is presently the only Catholic school board in the Northwest Territories. A full range of instructional programs ranging from Junior Kindergarten through Grade 12 is offered by the YCS.

YCS is an independent legal and accounting entity with an elected Board of Trustees as stipulated in Section 82 of the *Education Act*. The Board of Trustees has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters.

Section 81 of the *Education Act* outlines the powers of a Board of Education which for the YCS includes all aspects of operation and management relating to Catholic education within the boundaries of the City of Yellowknife. The Board of Trustees is the lowest (and sole) level of government exercising oversight responsibility. The consolidated financial statements of the YCS are not included in the financial statements of the City of Yellowknife as the YCS trustees are a separate governing body that is not under the control of the City of Yellowknife. The City of Yellowknife, however, does collect and remit property taxes requisitioned by the Board.

2. Significant Accounting Policies

(a) Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity, which is composed of all organizations which are controlled by YCS. These organizations include the three schools, a maintenance shop and the Kimberlite Career and Technical Centre.

The consolidated financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expense items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under the basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

YCS uses fund accounting to separate transactions between its operating fund surplus, investment in tangible capital assets, and decentralized budget accumulated surplus.

Operating Fund Surplus

The operating fund surplus is the general operating fund of the YCS in which all transactions concerned with current operations are recorded. Substantially all territorial, local (primarily property tax), and other operating revenues are accounted for in the operating fund surplus. In accordance with accounting principles that are considered appropriate for organizations of this type, tangible capital assets acquired and debenture debt repayment that are financed with operating funds are treated as expenses in the operating fund surplus and then transferred to the Investment in tangible capital asset fund. The operating fund also accounts for expenses and contributions to or from other funds (transfers) which provide for day-to-day operations.

2. Significant Accounting Policies (continued)

(a) Basis of Accounting (continued)

Operating Fund Surplus (continued)

In summary, the operating fund surplus is used to account for all financial activities except those accounted for in the Investment in tangible capital assets fund and decentralized budget accumulated surplus.

Investment in Tangible Capital Assets

The investment in tangible capital assets fund is used to account for financial transactions related to the acquisition of tangible capital assets in excess of $50,000.

Properties are carried at cost at the date of acquisition and amortization is recorded in the accounts. The cost of additions and repayment of debentures or other long-term debt is charged to the investment in tangible capital assets fund. This results in a corresponding increase in the equity in tangible capital assets. Other additions are initially charged to the statement of operations.

Decentralized Budget Accumulated Surplus

The decentralized budget accumulated surplus fund represents specific amounts eligible for carry-over to subsequent years for each school.

(b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques.

(c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial value is adjusted for financing fees and transactions costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized cost include cash and cash equivalents, accounts receivable, and due from the Government of Canada.

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, long-term debt, payroll benefits payable and accrued payroll liabilities.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the

2. Significant Accounting Policies (continued)

(c) Financial Instruments (continued)

particular asset is recognized in operations.

(d) Non-Financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by YCS because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of YCS.

(e) Tangible Capital Assets

Tangible capital assets acquired for more than $50,000 are capitalized and amortized. Tangible capital assets are recorded at cost plus any betterments less accumulated amortization. The cost includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The buildings, portables and equipment will be amortized using the straight line method, based on their useful life. The buildings, portables and equipment have useful lives of 40, 25 and 10 years respectively. Any additions to the buildings and portables will be amortized over the remaining useful life of the assets.

Capital facilities planning and construction with certain exceptions are funded by the Government of the Northwest Territories and subject to their capital planning and approval process. Capital contributions received but not spent at year-end are recorded as deferred revenue.

The GNWT retains ownership of some tangible capital assets used by the Authority. These assets are used by the Authority and held on behalf of or in trust for, the GNWT are not recognized by the Authority in the financial statements.

The statement of operations reflects the amount that would otherwise be considered amortization expense for the fiscal year as rent expense with an offsetting corresponding amount as a grant in-kind revenue.

2. Significant Accounting Policies (continued)

(f) Revenue Recognition

Government Transfers

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the consolidated statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers or transfers of tangible capital assets are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are recognized as acquired or built.

GNWT - Regular Contributions

The regular contributions from the GNWT are determined by a funding formula, based on student enrolment, and are received in monthly installments. YCS retains surpluses and are responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the GNWT.

Local Tax Revenue

The *Education Act,* by virtue of Section 136(2), empowers a Board of Education to determine the amount, after taking into consideration territorial grants and other revenues, that is to be requisitioned from the municipality within the territory under the jurisdiction of the Board. This requisitioned amount is one portion of the property tax paid annually by property owners.

The City of Yellowknife is advised subsequent to the adoption of the budget of the amount of the requisition of the YCS and is responsible for the collection of taxes.

Section 136(4) of the *Education Act* requires the amount requisitioned to be paid to the YCS in equal quarterly installments on or before the first day of the months of June, September, December and March.

Other Contributions

YCS follows the deferral method of accounting for contributions from funding arrangements. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred.

2. Significant Accounting Policies (continued)

(f) Revenue Recognition (continued)

Other Revenues
Tuition fees revenue is recognized as educational services are provided. Revenue from rentals is earned as the facilities are used. Other revenues are recorded as the service is provided and receipt is reasonably assured.

Deferred Revenue
Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenues when the eligible expenses are incurred.

Investment Income
Investment income is recognized when received or receivable, if the amount can be reasonably estimated.

Special Purpose Funds
School activity funds which are fully controlled by YCS with respect to when and how the funds available can be disbursed are included. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefit. Examples may include planned student trips or funds specifically designated for the purchase of equipment or materials required to support an activity.

Student activity funds which are controlled by students or parties other than YCS are not included even if custody of the funds are held by YCS. Examples of excluded funds might be student clubs or associations for which YCS has no on going responsibility of liability for losses.

(g) Budget Data

The *Education Act* of the Northwest Territories requires that Education Authorities prepare an annual budget, as outlined in Section 128 and 129.

The priorities and funding allocations are determined by the Board of Trustees of each Education Authority and the budget is legally adopted by a motion of the Board in accordance with Section 135 (3) of the *Education Act*.

The budget is legally adopted by a motion of the Board which also establishes a tax levy to support the approved budget in accordance with Section 135(3) of the *Education Act*.

Board approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by Sections 117(2) k, l and m of the *Education Act*.

This annual budget includes estimates of revenues and expenses for the Operating fund surplus along with estimates of source and application for the Investment in tangible capital assets fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the YCS.

The budget may be amended within a given fiscal year in accordance with Board policy, regulations and approved budget procedures. The budget data presented in the consolidated financial statements reflects the Minister approved budget for the school year.

(h) Measurement Uncertainty

2. Significant Accounting Policies (continued)

(h) Measurement Uncertainty (continued)

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the amounts of revenues and expenses during the period. Actual results could differ from these estimates.

(i) Inventories Including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by YCS are treated as expenses during the year of acquisition and are not recorded on the consolidated statement of financial position.

(j) Payroll Liabilities

Payroll costs for teachers are accrued for July and August. Payroll costs for members of the Union of Northern Workers ("UNW") and employees who work for 10 and 11 months during the fiscal year are accrued as appropriate.

(k) Employee Future Benefits

i) Post-employment benefits

YCS provides post-employment benefits for certain employees pursuant to certain contracts and collective agreements. These include removal assistance, severance, long and short term disability, and sick leave.

Teachers and UNW employees leaving Yellowknife within one year of the date of resignation, after completing a minimum of two years experience with YCS, will receive removal assistance of $1,500 plus $400 for each year of consecutive service with YCS, excluding years on deferred salary leave. Teachers who leave the employment of YCS after twenty years of consecutive service will receive an additional payment of $2,000. This benefit is considered to vest and accumulate. YCS recognizes a liability and expense for this post-employment benefit in the period in which teachers and UNW employees render services to YCS.

YCS recognizes a liability and an expense for post-employment benefits and compensated absences that do not vest or accumulate when the event that obligates YCS occurs. This includes benefits to employees in the event of an accident or injury. The benefit would be accrued when the accident or injury occurs.

ii) Sick leave

Sick leave benefits accumulate but do not vest and are normally paid only upon an illness or injury-related absence. Such benefits are obligations and would be recognized. The actuarial company hired by the GNWT conducted a review and has estimated the sick leave obligation as at June 30, 2021.

2. Significant Accounting Policies (continued)

(k) Employee Future Benefits (continued)

iii) Pensions

Prior to May 1, 2013 all indeterminate full-time employees had the option to participate in a Defined Contribution (DC) pension plan. YCS contributions to this plan were recognized as an expense on a current year basis and represented YCS total pension obligations.

Effective May 1, 2013 the YCS added a Defined Benefit (DB) provision to the Pension Plan for the employees of Yellowknife Catholic Schools. The pension benefits under the DB provision are reported on an actuarial basis. This is done to determine the current value of future entitlements and uses various assumptions. When actual experience varies from assumptions, the resulting gains or losses are amortized on a straight line basis over the estimated average remaining service lives of the contributors.

(l) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed. Transfers include entitlements and grants and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

(m) Foreign Currency Translation

Foreign currency transactions are to be translated in Canadian dollars. Revenues and expenses denominated in a foreign currency are reported at a rate in the date of the transaction. Monetary items that have yet to be settled at the exchange rate are translated at the exchange rate in effect on the date of financial statements. Exchange gain or loss resulting from foreign exchange rate would be accounted for in the financial statements.

(n) Employee Benefit Plans

The YCS contributes 100% of the premiums related to life insurance, long-term disability insurance and extended health care benefits for eligible employees, in accordance with negotiated salary agreements and employment practices. In addition, the YCS contributes 100% of the premiums related to dental insurance in accordance with negotiated salary agreements and employment practices. Employee and employer contributions are made on behalf of all employees for statutory federal deductions related to Canada Pension Plan and Employment Insurance.

2. Significant Accounting Policies (continued)

(o) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organize or radioactive material or live organism that exceeds an environmental standard. A liability would be recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met: an environmental standard exits; contamination exceeds the environmental standard; YCS is directly responsible or accepts responsibility and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available as at June 30, 2021.

At each financial reporting date, Management reviews the carrying amounts of the liability. Any revisions required to the amount previously recognized are accounted for in the period revisions are made. Management at YCS has concluded that there is no contamination that exceeds environmental standards and as a result there are no liabilities for contaminated sites.

(p) Net Assets

YCS's financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of YCS is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprises a second indicator of financial position, accumulated surplus.

2. Significant Accounting Policies (continued)

(q) Segment Disclosure

The Schedule of Operating Fund - Detail of Expenses has been prepared in accordance with PS Handbook Section PS2700 - Segment Disclosures. The segments selected are to enable users to better understand the government reporting entity and the major revenue and expense activities of the Board. For each reported segment, revenues and expenses represent amounts directly attributable to each segment. Segments include:

School Programs: pertains to the provision of instructional services that fall under the basic public education mandate.

Inclusive Schooling: pertains to access to quality education for all students by effectively meeting their diverse needs.

Operations and Maintenance: pertains to the operations and maintenance of all YCS buildings and facilities.

Board Administration: pertains to the provision of board governance and central office administration.

Indigenous Languages and Culture: pertains to indigenous language resource development, support of language teachers and community engagement.

Transfers and others: pertains to amortization, debenture interest and gain or loss on sale (disposal) of tangible capital assets.

Jordan's Principle: pertains to the provision of products, services and supports related to health, social, and educational needs of the First Nations students at YCS.

3. Future Accounting Changes

Asset Retirement Obligations, Proposed Section PS 3280
This section will be effective for fiscal years beginning on or after July 1, 2022 and it intended to enhance comparability of financial statements among public sector entities by establishing uniform criteria for recognition and measurement of asset retirement obligations, including obligations that may not have previously been reported. This section would require public sector entities to review existing contract, legislation, regulations, and other resources to identify retirement activities associated with its controlled tangible capital assets.

Revenue, Section PS 3400
This section establishes standards on how to account for and report on revenues. Specifically, it differentiates between revenues arising from transactions that include performance obligations, referred to as "exchange transactions", and transactions that do not have performance obligations, referred to as "non-exchange transactions". This section applies to fiscal years beginning on or after July 1, 2022. Earlier adoption is permitted.

4. Cash and Cash Equivalents

	2021	2020
Cash and cash equivalents	$ 10,622,607	$ 7,636,723

The cash is held in a bank account with the Canadian Imperial Bank of Commerce ("CIBC") and is invested with the GNWT's investment pool.

5. Special Purpose Funds

YCS does not have special purpose funds.

6. Restricted Assets

YCS does not have any restricted assets.

7. Portfolio Investments

YCS does not have any portfolio investments.

8. Accounts Receivable

	Accounts Receivable	AFDA	Net 2021	2020
Due from GNWT	$ 6,403	$ -	$ 6,403	$ 202,186
Due from other	20,982	-	20,982	351,583
Due from related parties	320	-	320	320
Total	$ 27,705	$ -	$ 27,705	$ 554,089

9. Inventories

YCS does not have any inventories.

10. Accounts Payable and Accrued Liabilities

	2021	2020
Damage deposits	$ 3,664	$ 4,459
Due to GNWT	-	99
Due to Workers' Safety and Compensation Commission	-	2,970
Trades payable	280,230	185,283
	$ 283,894	$ 192,811
Teachers - Northwest Territories Teachers' Association	$ 2,397,696	$ 2,166,986
Non-Teacher - Union of Northern Workers	1,019,631	857,324
	$ 3,417,327	$ 3,024,310

11. Deferred Revenue

	2021	2020
Government of Canada - First Nations and Inuit Health Branch - Jordan's Principle	$ 1,469,124	$ 785,303
GNWT - Student Success Initiative	64,376	41,609
GNWT - COVID-19 Support Funding	580,074	-
GNWT - Inclusive Schooling	100,000	-
	$ 2,213,574	$ 826,912

12. Contribution Repayable

YCS does not have any contribution repayable.

13. Due from and to the Government of Canada

	Accounts Receivable	AFDA	Net 2021	2020
Receivable				
GST Receivable	$ 152,070	$ -	$ 152,070	$ 210,797
	$ 152,070	**$ -**	**$ 152,070**	$ 210,797
Payable				
GST payable	$ -	$ -	$ -	$ 797
	$ -	**$ -**	**$ -**	$ 797

14. Capital Lease Obligations

YCS does not have any capital lease obligations.

15 Pensions

(a) Defined Contribution Plan

Since January 1, 1966 Yellowknife Catholic Schools indeterminate staff have had the option to participate in a voluntary Defined Contribution (DC) pension plan. Since January 1, 1988, that participation has been in the Pension Plan for the Employees of Yellowknife Catholic Schools (the Plan).

All DC assets of the Plan are held by a Trustee in favour of individual employees. The only obligation to YCS is to match employee contributions. YCS fully funds its DC obligation under the Plan each month. YCS did not have any liability under the DC provision of the Plan as of June 30, 2021.

Effective May 1, 2013 teaching and non-union staff could no longer contribute to the DC provision. Instead all indeterminate teaching and non-unionized staff joined a new Defined Benefit (DB) provision of the Plan. Effective July 1, 2013, all indeterminate unionized non-teaching staff also ceased to make contributions to the DC provision and joined the DB provision of the Plan. After July 1, 2013, there are no employees making contributions to the DC provision.

DC assets of the Plan will continue to be held in Trust for the individual employees unless they either elect to transfer their DC account to the DB provision or leave the employment of Yellowknife Catholic Schools.

No assets or liabilities related to the DC provision are recorded in the consolidated financial statements of Yellowknife Catholic Schools.

15.Pensions (continued)

(b) Defined Benefit Plan

Effective May 1, 2013 a Defined Benefit (DB) provision was added to the Pension Plan for the Employees of Yellowknife Catholic Schools.

Summary of Defined Benefit provision:

Each permanent full-time employee, belonging to an eligible class of employees, automatically becomes a Member of the plan as of the first day of employment with YCS.

Each permanent part-time employee, belonging to an eligible class of employees, automatically becomes a Member of the plan if the employee earns at least 37% of the equivalent full-time earnings for his or her particular position.

All Members and the Employer have agreed to share the cost of benefits accrued annually, plus the administrative expenses of the DB plan in the following ratio:

- Employer 52.38%
- Employee 47.62%

Members are required to make contributions at 8.80% of earnings below the Year's Maximum Pensionable Earnings (YMPE) and 11.60% of earnings above YMPE. The YMPE for the 2020 calendar year is $58,700 (2020 - $57,400).

The employer must contribute to the DB pension trust fund each year no less than its portion of the total current service cost as determined by the Actuary. In addition, YCS shall contribute to the Solvency Account such additional amounts as may be required, based on the advice of the Actuary, to amortize any going concern unfunded liabilities and solvency deficiencies of the Plan.

Normal retirement date for an employee is when they terminate employment with YCS having reached the age of 65. An employee would be entitled to an unreduced early retirement date when the Members' age plus years of service at YCS total 90. A Member may elect to retire up to 10 years prior to their normal retirement date or their unreduced retirement date and take a reduced pension benefit.

The annual pension payable to Member who retires at the normal retirement date is equal to 1.30% of the Member's Best Average Pensionable Earnings up to the Average YMPE plus 2% of the Member's Best Average Pensionable Earnings in excess of the Average YMPE, multiplied by years of Pensionable Service. Pensionable Earnings and the YMPE are averaged over the best 10 years prior to termination, death or retirement.

The plan provides inflation protection during retirement at 75% of the increase in the Northwest Territories Consumer Price Index.

Benefits are vested immediately.

During fiscal 2020/2021 Yellowknife Catholic Schools contributed $1,649,899 ($1,585,283 in fiscal 2019/2020) in respect of DB accruals.

15.Pensions (continued)

(b) Defined Benefit Plan (continued)

The date of the most recent actuarial valuation of the Plan is June 30, 2020, and extrapolated to June 30, 2021. The Accrued Benefit Obligation was calculated using the projected unit credit method, pro-rated on service.

The DB Pension Trust fund assets are recorded at fair market value.

(c) Supplementary Defined Benefit Pension Plan

The supplementary plan applies to the Superintendent and the Assistant Superintendents. The supplementary plan provides a pension benefit for pensionable earnings in excess of the defined benefit limit set out in the *Income Tax Act*. This plan is a non-contributory plan and is not funded until the employee terminates their employment from Yellowknife Catholic Schools. The employer is responsible to provide a pension at retirement equivalent to what the employee would have earned under the Defined Benefit provision of the Pension Plan for the Employees of Yellowknife Catholic schools if there were no *Income Tax Act* maximum pension limits in place. The accrued benefit obligation was calculated using the projected unit credit method, pro-rated on service.

Information about the Defined Benefit Plan and Supplementary Defined Benefit Pension Plan as at June 30, 2021 is as follows:

(d) Plan assets

	Pension Plan	Supplementary Plan	2021
Fair value, beginning of year	$ 24,672,100	$ -	$ 24,672,100
Expected return on plan assets	1,225,000	-	1,225,000
Employer contributions	2,120,600	-	2,120,600
Employee contributions	1,474,600	-	1,474,600
Benefit payments and expenses	(1,360,200)	-	(1,360,200)
Experience gain	1,292,900	-	1,292,900
Fair value, end of year	**$ 29,425,000**	**$ -**	**$ 29,425,000**

(e) Accrued benefit obligations

	Pension Plan	Supplementary Plan	2021
Balance, beginning of year	$ 22,699,100	$ 109,100	$ 22,808,200
Current service cost	2,949,700	40,200	2,989,900
Interest cost on accrued benefit obligation	1,186,000	1,300	1,187,300
Benefit payments and expenses	136,200	-	136,200
Balance, end of year	**$ 26,971,000**	**$ 150,600**	**$ 27,121,600**

15.Pensions (continued)

(f) Funded status

	Pension Plan	Supplementary Plan	2021
Plan surplus / (deficit)	$ 3,305,000	$ (155,200)	$ 3,149,800
Unrecognized (gains) losses	131,800	24,700	156,500
Accrued benefit asset (liability) before limit on assets	3,436,800	(130,500)	3,306,300
Impact of limit on assets	(3,436,800)	-	(3,436,800)
Accrued benefit asset (liability) after limit on assets	**$ -**	**$ (130,500)**	**$ (130,500)**

(g) Determination of pension cost

	Pension Plan	Supplementary Plan	2021
Current service cost	$ 1,475,100	$ 40,200	$ 1,515,300
Interest on accrued benefit obligation	(39,000)	1,300	(37,700)
Amortization of losses / (gains)	67,600	1,000	68,600
Change in valuation allowance	616,900	-	616,900
Pension expense	**$ 2,120,600**	**$ 42,500**	**$ 2,163,100**

Information about the Defined Benefit Plan and Supplementary Defined Benefit Pension Plan as at June 30, 2020 is as follows:

(h) Plan assets

	Pension Plan	Supplementary Plan	2020
Fair value, beginning of year	$ 22,730,000	$ -	$ 22,730,000
Expected return on plan assets	1,118,800	-	1,118,800
Employer contributions	1,927,500	-	1,927,500
Employee contributions	1,437,600	-	1,437,600
Benefit payments and expenses	(1,716,100)	-	(1,716,100)
Experience (loss) gain	(825,700)	-	(825,700)
Fair value, end of year	$ 24,672,100	$ -	$ 24,672,100

15.Pensions (continued)

(i) Accrued benefit obligations

	Pension Plan	Supplementary Plan	2020
Balance, beginning of year	$ 20,776,700	$ 70,300	$ 20,847,000
Current service cost	2,819,600	15,700	2,835,300
Interest cost on accrued benefit obligation	1,080,100	2,000	1,082,100
Benefit payments and expenses	(1,716,100)	-	(1,716,100)
(Gains) / losses on accrued benefit obligation	(261,200)	21,100	(240,100)
Balance, end of year	$ 22,699,100	$ 109,100	$ 22,808,200

(j) Funded status

	Pension Plan	Supplementary Plan	2020
Plan surplus (deficit)	$ 1,973,000	$ (109,100)	$ 1,863,900
Unrecognized (gains) losses	846,900	21,100	868,000
Accrued benefit asset (liability) before limit on assets	2,819,900	(88,000)	2,731,900
Impact on limit of assets	(2,819,900)	-	(2,819,900)
Accrued benefit asset (liability)	$ -	$ (88,000)	$ (88,000)

(k) Determination of pension cost

	Pension Plan	Supplementary Plan	2020
Current service cost	$ 1,382,000	$ 15,700	$ 1,397,700
Interest on accrued benefit obligation	(38,700)	2,000	(36,700)
Amortization of losses/ (gains)	26,100	-	26,100
Change in valuation allowance	558,100	-	558,100
Pension expense	$ 1,927,500	$ 17,700	$ 1,945,200

15.Pensions (continued)

(l) Actuarial assumptions

	2021	2020
Discount rate - pension plan	**4.75%**	4.75%
Discount rate - supplementary plan	**0.85%**	2.30%
Expected return on plan assets - pension plan	**4.75%**	4.75%
Expected return on plan assets - supplementary plan	**n/a**	n/a
Salary increase - pension plan	**2.00%**	2.00%
Salary increase - supplementary plan	**2.00%**	2.00%
Mortality table	**100% of the CPM 2014 table ***	100% of the CPM 2014 table *
Expected average remaining services lifetime (EARSL) - pension plan	**13.6 Years**	13.6 Years
Expected average remaining services lifetime (EARSL) - supplementary plan	**14.6 Years**	20.2 Years

* 2021 - 100% of the 2014 Canadian Pensioners' Public Sector Mortality Table with projection scale CPM-B;
2020 - 100% of the 2014 Canadian Pensioners' Public Sector Mortality Table with projection scale CPM-B.

(m) Plan assets consist of:

	2021	2020
Fixed income securities	**60%**	60%
Equity securities	**40%**	40%

16.Long-Term Debt

	2021	2020
Government of the Northwest Territories debenture, repayable in monthly instalments of $10,000 including interest. Interest rate consistent with GNWT cost of borrowing at a current rate of 2.30%. If rates do not change, the final instalment will be due in 2025.	**$ 404,460**	$ 520,741

The debenture is repayable annually as follows:

2022	120,000
2023	120,000
2024	120,000
2025	44,460
	$ 404,460

The debentures are registered.

17. Post-Employment Benefits and Compensated Absences

In addition to pension benefits, the YCS provides severance, removal and compensated absence (sick, accident or injury, special) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to YCS employees based on the appropriate combinations that include inputs such as when the employee was hired, the rate of pay, and the number of years of continuous employment. Removal benefits are paid to YCS employees based on the number of years of continuous employment. The benefits under these two categories were actuarially valued using the projected unit credit methodology.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness, and death of an immediate family member. Non-accruing benefits include maternity. Benefits that accrue under compensated absence were actuarially valued using the expected utilization methodology.

Valuation results

The actuarial valuation was completed as at March 31, 2021. The liabilities are actuarially determined as the present value of the accrued benefits at March 31, 2021 and the results extrapolated to June 30, 2021. The values presented below are for all the benefits under the Compensated Absences and Termination Benefits for the consolidated Government.

Reconciliation of Accrued Benefit Obligation

	Severance and removal	Compensated absences	**2021**	2020
Accrued benefit obligation, beginning of year	$ 660,315	$ 365,523	$ 1,025,838	$ 1,233,626
Current service cost	50,497	27,039	77,536	72,557
Interest cost	18,085	10,141	28,226	38,924
Benefits paid	(94,601)	(8,993)	(103,594)	(503,285)
Actuarial gains/losses	(58,018)	(58,980)	(116,998)	184,016
Accrued benefit obligations, end of year	576,278	334,730	911,008	1,025,838
Unamortized net actuarial gain/loss	(136,972)	(29,157)	(166,129)	(339,688)
Accrued benefit liability	**$ 439,306**	**$ 305,573**	**$ 744,879**	$ 686,150

17. Post-Employment Benefits and Compensated Absences (continued)

Benefits Expense

	Severance and removal	Compensated absences	2021	2020
Current service cost	$ 50,497	$ 27,039	$ 77,536	$ 72,557
Interest cost	18,085	10,141	28,226	38,924
Amortization of net actuarial (gain)/loss	22,011	34,548	56,559	34,390
Benefit expense, end of year	**$ 90,593**	**$ 71,728**	**$ 162,321**	$ 145,871

The discount rate used to determine the accrued benefit obligation was an average of 3.30% (2020 - 2.70%). The expected payments during the next five fiscal years are:

	Severance and removal	Compensated absences	Total
2022	$ 64,657	$ 28,033	$ 92,690
2023	55,388	24,529	79,917
2024	49,554	22,540	72,094
2025	51,498	26,927	78,425
2026	58,650	35,696	94,346
Total	**$ 279,747**	**$ 137,725**	**$ 417,472**

18. Trust Assets Under Administration

YCS does not have any trust assets under administration.

19. Tangible Capital Assets

	Cost	Additions	Disposals	Amortization	Accumulated Amortization	Net Book Value, June 30, 2021	Net Book Value, June 30, 2020
Land and improvements	$ 1,838,825	$ -	$ -	$ -	$ -	$ 1,838,825	$ 1,838,825
Equipment	770,268	146,327	-	62,070	472,769	443,826	359,569
Buildings and Portables							
Career and Technical Centre	2,878,916	-	-	73,888	1,253,378	1,625,538	1,699,423
Central Services offices	1,048,460	-	-	41,700	743,768	304,692	346,392
Ecole St. Joseph School	37,393,984	-	-	788,566	15,778,294	21,615,690	22,404,256
Ecole St. Patrick High School	12,292,334	-	-	321,853	7,759,309	4,533,025	4,854,878
Tallah Building	621,027	-	-	15,757	136,378	484,649	500,406
Weledeh Catholic School	12,576,011	452,120	-	358,324	6,605,822	6,422,309	6,328,513
	66,810,732	452,120	-	1,600,088	32,276,949	34,985,903	36,133,868
	$ 69,419,825	$ 598,447	$ -	$ 1,662,158	$ 32,749,718	$ 37,268,554	$ 38,332,266

20. Prepaid Expenses and Deposits

	2021	2020
Insurance	$ 451,621	$ 148,180
Other	31,950	28,230
	$ 483,571	$ 176,410

21. GNWT Assets Provided At No Cost

The following assets were provided to the Authority by the GNWT at no cost.

	Cost	Accumulated Amortization	**Net Book Value 2021**	Net Book Value 2020
St. Joseph Portables 4Units	$ 1,622,045	$ 97,999	$ 1,524,046	$ 1,564,568

22. Contractual Obligations

YCS has entered into agreements for, or is contractually committed to, the following expenses payable subsequent to June 30, 2021.

YCS is committed to four janitorial contracts for various schools and buildings. All of the contracts expire in June 2021. YCS has a contract with First Canada ULC (o/a First Student Canada) for student transportation. The contract expired in June 2020 and was extended for a year until June 2021. YCS has various contracts for anti-virus software, courier services, elevator maintenance, employee assistance, primary rate interface (PRI) phone service, photocopiers, and postage machines.

The future minimum payments are as follows.

	Expiry Date	2022	2023	2024	2025+	Total
Anti-virus software	Aug 2021	$ 557	$ -	$ -	$ -	$ 557
Courier services	June 2023	7,031	7,031	-	-	14,062
Janitorial	June 2022	645,687	-	-	-	645,687
PRI Lines	June 2024	13,264	13,264	13,264	-	39,792
Photocopier	May 2022	4,133	-	-	-	4,133
Postage machine	June 2024	171	171	171	-	513
Student bussing	August 2026	358,733	370,421	382,109	393,797	1,505,060
		$ 1,029,576	**$ 390,887**	**$ 395,544**	**$ 393,797**	**$ 2,209,804**

Yellowknife Catholic Schools have collective agreements with the Northwest Territories Teachers' Association and the Public Service Alliance of Canada as represented by its agent the Union of Northern Workers. A one-year agreement with the Northwest Territories Teachers' Association was signed for the period from September 2020 to August 2021. The Authority is currently in negotiation with NWTTA on a new collective agreement. A three-year agreement with the Public Service Alliance of Canada as represented by its agent the Union of Northern Workers was signed for a period from July 2019 to June 2022.

23. Contingencies

The Authority does not have any contingencies.

24. Related Parties

YCS has the following transactions with government and other government controlled organizations:

Due to related parties:

	2021	2020
Government of the Northwest Territories		
Department of Finance	$ -	$ 99

Due from related parties:

	Accounts Receivable	AFDA	2021	2020
Government of the Northwest Territories				
Aurora College	$ 12,863	$ -	$ 12,863	$ 24,994
Department of Education, Culture and Employment	-	-	-	159,212
Department of Finance	6,288	-	6,288	38,736
NWT Health and Social Services - Yellowknife Region	-	-	-	4,330
Total due from related parties	**$ 19,151**	**$ -**	**$ 19,151**	**$ 227,272**

Revenues from related parties:

	2021	2020
Government of the Northwest Territories		
Department of Education, Culture and Employment	$ 20,828,867	$ 20,116,548
Department of Municipal and Community Affairs	28,900	63,650
Department of Health and Social Services	14,308	8,792
Department of Environment and Natural Resources	8,000	8,000
Beaufort Delta Education Authority	15,000	15,000
Aurora College - Tallah building	120,289	119,399
Dettah District Education Authority	$ 34,678	$ 130,650

24. Related Parties (continued)

Expenses from related parties:

	2021	2020
Government of the Northwest Territories		
Department of Education, Culture and Employment	$ -	$ 3,673
Department of Infrastructure	2,824	4,563
Department of Finance - debenture	120,000	120,000
Department of Finance	-	875
Department of MACA	17,000	-
NWT Health and Social Services	4,615	545
YK Education District No. 1	1,430	615
South Slave Divisional Education	65	1,353
Commission Scholaire Francophone	-	2,455
Dehcho Divisional Education Council	$ 600	$ 875

25. Budget Data

The *Education Act* of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Education Body which includes the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the *Education Act*.

The annual budget includes estimates of revenues and expenses for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of YCS.

The budget figures presented are those approved by the Trustees of YCS on June 17, 2020 and have not been audited.

26. Economic Dependence

YCS receives its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that YCS operations would be significantly affected.

27. Risk Management

YCS is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risks from the YCS's financial instruments is provided by type of risk below.

27.Risk Management (continued)

(a) Credit risk

Credit risk is the risk of financial loss to the YCS if a debtor fails to make payments of interest and principal when due. The YCS is exposed to this risk relating to its cash and cash equivalents, due from the Government of Canada, and accounts receivable. The YCS holds its cash in accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the YCS's cash in accounts are insured up to $300,000.

Credit risk related to accounts receivable is mitigated by controls over arrears accounts for ultimate collection and policies in place for debt collection. YCS's maximum exposure to credit risk at June 30, 2021 is as follows:

	2021
Cash and cash equivalents	$ 10,622,607
Due from the Government of Canada	152,070
Accounts receivable	27,705
Maximum credit risk exposure	**$ 10,802,382**

At June 30, 2021, the following accounts receivable were past due but not impaired.

	30 days	60 days	90 days
$	23,011	$ -	$ 4,068

At June 30, 2021, YCS does not have any impaired accounts receivable.

YCS does have concentration of credit risk in its accounts receivable. Concentration of credit risk is the risk that a customer has more than ten percent of the total accounts receivable balance and thus there is a higher risk to YCS in the event of a default. At June 30, 2021, receivables from one (2020 - two) customer(s) comprised 46% (2020 - 76%) of the total outstanding receivable. YCS reduces this risk by monitoring overdue balances.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and method used to measure the risk.

(b) Interest rate risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in interest rates. YCS has exposure to interest rate risk on its long-term debt of $404,460 (2020 - $520,741) may be adversely affected by a change in the interest rates.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and method used to measure the risk.

27. Risk Management (continued)

(c) Liquidity risk

Liquidity risk is the risk that the YCS will not be able to meet all cash outflow obligations as they come due. The YCS mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise.

The table below shows when various financial assets and liabilities mature.

Financial assets	Up to 6 months	6 months to 1 year	1 to 5 years	Over 5 years
Cash and cash equivalents	$ 10,622,607	$ -	$ -	$ -
Due from the government of Canada	152,070	-	-	-
Accounts receivable	27,705	-	-	-
Total assets	**$ 10,802,382**	**$ -**	**$ -**	**$ -**
Total assets - prior year	$ 8,401,609	$ -	$ -	$ -

Financial liabilities	Up to 6 months	6 months to 1 year	1 to 5 years	Over 5 years
Accounts payable and accrued liabilities	$ 283,894	$ -	$ -	$ -
Due to the Government of Canada	-	-	-	-
Long-term debt	58,010	61,990	284,460	-
Accrued payroll liabilities	3,024,310	-	-	-
Total liabilities	**$ 3,366,214**	**$ 61,990**	**$ 284,460**	**$ -**
Total liabilities - prior year	$ 3,291,580	$ 58,012	$ 354,041	$ 50,677
Net total	**$ 7,436,168**	**$ (61,990)**	**$ (284,460)**	**$ -**
Net total - prior year	$ 5,110,029	$ (58,012)	$ (354,041)	$ (50,677)

There have been no significant changes from the previous year in the exposure to risks or policies, procedures, and methods used to measure the risks.

28. Expenses By Object

	2021 Budget	**2021 Actual**	2020 Actual
Amortization	$ 1,600,000	$ 1,662,158	$ 1,659,313
Compensation	23,705,769	24,223,314	21,728,429
Interest on long-term debt	15,000	3,719	10,884
Materials/Freight	785,942	1,401,630	868,748
Services Purchased/Contracted	3,355,295	3,954,367	3,237,188
	$ 29,462,006	**$ 31,245,188**	**$ 27,504,562**

29. Subsequent Events

On July 15, 2021, YCS signed a Memorandum of Understanding with GNWT for a federal funding of $1.237M to be received in the upcoming fiscal year. This funding is to be used for installation of pellet boilers in the schools.

30. Comparative Figures

The consolidated financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

31. ECE Contributions

	2021	2020
Original contribution	$ 20,459,801	$ 19,190,309
Student Success Initiative	80,233	61,391
Deferred Inclusive Schooling	(100,000)	-
Termination benefits	344,057	131,994
NWTTA Collective bargaining adjustment	362,164	-
Mentorship release time	28,808	27,976
Modular furniture and equipment	-	50,000
CYCC Phase 3 adjustment	(346,196)	-
UNW Collective bargaining impact	-	152,292
UNW Northern Allowance revised	-	10,216
Updated contribution	**$ 20,828,867**	$ 19,624,178
After school program subsidy	46,204	49,372
Diplôme d'Études en Langue Française (DELF)	40,000	40,000
Extra French funding	111,400	23,000
French language funding	280,500	280,500
COVID-19 support funding	1,074,672	-
Junior kindergarten COVID grant	24,500	-
Official language	5,723	7,500
Self regulation	10,000	4,945
Health and wellness	-	28,620
Regional Inclusive Schooling	-	16,823
TOTAL	**$ 22,421,866**	$ 20,074,938

32. GNWT - Other Contributions

	2021	2020
Department of MACA		
Active After School	$ 45,900	$ 46,650
Regional youth handgames	(17,000)	17,000
Department of Health and Social Services		
Drop the Pop	14,175	8,792
Department of Environment & Natural Resources		
Take a Kid Trapping	8,000	8,000
Department of Justice		
Darkspark	-	20,000
TOTAL	**$ 51,075**	$ 100,442

33. Contingent Assets

YCS does not have any contingent assets.

34. Contractual Rights

YCS has entered into a number of contracts that will become assets and revenues in the future when the terms of the contracts are met:

	2022	2023	2024	2025 and beyond	Total
Jordan's Principle	$ 2,990,196	$ -	$ -	$ -	$ 2,990,196
Tallah Building	107,426	-	-	-	107,426
Core Funding	20,281,489	-	-	-	20,281,489
	$ 23,379,111	$ -	$ -	$ -	$ 23,379,111

YCS has entered a rental agreement with Aurora College for the rental of the Tallah Building. The lease agreement expires on June 30, 2022.

35. COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the Authority's environment and in the global markets due to the possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) have had a material impact on the Authority's operations.

To mitigate the risk of virus spreading in the community, the schools were required to close for a period of time during the year. This has led to temporary suspension in the delivery of some services outlined per the funding agreements, which resulted in a large portion of funding being deferred to the subsequent fiscal period. To address the challenges posted by the pandemic, the Authority has received $1.07 million additional funding from the Department of Education, Culture and Employment during the year, the purpose of which was to provide COVID-19 related cost offsets for the reopening of schools in the fiscal year. The unused portion will continue to be used in the subsequent fiscal periods to fund COVID-19 related expenses.

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Schedule 1
Operating Fund - Detail of Expenses

For the period ended June 30, 2021

	School Programs	Inclusive Schooling (Schedule 2)	Board Administration	Operations and Maintenance	Indigenous Languages and Culture (Schedule 3)	Transfer & Others	Jordan's Principle	Total 2021	Budget 2021	Total 2020
Salaries										
Teachers	$ 10,412,085	$ 1,289,762	$ -	$ -	$ 302,619	$ -	$ 644,696	$ 12,649,162	$ 11,587,213	$ 11,187,589
Instruction assistants	-	1,815,459	-	-	-	-	1,720,744	3,536,203	4,118,188	2,539,122
Non-instructional	951,112	-	1,489,522	308,340	95,900	-	-	2,844,874	3,346,147	2,724,153
Board honoraria	-	-	71,050	-	-	-	-	71,050	68,000	70,026
	11,363,197	**3,105,221**	**1,560,572**	**308,340**	**398,519**	**-**	**2,365,440**	**19,101,289**	**19,119,548**	**16,520,890**
Employee Benefits										
Employee benefits	3,061,741	736,245	294,820	89,187	85,877	-	681,322	**4,949,192**	**4,481,221**	**4,997,783**
Leave and termination benefits	172,833	-	-	-	-	-	-	**172,833**	**105,000**	**209,756**
	3,234,574	**736,245**	**294,820**	**89,187**	**85,877**	**-**	**681,322**	**5,122,025**	**4,586,221**	**5,207,539**
Services Purchased/Contracted										
Advertising/publishing	10,056	-	25,674	17,060	1,104	-	-	**53,894**	**64,400**	**33,353**
Communication	59,467	-	25,517	5,001	-	-	-	**89,985**	**34,100**	**77,924**
Contracted services	1,050,334	-	2,268	796,670	14,036	-	8,548	**1,871,856**	**1,175,500**	**1,176,711**
Maintenance & repairs	743	-	-	449,690	8,782	-	-	**459,215**	**350,200**	**416,590**
Other	29,472	-	34,699	12,982	-	-	-	**77,153**	**106,000**	**96,187**
Professional/technical	559	76,988	99,603	-	2,401	-	-	**179,551**	**266,595**	**207,542**
Rental/leases	32,428	-	285	-	-	-	-	**32,713**	**10,500**	**40,917**
Student transportation	386,510	1,021	-	-	-	-	-	**387,531**	**435,000**	**328,974**
Travel	760	-	6,649	-	-	-	-	**7,409**	**32,500**	**25,988**
Utilities: Electricity	-	-	-	387,379	-	-	-	**387,379**	**435,000**	**405,084**
Heating	-	-	-	307,534	-	-	-	**307,534**	**331,000**	**328,566**
Water/sewage	-	-	-	100,147	-	-	-	**100,147**	**114,500**	**99,352**
	1,570,329	**78,009**	**194,695**	**2,076,463**	**26,323**	**-**	**8,548**	**3,954,367**	**3,355,295**	**3,237,188**

Continued on next page

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Schedule 1 (continued)
Operating Fund - Detail of Expenses

For the period ended June 30, 2021

	School Programs	Inclusive Schooling (Schedule 2)	Board Administration	Operations and Maintenance	Indigenous Languages and Culture (Schedule 3)	Transfer & Others	Jordan's Principle	**Total 2021**	**Budget 2021**	Total 2020
Materials/Freight										
Materials	$ 617,225	$ 66,804	$ 58,592	$ 260,999	$ 85,453	$ -	$ 308,413	**$ 1,397,486**	**$ 785,942**	$ 864,961
Freight	4,144	-	-	-	-	-	-	**4,144**	**-**	3,787
	621,369	**66,804**	**58,592**	**260,999**	**85,453**	**-**	**308,413**	**1,401,630**	**785,942**	**868,748**
Amortization	-	-	-	-	-	1,662,158	-	**1,662,158**	**1,600,000**	1,659,313
Debenture Interest	-	-	-	-	-	3,719	-	**3,719**	**15,000**	10,884
	-	**-**	**-**	**-**	**-**	**1,665,877**	**-**	**1,665,877**	**1,615,000**	**1,670,197**
	$ 16,789,469	**$ 3,986,279**	**$ 2,108,679**	**$ 2,734,989**	**$ 596,172**	**$ 1,665,877**	**$ 3,363,723**	**$ 31,245,188**	**$ 29,462,006**	**$ 27,504,562**

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Schedule 2
Detail of Inclusive Schooling Expenses

For the period ended June 30, 2021

	Staff Development	General Inclusive Schooling	Assistive Technology	Magnet Facilities	Total
Salaries					
Teachers	$ 3,578	$ 1,173,843	$ -	$ 112,342	**$ 1,289,763**
Instruction assistants	-	1,815,459	-	-	**1,815,459**
	3,578	**2,989,302**	**-**	**112,342**	**3,105,222**
Employee Benefits	**-**	**683,002**	**-**	**53,243**	**736,245**
Services Purchased/Contracted					
Professional/technical	-	76,988	-	-	**76,988**
Student transportation	-	1,021	-	-	**1,021**
	-	**78,009**	**-**	**-**	**78,009**
Materials/Freight	**132**	**24,302**	**39,477**	**2,892**	**66,803**
	$ 3,710	**$ 3,774,615**	**$ 39,477**	**$ 168,477**	**$ 3,986,279**

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Schedule 3
Indigenous Languages and Culture Program Expenses

For the period ended June 30, 2021

	Student Instruction	Teacher/ Learning Resources	Professional Development	School and Community Programs	Total
Salaries					
Teachers	$ 301,415	$ 1,203	$ -	$ -	$ 302,618
Non-instructional	-	73,950	-	21,950	95,900
	301,415	75,153	-	21,950	398,518
Employee Benefits	85,877	-	-	-	85,877
Services Purchased/Contracted					
Advertising/publishing	-	1,104	-	-	1,104
Contracted services	-	-	14,036	-	14,036
Maintenance & repairs	-	-	8,782	-	8,782
Professional/technical	-	-	2,401	-	2,401
	-	1,104	25,219	-	26,323
Materials/Freight	-	3,353	51	82,050	85,454
	$ 387,292	$ 79,610	$ 25,270	$ 104,000	$ 596,172

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Schedule 4
French Language Programs

For the period ended June 30, 2021

	Contribution from GNWT	Commitment from YCS	Actual Expenses	(Over) under Expenses
Bilateral Agreement Funding				
Special Projects				
Consultant - Immersion/Core French	$ 60,000	$ 87,000	$ 160,815	$ (13,815)
Core French (salary and benefits)	100,000	182,000	317,500	(35,500)
French cultural activities	4,000	5,000	9,978	(978)
French resources	11,000	8,000	23,008	(4,008)
Teacher Retention and Recruitment	3,700	812	-	4,512
Expansion of French Immersion programming	107,700	71,800	172,680	6,820
Literacy (salary and benefits)	56,000	65,000	153,848	(32,848)
Professional development	4,000	8,000	8,022	3,978
Teachers assistant (salary and benefits)	45,500	30,000	84,461	(8,961)
Total	**$ 391,900**	**$ 457,612**	**$ 930,312**	**$ (80,800)**

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Schedule 5
Student Success Initiative Projects

For the period ended June 30, 2021

	Student Agency	Student Wellness	Leadership Development	Numeracy	Math Project	Compacting the Curriculum	Total
Revenues							
Government of Northwest Territories - Department of Education, Culture and Employment	$ 34,109	$ 47,500	$ 28,000	$ 3,500	$ 14,500	$ 17,000	$ 144,609
Expenses							
Salaries	-	5,520	14,332	4,839	300	8,734	33,725
Employee Benefits	-	-	124	-	-	101	225
Services Purchased/Contracted							
Contracted services	37,712	-	-	-	-	3,000	40,712
Professional/technical	-	-	4,700	-	-	-	4,700
Services Purchased/Contracted	37,712	-	4,700	-	-	3,000	45,412
Materials/Freight	631	-	241	-	-	-	872
	38,343	5,520	19,397	4,839	300	11,835	80,234
Net surplus (deficit)	$ (4,234)	$ 41,980	$ 8,603	$ (1,339)	$ 14,200	$ 5,165	$ 64,375
Deferred Revenue							$ (64,375)

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Schedule 6
Jordan's Principle

For the period ended June 30, 2021

	June 30, 2021 Budget	June 30, 2021 Actual	June 30, 2020 Actual	July 2020 to March 2021 Actual	April 2021 to June 2021 Actual
Revenues					
Government of Canada					
First Nation and Inuit Health Branch	$ 2,291,251	$ 4,047,544	$ 1,893,917	$ 3,050,812	$ 996,732
Carry Forward from Previous Year	-	785,303	498,838	785,303	1,886,707
Total Revenues	**2,291,251**	**4,832,847**	**2,392,755**	**3,836,115**	**2,883,439**
Expenses					
Administration	-	255,831	219,523	191,873	63,958
Personnel	2,299,251	3,046,762	1,341,070	1,717,338	1,329,423
Materials and Supplies	-	52,582	22,756	35,952	16,630
Other	-	8,548	24,103	4,245	4,304
Total Expenses	**2,299,251**	**3,363,723**	**1,607,452**	**1,949,408**	**1,414,315**
Net surplus (deficit)	**$ (8,000)**	**$ 1,469,124**	**$ 785,303**	**$ 1,886,707**	**$ 1,469,124**

Yellowknife Catholic Schools
(Yellowknife Public Denominational District Education Authority)

Schedule 7
Schedule of Utilities Expenses

For the school year ended June 30,	2021	2020	2019	Total Expense	Average Expense
Fuel Oil	$ 284,470	$ 295,676	$ 295,822	**$ 875,968**	$ 291,989
Electricity	387,379	405,084	427,676	**1,220,139**	406,713
Pellets	31,612	32,889	32,928	**97,429**	32,476
Water	77,292	69,046	65,687	**212,025**	70,675
Garbage	32,855	30,306	33,639	**96,800**	32,267
	$ 813,608	**$ 833,001**	**$ 855,752**	**$ 2,502,361**	$ 834,120

Yellowknife District No.1 Education Authority

(Yellowknife Education District No. 1)

Consolidated Financial Statements

June 30, 2021

Yellowknife District No. 1 Education Authority

(the "Authority")

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YELLOWKNIFE EDUCATION DISTRICT NO. 1
OF THE NORTHWEST TERRITORIES
ADMINISTRATION SCOLAIRE DE DISTRICT NO 1 DE YELLOWKNIFE
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yk1.nt.ca yk1@yk1.nt.ca

Management Discussion and Analysis

June 30, 2021

Introduction

Yellowknife Education District No. 1 (YK1) Administration:

Ed Lippert, Superintendent of Education/CEO
Shirley Zouboules, Assistant Superintendent
Tram Do, Director of Corporate Services

Current Board Members:
Tina Drew, Chairperson
Satish Garikaparthi, Vice Chairperson

Trustees:

Jay Butler
Terry Brookes
Al McDonald
Rajiv Rawat
John Stephenson

Active Standing Committees include:

- Policy Committee
- Public Relations Committee
- Finance Committee
- Audit Committee

YK1 Strategic Directions

Taking direction from its mission statement, the Yellowknife Education District No. 1 Board of Trustees has set the following Strategic Directions for 2021:

Wellness: Cultivate a culture of holistic wellness

- Recognize the importance of relationships in learning
- Foster and promote personal wellness
- Create healthy, safe and caring learning environments

Learning: Ensure inclusive, equitable and authentic learning experiences

- Engage learners through meaningful and innovative teaching and learning practices
- Strive for excellence
- Celebrate diversity of all learners

Indigenous Language and Education: Honour and celebrate Indigenous Language and Culture

- Create a welcoming environment for all learners
- Integrate an Indigenous approach to education
- Strengthen Indigenous Language instruction

Community: Foster critical understanding of local, national and global issues

- Inspire and pursue critical thinking through innovative and sustainable practices
- Embrace diversity and encourage empathy to promote global citizenship
- Model and encourage ethical leadership and engage in opportunities for service learning

Operating Environment

YK1 operates six schools in the city of Yellowknife. The following lists key programming in our schools:

Mildred Hall School (JK-8)

- Mildred Hall School (MHS) is an English school which also offers Core French and Wîlîîdeh language courses
- The school offers many extracurricular activities such as team sports, fine arts, guitar, fiddling and various band instruments; alternative sports such as mountain biking roller blading; alternative options such as jigging, lego and crochet clubs
- An "On the Land Mentorship" program was established where students are paired with Indigenous experts and Elders to learn important skills like snaring, tanning moose hide and setting nets
- MHS provides a breakfast and hot lunch program. The school also has a large garden where students grow vegetables that are used in the foods progra
- 'Peacemakers', a peer leadership group in the school, promotes education surrounding bullying and bullying prevention
- MHS is also home to the Birchbark Discovery Centre, a community-based, multi-aged alternative education program with room to expand in future years

N.J. Macpherson School (JK-5)

- N.J. Macpherson School (NJM) is a quiet JK-5 school with a strong numeracy and literacy focus, offering programming in English and Core French
- Special programs at NJM include Montessori, visual arts, music, drama, gymnastics and a strong recycling program.
- Several extracurricular sports and clubs are available during school hours
- After-school care is offered at the school through the YWCA and Montessori Society
- Indigenous Language and Culture is integrated into classroom sessions and students attend culture camps throughout the year
- NJM also has an active Parent Advisory Council (PAC)

École J.H. Sissons (JK-5)

- École J.H. Sissons (EJHS) offers French Immersion programming
- Special programs include choir, musical theatre, afterschool athletic program and a speed skating academy. Afterschool activities include judo, soccer, improvisation, painting, chess and choir
- EJHS celebrates diversity through various events during the year
- Students and staff participate in a seven-day annual French language and culture camp - 'Camp de neige' - at the Yellowknife Ski Club

École William McDonald Middle School (6-8)

- École William McDonald Middle School (EWMS) offers programming for Grades 6 to 8 in both English and French Immersion
- Other French options include: Intensive French - Grade 6, Post-Intensive French - Grade 7 and 8, and Core French - Grade 6 to 8
- EWMS offers exploratory programs such as industrial arts, home economics and outdoor education
- The school offers a sports academy program which includes hockey and futsal. A recently renovated fitness room has also allowed the school to expand its sports programming
- Special multi-day camps are available for Grade 8 students, including Camp Akaitcho and a canoe trip on Hidden Lake

Range Lake North School (JK-8)

- Intensive French is offered in Grade 6, Post-Intensive French is offered in Grades 7 and 8 and Core French is offered in Grades 6 to 8
- Indigenous Language and Culture is integrated into classroom sessions and students attend culture camps throughout the year
- Special programs at Range Lake North School (RLN) include music, band, fine arts, choir and drama
- RLN offers advanced technology and robotics programs in a Makerspace environment
- An athletic excellence program is offered encompassing many extracurricular sports such as snowboarding, hiking and nature walks
- RLN has an active and involved PAC which organizes their largest fundraiser, "Family Fun Night", in the spring. Proceeds support RLN student activities

École Sir John Franklin High School (9-12)

- École Sir John Franklin High School (ESJF) offers programming from Grades 9 to 12 in both English and French Immersion
- Core French and Post-Intensive French are offered from Grades 9 to 12
- ESJF has a dynamic fine arts program which includes music, band, choir, drama and visual arts
- The school offers an extensive trades curriculum and work experience program which includes industrial arts, automotive and esthetics
- ESJF offers Indigenous culture programming and camps including Wîlîîdeh language instruction
- The school has a successful sports academy and several extracurricular sports and clubs are offered
- ESJF has an at-risk student program which provides support and resources for students struggling in school, socially or at home
- The school offers many opportunities for students to travel abroad for volunteering, scuba club trips and a French Immersion trip
- Night classes are also available

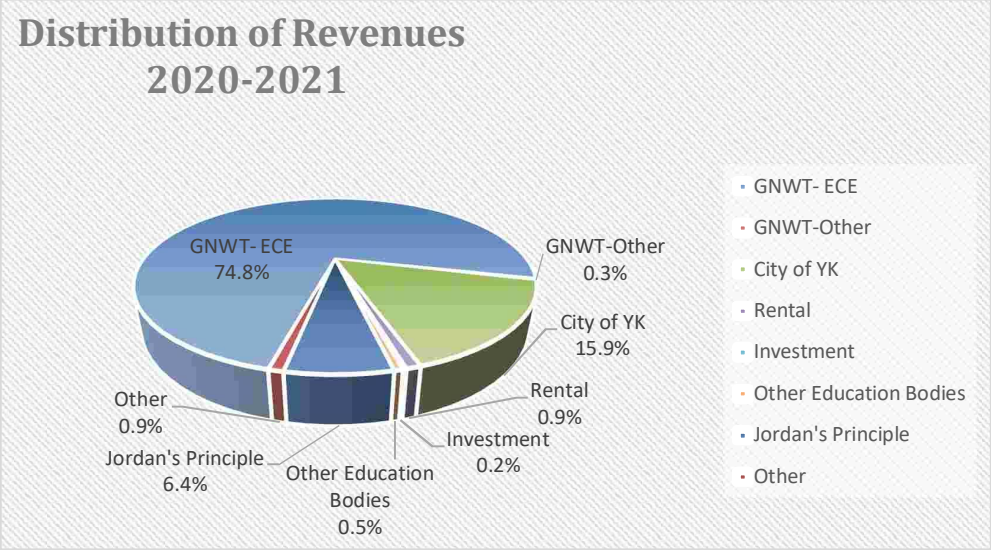
Route 51 Learning:

Route 51 Learning Institute is an alternate high school program, which offers:

- a flexible schedule designed to accommodate students
- credits for work experience
- smaller student-to-teacher ratio, and students can focus on one course at a time

Financial Condition

Revenues



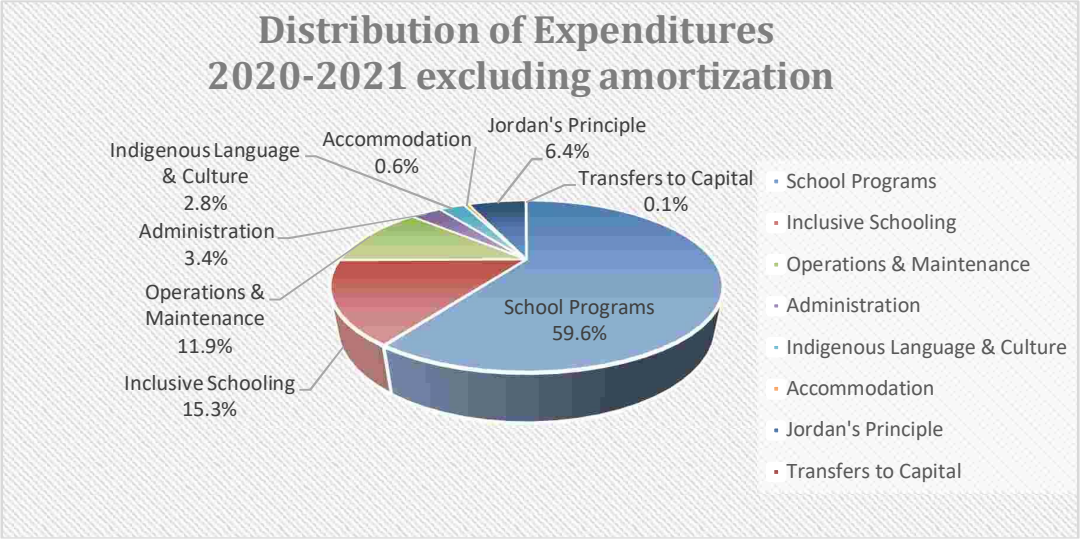
Revenues

GNWT- ECE	32,078,890
GNWT-Other	128,781
City of YK (Property Taxation)	6,831,265
Rental	386,761
Investment	89,346
Other Education Bodies	227,633
Jordan's Principle	2,748,721
Other	392,062
Total Revenues	**42,883,459**

Funding from the Department of Education, Culture and Employment (ECE) makes up 74.8% of YK1's revenues. Property taxation revenue is 15.9%, Jordan's Principle is 6.4% and the remainder is generated from investment income, Nordic Arms

apartment rentals, superintendent services, Other Revenue, which includes School Generated Funds, various contributions for Schools, and parking lot rentals.

Expenses



Expenses (excluding amortization)

School Programs	25,497,006
Inclusive Schooling	6,544,866
Operations & Maintenance	5,078,456
Administration	1,455,224
Indigenous Language & Culture	1,212,545
Accommodation(Nordic Arms)	236,651
Jordan's Principle	2,748,721
Transfers to Capital	42,500
Total Expenses	**42,815,969**

Expenditure allocations is based on the Department of Education, Culture and Employment's funding formula. 84.1% of expenditures consist of school programs (59.6%), Inclusive Schooling (15.3%), and Indigenous Language and Culture (2.8%) which directly related to schools. Jordan's Principle expenditures is also directly related to schools and is (6.4%) of the total expenditure allocation and is federally funded.

Unrestricted Surpluses

The accumulated operating surplus is the overall operations of the district, the decentralized surplus is school based expenditures, and capital surplus is for major capital expenditures, Pellet Boiler reserve is 25% of the project costs as per the condition of the Green House Gas Reduction Grant for the installation of new pellet boilers for Range Lake North School and Mildred Hall School to be completed by March 2022. The GHG grant received will pay for the remainder 75% of the project costs estimated to be $1,150,000.

Surplus	2020/2021	2019/2020	Change
Operating	554,052	385,842	+168,210
Capital	904,165	904,165	0
Pellet Boiler	364,375	350,000	+14,375
Decentralized(Schools)	376,801	348,497	+28,304
Total Accumulated Surplus	2,199,393	1,988,504	+210,889
Unfunded by ECE :			
Leave and Termination Benefits	1,878,079	1,611,927	+266,152
	4,077,472	**3,600,431**	**+477,041**

The accumulated operating surplus increased by $168,210 and the decentralized surplus increased by $28,304, the Pellet Boiler Reserve increased by $14,375, the total change is an overall increase of $210,889. The overall unrestricted surplus is 5.2% ($2,199,393/$42,089,000) of total 2021/2022 budgeted expenditures excluding amortization. However, the Pellet Boiler reserve, and the decentralized surplus are internally restricted. For the Authority's purposes, the overall unrestricted surplus excludes those two surpluses, and is 3.5% ($1,458,217/$42,089,000) of the overall budgeted expenditures.

The accumulated unrestricted surplus has enabled YK1 to maintain quality programming for students and plan for the reduction of Green House Gas emissions with the pellet boiler project for Range lake North School and Mildred Hall School. The pellet boilers will be ready for the 2021 fall/winter heating season.

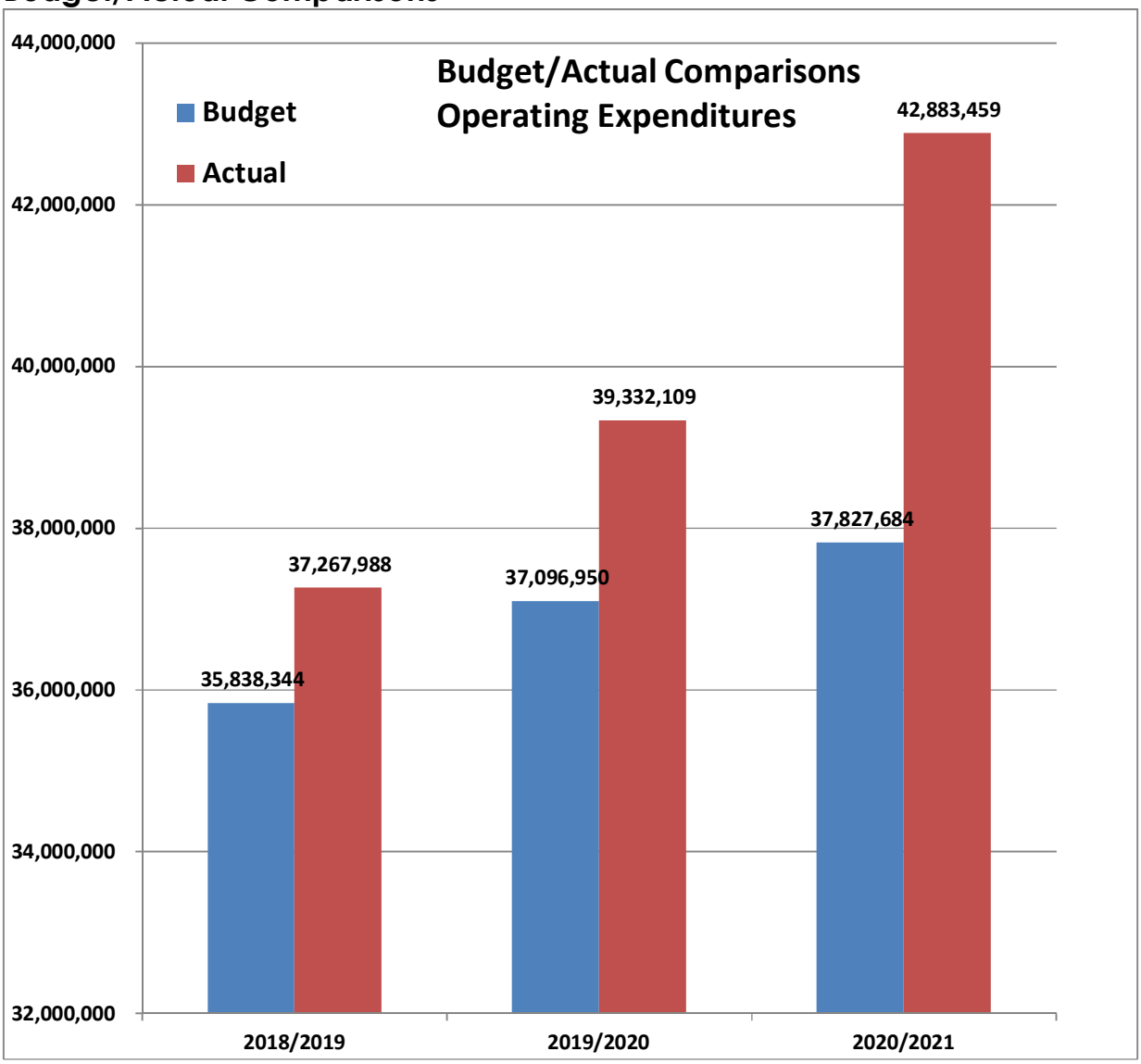
Restricted Reserves

The Department of Education, Culture and Employment has agreed to allow YK1 to maintain the unspent utility funding to be used for conversion of current lighting to LED lighting in the schools and minor capital expenditures. LED lights can save 30% or more on energy costs. ECE has agreed to allow YK1 to keep all utilities savings to be reinvested into minor capital projects or LED lighting upgrades. For the 2020/2021 school year, the Department of Infrastructure did not invoice YK1 for the cost of piped Pellet Boiler heat from Ecole Allain St. Cyr. This resulted in additional utility savings which added to the LED reserve $288,576. Ryfan Electric is replacing the LED lights for William McDonald School over the summer and DT Electric is replacing the LED lights for Sir John Franlkin High School. Payment for lighting materials to Ryfan and DT Electric is $357,599. Both projects expected to be completed by August 2021.

YK1 has completed the LED light conversion for all outdoor lights, emergency exit lights, and gymnasium lights at schools and buildings. YK1 is planning to continue with LED lights conversion for EWMS, MHS, NJM, RLN & SJF.

LED Restricted	2020/2021	2019/2020	Change
Beginning Balance	353,579	255,651	97,928
Utility Savings	+288,576	+97,928	+190,648
Utility Shortfall/ LED Projects	-357,599		-357,599
Total LED Reserve	**284,556**	**353,579**	**-69,023**

Budget/Actual Comparisons



YK1 revenues are higher than budget by $5,055,775 due to:

- ECE regular contributions revenues higher by $754,874 due to Funding for the UNW retroactive funding based for NWTTA staff wages 538,593, and carry-over funding from previous year for Indigenous Language and Culture Progra $93,522.
- ECE other contributions revenues higher by $969,232 due to COVID-19 funding used from ECE $819,732, and Dept. of Finance $57,500. Also, $250,000 in funding for JHS accommodations plan and WMS Parking/drop off.

- GNWT Other Contributions revenue is from Department of Municipal and Community Affairs (MACA) for Active After School $76,500, Department of Health and Social Services for Drop the Pop Campaign $25,228 in schools, and Department of Environment and Natural Resources for taking a kid trapping and other programs $27,053.
- Portfolio Investment income lower from previous years' due to interest rate decreases.
- Jordan's Principle Revenue from the Federal Government is a total of $3,481,395. Schools spent $2,748,722, the remainder of $732,672 is carried over to school year 2021/2022. This is mainly due to some unstaffed positions throughout the year.

Carry-over from 2020	$614,451
Approval in 2020/2021	2,866,943
Total Available	3,481,395
Expenditures 2020/2021	-2,748,722
Carry-over 2020/2021	$732,672

- Other income also consists of the following:

School Generated Revenue	$258,474
Green House Gas Reduction Grant	31,875
Environment Education Progra	7,200
Tides Canada Make Way	15,000
Yellowknife Community Foundation	3,745
United Way of YK	5,000
Diavik Diamond Mines	10,000
Royal Canadian Legion	2,000
Breakfast club of Canada	12,865
Food Banks Canada	14,221
Food First Foundation	31,250
Elite Commercial Flooring	1,500
Canadian Tire	5,000
Parking stall rental	23,715
Book Sales (ILC)	1,341
NWT Financial Services	750
Total	$423,936

YK1 expenses variance highlights are:

- School Programs has a negative variance of $675,054 due to unbudgeted salary increase of 2.5%. This is due to the fact that GNWT did not settle the contract with NWTTA until after the budget was approved.
- Inclusive Schooling costs are lower than budget due to lower professional development costs.

- Indigenous Language and Culture expenses lower than budget due to unstaffed positions and limited Elders in Schools expenditure due to COVID-19 restrictions.

- Operations and Maintenance costs are higher by $1,227,456 due to:
    - Insurance costs higher than budget by $899,295 due to increase in insurance premiums;
    - William McDonald School additional drop-off to accommodate JHS students during new school rebuild $187,453;
    - JHS accommodations expenses $72,573;
- Capital purchases for the year include a project costs for the installation of pellet boilers for Range Lake North and Mildred Hall School $42,500. This is the initial costs for professional services, total project costs is estimated at $1,500,000. Project is expected to be complete by June 2022.

Yellowknife Education District No.	Enrolment	Enrolment	Teachers/ Admin/ PST	Early Childhood Instructors	Pupil/Teacher ratio	
September 30, 2020	K-12	JK	K-12	JK	K-12	JK
School:	Sep-20	Sep-20				
Mildred Hall School	246.00	17.00	19.50	2.00	12.62	8.50
JH Sissons	254.00	37.00	19.00	4.00	13.37	9.25
William McDonald School	246.00	-	17.75	-	13.86	
NJ Macpherson School	340.00	44.00	22.00	4.00	15.45	11.00
Range Lake North School	259.00	26.00	20.25	3.00	12.79	8.67
Sir John Franklin High School	653.75	-	36.50	-	17.91	
Total District	**1,998.8**	**124.0**	**135.00**	**13.00**	**14.81**	**9.54**

Overall enrolment for September 2020 is 2122.75, a decrease of 19.75 full time equivalent (FTE) students from September 2019.

Summary and Outlook

In 2020/2021, YK1 faced a number of challenges and made important decisions related to the New School rebuild Project. YK1 is part of the Steering Committee for the project, which also has representation from the Department of Education, Culture, and Employment and the Department of Infrastructure. The students from the previous JH Sissons Schools are accommodated at William McDonald School, while the new school is being built. The project is expected to be on schedule with completion in August 2022.

Schools were faced with opening with COVID-19 health and safety restrictions. Funding was received to help with the purchase of materials and supplies for COVID-19 and additional Teachers and Custodians.

Working with The Department of Education and the Department of Infrastructure to install new pellet boilers at Mildred Hall School and Range Lake North School.

The completion of the replacement of William McDonald School roof.

New five year joint bussing contract with First Transit Canada and Yellowknife Catholic Schools, and Commission scolaire francophone Territoires du Nord-Ouest.

Alberta School Boards Insurance Exchange ASBIE has been dissolved as of June 1, 2020. YK1 and YCS purchased insurance from Lloyd Sadd Insurance Broker for the school year. Insurance premiums have increased more than 200% due to changing insurance markets and is not sustainable. Yellowknife Education District No.1 and Yellowknife Catholic Schools are working with the Department of Education, Culture and Employment to look explore viable options for insurance for the 2021/2022 school year.

Despite these challenges, the Board looks back proudly at their achievements and successes over the past year:

- All YK1 schools continued to offer food programs, which included breakfast, lunch and snacks for students who need that support.
- When schools shut down due to COVID-19 in May and after schools shut down, YK1 principals were giving out grocery gift cards to families of students that would normally partake in the breakfast and lunch programs provided by schools.
- The New School Project Coordinator position is in place to work with Department of Education, Department of Infrastructure, and Yellowknife Education District No.1. Laurel Kostuk started in the job in March 2021. She is currently working on coordinating the furniture order for the new school.
- The Board and Senior Administration developed new Strategic Priorities for roll-out in the 2021/2022 School Year.

Outlook for 2021-2022

- Yellowknife Education District No.1 welcomes a new Superintendent, Cindi Vaselenak for the start of the school year, we wish retiring Superintendent Ed Lippert all the best.
- Continuing to navigate the COVID-19 pandemic and adhering to public health recommendations issued by the Office of the Chief Public Health Officer. District Office and school staff must plan diligently so that staff and students can return to schools safely in the fall. Re-entry plans have already been submitted for approval. Important factors to consider include additional physical distancing guidelines, engineering recommendations, administrative recommendations, infection prevention and control and the provision of personal protective equipment. This could result in added pressures for staff and students, whose safety must always remain our top priority. YK1 will also incur more expenses to provide these safety measures, which could also prove challenging for our school district. Other considerations include protocols for staff and students who become ill, self-isolation requirements, reporting and assessing and supporting vulnerable families among many others.
- Accommodating EJHS students at EWMS, which has become a JK-7 school while YK1's new school is built (anticipated build 2020-2022).
- Planning and preparing for a Trustee election in the fall of 2021, which would be out of sync with the next municipal election for one year. The GNWT is changing the Education Act to align School Board elections with Municipal elections to save on costs for on enumeration, promotion and coordination costs. Next election with the City of Yellowknife is October 2022.
- GNWT, Yellowknife Education District No.1 and YCS to work on insurance options to reduce the cost of insurance premiums.
- Completion of the Pellet Boiler projects for Mildred Hall School and Range Lake North School.

Yellowknife District No. 1 Education Authority

(the "Authority")

Management Responsibility for Financial Reporting

To the Minister of Education, Culture and Employment
Government of the Northwest Territories

The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted are the responsibility of management. They provide full disclosure and accurately reflect the financial and non-financial condition of the authority in all material respects and in accordance with Canadian Public Sector Accounting Standards ("CPSAS") as well as the Financial Administration Manual ("FAM") and the Financial Administration Manual for Education Authorities ("FAMEA") of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of Yellowknife District No. 1 Education Authority have been conducted within the statutory powers of the Authority. The operations and administration of the Education Body as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Education Act, Financial Administration Act, CPSAS FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Authority's Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in material respects, in accordance with specified legislation and directives from the Department of Education, Culture and Employment of the Government of the Northwest Territories.

Cindi Vaselenak
Superintendent of Education / CEO
Yellowknife District No. 1 Education Authority

Tram Do
Director of Corporate Services
Yellowknife District No. 1 Education Authority

Independent Auditors' Report

To the Minister of Education, Culture and Employment
Government of the Northwest Territories

Report on the Audit of the Consolidated Financial Statements

Opinion
We have audited the accompanying consolidated financial statements of the Yellowknife District No. 1 Education Authority (the "Authority"), which comprise of the consolidated statement of financial position as at June 30, 2021, consolidated statements of operations, changes in net financial assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Yellowknife District No. 1 Education Authority as at June 30, 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information
Management is responsible for the other information. The other information comprises the Management Discussion and Analysis, but does not include the financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditors' Report (Continued)

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements
Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements
Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority’s internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent Auditors' Report (Continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Authority to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Compliance with Specified Authorities
In conjunction with the audit of the consolidated financial statements, we have audited transactions of the Authority coming to our notice for compliance with specified authorities. The specified authority against which compliance was audited is the Government of the Northwest Territories - Department of Education, Culture and Employment.

In our opinion, the transactions of the Authority that came to our notice during the audit of the consolidated financial statements have complied, in all material respects, with the specified authorities referred to above.

Management is responsible for the Authority's compliance with the specified authorities named above, and for such internal control as management determines is necessary to enable the entity to comply with the specified authorities.

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transactions coming to our notice during the audit of the consolidated financial statements are in compliance with the specified authorities referred to above.

Crowe MacKay LLP

Yellowknife, Northwest Territories
September 14, 2021

Chartered Professional Accountants

Yellowknife District No. 1 Education Authority

(the "Authority")

Consolidated Statement of Financial Position — Statement 1

As at June 30,	2021 $	2020 $
FINANCIAL ASSETS		
Cash (Note 4)	**10,790,437**	8,639,094
Portfolio Investments (Note 7)	**-**	2,126,244
Accounts Receivable (Note 8)	**529,253**	77,368
Due from Government of Canada (Note 13)	**130,680**	593,158
Deposit in Trust (Note 33)	**1,457,500**	-
	12,907,870	11,435,864
LIABILITIES		
Accounts Payable and Accrued Liabilities (Note 10)	**1,071,113**	1,327,410
Payroll Liabilities (Note 10)	**4,693,950**	4,574,092
Vacation Payable (Note 10)	**247,169**	284,711
Deferred Revenue (Note 11)	**2,268,421**	711,444
Post-employment benefits and compensated absences (Note 17)	**1,878,079**	1,611,927
Environmental Liabilities (Note 34)	**935,901**	935,901
	11,094,633	9,445,485
NET FINANCIAL ASSETS	**1,813,237**	1,990,379
NON-FINANCIAL ASSETS		
Tangible Capital Assets (Note 18)	**10,243,484**	11,145,713
Prepaid Expenses (Note 19)	**670,711**	351,704
	10,914,195	11,497,417
ACCUMULATED SURPLUS (Note 35)	**12,727,432**	13,487,796
Represented by:		
Operating Fund	**554,051**	385,842
Investment in Tangible Capital Assets	**10,243,484**	11,145,713
Decentralized Surplus	**376,801**	348,497
Pellet Boiler Reserve	**364,375**	350,000
Capital Fund Reserve	**904,165**	904,165
LED Reserve	**284,556**	353,579
	12,727,432	13,487,796

Contractual Obligations (Note 21), Contingencies (Note 22)

Approved on behalf of the board:

Trustee _____ Rajiv Rawat

Trustee _____ Terry Brookes

Yellowknife District No. 1 Education Authority

(the "Authority")

Consolidated Statement of Operations — Statement 2

For the year ended June 30,	2021 Budget $	**2021 Actual $**	2020 Actual $
REVENUES			
Government of the Northwest Territories			
Regular contributions	29,516,184	**30,271,058**	29,219,831
Other contributions	294,000	**1,263,232**	123,000
French Languange revenues	472,000	**544,600**	484,850
Total ECE (Note 30)	30,282,184	**32,078,890**	29,827,681
GNWT other contributions (Note 31)	-	**128,781**	109,305
Government of Canada - Jordan's Principle	-	**2,748,721**	1,723,483
Other education bodies	212,500	**227,633**	190,020
Property tax requisitioned	6,793,000	**6,831,265**	6,795,185
Education authority generated funds			
Rental income	380,000	**386,761**	383,440
Portfolio investment income	160,000	**89,346**	223,352
Other	-	**392,062**	703,600
	540,000	**868,169**	1,310,392
Total revenues	37,827,684	**42,883,459**	39,956,066
EXPENSES			
School programs	24,570,185	**25,245,239**	23,189,831
Inclusive schooling	6,630,000	**6,544,866**	6,550,115
Staff accommodations	216,500	**236,651**	947,014
Operations and maintenance	3,851,000	**5,078,456**	3,885,122
Administration	1,605,000	**1,455,224**	1,560,199
Indigenous language/cultural programs	1,254,999	**1,212,545**	1,104,372
Jordan's Principle	-	**2,748,721**	1,723,483
Amortization	915,000	**944,729**	944,729
School generated funds - expenses (Note 37)	-	**251,767**	623,957
Total operating expenses	39,042,684	**43,718,198**	40,528,822
Operating deficit before other items	(1,215,000)	**(834,739)**	(572,756)
Other items			
Grant in-kind - GNWT assets provided at no cost (Note 20)	-	**177,419**	99,712
Rent expense - GNWT assets provided at no cost (Note 20)	-	**(177,419)**	(99,712)
Federal capital contributions	-	**31,875**	-
Transfer to tangible capital assets	-	**42,500**	218,090
Operating deficit	(1,215,000)	**(760,364)**	(354,666)
Opening accumulated surplus	13,487,796	**13,487,796**	13,842,462
Closing accumulated surplus	12,272,796	**12,727,432**	13,487,796

Yellowknife District No. 1 Education Authority

(the "Authority")

Consolidated Statement of Changes in Net Financial Assets — Statement 3

For the ended June 30,	2021 Budget $	**2021 Actual $**	2020 Actual $
Operating deficit	**(1,215,000)**	**(760,364)**	(354,666)
Acquisition of tangible capital assets	**-**	**(42,500)**	(218,090)
Amortization of tangible capital assets	**915,000**	**944,729**	944,729
	(300,000)	**141,865**	371,973
Consumption of supplies inventories	**-**	**-**	58,766
Purchase of prepaid expenses	**-**	**(670,711)**	(351,704)
Use of prepaid expenses	**-**	**351,704**	124,333
	-	**(319,007)**	(168,605)
Increase (decrease) in net financial assets	**(300,000)**	**(177,142)**	203,368
Net financial asset at beginning of year	**1,990,379**	**1,990,379**	1,787,011
Net financial asset at end of year	**1,690,379**	**1,813,237**	1,990,379

Yellowknife District No. 1 Education Authority

(the "Authority")

Consolidated Statement of Cash Flows — Statement 4

For the year ended June 30,	2021 $	2020 $
OPERATING TRANSACTIONS		
Operating deficit	**(760,364)**	(354,666)
Item not affecting cash:		
Amortization	**944,729**	944,729
Changes in non-cash assets and liabilities		
Decrease (increase) in due from Government of Canada	**(37,868)**	198,845
Decrease (increase) in accounts receivable	**48,461**	(490,831)
Increase (decrease) in accounts payable	**(256,298)**	165,681
Increase (decrease) in payroll liabilities	**119,858**	(560,056)
Increase in environmental liabilities	**-**	824,963
Increase (decrease) in leave and termination benefits	**266,152**	(108,951)
Increase (decrease) in vacation payable	**(37,542)**	80,617
Increase in deferred revenue	**1,556,978**	261,430
Increase in prepaid expenses	**(319,007)**	(227,372)
Decrease in inventories	**-**	58,766
CASH PROVIDED BY OPERATING TRANSACTIONS	**1,525,099**	793,155
INVESTING TRANSACTION		
Disposition of portfolio investments	**2,126,244**	2,000,671
CASH PROVIDED BY INVESTING TRANSACTION	**2,126,244**	2,000,671
CAPITAL TRANSACTIONS		
Acquisition of tangible capital assets	**(42,500)**	(218,090)
Payment of deposit in trust for pellet boilers	**(1,457,500)**	-
CASH USED FOR CAPITAL TRANSACTIONS	**(1,500,000)**	(218,090)
INCREASE IN CASH	**2,151,343**	2,575,736
CASH AT BEGINNING OF YEAR	**8,639,094**	6,063,358
CASH AT END OF YEAR	**10,790,437**	8,639,094

Yellowknife District No. 1 Education Authority

(the "Authority")

Details of Expenses **Statement 5**

For the year ended June 30,	School Programs $	Inclusive Schooling $	Staff Accommodation $	Operations and Maintenance $	Administration $	Indigenous Languages $	Jordan's Principle $	Transfer and Other $	**Total 2021 $**	Budget 2021 **$**	Total 2020 $
SALARIES											
Honoraria	-	-	-	-	74,137	26,990	-	-	**101,127**	168,775	158,799
Instructional assistants	1,205,419	1,945,517	-	-	-	179,048	1,570,224	-	**4,900,208**	3,728,389	4,147,786
Non-instructional staff	2,286,176	-	15,533	536,211	901,159	-	249,884	-	**3,988,963**	3,829,250	3,691,251
Teachers	15,022,740	3,159,233	-	-	-	547,776	419,532	-	**19,149,281**	18,088,553	18,052,799
	18,514,335	5,104,750	15,533	536,211	975,296	753,814	2,239,640	-	**28,139,579**	**25,814,967**	26,050,635
EMPLOYEE BENEFITS											
Employee benefits/allowances	3,430,404	994,279	-	97,495	198,691	144,091	407,134	-	**5,272,094**	5,142,304	4,797,560
Leave and termination benefits	214,138	81,239	-	6,668	(57,292)	8,001	-	-	**252,754**	-	(95,553)
	3,644,542	1,075,518	-	104,163	141,399	152,092	407,134	-	**5,524,848**	**5,142,304**	4,702,007
SERVICES PURCHASED											
Advertising and printing	20,886	-	-	-	17,492	-	-	-	**38,378**	45,480	18,951
Communication	97,339	2,183	-	8,223	49,132	-	-	-	**156,877**	102,600	130,007
Contracted services	396,431	59,324	-	1,690,020	1,049	172,398	84,754	-	**2,403,976**	1,332,923	1,491,976
Maintenance and repairs	85,165	50,323	102,262	890,917	26,497	-	-	-	**1,155,164**	640,354	1,667,323
Other	136,922	-	-	260,027	192,705	-	-	-	**589,654**	306,500	278,699
Professional and technical	434,286	54,597	201	378	9,138	18,427	-	-	**517,027**	595,229	543,936
Rentals and leases	148,719	-	-	-	3,413	-	-	-	**152,132**	169,200	82,878
Student transportation	394,920	17,643	-	-	-	8,102	480	-	**421,145**	490,000	411,362
Travel	117,874	-	-	-	-	1,135	-	-	**119,009**	125,000	223,603
Utilities											
Heating	-	-	43,458	523,478	-	-	-	-	**566,936**	847,571	742,530
Electricity	-	-	39,446	854,150	-	-	-	-	**893,596**	987,000	956,408
Water/Sewage	-	-	32,818	173,403	-	-	-	-	**206,221**	185,000	220,380
	1,832,542	184,070	218,185	4,400,596	299,426	200,062	85,234	-	**7,220,115**	**5,826,857**	6,768,053
MATERIALS											
Awards and student events	3,283	-	-	-	8,347	-	-	-	**11,630**	76,000	11,715
Freight	5,046	-	-	609	929	-	-	-	**6,584**	23,155	6,405
Materials and supplies	1,245,491	180,528	2,933	36,877	29,827	106,577	16,713	251,767	**1,870,713**	1,244,401	2,045,278
	1,253,820	180,528	2,933	37,486	39,103	106,577	16,713	251,767	**1,888,927**	**1,343,556**	2,063,398
AMORTIZATION	-	-	-	-	-	-	-	944,729	**944,729**	**915,000**	944,729
Total operating expenses	25,245,239	6,544,866	236,651	5,078,456	1,455,224	1,212,545	2,748,721	1,196,496	**43,718,198**	**39,042,684**	40,528,822

Yellowknife District No. 1 Education Authority

(the "Authority")

Details of Inclusive Schooling Expenses **Statement 6**

For the year ended June 30,	General Inclusive Schooling $	Staff Development (SSI) $	Assistive Technology $	Magnet Facilities $	**Total 2021 $**
SALARIES					
Regional coordinator	154,383	-	-	-	**154,383**
Program support teachers/counsellors	2,486,093	8,232	-	510,525	**3,004,850**
Support assistants	1,945,517	-	-	-	**1,945,517**
	4,585,993	8,232	-	510,525	**5,104,750**
EMPLOYEE BENEFITS	984,417	-	-	91,101	**1,075,518**
SERVICES PURCHASED					
Professional and technical	54,597	-	-	-	**54,597**
Student transportation	17,643	-	-	-	**17,643**
Advertising and printing	2,183	-	-	-	**2,183**
Maintenance and repairs	50,323	-	-	-	**50,323**
Other contracted services	12,888	46,436	-	-	**59,324**
	137,634	46,436	-	-	**184,070**
MATERIALS					
Materials and supplies	3,638	68,333	85,993	22,564	**180,528**
Total operating expenses	5,711,682	123,001	85,993	624,190	**6,544,866**

Yellowknife District No. 1 Education Authority

(the "Authority")

Details of Indigenous Language and Culture-Based Education Expenses **Statement 7**

For the year ended June 30,	Indigenous Education $	Our Languages Curriculum Resource Development $	Community Support $	**Total 2021 $**
SALARIES				
Regional ILE coordinators	129,484	-	-	**129,484**
Indigenous language instruction	183,139	19,281	-	**202,420**
ILE substitutes	5,027	-	-	**5,027**
Cultural resource staff	275,592	55,336	58,964	**389,892**
Elders in schools	26,990	-	-	**26,990**
	620,232	74,617	58,964	**753,813**
EMPLOYEE BENEFITS	123,647	17,141	11,304	**152,092**
SERVICES PURCHASED				
Professional/technical services	18,427	-	-	**18,427**
Travel	1,135	-	-	**1,135**
Student transportation (busing)	-	-	8,102	**8,102**
Other contracted services	-	-	172,398	**172,398**
	19,562		180,500	**200,062**
MATERIAL				
Materials	33,756	9,067	63,755	**106,578**
TOTAL	797,197	100,825	314,523	**1,212,545**

French Language Program

BILATERAL AGREEMENT FUNDING
For the year ended June 30, 2021

	Contribution from the Department $	Commitment from the Authority $	Expenses $	Over (under) funding $
Teacher assistants (Staff)	35,000	35,000	88,242	(18,242)
French immersion pedagogy specialist	70,000	55,000	110,820	14,180
Intensive & PIF French coach (staff)	105,000	442,000	701,812	(154,812)
Intensive PIF (elective courses at SJF)	3,000	1,000	-	4,000
Special Projects				
French camps	27,000	3,000	33,446	(3,446)
Assessment, intensive & PIF	30,000	5,000	40,482	(5,482)
French resources	35,000	5,000	50,821	(10,821)
Cultural activities	7,000	2,000	8,669	331
Professional development	30,000	6,000	22,062	13,938
Consultant	80,000	140,000	181,710	38,290
Teacher retention and recruitement	82,760	25,364	56,028	52,096
Total	**504,760**	**719,364**	**1,294,092**	**(69,968)**

Yellowknife District No. 1 Education Authority

(the "Authority")

Report on Activities of Specific Programs **Statement 9**

Student Success Initiative Projects

For the year ended June 30,	**2021**
	$
Revenues	
Government of the Northwest Territories	**123,000**
Carry Forward from 2019-2020	**8,678**
Total revenues	**131,678**
Expenses	
Salaries/Wages	
Substitute teacher wages	**8,232**
Other Expenses	
Materials and supplies	**46,435**
Total expenses	**54,667**
Surplus	**77,011**

Yellowknife District No. 1 Education Authority

(the "Authority")

Report on Activities of Specific Programs — Statement 10

Jordan's Principle

	June 30, 2021 Budget	June 30, 2021 Actual	June 30, 2020 Actual	July 1, 2020 - March 31, 2021 Actual	April 1, 2021 - June 30, 2021 Actual
Revenue					
Government of Canada					
- First Nations and Inuit Health Branch	2,866,944	2,866,943	1,923,961	2,088,871	778,072
Carry Forward from Previous Year	614,452	614,452	413,974	614,452	-
Total Revenue	3,481,396	3,481,395	2,337,935	2,703,323	778,072
Expenses					
Administration	321,279	249,884		143,549	106,335
Personnel	2,986,492	2,396,890	1,653,614	1,364,199	1,032,692
Transportation		-			
Materials and Supplies	131,204	72,548	61,030	46,288	26,260
Rent and Utilities		-			
Evaluation	42,420	29,400	8,840	25,000	4,400
Other		-			
Total Expenses	3,481,396	2,748,722	1,723,484	1,579,035	1,169,687
Net Surplus/(Deficit)	-	732,672	614,452	-	732,672
Deferred Revenue	-	732,672	614,452	-	732,672

Report on Activities of Specific Programs — Statement 11

Statement of Utilities Expenses
For the Year Ended June 30, 2021

School Year	2020-2021 Expense	2019-2020 Expense	2018-2019 Expense	Total Expense	Avg Expense
Fuel Oil	$ 388,209	$ 579,220	$ 635,999	$ 1,603,427	$ 534,476
Electricity	$ 893,595	$ 956,408	$ 1,019,158	$ 2,869,161	$ 956,387
Pellets	$ 178,727	$ 163,310	$ 192,471	$ 534,508	$ 178,169
Water	$ 161,059	$ 165,838	$ 160,656	$ 487,552	$ 162,517
Garbage	$ 45,163	$ 54,542	$ 47,606	$ 147,311	$ 49,104
Other (Specify)	$ -	$ -	$ -	$ -	$ -
Total Expense	**$ 1,666,752**	**$ 1,919,318**	**$ 2,055,889**	**$ 5,641,959**	**$ 1,880,653**

1. Nature of the Organization

The Yellowknife District No. 1 Education Authority (the "Authority"), was established by the *Education Act* of the Government of the Northwest Territories ("GNWT"). Its purpose is to administer and maintain the standards of education programs defined under the *Education Act* in the City of Yellowknife.

The Authority is an independent legal and accounting entity with an elected Board of Trustees as stipulated in Section 82 of the *Education Act.* The Board of Trustees ("the Board") has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters.

Section 81 of the *Education Act* outlines the powers of a Board of Education which for the Authority includes all aspects of operation and management relating to Public Education within the boundaries of the City of Yellowknife. The Board is the lowest (and sole) level of government exercising oversight responsibility. The financial statements of the Authority are not included in the financial statements of the City of Yellowknife as the Authority trustees are a separate governing body that is not under the control of the City of Yellowknife. The City of Yellowknife, however, does collect and remit property taxes requisitioned by the Board.

2. Significant Accounting Policies

a) Basis of Accounting

The financial statements of the Authority have been prepared in accordance with Canadian Public Sector Accounting Standards ("PSAS") as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

The financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expense items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under the basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

2. Significant Accounting Policies (Continued)

b) Reporting Entity

These consolidated financial statements reflect the assets, liabilities, revenues, and expenses of the reporting entity. The reporting entity is comprised of all organizations accountable for the administration of their financial affairs and resources to the Authority and which are controlled by the Authority.

School generated funds, which include the assets, liabilities, revenues, and expenses of various schools and which are controlled by the Authority are reflected in the consolidated financial statements.

Interdepartmental and inter-organizational transactions and balances between these organizations are eliminated.

c) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques.

2. Significant Accounting Policies (Continued)

d) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arms's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets measured at amortized cost include cash, portfolio investments, accounts receivable, due from Government of Canada, and deposit in trust.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, payroll liabilities, and vacation payable.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset is recognized in operations.

e) Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the operating surplus (deficit), provides the change in net financial assets for the year.

2. Significant Accounting Policies (Continued)

f) Tangible Capital Assets

Tangible capital assets with a cost lower than a threshold value of $50,000 will be expensed in the year of acquisition or amortized at a rate of 100%. Assets with an acquisition value more than $50,000 are capitalized and amortized using the straight-line method.

Asset Category	Amortization Period:
Land and improvements	Indefinite
School and Other Buildings	40 years
Equipment and furnishings	4 - 10 years

All capital facilities planning and construction undertaken by the Authority, excluding the Administration Building and Nordic Arms, are funded by the Government of the Northwest Territories and subject to their capital planning and approval process. Capital contributions received but not spent at year end, are recorded as deferred revenue.

The GNWT retains ownership of some tangible capital assets used by the Authority. These assets are used by the Authority and held on behalf of, or in trust for, the GNWT are not recognized by the Authority in the financial statements.

The statement of operations reflects the amount that would otherwise be considered amortization expense for the fiscal year as rent expense with an offsetting corresponding amount as a grant in-kind revenue.

2. Significant Accounting Policies (Continued)

g) Revenue Recognition

Government Transfers:

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers or transfers of tangible capital assets are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital asset are recognized as acquired or built.

GNWT - Regular Contributions:

The regular contributions from the Government of the Northwest Territories (GNWT) is determined by a funding formula, based on student enrolment and price and volume fluctuation, and is received in monthly installments. The Authority retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the Government of the Northwest Territories.

2. Significant Accounting Policies (Continued)

Local Tax Revenue:

The *Education Act of the Northwest Territories*, by virtue of Section 136(2), empowers a Board of Education to determine the amount, after taking into consideration territorial grants and other revenues, that is to be requisitioned from the municipality within the territory under the jurisdiction of the Board. This requisitioned amount is one portion of the property tax paid annually by property owners. The City of Yellowknife is advised subsequent to the adoption of the budget of the amount of the requisition of the Authority and is responsible for the collection of taxes.

Other Contributions:

The Authority follows the deferral method of accounting for contributions from funding arrangements. Unrestricted contributions are recognized as revenues when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are deferred and recognized as revenues in the year in which the related expenses are incurred.

Revenue from rentals is earned as the facilities are used. Other revenues are recorded as the service is provided and receipt is reasonably assured.

Deferred Revenue:

Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenues when the eligible expenses are incurred.

Investment Income:

Investment income is recognized when received or receivable, if the amount can be reasonable estimated.

2. Significant Accounting Policies (Continued)

School Generated Funds

School generated funds are generated at the school level from fundraising, and used in a number of different ways to enhance the development of educational activities and to support school initiatives. The school generated funds are internally restricted as to purpose, and may include the proceeds of fundraising, contributions or fees paid to a specific planned benefit. Examples might include student trips or funds specifically designated for the purchase of equipment or materials required to support an activity. The balances of school generated funds are included in the audited consolidated financial statements.

A summary of school generated funds administered by the Authority is disclosed in Note 38.

h) Budget Data

The *Education Act* of the Northwest Territories requires that Boards of Education prepare an annual budget, as outlined in Section 128 and 129.

The final priorities and funding allocations are determined by the Board of Trustees at a special meeting called for the purposes of reviewing budget proposals, recommending changes, additions or deletions and adopting the proposed budget.

The budget is legally adopted by a motion of the Board which also establishes a tax levy to support the approved budget in accordance with Section 135(3) of the *Education Act.*

Board approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by Sections 117(2)k, l and m of the *Education Act.*

This annual budget includes estimates of revenues and expenses for the Operating fund surplus (deficit) along with estimates of source and application for the Investment in tangible capital assets fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Board.

The budget may be amended within a given fiscal year in accordance with Board policy, regulations and approved budget procedures. The budget data presented in the financial statements reflects the the original Minister approved budget for the school year. Schools carry forward surplus or deficit amounts from their school budgets.

2. Significant Accounting Policies (Continued)

i) Measurement Uncertainty

The preparation of these consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the amounts of revenues and expenses during the period. Actual results could differ from these estimates.

j) Inventories Including Materials and Supplies

Supplies inventory held for consumption or use are recorded at the lower of historical cost and replacement cost.

k) Payroll Liabilities

Payroll costs for teachers are accrued for July and August.

l) Post-employment benefits, compensated absences and termination benefits

Under the terms and conditions of employment, education board employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences include, sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternal and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

m) Expenses

Expenses are recorded on an accrual basis. The cost of all goods consumed and services received during the year is expensed. Transfers include grants and contributions and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

2. Significant Accounting Policies (Continued)

n) Foreign Currency Translation

Foreign currency transactions are to be translated in Canadian dollars. Revenues and expenses denominated in a foreign currency are reported at a rate in the date of the transaction. Monetary items that have yet to be settled at the exchange rate are translated at the exchange rate in effect on the date of the consolidated financial statements. Exchange gain or loss resulting from foreign exchange rate would be accounted for in the consolidated financial statements.

o) Fund Accounting

The Authority uses fund accounting to separate transactions between its Operating fund surplus, Investment in tangible capital assets, decentralized surplus, capital fund reserve, the LED reserve, and the Pellet Boiler reserve.

Operating Fund Surplus

The Operating fund surplus is the general operating fund of the Authority in which all transactions concerned with current operations are recorded. Substantially all territorial, local (primarily property tax), and other operating revenue is accounted for in the Operating fund surplus. In accordance with accounting principles that are considered appropriate for organizations of this type, tangible capital assets acquired and debenture debt repayment that are financed with operating funds are treated as expenses in the Operating fund surplus and then transferred to the Investment in tangible capital asset fund. The Operating fund also accounts for expenses and contributions to or from other funds (transfers) which provide for day-to-day operations. In summary, the Operating fund surplus is used to account for all financial activities except those accounted for in the Investment in tangible capital assets fund and decentralized surplus.

Investment in Tangible Capital Assets

Investment in tangible capital assets is used to account for financial transactions related to the acquisition of tangible capital assets in excess of $50,000.

Properties are carried at cost at the date of acquisition and amortization is recorded in the accounts. The cost of additions and repayment of debentures or other long-term debt is charged to Investment in tangible capital assets. This results in a corresponding increase in the equity in tangible capital assets.

2. Significant Accounting Policies (Continued)

Capital Fund Reserve

The Capital Fund Reserve is funding set aside by the Authority for any repairs or maintenance to the district assets.

LED Reserve

The LED Lights Reserve represents the unspent portion of the ECE's utility funding since the 2014/2015 school year as a result of lower fuel costs. The reserve funds will be used for the Authority to convert current lights to LED lights which are expected to result in a decrease of at least 30% in electricity costs.

Decentralized Surplus

The decentralized accumulated surplus represents specific amounts eligible for carry-over to subsequent years for each school.

Pellet Boiler Reserve

The Pellet Boiler Reserve is the 25% ($375,000 original, balance of $364,375 remaining) of the estimated cost of the installation of pellet boilers for Mildred Hall School and Range Lake North School.

p) Inter-entity transactions

Inter-entity transactions are transactions between commonly controlled entities and GNWT departments.

Inter-entity transactions are recorded at the exchange amount when they are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length.

2. Significant Accounting Policies (Continued)

q) Related parties

The Authority initially measures related party balances in accordance with the substance of the transactions that gave rise to them. The Authority subsequently measures related party balances in accordance with the Authority's policies for financial instruments, as set out in note (d). The Authority is related in terms of common control to all Government of the Northwest Territories departments, board and agencies.

The Authority enters into transactions with these entities in the normal course of business and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

3. Future Accounting Changes and Adoption of New Accounting Standards

Effective July 1, 2022, Education Bodies will be required to adopt PS 3400 Revenue. This standard provides guidance on how to account for and report on revenues. Specifically, it differentiates between revenues arising from transactions that include performance obligations and transactions that do not have performance obligations. The impact of these standards on the consolidated financial statements is currently being assessed.

Effective July 1, 2022, Education bodies will concurrently be required to adopt PS 2601 Foreign Currency Translation, PS 1201 Financial Statement Presentation, PS 3041 Portfolio Investments in the same fiscal period. There are no significant impacts on the consolidated financial statements as a result of these standards.

4. Cash

	2021	2020
	$	$
Cash	**10,790,437**	8,639,094

The cash is held in a bank account with RBC and is invested with the GNWT's investment pool.

5. Special Purpose Funds

The Authority does not have special purpose funds.

6. Restricted Assets

The Authority does not have restricted assets.

7. Portfolio Investments

CIBC Wood Gundy Investment 1	2021 $	2020 $
Balance at June 30	-	2,126,244
Dollar Value of Interest earned	-	126,244
Cost of Investment	-	2,000,000
Market Value	-	2,126,244
Balance at March 31	-	2,111,394
Date Purchased: 26 April 2018		
Term of Investment: 3 Years		
Maturity Date: 27 April 2021		
Annual Interest Rate: 2.85%		

These are guaranteed investment certificates ("GIC") with CIBC Wood Gundy and RBC Investment Securities with fixed income interest rates and fixed term dates. The investments are low risk to the Authority. The total investments with prior year comparative figures are presented below:

	2021 $	2020 $
CIBC Wood Gundy		
Investment 1	-	2,126,244

8. Accounts Receivable

	2021 $	2020 $
Accrued interest receivable	**6,842**	68,607
Due from other related parties (Note 23)	**515,641**	-
Due from Government of the Northwest Territories (Note 23)	**2,948**	4,229
Other	**3,822**	4,532
Total	**529,253**	77,368

Allowance for doubtful accounts at June 30, 2021 is $nil (2020 - $nil).

9. Inventories

There is no inventory recorded as at June 30, 2021.

10. Accounts Payable and Accrued Liabilities

	2021 $	2020 $
Accrued interest	**46**	45
Damage deposits	**27,470**	27,455
School Generated Trust Accounts - carry over balances (Note 37)	**737,811**	731,104
Trade payable	**305,786**	568,806
	1,071,113	1,327,410

Payroll Liabilities	2021 $	2020 $
To employees (July & August wages & deferred NEBS pension)	**4,693,950**	4,574,092
Vacation payable (annual leave)	**247,169**	284,711
	4,941,119	4,858,803

11. Deferred Revenue

Deferred revenue consists of contributions or revenues received from contributors for expenses not yet incurred.

	2021	2020
	$	$
Nordic Arms Prepaid Rent	**6,390**	3,470
Jordan's Principal - Federal	**732,672**	614,452
GNWT ECE - Curriculum	**1,529,359**	93,522
	2,268,421	711,444

12. Contribution Repayable

The Authority does not have any contribution repayable.

13. Due from Government of Canada

Receivables	2021 $	2020 $
GST Receivable	**130,680**	92,812
Government of Canada (Jordan's Principle)	**-**	500,346
	130,680	593,158

14. Capital Lease Obligations

The Authority does not have any capital lease obligations.

15. Pension

The Authority makes contributions to the Northern Employee Benefits (NEBS) Pension Plan ("the Plan"), which is a multi-employer plan, on behalf of some members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to the NEBS pension was $4,867,505. The contributions are calculated at a rate of 8% of earning and allowances employee and employer contribution for a total of 16%. The maximum pensionable earnings is $183,838 for January 2021, and $175,156 for January 2020. The maximum monthly contributions is $3,246 for January 2021, and $3,092 for January 2020.

NEBS is an employer owned program and as such the Authority will be liable for its portion of any shortfall. The Plan serves 3,534 Employee Members and 117 Employer Members (total active, disabled and on leave: 2,035).

As of January 1, 2021, the excess (deficiency) of actuarial value of net assets over actuarial present value of defined benefits is estimated to be $45,100,000 - funded ratio 118% (2020 - $31,200,000 and 113%) on a going concern valuation basis. The Plan had a solvency ratio deficiency of $164,720,000 and a solvency ratio of 66%. Solvency is calculated for the purposes of determining obligations only in the event of a plan wrap-up. Any potential deficiency in termination payments is guaranteed to be paid over the next 10 years or less, depending on the position of the fund.

As of April 2004, the OSFI has exempted NEBS from compliance with the *Pension Benefits Standards Act* (PBSA). On April 2015, the Legislative Assembly passed The *Northern Employee Benefits Act* (Bill 12) which was enacted October 1, 2015. NEBS is now operating under Bill 12.

16. Long-Term Debt

The Authority does not have long-term debt.

17. Post-employment Benefits and Compensated Absences

In addition to the pension benefits, the Authority provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to the Authority's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits for all staff are accrued as employee render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actuarially valued using the expected utilization methodology.

Valuation results

The actuarial valuation was completed as at March 31, 2021. The effective date of the next actuarial valuation is March 31, 2022. The liabilities are actuarially determined as the present value of the accrued benefits at March 31, 2021 and the results extrapolated to June 30, 2021. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the Authority.

17. Other Employee Future Benefits and Compensated Absences (Continued)

Changes in Obligation	Severance and Removal $	Compensated Absences $	2021 $	2020 $
Accrued benefit obligation beginning of year	829,777	418,491	1,248,268	1,697,549
Current period benefit cost	82,192	36,452	118,644	111,538
Interest accrued	23,049	11,573	34,622	54,996
Benefits payments	(105,015)	(170,469)	(275,484)	(264,434)
Actuarial (gain)/loss	(47,933)	100,405	52,472	(351,381)
Plan amendments	441,757	-	441,757	-
Accrued benefit obligation end of year	**1,223,827**	**396,452**	**1,620,279**	1,248,268
Unamortized net actuarial loss/(gain)	545,041	(287,241)	257,800	363,659
Total employee future benefits and compensated absences	**1,768,868**	**109,211**	**1,878,079**	1,611,927
Benefits expense				
Current period benefit cost	82,192	36,452	118,644	111,538
Interest accrued	23,049	11,577	34,626	54,996
Amortization of net actuarial (gain)/loss	(87,467)	34,080	(53,387)	(11,051)
Total benefits expense	**17,774**	**82,109**	**99,883**	155,483

17. Other Employee Future Benefits and Compensated Absences (Continued)

The discount rate used in the 2021 fiscal year to determine the accrued benefit obligation was an average of 3.3% (2020 - 2.7%). The expected payments during the next five fiscal years are:

	Severance and Removal	Compensated Absences	Total
	$	$	$
2022	274,443	51,968	**326,411**
2023	177,406	56,994	**234,400**
2024	101,899	51,878	**153,777**
2025	90,701	48,078	**138,779**
2026-2030	310,343	161,499	**471,842**
Total	**954,792**	**370,417**	**1,325,209**

18. Tangible Capital Assets

	Cost	Additions	Transfers	Disposals	Amortization	Accumulated Amortization beginning of year	Accumulated Amortization	**2021 Net Book Value**	2020 Net Book Value
	$	$	$	$	**$**	**$**	**$**	**$**	$
Land and improvements	1,299,476	-	-	-	**-**	**-**	**-**	**1,299,476**	1,299,476
School buildings									
Ecole Sir John Franklin	2,253,436	-	-	-	**(56,247)**	(1,248,282)	(1,304,529)	**948,907**	1,005,153
William McDonald	7,078,328	-	-	-	**(176,958)**	(6,724,412)	(6,901,370)	**176,958**	353,917
Mildred Hall	11,089,005	-	21,250	-	**(280,532)**	(6,857,688)	(7,138,220)	**3,972,035**	4,231,317
Range Lake North	8,215,859	-	21,250	-	**(205,396)**	(5,545,705)	(5,751,101)	**2,486,008**	2,670,155
N. J. Macpherson	5,329,162	-	-	-	**(136,459)**	(4,362,208)	(4,498,667)	**830,495**	966,953
Ecole J. H. Sissons	2,436,769	-	-	(2,436,769)	**-**	(2,436,769)	-	**-**	-
	36,402,559	-	42,500	(2,436,769)	**(855,592)**	(27,175,064)	(25,593,887)	**8,414,403**	9,227,495
Other buildings									
Administration office	1,070,827	-	-	-	**(26,771)**	(722,808)	(749,579)	**321,248**	348,019
Nordic Arms residence	595,205	-	-	-	**-**	(595,205)	(595,205)	**-**	-
Total land and buildings	39,368,067	-	42,500	(2,436,769)	**(882,363)**	(28,493,077)	(26,938,671)	**10,035,127**	10,874,990
Equipment and furnishings									
Schools	4,685,576	-	-	-	**(49,932)**	(4,488,596)	(4,538,528)	**147,048**	196,980
Playgrounds	149,972	-	-	-	**-**	(149,972)	(149,972)	**-**	-
Residences	64,045	-	-	-	**-**	(64,045)	(64,045)	**-**	-
Administration office	322,132	-	-	-	**-**	(322,132)	(322,132)	**-**	-
Vehicles	319,413	-	-	-	**(12,434)**	(245,670)	(258,104)	**61,309**	73,743
	5,541,138	-	-	-	**(62,366)**	(5,270,415)	(5,332,781)	**208,357**	270,723
Work in progress									
Pellet boilers	-	42,500	(42,500)	-	**-**	-	-	**-**	-
	44,909,205	42,500	-	(2,436,769)	**(944,729)**	(33,763,492)	(32,271,452)	**10,243,484**	11,145,713

19. Prepaid Expenses

	2021	2020
	$	$
Insurance	**665,403**	270,957
Materials and Supplies	**5,308**	80,421
Leases	**-**	326
	670,711	351,704

20. GNWT Assets Provided at no Cost

The following assets were provided to the Authority by the GNWT at no cost.

	Cost	Accumulated Amortization	**2021 Net Book Value**	2020 Net Book Value
	$	$	**$**	$
Ecole Sir John Franklin	25,965,232	25,965,232	**-**	-
Ecole Sir John Franklin Portable Classrooms	419,724	348,917	**70,807**	81,297
Ecole Sir John Franklin NACC	2,214,552	1,783,120	**431,432**	493,065
Ecole Sir John Franklin Sewer Line	108,852	19,231	**89,621**	93,976
N.J. Macpherson Portable Classrooms	1,413,831	485,816	**928,015**	963,368
Ecole Sir John Franklin Wheelchair Lift	100,708	14,267	**86,441**	-
Ecole Sir John Franklin Boiler Replacement	51,145	1,137	**50,008**	-
Ecole J. H. Sissons Portable Classrooms	2,242,917	62,303	**2,180,614**	-
	32,516,961	28,680,023	**3,836,938**	1,631,706
Deferred capital contributions				
Ecole Sir John Franklin	(1,442,500)	(1,442,500)	**-**	-
	31,074,461	27,237,523	**3,836,938**	1,631,706

Rent expense of $177,419 (2020 - $99,712) was offset by a grant in-kind.

21. Contractual Obligations

The Authority has a contract with First Student for student transportation. The Authority is invoiced monthly and the amounts vary depending on a number of factors including: the number of students, routes, and bus passes sold. The contract is renewed until June 2026.

The Authority leases space from Route 51. The contract is renewed until June 2022.

The Authority has a collective bargaining agreement with the NWT Teachers Association ("NWTTA") for teachers, specialists and education assistants which expires on August 31, 2021. The Authority is planning to meet with the NWTTA to bargain a new Collective Agreement in January 2022

The Authority has a collective bargaining agreement with the United Steelworkers for support staff which expires on June 30, 2022.

The Authority has entered into a contract for the construction of a school, beginning in the fall of 2020, and is being funded by the Government of the Northwest Territories.

	Expiry Date	2022 $	2023 $	2024 $	2025 $	2026 & Beyond $	Total $
Equipment Leases:							
Ricoh Route 51	1 July 2021	2,024	-	-	-	-	4,048
Operational Contracts:							
First Student Bussing	30 Jun 2026	500,000	500,000	500,000	500,000	500,000	3,000,000
Commercial & Residential Leases:							
Route 51	30 Jun 2022	37,800	-	-	-	-	75,600
Total		**539,824**	**500,000**	**500,000**	**500,000**	**500,000**	**3,079,648**

22. Contingencies

The Authority does not have any contingencies.

23. Related Parties

During the year, the Authority entered into transactions with the following related parties:

Yellowknife Public Denominational Education Authority, common control
Ndilo District Education Authority, common control
Dettah District Education Authority, common control
South Slave Divisional Education Council, common control
Deh Cho Divisional Education Council, common control
Government of the Northwest Territories:
- Department of Finance, common control
- Department of Health & Social Services, common control
- Department of Education, Culture and Employment, common control
- Department of Municipal and Community Affairs, common control
- Department of Environment and Natural Resources, common control
- Department of Infrastructure, common control
- Legislative Assembly of the Northwest Territories

	2021 **$**	2020 $
Due from Related Parties (Accounts Receivable):		
Other Education Bodies:		
Yellowknife Public Denominational Education Authority	**600**	-
Ndilo District Education Authority	**510,214**	-
Dettah District Education Authority	**4,827**	-
Subtotal - other related parties	**515,641**	-
Government of the Northwest Territories:		
Department of Education, Culture and Employment	**2,948**	4,229
Subtotal - Government of the Northwest Territories	**2,948**	4,229
Total Due from Related Parties	**518,589**	4,229

These balances due from related parties are unsecured, non-interest bearing with no specific terms of repayment.

23. Related Parties (Continued)

	2021 $	2020 $
Revenues from Related Parties:		
Government of the Northwest Territories:		
Department of Education Culture & Employment - Regular contributions	**30,271,058**	29,219,831
Department of Education Culture & Employment - Other contributions	**1,263,232**	122,000
Legislative Assembly of Northwest Territories	**-**	1,000
Department of Education Culture & Employment - French languages	**576,475**	484,850
Department of Finance - Interest	**39,499**	149,755
Department of Health & Social Services - GNWT other contributions	**25,228**	8,505
Department of Municipal and Community Affairs - GNWT other contributions	**80,500**	91,800
Department of Environment and Natural Resources - GNWT other contributions	**23,053**	8,000
Other Education Bodies:		
Ndilo District Education Authority	**30,000**	30,000
Dettah District Education Authority - Other education bodies	**182,533**	130,020
South Slave DEC - Other education bodies	**15,100**	30,000
Total Revenues from Related Parties	**32,506,678**	30,275,761

23. Related Parties (Continued)

	2021 $	2020 $
Expenses Paid to Related Parties:		
Government of the Northwest Territories:		
Department of Infrastructure - Maintenance and repairs	**4,752**	5,336
Department of Industry, Tourism and Investment - Materials and supplies	**-**	1,376
Department of Financial and Employee Shared Services - Professional and technical	**-**	1,750
Department of Education, Culture & Employment - Professional and technical	**4,108**	4,625
Stanton Territorial Health Authority - Maintenance and repairs	**-**	553
Other Education Bodies:		
Deh Cho Divisional Education Council - Materials & supplies	**600**	600
Total Expenses paid to Related Parties	**9,460**	14,240

These transactions are in the normal course of operations and have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties.

24. Budget Data

The *Education Act* of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Education Body which includes the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the *Education Act*.

The annual budget includes estimates of revenues and expenses for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Authority.

The budget figures presented are those approved by the Trustees of the Authority on June 8, 2020 and submitted to the Minister of Education, Culture and Employment and have not been audited. The Budget for fiscal year 2020/2021 was submitted to the minister on June 30, 2020. The budget deficit is $1,215,001.

25. Economic Dependence

The Authority is economically dependent on the Government of the Northwest Territories to provide funding for continued operations. If the funding arrangements were to change, management is of the opinion that the Authority's operations would be significantly affected.

26. Financial Instruments

Financial instruments consist of recorded amounts of cash, portfolio investments, due from GNWT, due from Government of Canada, other accounts receivable and deposit in trust which will result in future cash receipts, as well as accounts payable and accrued liabilities, and wages and employee deductions payable which will result in future cash outlays.

The Authority is exposed to the following risks in respect of certain of the financial instruments held:

a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Authority is exposed to credit risk from funding agencies and recipients of services. The Authority has a concentrated risk of credit from two other school districts whose funding also comes from the Department of Education, Culture, and Employment. At June 30, 2021, receivables from these two districts is $515,041 (2020 - nil), which is 98% of total accounts receivable (2020 - nil). Both districts have been current in paying the monthly invoices for their payroll costs.

There is a concentration risk in cash. The daily balance in the operating bank account is invested with the GNWT Investment Pool. The Authority is funded by Government of Northwest Territories - Department of Education, Culture, and Employment and other stable organizations, which reduces its exposure to credit risk.

b) Interest rate risk

Interest rate risk is the risk that the fair value of financial instruments will fluctuate because of changes in market interest rate. The Authority is exposed to interest rate risk on its fixed and floating interest rate on cash. The Authority complies with the GNWT financial administration policies and guidelines which reduces its exposure to interest rate risk.

26. Financial Instruments (Continued)

c) Liquidity risk

Liquidity risk is the risk that the Authority will not be able to meet all cash outflow obligations as they come due. The Authority mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise. The Authority has disclosed future financial liabilities and commitments in Note 22.

27. Expenses By Object

	2021 Budget $	**2021 Actual $**	2020 Actual $
Amortization	915,000	**944,729**	944,729
Compensation	30,957,271	**33,664,427**	30,752,642
Other	7,170,413	**9,109,042**	8,831,451
	39,042,684	**43,718,198**	40,528,822

28. Subsequent Event

The Authority is approved for the Green House Gas (GHG) Grant program, which will contribute $1,150,000 or 75% of the eligible expenditures. The remaining balance after first payment is $1,093,125. The pellet boilers once installed will help to reduce green house gas emissions, which is a condition of the grant. They are expected to be installed September 2021.

29. Comparative Figures

The consolidated financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

30. ECE Contributions

	Budget 2021 $	**Actual 2021 $**	Actual 2020 $
Original contribution	29,516,184	**30,044,057**	29,131,353
Student Success Initiatives (SSI) project	123,000	**123,000**	123,000
NWTTA collective bargaining adjustment	-	**538,593**	-
Termination benefits	100,000	**97,019**	88,578
French language	457,000	**457,000**	422,000
Mentorship release time	45,000	**25,740**	31,382
CYCC adjustment	-	**(527,873)**	-
Birchbark teaching program	26,000	**-**	26,000
Updated Contribution	30,267,184	**30,757,536**	29,822,313
Indigenous language (from fiscal 2021)	-	**93,522**	(93,522)
COVID-19 ECE portion	-	**819,732**	-
COVID-19 technology	-	**57,500**	-
Accommodations WMS drop off	-	**250,000**	-
French cultural resources	-	**23,700**	3,600
French language coach		**38,800**	
French video clips		**6,000**	
French partnership funding SSDEC	-	**-**	35,000
French language communications	-	**15,100**	24,250
French intensive/post-intensive French	-	**4,000**	-
Health and wellness funding	-	**-**	36,040
Self regulation		**13,000**	
Total Contributions	30,267,184	**32,078,890**	29,827,681

31. GNWT Other Contributions

	Budget 2021 $	**Actual 2021 $**	Actual 2020 $
Department of Municipal & Community Affairs (MACA):			
Active After School	-	**76,500**	91,800
Department of Executive (Legislative Assembly):	-	**-**	1,000
Department of Health and Social Services (HSS):			
Drop the Pop	-	**25,228**	8,505
Department of Environment & Natural Resources (ENR):			
Take a Kid Trapping	-	**8,000**	-
Compost Program	-	**-**	8,000
Energy Efficient Audit	-	**19,053**	-
Total	**-**	**128,781**	109,305

32. Contingent Assets

The Authority does not have contingent assets.

33. Contractual Rights

The Authority has entered into a number of contracts that will become assets and revenues in the future when the terms of the contracts are met:

The Authority is approved for the Greenhouse Gas (GHG) emissions reduction grant of $1,125,000, which is 75% of the cost to install pellet boilers at Range Lake North School and Mildred Hall School. The GHG grant is jointly funded by the Government of Canada and the GNWT in support of the Pan-Canadian Framework on Clean Growth and Climate Change, and is an action identified in the 2018-2021 Energy Action Plan. The Authority has created a separate reserve of $375,000, representing 25% of the cost of the Project. The Project started in fiscal year 2020/2021 and total costs paid as of June 30, 2021 is $42,500. Estimated remaining costs to be paid in fiscal year 2021/2022 is $1,457,500. The Department of Infrastructure is managing the Pellet Boiler Project as per the Memorandum of Understanding with the Authority. One of the requirements is for the Authority to send to the Department of Infrastructure the full estimated cost of the project of $1,457,500 as a "deposit in trust".

The Authority is approved for the Jordan's Principle funding up to March 31, 2023. Jordan's Principle funding is for First Nations children in Canada to receive the services and supports they need. Funding can help with a wide range of health, social , and educational needs. The majority of the funding is used to hire educational assistants to support First Nations children.

Contracting Parties	**Description of Contract**	Expiry Date	**2022 $**	**2023 $**	**Total $**
Government of Canada	GHG Grant Pellet Boilers for RLN and MHS	March 2022	1,093,125	-	**1,093,125**
Government of Canada	Jordan's Principle	March 2023	4,483,985	26,055	**4,510,040**
Total			**5,577,110**	**26,055**	**5,603,165**

34. Environmental Liabilities

Liability for Contaminated Sites

The Authority has identified possible environmental liabilities at William McDonald School and Range Lake North School that have underground fuel tanks. The Department of Education, Culture and Employment, and the Department of Infrastructure are working towards replacing the underground fuel tanks. The removal of the fuel tanks is scheduled for summer 2021.

Environmental Liabilities

The Authority contracted Associated Environmental to complete a Hazardous Building Materials Assessment on all of the Buildings owned and managed by the Authority in 2018. The final reports are completed and a Hazardous Materials management plan is put in place. YK1 had contracted Kasteel Construction to provide supplementary cost estimates for the asbestos abatement of Nordic Arms in June 2020. Liabilities discovered as a result of the assessment were communicated to the GNWT Department of Education, Culture, and Employment. The abatement for Sir John Franklin High School was completed by the GNWT in March 2018, and the abatement for the maintenance building was completed in March 2019. A liability totaling $179,651 has been recorded for the asbestos abatement of the Mildred Hall School and William McDonald School. There is also a separate liability recorded for the future abatement of Nordic Arms Apartment complex in the amount of $756,250. Total liability recorded for future asbestos abatement is $935,901 (2020 - $935,901). Management will continue to monitor these buildings under the Hazardous Materials management plan.

35. Environmental Liabilities (Continued)

Location:	5415 Franklin Avenue, Nordic Arms
Type of Site:	Apartment Complex
Description and Studies Completed:	Hazardous Building Materials Assessment
Type of Contamination:	Asbestos, lead, mercury
Site Stage:	Monitoring
Status and Next Steps:	Abatement
Operating Site:	Yes
Part Non-Operating	No
Total Liability at June 30, 2021	$756,250

Location:	50 Taylor Road, William McDonald School
Type of Site:	School
Description and Studies Completed:	Hazardous Building Materials Assessment
Type of Contamination:	Asbestos, lead, mercury
Site Stage:	Monitoring
Status and Next Steps:	Monitoring
Operating Site:	Yes
Part Non-Operating	No
Total Liability at June 30, 2021	$108,856

Location:	5408-50th Avenue, Mildred Hall School
Type of Site:	School
Description and Studies Completed:	Hazardous Building Materials Assessment
Type of Contamination:	Asbestos, lead, mercury
Site Stage:	Monitoring, Abatement
Status and Next Steps:	Abatement
Operating Site:	Yes
Part Non-Operating	No
Total Liability at June 30, 2021	$70,795

35. Accumulated Surplus

A consolidated statements of funds and surplus and reserves have been prepared as follows:

Details of Funds

For the year ended June 30,	2021 $	2020 $
OPERATING FUND		
Balance, beginning of year	**385,842**	444,854
Operating deficit (Statement 2)	**(760,364)**	(354,666)
Acquisition of tangible capital assets	**(42,500)**	(218,090)
Transfer from Investment in Tangible Capital Assets	**944,729**	944,729
Transfer from Decentralized Surplus	**(28,304)**	16,943
Transfer to Pellet Boiler Reserve	**(14,375)**	(350,000)
Transfer (to) from LED reserve Utilities/LED Lights	**69,023**	(97,928)
Balance, end of year	**554,051**	385,842
INVESTMENT IN TANGIBLE CAPITAL ASSETS		
Balance, beginning of year	**11,145,713**	11,872,352
Acquisition of tangible capital assets	**42,500**	218,090
Amortization	**(944,729)**	(944,729)
Balance, end of year	**10,243,484**	11,145,713

36. Accumulated Surplus (Continued)

Details of Surplus and Reserves

For the year ended June 30,	2021 $	2020 $
DECENTRALIZED SURPLUS		
Balance, beginning of year	**348,497**	365,440
Transfer to Operating Fund	**28,304**	(16,943)
Balance, end of year	**376,801**	348,497
PELLET BOILER RESERVE		
Balance, beginning of year	**350,000**	350,000
Transfer to operating fund	**14,375**	
Balance, end of year	**364,375**	350,000
CAPITAL FUND RESERVE		
Balance, beginning of year	**904,165**	904,165
Balance, end of year	**904,165**	904,165
LED RESERVE		
Balance, beginning of year	**353,579**	255,651
Transfer (to) from Operating Fund for Utility Costs	**(69,023)**	97,928
Balance, end of year	**284,556**	353,579

36. Risk Management

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the Authority's environment and in the global markets due to the possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) have had a material impact on the Authority's operations.

To mitigate the risk of virus spreading in the community, the schools were required to close for a period of time during the year. This has led to temporary suspension in the delivery of some services outlined per the funding agreements, which resulted in a large portion of funding being deferred to the subsequent fiscal period. To address the challenges posted by the pandemic, the Authority has received $2.3 million additional funding from the Department of Education, Culture and Employment during the year, the purpose of which was to provide COVID-19 related cost offsets for the reopening of schools in the fiscal year. The unused portion will continue to be used in the subsequent fiscal periods to fund COVID-19 related expenses.

37. School Generated Funds (Trusts under Administration)

School generated funds are funds that are raised and collected in the school or in the community in the name of the school by school councils, student groups or parent advisory council. The funds are administered by the school principal, and are raised or collected from sources other than the school board's operating and capital budgets.

The following balances represent the school generated funds that are held in trust by the Authority. They are recorded in the audited consolidated financial statements:

	2021	2020
	$	$
Balances, beginning of year	**731,104**	771,440
Fundraising revenues	**258,474**	583,621
Total funds available	**989,578**	1,355,061
Total related expenses	**(251,767)**	(623,957)
Balances, end of year	**737,811**	731,104

Audited Financial Statements
Tlicho Community Services Agency
Behchoko, NT

For the year ended March 31, 2022

Tlicho Community Services Agency
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To the Ministers of Health and Social Services and Education, Culture and Employment

Government of the Northwest Territories

Management Responsibility for Financial Reporting for the year ended March 31, 2022

The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of the Agency in all material respects and in accordance with Canadian Public Sector Accounting Standards (CPSAS) as well as the Financial Administration Manual (FAM) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of Tłı̨chǫ Community Services Agency have been conducted within the statutory powers of the Health Authority and Divisional Education Council. The operations and administration of the Health and Education Divisions as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Financial Administration Act, CPSAS, FAM, Human Resources Manual, Ministerial Directives and the policies of the Health Authority Board and Divisional Education Council. Any non-compliance has been specifically identified and has been previously communicated to the Ministers and Deputy Ministers.

Management hereby asserts that EPR Yellowknife Accounting Professional Corporation have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Health and Social Services and Department of ECE of the Government of the Northwest Territories.

Approved and confirmed on behalf of the Tłı̨chǫ Community Services Agency

Kevin Armstrong, Chief Executive Officer

Tłı̨chǫ Community Services Agency

June 25, 2022

Management Discussion and Analysis

March 31, 2022

Introduction

The Tłı̨chǫ Community Services Agency (TCSA) is a unique organization in the Northwest Territories. It is a Government of the Northwest Territories Agency, while incorporating the values and principles of the Tłı̨chǫ people.

Our mission statement "***Do Nake Lani Nats'etso...Strong Like Two People***" was developed to ensure that the TCSA is committed to the development of a continuum of care that will return control of education, health, and social programs and services to the people of our communities, support them in the task of strengthening their families, promote the knowledge and skills they need to survive today, and model the values they need to live in harmony with their families, communities, and the land. Our strategic priorities guiding our work include:

- Developing strong, capable, healthy Tłı̨chǫ individuals, families, and communities,
- Supporting the best health and wellness of people in the Tłı̨chǫ region,
- Improving the quality of services provided to vulnerable children, families, and communities, and
- Enhancing organizational sustainability by developing our people and enhancing our organizational processes.

The Agency is governed by a Board made up of four members and a chairperson. The Tłı̨chǫ Community Governments (Behchokò , Gamètì, Wekweètì and Whatì) each appoint one member to represent their community on the Agency Board.

The current TCSA Board members include:

- Chairperson –Ted Blondin
- Behchokǫ̀ Representative – Rosa Mantla
- Whatì Representative – Alex Nitsiza
- Gamètì Representative – Irene Mantla
- Wekweètì Representative – Marie Adele Football

The preparation of the Management Discussion and Analysis is a go-forward responsibility of management and the Board members to promote transparency and accountability.

Operating Environment

The Agency is also unique in that it is the only agency in the Northwest Territories to deliver both the health and social services programs in conjunction with the JK-12 education programs. Ultimately, the TCSA has three dimensions:

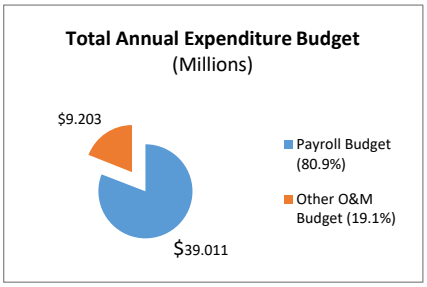
- To deliver GNWT public education programs and services
- To deliver GNWT public health and social services programs
- To support the implementation of self-government between the GNWT and the TG

All the other regions have separate agencies for the delivery of health and education programs. The advantage of the TCSA model is that we are able to more effectively link the delivery of these programs.

The TCSA serves a population of approximately three thousand people (3,000) in the communities of Behchokǫ̀, Whatì, Gamètì and Wekweètì. The TCSA delivers its programs through five schools and four health centers in the region, and one long term care facility located in Behchoko.

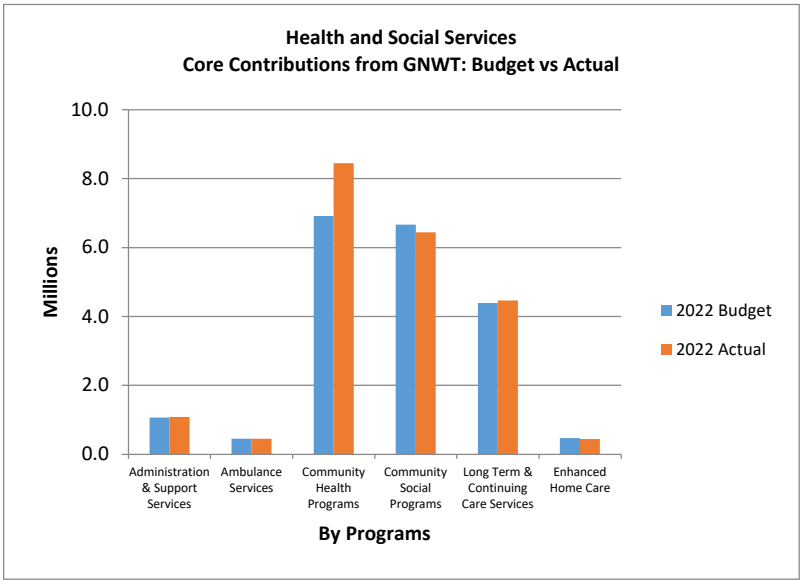
Financial Condition

The Agency had an annual expenditure budget of $48.214 million in total in fiscal 2021-2022, a dedicated workforce of approximately 280 employees with a total payroll budget of $39.011 million, which represents 80.9% of the Agency's total annual budget.



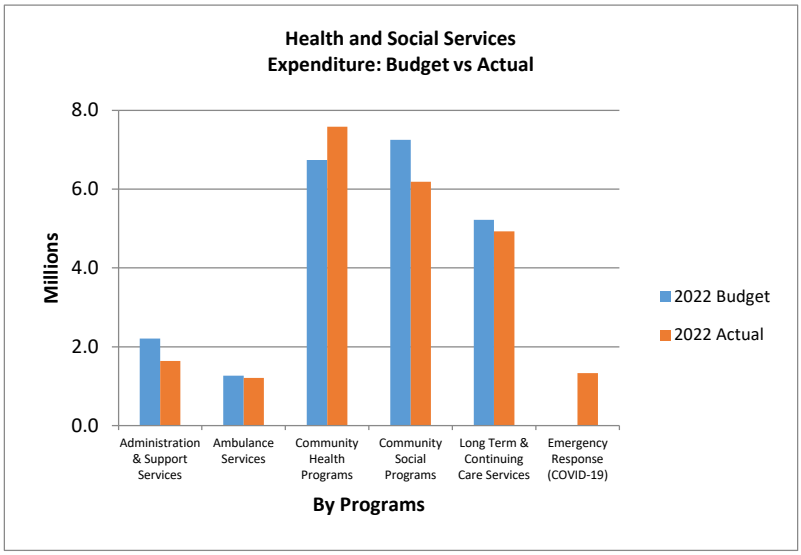
The TCSA Health and Social Services Programs receive core contributions ($21.342 million) from the GNWT, which presents majority (96.5%) of the total Revenue for the 2021-2022 fiscal year.

The Chart on the right demonstrates a comparison of operating actuals to annual budgets on the core contributions from the GNWT for the 2021-2022 fiscal year – broken down by health and social services programs.

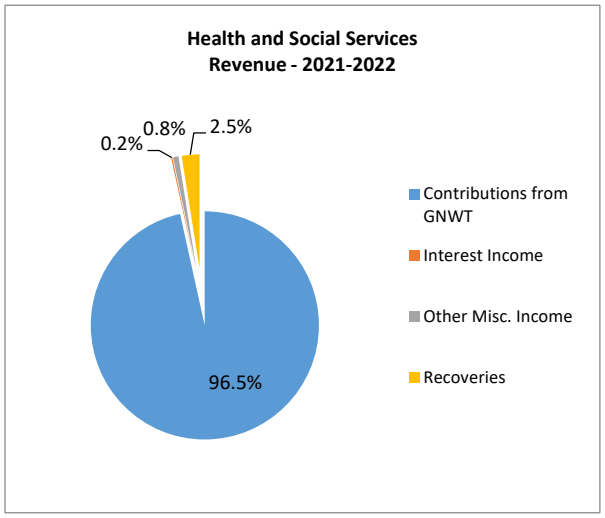


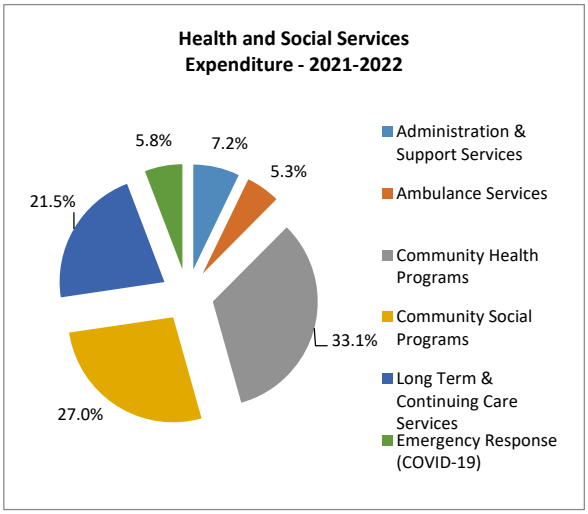
For the 2021-2022 fiscal year, the TCSA Health and Social Services Activities incurred a total expenditure of $22.886 million.

The Chart on the right demonstrates a comparison of operating actuals to annual budgets of expenditures for the 2021-2022 fiscal year – broken down by health and social services programs.



For the 2021-2022 fiscal year, the TCSA Health and Social Services Activities incurred an operating deficit of $779,001, thereby arriving at an accumulated operating deficit of $6.318 million. The 2021-2022 operating deficit represents approximately 3.5% of the total health revenue of $22.107 million. The key financials are highlighted in the Chart below:





The Table below demonstrating the figure upon with the Surplus Retention Policy will be applied:

	2022 Actual	2021 Actual
Operating Surplus / (Deficit)	$ (779,001)	$ (598,640)
Unfunded Items:		
Change in Employee Leave and Termination Benefits	(78,452)	(43,176)
Annual Surplus / (Deficit)	$ (857,453)	$ (641,816)

The operating deficit in health for 2021-2022 can be attributed to a number of factors:

(1) The costs to operate the health centers in our three main communities has increased compared to the prior year's costs, and exceeded the funding by $365,860 (2021-2022: $361,296). Overtime / standby costs continue to run over budgeted amounts. The overtime would normally be expected as services are required to be delivered outside of the regular business hours.
(2) The ongoing costs to operate our Ambulance Services continue to run over funding and the operating deficit arrives $396,782 (2020-2021: $395,086).
(3) We incurred costs of $1.632 million in total responding to the COVID-19 Pandemics in the 2021-2022 fiscal year. Of which, $297,835 relating to COVID-19 related special and sick leaves as well as overtime were included in each program cost of Health and Social Services Activities. As a result, only $1.334 million had been recorded as Emergency Response (COVID-19) Expenditure on the Statement II – Sheet 2: Statement of Operations. On the other hand, we received COVID-19 Funding of $1.438 million in total, including $1.381 million approved for 2021-2022 fiscal year and $56,538 approved for the prior fiscal year of 2020-2021 but received in the 2021-2022. In the end, the TCSA is short funded $250,812 for the fiscal year of 2021-2022 in terms of Responses to the COVID-19 Pandemics.

For its 2021-2022 Education activities the TCSA incurred an annual surplus of $490,351. As a result of this the TCSA Education activities now have an accumulated surplus of $489,727.

While these financial statements include expenses for education from April to March, an additional set of financial statements is prepared annually for Education which runs for the school year of July 1 to June 30, and we will report to the department of Education our complete results at that time.

Summary and Outlook

- The fiscal outlook for the TCSA remains challenging and this is in large part caused by two items:
  - The GNWT funds positions at a pay step 4 to take turnover into account. At the TCSA however, turnover is very low. As a result of this, many employees are paid at a pay step level 8 which results in the funding for regular payroll being insufficient to cover the actual payroll cost.
  - Overtime, standby and callback pay are not specifically funded by the GNWT. The majority of these expenses are unavoidable however. Because of the thin management structure of the TCSA, the percentage of the staff incurring overtime would be higher than elsewhere in the GNWT.

- The Department of Health and Social Services recognizes the above issue and has approved the Agency's 2022-2023 budget with a deficit of $1,087,303. Also, the Department had filed a Forced Growth Funding Application on behalf of the TCSA to the GNWT Financial Management Board in order to address the funding shortfall.

Chief Executive Officer, June 22, 2022

YELLOWKNIFE
ACCOUNTING
PROFESSIONAL CORPORATION

CHARTERED PROFESSIONAL
ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

To the Ministers of Health and Social Services and Education, Culture and Employment

Qualified Opinion
We have audited the financial statements of the Tlicho Community Services Agency, which comprise the statement of financial position as at March 31, 2022, and the statements of operations, statement of changes in net financial resources and cash flows for the year then ended. We have also audited the revenue and expenditures of programs funded through contribution agreements by the Department of Health and Social Services which total $250,000 or more listed in Schedule A.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Tlicho Community Services Agency as at March 31, 2022, and its results of operations and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards. Further, these statements present fairly, in all material respects, the funding and expenditures of all Health and Social Services funded programs $250,000 or more in Schedule A for the year ended March 31, 2022 in accordance with the provisions established by the individual Contribution Agreements.

Basis for Qualified Opinion
The GNWT is responsible for the calculation and distribution of the salaries and wages that appear on the statement of operations, the accuracy of which is not susceptible to complete audit verification. We have satisfied ourselves that the payroll information provided by the GNWT was accurately reflected in the Agency's records.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Agency in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Agency's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Agency or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Agency's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

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We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Agency's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Agency to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements
As required by the Hospital Insurance and Health and Social Services Administration Act and the Financial Administration Act, we report that proper books and records of account have been kept by the Agency, that the consolidated financial statements are in agreement therewith, and that the transactions that have come under our notice have been, in all material respects, within the statutory powers of the Agency.



Yellowknife, NWT
June 25, 2022

EPR Yellowknife Accounting Professional Corporation
Chartered Professional Accountants

Tlicho Community Services Agency
Statement of Financial Position
As at March 31, 2022

	March 31, 2022	March 31, 2021
Financial Assets		
Cash (Note 4)	$ 4,370,629	$ 4,390,030
Accounts Receivable (Note 8)	3,183,621	2,459,457
	7,554,250	6,849,487
Liabilities		
Accounts Payable and Accrued Liabilities (Note 10)	3,893,688	2,704,755
Deferred Revenue (Note 11)	3,217,452	3,038,542
Wages and Benefits Payable - GNWT (Note 10)	5,590,756	5,652,864
Employee Future Benefits (Note 16)	953,718	1,164,145
	13,655,614	12,560,306
Net Financial Debt	(6,101,364)	(5,710,819)
Non-Financial Assets		
Inventory Held for Use (Note 9)	102,000	102,000
Tangible Capital Assets (Note 18)	240,402	296,967
	342,402	398,967
Accumulated Surplus (Deficit) (Page 6)	**$ (5,758,962)**	**$ (5,311,852)**

Contractual Obligations (Note 22)



Chief Executive Officer



Chairman of the Board

Tlicho Community Services Agency
Consolidated Operations
Statement of Operations
For the year ended March 31, 2022

	Unaudited 2022 Budget	2022 Actual	2021 Actual
Revenue			
Health & Social Services (Page 3)	$ 20,709,251	$ 22,107,372	$ 20,829,402
Education (Page 4)	24,373,072	24,685,167	22,359,480
Other Operations (Page 5)	150,000	137,060	135,511
	45,232,323	46,929,599	43,324,393
Expenditure			
Health & Social Services - Compensation	17,536,689	17,592,352	17,229,301
Health & Social Services - Other	5,152,681	5,294,021	4,198,741
Total Health & Social Services (Page 3)	22,689,370	22,886,373	21,428,042
Education - Compensation	21,474,684	20,686,153	19,231,365
Education - Other	3,749,576	3,508,663	3,073,526
Total Education (Page 4)	25,224,260	24,194,816	22,304,891
Other Operations - Compensation	-	-	-
Other Operations - Other	300,000	295,520	79,429
Total Other Operations (Page 5)	300,000	295,520	79,429
	48,213,630	47,376,709	43,812,362
Operating Surplus (Deficit)	**$ (2,981,307)**	**$ (447,110)**	**$ (487,969)**
Rent Expense - GNWT Assets provided at no cost (Note 21)		496,711	568,494
Grant-In-Kind - GNWT Assets provided at no cost (Note 21)		(496,711)	(568,494)
Change to Employee Leave and Termination Benefits		210,427	114,134
		210,427	114,134
Annual Surplus (Deficit)	**$ (2,981,307)**	**$ (657,537)**	**$ (602,103)**

Tlicho Community Services Agency
Health & Social Services
Statement of Operations
For the year ended March 31, 2022

	Unaudited 2022 Budget	2022 Actual	2021 Actual
Revenue			
Contributions from GNWT (Schedule A)	$ 19,974,251	$ 21,342,252	$ 20,072,896
Interest Income	25,000	37,566	24,432
Other Income	150,000	172,880	215,357
Recoveries	560,000	554,674	516,717
	20,709,251	22,107,372	20,829,402
Expenditure			
Administrative & Support Services	2,207,362	1,640,953	1,651,091
Ambulatory Care Services	1,266,307	1,211,732	1,173,261
Community Health Programs	6,741,386	7,584,166	7,221,742
Community Social Programs	7,249,073	6,188,676	5,774,496
Long Term and Continuing Care	5,225,242	4,926,460	4,887,943
Emergency Response (COVID-19)	-	1,334,386	719,509
	22,689,370	22,886,373	21,428,042
Operating Surplus (Deficit)	**$ (1,980,119)**	**$ (779,001)**	**$ (598,640)**
Rent Expense - GNWT Assets provided at no cost (Note 21)		496,711	568,494
Grant-In-Kind - GNWT Assets provided at no cost (Note 21)		(496,711)	(568,494)
Change to Employee Leave and Termination Benefits		78,452	43,176
		78,452	43,176
Annual Surplus (Deficit)		**(857,453)**	**(641,816)**
Opening Accumulated Operating Deficit		**(5,539,225)**	**(4,940,585)**
Closing Accumulated Operating Deficit		**$ (6,318,226)**	**$ (5,539,225)**

Tlicho Community Services Agency
Education
Statement of Operations
For the year ended March 31, 2022

	Unaudited 2022 Budget	2022 Actual	2021 Actual
Operating Fund - Revenue			
Government of the Northwest Territories			
Regular Contribution from ECE	$ 17,905,791	$ 18,190,662	$ 17,718,056
Other ECE Contribution	261,250	1,103,610	838,049
Total ECE Contributions	18,167,041	19,294,272	18,556,105
Contributions from Other GNWT Departments	125,750	210,265	102,519
Total GNWT Contributions	18,292,791	19,504,537	18,658,624
Government of Canada - Jordan's Principle	6,045,281	4,839,004	3,376,654
Board Generated Funds			
Other Contributions and Miscellaneous	10,000	304,060	299,770
Investment Income	25,000	37,566	24,432
Total Generated Funds	35,000	341,626	324,202
Total Revenue	24,373,072	24,685,167	22,359,480
Operating Fund Expenses - per schedule C			
Aboriginal Language/Cultural Programs	2,034,286	1,811,304	2,157,952
Administration	1,427,078	1,067,160	1,126,531
Inclusive Schooling	3,157,102	3,202,022	3,389,655
School Programs	12,560,513	13,275,326	12,254,099
Jordan's Principal	6,045,281	4,839,004	3,376,654
Total Expense	25,224,260	24,194,816	22,304,891
Operating Surplus (Deficit)	**$ (851,188)**	**$ 490,351**	**$ 54,589**
Change to Employee Leave and Termination Benefits		131,975	70,958
Annual Surplus (Deficit)		**$ 358,376**	**$ (16,369)**

Tlicho Community Services Agency
Other Operations
Statement of Operations
For the year ended March 31, 2022

	Unaudited 2022 Budget	2022 Actual	2021 Actual
Revenue			
Recoveries - Housing	$ 150,000	$ 137,060	$ 135,511
	-	-	-
Expenses			
General Administrative Expenditures	-	23,685	14,279
Lease Property - Housing	300,000	271,835	65,150
	300,000	295,520	79,429
Operating Surplus (Deficit)	**$ (150,000)**	**$ (158,460)**	**$ 56,082**

Tlicho Community Services Agency
Statement of Changes in Net Debt
For the year ended March 31, 2022

	Unaudited 2022 Budget	2022 Actual	2021 Actual
Annual Operating Surplus (Deficit) (Page 2)	$ (2,981,307)	$ (447,110)	$ (487,969)
Decrease (Increase) in Inventories Held for Use	-	-	(3,800)
Decrease (Increase) in Prepaid Expenses	-	-	1,000
Acquisition of Tangible Capital Assets	-	-	-
Amortization of Tangible Capital Assets	-	-	56,565
Increase (Decrease) in Net Financial Resources	-	(447,110)	(434,204)
Opening Net Financial Resources (Debt)	(5,710,832)	(5,710,832)	(5,276,622)
Closing Net Financial Resources (Debt)	**$ (5,710,832)**	**$ (6,157,948)**	**$ (5,710,832)**
Accumulated Operating Surplus (Deficit)			
Health & Social Services			
Opening Surplus - Health & Social Services	$ (5,539,225)	$ (5,539,225)	$ (4,940,585)
Current Year's Operating Surplus (Deficit) (Page 3)	(1,980,119)	(779,001)	(598,640)
Closing Surplus (Deficit)	(7,519,344)	(6,318,226)	(5,539,225)
Education			
Opening Surplus - Education	(624)	(624)	(55,213)
Current Year's Operating Surplus (Deficit) (Page 4)	(851,188)	490,351	54,589
Closing Surplus (Deficit)	(851,812)	489,727	(624)
General			
Opening Surplus - Other	227,997	227,997	171,915
Current Year's Surplus (Deficit) (Page 5)	(150,000)	(158,460)	56,082
Closing Surplus (Deficit)	77,997	69,537	227,997
Total Closing Accumulated Operating Deficit	**$ (8,293,159)**	**$ (5,758,962)**	**$ (5,311,852)**

Tlicho Community Services Agency
Statement of Cash Flow
For the year ended March 31, 2022

	2022	2021
Cash Provided by (used in) Operating Transactions		
Annual Operating Surplus (Deficit)*	$ (447,110)	$ (487,969)
Items not affecting cash:		
Amortization	56,565	56,565
(Increase) decrease in Accounts Receivable	(724,164)	(1,104,874)
Increase (decrease) in Accounts Payable	1,188,933	1,703,571
Increase (decrease) in Wages and Benefits Payable	(62,108)	3,578,309
Increase (decrease) in Inventories Held for Use	-	(3,800)
Increase in Employee Future Benefits	(210,427)	(114,134)
Increase (decrease) in Deferred Revenue	178,910	1,924,238
Decrease (Increase) in Prepaid Expenses	-	1,000
Net Cash Provided by (used in) Operating Transactions	(19,401)	5,552,906
Cash Provided by (used in) Investing Transactions		
Disposition (Acquisition) of Tangible Capital Assets	-	-
Net Cash Provided by Investing Transactions	-	-
Cash Provided by (used in) Financing Transactions		
	-	-
Net Cash Provided by Financing Transactions	-	-
Increase (Decrease) in Cash	(19,401)	5,552,906
Cash, Beginning of the Year	4,390,030	(1,162,876)
(Bank Indebtedness) Cash, End of the Year	**$ 4,370,629**	**$ 4,390,030**

Tlicho Community Services Agency
Notes to the Financial Statements
March 31, 2022

1. Nature of Organization

The Agency was established under the Tlicho Government Act by order of the Minister dated August 4, 2005. Its purpose is to administer and maintain the standards of Health and Educational programs defined under the respective Acts in the Member communities of the Tlicho Region.

The Agency was formerly known as the Dogrib Community Services Board and the Dogrib Divisional Board of Education. On May 22, 1997, an agreement was signed between the Dogrib Community Services Board and the Government of the Northwest Territories, Department of Health and Social Services, with the support of the Treaty 11 Council, to deliver Health and Social Service programs in the Dogrib region. The Tlicho Community Services Agency (TCSA) is an integrated Education and Health & Social Services Agency.

The Agency is dependent upon funding from the Government of the Northwest Territories and is a registered charity.

2. Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian public sector accounting standards established by the Canadian Public Sector Accounting Board of the Chartered Professional Accountants of Canada and by the directives of the Government of the Northwest Territories - Department of Health and Social Services ("DHSS") and Department of Education, Culture and Employment ("ECE"). Significant accounting policies are as follows.

a) Cash

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques.

b) Funds

The Agency records financial information in individual funds that are segregated for the purpose of carrying on specific activities or attaining certain objectives. Funds established by the Agency are:
Operating Fund- reflecting activities associated with the Agency's day-to-day operations.

Leave and Termination Liability Fund - reflecting activities in employee leave and termination benefits combined with any amounts transferred from operations to fund these liabilities. This fund represents liabilities which will be funded in the year they become due through the regular annual allocations from the Government of the Northwest Territories ("GNWT").

Endowment and Special Purpose Fund - reflecting activities relating to endowments and other special purpose funds made available to the Agency under conditions specified by donors and other providers.

c) Surplus Reserves

The DHSS policy requires the Agency to establish the following reserves:
Surplus Reserve- reflects funds maintained in a reserve according to the DHSS Operations and Maintenance Surplus Retention Policy.
Employee Future Benefit Reserve- the funds received in advance for the severance liability of employees who were transferred to the Agency from the GNWT. These liabilities are reduced as employees are paid out upon termination of employment with the agency.

2. Significant Accounting Policies (cont'd)

d) Tangible Capital Assets

The GNWT retains ownership of all tangible assets (TCA) used by the Agency or purchased by the Agency (regardless of source of funding for the purchase). The GNWT amortizes TCAs over the estimated useful lives of the assets at the rates established in the Financial Administration Manual over the following terms:

Buildings	40 years
Mainframe and software systems	5-10 years
Leasehold Improvements	Lesser of useful life or lease term plus renewal option

The TCAs used by the Agency and held on behalf of, or in trust for, the GNWT are not recognized by the Agency in the financial statements.

The statement of operations reflects the Rent Expense amount that would otherwise be considered amortization expense for the fiscal year with an offsetting corresponding amount as a Grant-In-Kind revenue.

e) Inventory of Supplies

Inventories of supplies include inventories held for use in the process of providing services and are distributed to clients at no charge or for a nominal charge. Inventories consist of pharmacy items, parts for various equipment, and office supplies. Inventories of supplies are valued at the lower of cost and replacement value.

f) Accrued Employee Leave and Termination Benefits

In accordance with GNWT accounting policies specified for public agencies, the Agency annually accrues estimated employee leave and termination benefits payable

g) Pension Contributions

The Agency and its employees make contributions to the Public Service Superannuation Plan administered by the Government of Canada. These contributions represent the total liability to the Agency and are recognized in the accounts on a current basis.

h) Revenue Recognition

The Agency is primarily funded by the GNWT in accordance with budget arrangements established by the DHSS and ECE. Under the arrangements, the Agency is responsible for the net deficit from operations and is allowed to retain surpluses from core programs. Any capital funding not spent may be retained for future capital purchases. These policies do not apply to contribution agreements, where an accounting of and return of surpluses may be required.

Other revenue is recognized when the service is performed or the goods are provided.

Government Transfers

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except for the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be determined

2. Significant Accounting Policies (cont'd)

i) Financial Instruments

The Agency classifies it financial instruments at cost or amortized cost. The Agency's accounting policy for this financial instrument category is as follows:
Financial instruments held at cost or amortized cost includes cash, accounts receivable, bank indebtedness, accounts payable and accrued liabilities, payroll liabilities and deferred revenues. They are initially recorded at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with

j) Non-Financial Assets

Non-financial assets are accounted for as assets by the Agency because they can be used to provide government services in futures periods. These assets do not normally provide resources to discharge the liabilities of the Agency unless they are sold.

k) Measurement Uncertainty

The preparation of these financial statements, in conformity with Canadian public sector accounting standards, requires management to make estimates and assumptions. This affects the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the updated amounts of revenue and expenses during the period. Significant estimates include accounts receivable and doubtful accounts and the actuarial valuation of employee leave and termination benefits. Actual results could differ from these estimates.

3. Future Accounting Changes

PS 3280-Asset Retirement Obligations: This new section establishes standards on how to account for and report a liability for asset retirement obligations. This section is effective for fiscal periods beginning on or after April 1, 2021. The impact of the transition to these accounting standards has not yet been determined.

PS 3400-Revenue: This new section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations. This section is effective for fiscal years beginning on or after April 1, 2022. Earlier adoption is permitted. This section may be applied retroactively or prospectively.

PS 3450-Financial Instruments: This new section is effective for fiscal years beginning on or after April 1, 2022. Items within the scope of the standard are assigned to one of two measurement categories: fair value, or cost or amortized cost. Fair value measurement will apply to derivatives and portfolio investments in equity instruments that are quoted in an active market. Also, when groups of financial assets and financial liabilities are managed on a fair value basis they may be reported on that basis. Other financial assets and financial liabilities will generally be measured at cost or amortized cost. Until an item is derecognized, gains and losses arising due to fair value remeasurement will be reported in the Statement of Remeasurement of Gains and Losses. There is no significant impact on the financial statements as a result of its application.

PS 2601-Foreign Currency Transalation: Effective July 1, 2022, Education Bodies will concurrently be required to adopt: PS 2601 Foreign Currency Translation, PS 1201 Financial Statement Presentation, and PS 3041 Portfolio Investments in the same fiscal period. Government organizations that apply PSAS were required to adopt these standards effective April 1, 2012, however there is no significant impact on the financial statements as a result of this application.

4. Cash

	2022	2021
Cash	$ 4,370,629	$ 4,390,030

Credit facility: The Agency does not have its own credit facility with the bank. Rather, as an Agency under the GNWT, its funds are pooled together with those of the GNWT and its other entities forming a Common Offset Balance (COB) agreement. Under the COB, the Agency and other entities of the GNWT have their respective funds pooled together wherby any negative balances are offset against positive balances in other entities ofthe GNWT. Therefore, the Agency will not incur fees and interest charges on the overdrawn amount and the amount of credit available is not limited.

5. Special Purpose Funds

Nil Report

6. Restricted Assets

Nil Report

7. Portfolio Investments

Nil Report

8. Accounts Receivable

	Accounts Receivable 2022	Allowance for Doubtful Accounts 2022	Net Amount 2022	Net Amount 2021
Due from Third Parties	$ 353,606	$ -	$ 353,606	$ 393,837
Health and Social Services Related Cost due from Third Parties	99,790	(51,395)	48,395	91,261
Due from Government of Northwest Territories -	2,665,546	-	2,665,546	1,785,034
Due from Workers' Safety and Compensation Commission	1,958	-	1,958	1,958
Due from Northwest Territories Health and Social Services Authority	114,116	-	114,116	187,367
	$ 3,235,016	$ (51,395)	$ 3,183,621	$ 2,459,457

9. Inventories

	2022	2021
Inventory Held for Use		
Health Centre Supplies	$ 102,000	$ 102,000

10. Accounts Payable and Accrued Liabilities

	2022	2021
Due to the Government of the Northwest Territories	$ 1,609,404	$ 1,289,226
Due to NWT Housing Corporation	(1,650)	3,300
Due to NWT Power Corporation	460	483
Due to Northwest Territories Health and Social Services Authority	1,597,278	765,446
Due to NWT Education Board	-	300
Due to James Company Limted (Owned by a Board Member)	1,500	-
Due to Workers' Safety and Compensation Commission	100,000	20,753
Due to Third Parties on Health and Social Services Related Cost	196,978	119,212
Due to Third Parties	389,718	506,035
	$ 3,893,688	$ 2,704,755

	2022	2021
Payroll Liabilities		
Due to GNWT Payroll Liabilities	$ 4,889,799	$ 4,892,873
Accrued Vacation and Lieu	700,957	759,991
Government of the Northwest Territories	$ 5,590,756	$ 5,652,864

11. Deferred Revenue

Deferred revenue consists of contributions received in advance for activities with dates beyond the fiscal year end. These amounts will be recognized in revenue as expenditures are incurred.

	2022	2021
CJBS - PC Children Charity	$ 6,628	$ -
CJBS - Food First Foundation	-	2,321
CJBS - Literacy	3,000	-
CJBS - Northern Distance Learning	4,073	-
MEZI - Active After School	-	14,084
MEZI - Food First Foundation	-	12,092
MEZI - NWT Literacy Council	-	1,046
MEZ1 - Ekati Mine Culture	25,609	20,014
MEZ1 - Indigenous Health & Wellness Elders	24,129	-
EMES - Food First Foundation	-	17,500
EMES - Bookfair	1,598	1,598
EMES - PC Children Charity	1,962	1,802
EMES - Active After School	-	15,050
EMES - Breakfast Club	67,288	5,388
EMES - Ekati	25,000	-
EMES - On the Land Collaborative	4,304	14,638
AAS - Active After School	-	9,958
AAS - Take a Kid Trapping	-	8,000
AAS - Ekati	22,200	-
AAS - Food First Foundation	5,162	4,128
AAS - Northern Distance Learning	-	21,867
AAS - PC Children Charity	-	396
AAS - On the Land Collaborative	10,687	11,845
AAS - Literacy	2,191	2,191
AAS - Miscellaneous	6,215	4,350
JWGS - Breakfast Club	18,013	9,199
JWGS - Ekati	25,000	-
JWGS - Food First Foundation	2,074	2,074
JWGS - Fundraising	1,208	2,903
JWGS - Literacy	-	632
JWGS - Miscellaneous	1,966	339
JWGS - Active After School	-	16,898
JWGS - Northern Distance Learning	-	15,656
REGIONAL - COVID-19 Support	435,828	587,591
REGIONAL - Self Regulation	7,000	-
REGIONAL - Indigenous Health & Wellness Elders	-	139,381
REGIONAL - Jordan's Principle	2,516,317	2,095,601
	$ 3,217,452	$ 3,038,542

12. Contribution Repayable

Nil Report

13. Due from and to the Government of Canada

Nil Report

14. Capital Lease Obligations

Nil Report

15. Pensions

The TCSA's employees participate in Canada's Public Service Plan (PSPP). The PSPP provides benefits based on the number of years of pensionable service to a maximum of 35 years. Benefits are determined by a formula set out in the legislation; they are not based on the financial status of the pension plan. The basic benefit formula is 2 percent per year of pensionable service multiplied by the average of the best five consecutive years of earnings.

The public service plan was amended during 2013 which raised the normal retirement age and other age related thresholds from age 60 to 65 for new members joining the plan on or after January 1, 2013. For existing members, the normal retirement age remains age 60. Furthermore, contribution rates for current service for all members of the public service will increase gradually to an employer: employee cost sharing ratio of 50:50 by 2017. The employer contribution rate effective at the end of the year is 1 times (2016 - 1.15) the employees' contributions for employees who started prior to January 2013 and 1 times (2016 - 1.1) the employees' contributions for all other employees

Other benefits include survivor pensions, minimum benefits in the event of death, unreduced by early retirement, pensions and disability pensions.

Contributions to the PSPP are broken down as follows.

	2022	2021
HSS Activities		
Employee	$ 976,163	$ 947,111
Employer	990,107	946,063
	1,966,270	1,893,174
EDU Activities		
Employee	1,442,345	1,384,655
Employer	1,494,738	1,367,490
	2,937,083	2,752,145
	$ 4,903,353	$ 4,645,319

16. Employee Future Benefits

In addition to pension benefits, Tlicho Community Service Agency provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to the Tlicho Community Services Agency employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actuarially valued using the expected utilization methodology.

Valuation Result

The actuarial valuation was completed March 31, 2021. The effective date of the next actuarial valuation is March 31, 2022. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the Agency.

Employee Long Term Benefits Consist of:

	EDU	HSS	2022	2021
Severance and removal	$ 504,549	$ 183,028	$ 687,577	$ 880,737
Compensated absences	176,417	89,724	266,141	283,408
	$ 680,966	$ 272,752	$ 953,718	$ 1,164,145

	Severance and Removal		Compensated Absences		2022	2021
	EDU	HSS	EDU	HSS		
Changes in obligation						
Accrued benefit obligation, beginning of year	$ 625,028	$ 255,709	$ 187,913	$ 95,495	$ 1,164,145	$ 1,278,279
Current period benefit cost	47,444	18,306	19,612	12,309	97,671	102,075
Interest accrued	20,805	8,519	6,419	3,378	39,121	34,603
Benefits payments	(294,308)	(91,254)	(25,991)	(10,865)	(422,418)	(591,323)
Plan amendment	46,112	22,639	(228)	(214)	68,309	-
Actuarial (gain)/loss	59,468	(30,891)	(11,308)	(10,379)	6,890	340,511
Accrued benefit obligation, end of year	**504,549**	**183,028**	**176,417**	**89,724**	**953,718**	**1,164,145**
Unamortized net actuarial gain	154,071	19,130	(29,772)	(337,869)	(194,440)	(174,871)
Net future obligation	**658,620**	**202,158**	**146,645**	**(248,145)**	**759,278**	**989,274**
Other employee future benefits	-	-	-	-	-	-
Other compensated absences	-	-	-	-	-	-
Compensated absences	**$ 658,620**	**$ 202,158**	**$ 146,645**	**$ (248,145)**	**$ 759,278**	**$ 989,274**

16. Employee Future Benefits (cont'd)

	Severance and Removal		Compensated Absences		2022	2021
	EDU	HSS	EDU	HSS		
Benefits expense						
Current period benefit cost	47,444	18,306	19,612	12,309	97,671	102,075
Interest accrued	20,805	8,519	6,419	3,378	39,121	34,603
Plan amendments	46,112	22,639	(228)	(214)	68,309	-
Amortization of actuarial gains	(73,519)	7,001	(5,831)	59,670	(12,679)	(53,704)
	$ 40,842	**$ 56,465**	**$ 19,972**	**$ 75,143**	**$ 192,422**	**$ 82,974**

The discount rate used to determine the accrued benefits obligation is an average of 4.1%. No inflation rate is applied. The expected payments during the next five years are:

	Severance and Removal	Compensated Absences	Total
Year 1	$ 101,491	$ 27,063	$ 128,554
Year 2	89,891	24,531	114,422
Year 3	73,597	22,597	96,194
Year 4	77,633	23,278	100,911
Year 5	83,541	25,912	109,453
	$ 426,153	**$ 123,381**	**$ 549,534**

17. Trust Assets and Liabilities

Nil Report

18. Tangible Capital Assets

The agency has purchased buses from operating funds provided by the Department of ECE. These vehicles are being amortized on a straight line basis over 7 Years.

	Cost	Addition	Accumulated Amortization	Net Book Value 2022	Net Book Value 2021
School Buses	$ 569,273	$ -	$ (328,872)	$ 240,402	$ 296,967

19. Prepaid Expenses

Nil Report

20. Services Provided Without Charge

Nil Report

21. GNWT Assets Provided At No Cost

Tangible Capital Assets (TCA) are owned by the Government of the Northwest Territories. TCA are amortized over the estimated useful life of the assets at the following rates.

Buildings - 40 Years
Leasehold Improvements - Lesser of useful life or lease term plus renewal option
Mobile Equipment - 15 years

	Cost (Unaudited)	Addition (Unaudited)	Accumulated Amortization (Unaudited)	Net Book Value 2022 (Unaudited)	Net Book Value 2021 (Unaudited)
Buildings	$ 18,682,626	$ -	$ (5,461,519)	$ 13,221,107	$ 13,641,150
Leasehold	252,800	-	(251,753)	1,047	13,605
Mobile Equipment	380,626	-	(259,873)	120,753	147,975
Medical Equipment	338,467	-	(156,992)	181,475	215,323
Other Equipment	76,007	-	(20,015)	55,992	59,032
Total	**$ 19,730,526**	**$ -**	**$ (6,150,152)**	**$ 13,580,374**	**$ 14,077,085**

The TCA information was provided by the Government of the Northwest Territories. Amortization expense for 2021 - 2022 $496,711 (2020 - 2021 $568,494).

22. Contractual Obligations (aka Commitments)

The Agency has entered into agreements for, or is contractually committed to, the following expenses payable subsequent to March 31, 2022.

	Expires in Fiscal Year	2023	2024	2025	2026	2027	2028 and Thereafter	Total
Office Leases	2023	$ 121,992	$ -	$ -	$ -	$ -	$ -	$ 121,992
Residential Leases	2023-2027	324,765	121,093	102,960	102,960	42,900	-	694,678
Equipment Leases	2023 & 2026	75,794	67,091	67,091	67,091	-	-	277,067
Other Service Contracts	2023	11,906	-	-	-	-	-	11,906
		$ 534,457	**$ 188,184**	**$ 170,051**	**$ 170,051**	**$ 42,900**	**$ -**	**$ 1,105,643**

23. Contingent Liabilities

In the normal course of operations, the Agency is subject to claims and pending and threatened litigation against the Agency and its staff. The Agency is defending actions brought against it and the Agency has recorded an allowance for any claim or litigation where it is likely that there will be a future payment and a reasonable estimate of the loss can be made. The allowance is based upon estimates determined by the Agency's legal experts experience or case law in similar circumstances.

The Agency did not have any environmental liabilities during the year.

24. Subsequent Events

Nil Report

25. Budget

Budget figures for Health and Social Services Division of the TCSA are the opening budgets that were approved on March 31, 2021 by the Agency's board of directors, and DHSS. Budget figures for Education Division of the TCSA are the opening budgets that were approved on June, 30 2021 by the Agency's board of directors and ECE. The budget figures are not audited and are intended for information purposes only. These figures represent the Agency's original fiscal plan for the year and do not reflect subsequent changes arising from amendments made by the Departments.

26. Economic Dependence

The Agency receives its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that the Agency operations would be significantly affected.

27. Comparative Figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.

28. Related Parties And Inter-Entity Transactions

The Agency is related in terms of common ownership to all GNWT created departments and public agencies. The Agency enters into transactions with these entities in the normal course of business. The Agency is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage by the Department of Finance, compensation services by the Department of Human Resources, and internal audit services by the Department of Finance.

	2022	2021
Due from Related Parties		
Government of the Northwest Territories		
Department of Finance	$ 35,386	$ 30,772
Department of Health and Social Services	2,616,050	1,740,699
Department of Education, Culture and Employment	14,109	13,563
Northwest Territories Health and Social Services Authority	114,116	187,367
NWT Housing Corporation	1,650	-
	$ 2,781,311	$ 1,972,401
Due to Related Parties		
Government of the Northwest Territories		
Department of Finance	$ 392,448	$ 409,568
Department of Health and Social Services	1,200,772	732,887
Department of Education, Culture and Employment	12,833	141,840
Genuine Mackenzie Valley	-	2,350
Petroleum Products Division	3,351	2,581
NWT Education Boards	-	300
NWT Power Corporation	460	483
NWT Housing Corporation	-	3,300
Northwest Territories Health and Social Services Authority	1,597,278	765,446
James Company Limited (owned by one board member)	1,500	-
	$ 3,208,642	$ 2,058,755
Department of Finance - Payroll Liabilities	$ 4,889,799	$ 4,892,873

28. Related Parties And Inter-Entity Transactions (cont'd)

Revenue received from Related Parties not otherwise disclosed in the statements or schedules:

	2022	2021
Northwest Territory Heath & Social Services Authority	$ 117,538	$ 100,544
GNWT - Department of Health and Social Services - NHIB	356,950	320,175
	$ 474,488	$ 420,719

Expenses paid to Related Parties

GNWT - Department of Finance	$ 439,940	$ 162,751
GNWT - Department of Education, Culture and Employment	196,107	225,795
GNWT - Department of Infrastructure	-	208
GNWT - Department of Environment & Natural Resources	8,000	-
GNWT - Genuine Mackenzie Valley	-	4,750
GNWT - Petroleum Products Division	17,495	11,172
Northwest Territories Health and Social Services Authority	192,485	78,678
NWT Housing Corporation	242,985	19,800
NWT Power Corporation	5,604	4,107
NWT Education Boards	600	300
James Company Limited (Owned by a Board Member)	16,500	12,000
	$ 1,119,716	$ 519,561

Related party transactions are in the normal course of operations and have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties.

29. Workers' Safety and Compensation Commission Transactions

	2022	2021
Due from the WSCC	$ 1,958	$ 1,958
Due to the WSCC	100,000	20,753
Expenses	500	1,201

30. Financial Instruments

The Agency is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the:

(i) Credit risk

Credit risk is the risk of financial loss to the Agency if a debtor fails to make payments of interest and principal when due. The Agency is exposed to this risk relating to its, cash, special purpose funds, trust assets and accounts receivable.

The Agency holds its cash, special purpose funds and trust assets deposits in trust accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation.

Accounts receivable are due from various governments, government agencies, corporations and individuals. Credit risk related to accounts receivable is mitigated by internal controls as well policies and oversight over arrears for ultimate collection. Management has determined that a portion of accounts receivable are impaired based on specific identification as well as age of receivables.

These amounts are as disclosed in Note 8.

The Agency's maximum exposure to credit risk is represented by the financial assets for a total of $3,183,621 (2021 - $2,459,457).

30. Financial Instruments (Cont'd)

(ii) Concentration of credit risk

Concentration of credit risk is the risk that a customer(s) has a significant portion (more than ten. percent) of the total accounts receivable balance and thus there is a higher risk to the Agency in the event of a default. The Agency does have concentration of risk. At March 31, 2022, receivables from the GNWT and related parties accounted for 50% of the total outstanding accounts receivables. The Agency reduces this risk by monitoring overdue balances.

The Agency also has concentration of credit risk as deposits are held in one Canadian chartered bank.

(iii) Liquidity Risk

Liquidity risk is the risk that the Agency will not be able to meet all cash outflow obligations as they come due. The Agency mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise. The Agency's bank indebtedness stands at $nil (2021 - $-). Total financial assets are $7,554,250 (2021 - $6,849,487) and financial liabilities are $13,655,614 (2021 - $12,560,306). The agency has disclosed future financial liabilities and commitments in Note 22.

31. Contingent Assets

Nil Report

32. Contractual Rights

Nil Report

33. Expenses By Object

		2022	2021
Health & Social Services			
	Compensation and Benefits		
	Salaries and wages	$ 16,909,763	$ 16,504,224
	Severance and Superannuation	(78,452)	(43,176)
	Other	761,041	768,253
		$ 17,592,352	**$ 17,229,301**
	Operations and Maintenance		
	Amortization	$ -	$ -
	Contracted & General Services	2,296,482	1,567,384
	Grants and Contributions	1,502,061	1,384,163
	Medical and Surgical Supplies	472,533	522,701
	Valuation Allowance	52,459	-
	Other	970,486	724,493
		$ 5,294,021	**$ 4,198,741**
Education			
	Compensation and Benefits	$ 20,686,153	$ 19,231,365
	Operations and Maintenance	3,508,663	3,073,526
		$ 24,194,816	**$ 22,304,891**
Other			
	Compensation and Benefits	$ -	$ -
	Operations and Maintenance	295,520	79,429
		$ 295,520	**$ 79,429**
Overall			
	Compensation and Benefits	$ 38,278,505	$ 36,460,666
	Operations and Maintenance	9,098,204	7,351,696
		$ 47,376,709	**$ 43,812,362**

34. Covid-19 Impact

In January 2020, the World Health Organization declared a public health emergency due to the spread of the COVID-19. By March 2020, a series of outbreaks in Canada, led the federal government to implement various restrictive measures designed to curb the spread of the virus. Following suit, the Territorial Government of Northwest Territories enacted measures of similar intent . The impact of the measures has led to widespread economic uncertainty.

Management has assessed the impact of the COVID-19 and the impact of the Federal and Territorial Government's restrictive measures, and has determined that there is no impact on the amounts and information reported in the financial statements as at March 31, 2022 and that subsequent to year end, the impact of the measures to combat the spread of the virus have not caused a significant change to the assets and liabilities of the Agency or cast doubt on the going-concern assumption.

Tlicho Community Services Agency
Schedule A
Schedule of Contributions from the GNWT
For the year ended March 31, 2022

	Unaudited 2022 Budget	2022 Actual	2021 Actual
Contributions from the GNWT			
Core contribution - Department of Health & Social Services			
Administration & Support Services			
Administration	$ 762,000	$ 777,400	$ 762,000
Facility Maintenance & Support	-	-	-
Finance	187,000	189,300	187,000
Human Resources	15,000	15,000	15,000
System Support	103,000	106,300	103,000
Community Health Programs			
Community Clinics & Health Centres	5,746,000	5,837,000	5,763,000
Diagnostic Services	17,000	17,000	20,000
Emergency Response (COVID-19)	-	1,437,946	741,000
Health Promotion & Community Wellness	315,000	315,000	315,000
Physician Services	841,000	841,000	841,000
Community Social Programs			
Child & Family Services	4,896,000	4,800,248	4,268,349
Child & Youth Care Counselling	696,000	548,927	605,467
Family Violence Prevention	31,000	31,000	58,000
Mental Health & Addictions	1,042,000	1,058,000	1,042,000
Long Term and Continuing Care Counselling			
Homecare & Support Services	753,000	767,000	753,000
Residential Care Children & Adults	3,640,000	3,701,000	3,613,000
Supplementary Health Programs			
Medical Travel	458,000	458,000	458,000
	19,502,000	20,900,121	19,544,816
Other Contribution - Department of Health & Social Services			
Enhanced Home Care - Schedule A-1	472,251	442,131	528,080
Total Contributions from GNWT	**$ 19,974,251**	**$ 21,342,252**	**$ 20,072,896**

Tlicho Community Services Agency
Schedule A-1
Schedule of Detailed Contribution Funding and Expense
Home and Community Care Enhancement
Health & Social Services - GNWT
For the year ended March 31, 2022

	Unaudited 2022 Budget	2022 Actual	2021 Actual
Funding			
GNWT - Department of Health & Social Services	$ 472,251	$ 442,131	$ 528,080
	472,251	442,131	528,080
Expenses			
Salaries	442,251	382,299	439,761
Material & Supplies	-	7,473	6,989
Gasoline	-	3,035	3,432
Food	-	7,432	10,047
Vehicle Maintenance	-	6,790	6,500
Medical and Surgical Supplies	5,000	12,856	15,069
Delivery & Courier	-	1,233	1,263
Telephone	-	728	8,925
Training	10,000	3,210	3,123
Travel	-	2,637	6,680
Equipment Maintenance	-	-	8,643
Minor Equipment	15,000	13,702	17,648
Contract Services	-	736	-
	472,251	442,131	528,080
Excess Funding over Expense	**$ -**	**$ -**	**$ -**

Tlicho Community Services Agency
Schedule B
Schedule of Reserves
For the year ended March 31, 2022

	Surplus/Deficit		Leave & Termination		Special Projects		Total Reserves	
Balance, beginning of the year	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Additions/Reductions to/from Reserves	-	-	-	-	-	-	-	-
Transfers between Reserves	-	-	-	-	-	-	-	-
Balance, end of the year	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

The Agency has no funds in reserves.

Tlicho Community Services Agency
Schedule C
Education Division
Schedule of Expenses
For the year ended March 31, 2022

	Aboriginal Languages	Administration	Inclusive Schooling	School Programs	Jordan's Principal	Total
Salaries						
Teachers	$ 1,077,034	$ -	$ 1,179,191	$ 7,770,241	$ 972,248	$ 10,998,714
Instructional Asst.	324,017	-	1,499,954	139,663	2,471,121	4,434,755
Non-Instructional Staff	291,884	897,832	182,880	2,994,890	493,170	4,860,656
Board Honoraria	-	16,350	-	-	-	16,350
Employee Benefits						
Benefits/Allowance	-	(127,394)	-	503,072	-	375,678
Services Purchased/Contracted						
Postage/Communication	974	30,809	-	93,049	-	124,832
Travel/Training	7,492	40,235	182,281	38,023	5,126	273,157
Maintenance and Repairs	4,065	2,197	-	71,461	-	77,723
Rentals and Leases	1,911	15,728	-	56,166	-	73,805
Vehicle Expense	4,050	1,591	-	89,797	-	95,438
Other	50	59,554	87	15,417	182,204	257,312
Contributed Services	-	22,527	111,775	56,565	-	190,867
Contract Services	18,421	45,103	-	57,240	471,665	592,429
Home Boarding Allowance	-	-	-	24,765	-	24,765
Materials	77,212	51,197	45,454	1,258,524	243,470	1,675,857
Furniture and Equipment	2,229	-	-	49,493	-	51,722
Freight	1,965	11,431	400	56,960	-	70,756
Total Expense	**$ 1,811,304**	**$ 1,067,160**	**$ 3,202,022**	**$ 13,275,326**	**$ 4,839,004**	**$ 24,194,816**

Tlicho Community Services Agency
Schedule C.1
Education - Contribution Agreements
Other Education Contributions
For the year ended March 31, 2022

Contribution Agreement Revenues		**2022**	**2021**
Public Library Services	Schedule C-1	$ 122,617	$ 124,931
Self-Regulation	Schedule C-2	-	7,000
Northern Distance Learning	Schedule C-3	114,381	69,133
Health & Wellness Curr. Pilot Support	Schedule C-4	-	7,400
Take a Kid Trapping Program	Schedule C-5	67,775	51,535
Active After School	Schedule C-6	132,489	36,087
Indigenous Health & Wellness Elders - Tlicho Government	Schedule C-7	115,252	43,648
Drop the Pop	Schedule C-8	10,000	14,896
Literacy - MEZI School	Schedule C-9	-	2,884
Jordan's Principle	Schedule C-10	4,839,004	3,376,654
First Food Foundation	Schedule C-11	57,589	44,952
PC Children Charity Nutrition Snack	Schedule C-12	9,818	27,767
Breakfast Club	Schedule C-13	7,686	18,201
APPLE School Foundation	Schedule C-14	1,372	34,379
Ekati Mine (Cultural)	Schedule C-15	-	-
On the Land Collaborative	Schedule C-16	11,492	30,284
Miscellaneous	Schedule C-17	-	16,998
Total Contribution Agreement Revenues		**$ 5,489,475**	**$ 3,906,749**

Tlicho Community Services Agency
Schedule C.1
Education - Contribution Agreements
Other Education Contributions
For the year ended March 31, 2022

Contribution Agreement Expenditures		**2022**	**2021**
Public Library Services	Schedule C-1	$ 122,617	$ 124,931
Self-Regulation	Schedule C-2	-	7,000
Northern Distance Learning	Schedule C-3	114,381	69,133
Health & Wellness Curr. Pilot Support	Schedule C-4	-	7,400
Take a Kid Trapping Program	Schedule C-5	67,775	51,646
Active After School	Schedule C-6	132,487	36,087
Indigenous Health & Wellness Elders - Tlicho Government	Schedule C-7	115,252	43,648
Drop the Pop	Schedule C-8	9,996	14,967
Literacy - MEZI School	Schedule C-9	-	2,884
Jordan's Principle	Schedule C-10	4,839,004	3,376,654
First Food Foundation	Schedule C-11	57,547	44,952
PC Children Charity Nutrition Snack	Schedule C-12	9,382	27,736
Breakfast Club	Schedule C-13	7,686	18,201
APPLE School Foundation	Schedule C-14	20,781	34,379
Ekati Mine (Cultural)	Schedule C-15	-	-
On the Land Collaborative	Schedule C-16	11,492	30,253
Miscellaneous	Schedule C-17	1,665	17,079
Total Contribution Agreement Expenditures		**$ 5,510,065**	**$ 3,906,950**
Excess of Funding over Expenditures		**$ (20,590)**	**$ (201)**

Tlicho Community Services Agency
Schedule C-1
Schedule of Detailed Contribution Funding and Expenses
Public Library Services
For the year ended March 31, 2022

	2022 Budget	CJBS	MEZI	JWGS	EMES	2022 Actual	2021 Actual
Funding							
GNWT - ECE	$ 140,000	$ 36,000	$ 36,000	$ 21,600	$ 36,000	129,600	140,000
GNWT - ECE A/P	-	(2,818)	-	(4,165)	-	(6,983)	(15,069)
Total Funding	**140,000**	**33,182**	**36,000**	**17,435**	**36,000**	**122,617**	**124,931**
Expenses							
Salaries & Benefits	130,000	10,558	36,000	-	36,000	82,558	115,508
Materials & Supplies	10,000	22,624	-	17,435	-	40,059	9,423
Contract Services	-	-	-	-	-	-	-
Total Expenses	**140,000**	**33,182**	**36,000**	**17,435**	**36,000**	**122,617**	**124,931**
Excess Funding over Expense	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Tlicho Community Services Agency
Schedule C-2
Schedule of Detailed Contribution Funding and Expenses
Self Regulation
For the year ended March 31, 2022

	2022 Budget	2022 Actual	2021 Actual
Funding			
GNWT - ECE	$ -	$ 7,000	$ 7,000
GNWT - ECE - Deferred	-	(7,000)	-
Total Funding	-	-	7,000
Expenses			
Materials & Supplies	-	-	7,000
Total Expenses	-	-	7,000
Excess Funding over Expense	$ -	$ -	$ -

Tlicho Community Services Agency
Schedule C-3
Schedule of Detailed Contribution Funding and Expenses
Northern Distance Learning
For the year ended March 31, 2022

	2022 Budget	CJBS	MEZI	JWGS	WEKWEETI	2022 Actual	2021 Actual
Funding							
GNWT - ECE	$ 121,500	$ 24,994	$ 21,105	$ 31,418	$ 11,055	$ 88,572	$ 81,239
GNWT - ECE - (2019/20)	-	-	-	-	-	-	14,008
GNWT - ECE - Deferred - PY	-	-	-	15,654	21,867	37,521	-
GNWT - ECE - Deferred - CY	-	(4,073)	-	-	-	(4,073)	(37,521)
GNWT - ECE - A/R	-	-	1,927	3,279	-	5,206	11,407
GNWT - ECE - A/P	-	-	-	(12,845)	-	(12,845)	-
Total Funding	**121,500**	**20,921**	**23,032**	**37,506**	**32,922**	**114,381**	**69,133**
Expenses							
Salaries	-	-	23,032	33,052	32,903	88,987	35,534
Materials & Supplies	-	814	-	4,454	19	5,287	4,529
Gasoline	-	-	-	-	-	-	(350)
Minor Equipment	-	-	-	-	-	-	857
Contract Services	121,500	11,250	-	-	-	11,250	26,763
Rent	-	8,857	-	-	-	8,857	1,800
Total Expenses	**121,500**	**20,921**	**23,032**	**37,506**	**32,922**	**114,381**	**69,133**
Excess Funding over Expense	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Tlicho Community Services Agency
Schedule C-4
Schedule of Detailed Contribution Funding and Expenses
Health & Wellness Curr. Pilot Support
For the year ended March 31, 2022

	2022 Budget	2022 Actual	2021 Actual
Funding			
GNWT - ECE	$ -	$ -	$ -
GNWT - ECE Deferred	-	-	13,250
GNWT - A/P	-	-	(5,850)
Total Funding	**-**	**-**	**7,400**
Expenses			
Materials & Supplies	-	-	7,400
Total Expenses	**-**	**-**	**7,400**
Excess Funding over Expense	**$ -**	**$ -**	**$ -**

Tlicho Community Services Agency
Schedule C-5
Schedule of Detailed Contribution Funding and Expenses
Take a Kid Trapping Program
For the year ended March 31, 2022

	2022 Budget	CJBS	MEZI	JWGS	EMES	WEKWEETI	2022 Actual	2021 Actual
Funding								
GNWT - ENR	$ 40,000	$ 13,555	$ 13,555	$ 13,555	$ 13,555	$ 13,555	$ 67,775	$ 40,000
Funding transfer	-	13,555	-	-	-	(13,555)	-	-
GNWT - ENR Deferred - CY	-	-	-	-	-	-	-	(8,000)
GNWT - ENR Deferred - PY	-	-	-	-	-	8,000	8,000	19,535
GNWT - ENR - A/P	-	-	-	-	-	(8,000)	(8,000)	-
Total Funding	**40,000**	**27,110**	**13,555**	**13,555**	**13,555**	**-**	**67,775**	**51,535**
Expenses								
Casual - Support Staff	-	-	7,775	6,261	4,614	-	18,650	5,891
Materials & Supplies	32,000	14,924	5,198	7,294	8,084	-	35,500	29,286
Gasoline	-	186	582	-	857	-	1,625	-
Food	-	-	-	-	-	-	-	919
Rental/Lease equipment	-	-	-	-	-	-	-	750
Capital equipment >$5K<$50K	-	12,000	-	-	-	-	12,000	-
Contract Services	-	-	-	-	-	-	-	14,800
Total Expenses	**32,000**	**27,110**	**13,555**	**13,555**	**13,555**	**-**	**67,775**	**51,646**
Excess Funding over Expense	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (111)**

Tlicho Community Services Agency
Schedule C-6
Schedule of Detailed Contribution Funding and Expenses
Active After School
For the year ended March 31, 2022

	2022 Budget	CJBS	MEZI	JWGS	EMES	Wekweeti	2022 Actual	2021 Actual
Funding								
GNWT - MACA	$ 75,500	$ 15,300	$ 15,300	$ 15,300	$ 15,300	$ 15,300	$ 76,500	$ 75,250
GNWT - MACA Deferred - CY	-	-	-	-	-	-	-	(55,989)
GNWT - MACA Deferred - PY	-	-	14,084	16,898	15,050	9,958	55,989	16,826
Total Funding	**75,500**	**15,300**	**29,384**	**32,198**	**30,350**	**25,258**	**132,489**	**36,087**
Expenses								
Materials & Supplies	60,450	15,298	29,384	32,198	30,350	25,258	132,487	36,087
Contract Services	15,050	-	-	-	-	-	-	-
Total Expenses	**75,500**	**15,298**	**29,384**	**32,198**	**30,350**	**25,258**	**132,487**	**36,087**
Excess Funding over Expense	**$ -**	**$ 2**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2**	**$ -**

Tlicho Community Services Agency
Schedule C-7
Schedule of Detailed Contribution Funding and Expenses
Indigenous Health & Wellness Elders - Tlicho Government
For the year ended March 31, 2022

	2022 Budget	Regional	CJBS	MEZI	2022 Actual	2021 Actual
Funding						
Tlicho Government	$ -	$ -	$ -	$ -	$ -	$ 30,000
Tlicho Government Deferred - PY	-	9,881	79,500	50,000	139,381	153,029
Tlicho Government Deferred - CY	-	-	-	(24,129)	(24,129)	(139,381)
Total Funding	**-**	**9,881**	**79,500**	**25,871**	**115,252**	**43,648**
Expenses						
Salaries & Benefits	-	-	-	-	-	43,148
Materials & Supplies	-	10,381	78,500	25,871	114,752	500
Contract Service	-	-	500	-	500	-
Total Expenses	**-**	**10,381**	**79,000**	**25,871**	**115,252**	**43,648**
Excess Funding over Expense	**$ -**	**$ (500)**	**$ 500**	**$ -**	**$ -**	**$ -**

Tlicho Community Services Agency
Schedule C-8
Schedule of Detailed Contribution Funding and Expenses
Drop the Pop
For the year ended March 31, 2022

	2022 Budget	CJBS	MEZI	JWGS	EMES	Wekweeti	2022 Actual	2021 Actual
Funding								
GNWT - HSS - (2019/20)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,675
GNWT - HSS	10,000	1,500	1,050	650	1,000	800	5,000	5,000
GNWT - HSS A/R	-	1,500	1,050	650	1,000	800	5,000	5,000
GNWT - HSS Deferred	-	-	-	-	-	-	-	2,221
Total Funding	**10,000**	**3,000**	**2,100**	**1,300**	**2,000**	**1,600**	**10,000**	**14,896**
Expenses								
Materials & Supplies	10,000	3,000	2,100	1,296	500	1,600	8,496	13,809
Contract Services	-	-	-	-	1,500	-	1,500	1,158
Total Expenses	**10,000**	**3,000**	**2,100**	**1,296**	**2,000**	**1,600**	**9,996**	**14,967**
Excess Funding over Expense	**$ -**	**$ -**	**$ -**	**$ 4**	**$ -**	**$ -**	**$ 4**	**$ (71)**

Tlicho Community Services Agency
Schedule C-9
Schedule of Detailed Contribution Funding and Expenses
Literacy Program
For the year ended March 31, 2022

	2022 Budget	CJBS	MEZI	2022 Actual	2021 Actual
Funding					
NWT Literacy Council	$ -	$ -	$ -	$ -	$ 1,500
NWT Literacy Council Deferred - PY	-	-	1,046	1,046	2,430
NWT Literacy Council Deferred - CY	-	-	-	-	(1,046)
Acasta HeliFlight	-	3,000	-	3,000	-
Acasta HeliFlight Deferred - CY	-	(3,000)	-	(3,000)	-
Total Funding	**-**	**-**	**1,046**	**1,046**	**2,884**
Expenses					
Materials & Supplies	-	-	1,046	1,046	2,884
Total Expenses	**-**	**-**	**1,046**	**1,046**	**2,884**
Excess Funding over Expense	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Tlicho Community Services Agency
Schedule C-10
Schedule of Detailed Contribution Funding and Expenses
Jordan's Principle
For the year ended March 31, 2022

	2022 Budget	Regional	CJBS	MEZI	EMES	2022 Actual	2021 Actual
Funding							
Government of Canada, Min. of Indigenous Services	$ 6,045,281	$ 4,906,144	$ 73,336	$ 178,763	$ 101,477	$ 5,259,720	$ 4,644,435
Government of Canada, Min. of Indigenous Services Deferred - PY	-	1,960,758	35,567	41,553	57,723	2,095,601	827,820
Government of Canada, Min. of Indigenous Services Deferred - CY	-	(2,406,394)	(31,621)	(23,458)	(54,844)	(2,516,317)	(2,095,601)
Total Funding	**6,045,281**	**4,460,508**	**77,282**	**196,858**	**104,356**	**4,839,004**	**3,376,654**
Expenses							
Salaries & Benefits	5,018,556	3,592,764	61,497	188,120	94,158	3,936,539	2,718,366
Materials & Supplies	123,833	225,202	15,785	-	2,483	243,470	138,210
Delivery & Courier	-	-	-	-	-	-	-
Staff Travel & Training	1,200	5,126	-	-	-	5,126	2,651
Dues & Fees	179,330	169,501	-	8,513	4,190	182,204	266,222
Contract Services	722,364	467,915	-	225	3,525	471,665	251,205
Total Expenses	**6,045,283**	**4,460,508**	**77,282**	**196,858**	**104,356**	**4,839,004**	**3,376,654**
Excess Funding over Expense	**$ (2)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Deferred Revenue						**$ 2,516,317**	**$ 2,095,601**

Tlicho Community Services Agency
Schedule C-11
Schedule of Detailed Contribution Funding and Expenses
Food First Foundation
For the year ended March 31, 2022

	2022 Budget	CJBS	MEZI	JWGS	EMES	Wekweeti	2022 Actual	2021 Actual
Funding								
Food First Foundation	$ -	$ 20,360	$ -	$ -	$ 4,350	$ 2,000	$ 26,710	$ 80,000
Food First Foundation Deferred - PY	-	2,321	12,092	2,074	17,500	4,128	38,115	3,067
Food First Foundation Deferred - CY	-	-	-	(2,074)	-	(5,162)	(7,236)	(38,115)
Total Funding	**-**	**22,681**	**12,092**	**-**	**21,850**	**966**	**57,589**	**44,952**
Expenses								
Materials & Supplies	-	22,662	12,092	-	21,827	966	57,547	44,952
Contract Services	-	-	-	-	-	-	-	-
Total Expenses	**-**	**22,662**	**12,092**	**-**	**21,827**	**966**	**57,547**	**44,952**
Excess Funding over Expense	**$ -**	**$ 19**	**$ -**	**$ -**	**$ 23**	**$ -**	**$ 42**	**$ -**

Tlicho Community Services Agency
Schedule C-12
Schedule of Detailed Contribution Funding and Expenses
PC Children Charity Nutrition Snack
For the year ended March 31, 2022

	2022 Budget	CJBS	JWGS	EMES	Wekweeti	2022 Actual	2021 Actual
Funding							
PC Children Charity	$ 10,000	$ 10,000	$ -	$ 6,210	$ -	$ 16,210	$ 21,426
PC Children Charity Deferred - PY	-	-	-	1,802	396	2,198	8,539
PC Children Charity Deferred - CY	-	(6,628)	-	(1,962)	-	(8,590)	(2,198)
Total Funding	**10,000**	**3,371**	**-**	**6,050**	**396**	**9,818**	**27,767**
Expenses							
Materials & Supplies	10,000	3,371	96	6,050	(135)	9,382	27,736
Total Expenses	**10,000**	**3,371**	**96**	**6,050**	**(135)**	**9,382**	**27,736**
Excess Funding over Expense	**$ -**	**$ -**	**$ (96)**	**$ -**	**$ 531**	**$ 436**	**$ 31**

Tlicho Community Services Agency
Schedule C-13
Schedule of Detailed Contribution Funding and Expenses
Breakfast Club
For the year ended March 31, 2022

	2022 Budget	JWGS	EMES	2022 Actual	2021 Actual
Funding					
Breakfast Club of Canada	$ -	$ 16,500	$ 61,900	$ 78,400	$ 15,100
Breakfast Club of Canada Deferred - PY	-	9,199	5,388	14,587	17,688
Breakfast Club of Canada Deferred - CY	-	(18,013)	(67,288)	(85,301)	(14,587)
Total Funding	**-**	**7,686**	**-**	**7,686**	**18,201**
Expenses					
Materials & Supplies	-	7,686	-	7,686	18,201
Total Expenses	**-**	**7,686**	**-**	**7,686**	**18,201**
Excess Funding over Expense	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Tlicho Community Services Agency
Schedule C-14
Schedule of Detailed Contribution Funding and Expenses
APPLE School
For the year ended March 31, 2022

	2022 Budget	2022 Actual	2021 Actual
Funding			
The APPLE School Foundation	$ -	$ 1,372	$ 9,433
The APPLE School Foundation - PY	-	-	18,344
The APPLE School Foundation A/R	-	-	6,602
Total Funding	**-**	**1,372**	**34,379**
Expenses			
Salaries & Benefits	-	19,409	33,266
Materials & Supplies	-	1,372	1,113
Total Expenses	**-**	**20,781**	**34,379**
Excess Funding over Expense	**$ -**	**$ (19,409)**	**$ -**

Tlicho Community Services Agency
Schedule C-15
Schedule of Detailed Contribution Funding and Expenses
Ekati (Cultural Program)
For the year ended March 31, 2022

	2022 Budget	CJBS	MEZI	JWGS	EMES	Wekweeti	2022 Actual	2022 Actual
Funding								
Ekati Mine	$ -	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	$ -
Ekati Mine Deferred - PY	-	-	20,014	-	-	-	20,014	45,815
Ekati Mine Deferred - CY	-	-	(25,609)	(25,000)	(25,000)	(22,200)	(97,809)	(20,014)
Total Funding	**-**	**25,000**	**19,405**	**-**	**-**	**2,800**	**47,205**	**25,801**
Expenses								
Materials & Supplies	-	25,839	19,405	-	-	2,800	48,044	14,015
Gasoline	-	-	-	-	-	-	-	-
Rental/Lease Equipment	-	994	-	-	-	-	994	-
Travel	-	-	-	-	-	-	-	11,786
Capital Equipment >$5K <$50K	-	-	-	-	-	-	-	-
Total Expenses	**-**	**26,833**	**19,405**	**-**	**-**	**2,800**	**49,038**	**25,801**
Excess Funding over Expense	**$ -**	**$ (1,833)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (1,833)**	**$ -**

Tlicho Community Services Agency
Schedule C-16
Schedule of Detailed Contribution Funding and Expenses
On the Land Collaborative
For the year ended March 31, 2022

	2022 Budget	EMES	Wekweeti	2022 Actual	2021 Actual
Funding					
Tides Canada	$ -	$ -	$ -	$ -	$ 10,000
Tides Canada Deferred - PY	-	14,638	11,845	26,483	46,767
Tides Canada Deferred - CY	-	(4,304)	(10,687)	(14,991)	(26,483)
Total Funding	**-**	**10,334**	**1,158**	**11,492**	**30,284**
Expenses					
Salaries & Benefits	-	-	1,158	1,158	-
Materials & Supplies	-	10,334	-	10,334	29,091
Contract Services	-	-	-	-	1,162
Total Expenses	**-**	**10,334**	**1,158**	**11,492**	**30,253**
Excess Funding over Expense	**$ -**	**$ -**	**$ -**	**$ -**	**$ 31**

Tlicho Community Services Agency
Schedule C-17
Schedule of Detailed Contribution Funding and Expenses
Miscellaneous
For the year ended March 31, 2022

	2022 Budget	2022 Actual	2021 Actual
Funding			
CJBS Miscellaneous	$ -	$ -	$ 10,750
CJBS Miscellaneous Deferred - PY	-	-	5,120
MEZI Miscellaneous Deferred - PY	-	-	687
JWGS Miscellaneous Deferred - PY	-	339	339
JWGS Miscellaneous Deferred - CY	-	(339)	(339)
JWGS Fundraising Deferred - PY	-	1,209	2,903
JWGS Fundraising Deferred - CY	-	(1,209)	(2,903)
JWGS Literacy Deferred - PY	-	-	632
JWGS Literacy Deferred - CY	-	-	(632)
EMES Literacy (Tlicho Government) Deferred - CY	-	-	442
EMES Book Fair Deferred - PY	-	1,598	-
EMES Book Fair Deferred - CY	-	(1,598)	-
AAS Miscellaneous	-	6,215	4,350
AAS Miscellaneous Deferred - CY	-	(6,215)	(4,350)
AAS Literacy Deferred - PY	-	2,190	2,191
AAS Literacy Deferred - CY	-	(2,190)	(2,191)
Total Funding	**-**	**-**	**16,998**
Expenses			
CJBS Miscellaneous	-	1,665	15,870
MEZI Miscellaneous	-	-	682
EMES Literacy (Tlicho Government)	-	-	527
Total Expenses	**-**	**1,665**	**17,079**
Excess Funding over Expense	**$ -**	**$ (1,665)**	**$ (81)**

Financial Statements

Hay River Health &
Social Services Authority

Year End March 31, 2022

Hay River Health & Social Services Authority

Financial Statements

Year End March 31, 2022

Management Discussion and Analysis

Management's Responsibility for Financial Reporting

Independent Auditor's Report

Financial Statements

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Independent Auditor's Report

To the Minister of Health and Social Services
The Chief Executive Officer

Opinion

We have audited the accompanying financial statements of Hay River Health and Social Services (the Authority), which comprise the statement of financial position as at March 31, 2022, statement of operations, the statement of changes in net financial assets and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards. Furthermore, in our opinion, these statements present fairly, in all material respects, the revenues and expenditures of all programs funded through contribution agreements with the Department of Health and Social Services which total $250,000 or more in schedule A and A-1 for the year ended March 31, 2022, in accordance with the provisions established by the individual contribution agreements.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

  We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

EPR Yellowknife Accounting Prof. Corp.

EPR Yellowknife Accounting Professional Corporation
Yellowknife, Northwest Territories
August 17, 2022

Hay River Health & Social Services Authority **Statement I**
Statement of Financial Position
As at March 31, 2022

	2022 Actual	2021 Actual
Financial Assets		
Cash and cash equivalent ***(Note 4)***	$ 3,911,612	$ 1,963,562
Accounts receivable ***(Note 7)***	1,193,351	2,299,417
Trust Assets ***(Note 14)***	106,851	87,333
Pensions asset ***(Note 12)***	16,237,000	15,066,000
Total Financial Assets	**21,448,814**	**19,416,312**
Liabilities		
Accounts payable and accrued Liabilities ***(Note 9)***	5,255,282	2,536,879
Employee and payroll- related liabilities ***(Note 9)***	2,221,563	3,001,159
Contributions repayable ***(Note 27)***	2,279,825	3,177,693
Employee future benefits and compensated absences ***(Note 13)***	1,492,776	1,360,933
Accountable capital advance, GNWT, ***(Note 28)***	5,829	5,829
Deferred revenue ***(Note 26)***	62,909	63,193
Trust liabilities ***(Note 14)***	106,081	86,564
Total Liabilities	**11,424,265**	**10,232,250**
Net Financial Assets (Debts)	**10,024,549**	**9,184,062**
Non - Financial Assets		
Inventory held for use ***(Note 8)***	200,346	193,984
Prepaid expenses and deposits ***(Note 25)***	107,511	74,581
Total Non - Financial Assets	**307,857**	**268,565**
Accumulated Surplus (Deficit) ***(Note 29)***	**$ 10,332,406**	**$ 9,452,627**

Contractual Obligations ***(Note 16)***
Contingent Liabilities ***(Note 17)***

Approved on behalf of the Hay River Health & Social Services Authority:


Public Administrator


Chief Executive Officer


Director of Finance

The accompanying notes and schedules form an integral part of the financial statements.

Hay River Health & Social Services Authority **Statement II**

Statement of Operations

For the year ended March 31, 2022

	2022		2021
	Budget (Unaudited)	Actual	Actual
Revenue			
Contributions from GNWT (Schedule A)	$ 28,612,151	$ 35,683,795	$ 34,346,589
Recoveries	505,700	604,464	827,907
Sales - Patient Revenues	1,219,079	762,563	852,699
Interest	45,000	45,591	44,329
Total Revenue	**30,381,930**	**37,096,413**	**36,071,524**
Expenses			
Administrative and Support Services	8,906,648	10,558,025	9,698,651
Administrative and Support Services-COVID-19 Expense ***(Note 20)***	-	1,237,871	929,758
Nursing Inpatients Services	4,756,974	3,474,146	3,295,166
Ambulatory Care Services	5,631,779	6,563,975	6,678,325
Diagnostic and Therapeutic Services	2,961,809	3,063,808	3,014,388
Community Health Programs	2,032,668	2,344,818	2,282,516
Community Social Programs	9,281,350	9,685,991	9,763,799
Undistributed	390,000	(712,000)	2,170,333
Total Expenses *(Note 24)*	**33,961,228**	**36,216,634**	**37,832,936**
Operating Surplus/ Deficit	**(3,579,298)**	**879,779**	**(1,761,412)**
Unfunded Items			
(Increase) Decrease in post-employment benefits ***(Note 12)***	-	1,171,000	1,717,000
(Increase) Decrease in employee future benefits and Compensated absences , ***(Note 13)***	-	(131,843)	89,166
Adjusted operating surplus (Deficit) before the undernoted	-	**1,918,936**	**44,754**
Tangible Capital Assets Rent expense *(Note 15)*	-	1,682,754	2,211,383
Grant - in - kind - GNWT Assets provided at no cost *(Note 15)*	-	(1,682,754)	(2,211,383)
Adjusted operating surplus (deficit) for the year	**-**	**1,918,936**	**44,754**
Opening Accumulated Surplus (Deficit)	-	**9,452,627**	**11,214,039**
Operating Surplus (Deficit)	-	879,779	(1,761,412)
Closing, Accumulated Surplus (Deficit)	**$ -**	**$ 10,332,406**	**$ 9,452,627**

The accompanying notes and schedules form an integral part of the financial statements.

Statement of Changes in Net Financial Resources
For the year ended March 31, 2022

		2022		2021
Annual surplus (deficit)	**$**	**879,779**	**$**	**(1,761,412)**
Adjustments:				
- (Increase) Decrease in inventory		**(6,362)**		11,475
- (Increase) Decrease in prepaids and deposits		(32,930)		133,919
Increase (decrease) in net financial assets		**840,487**		**(1,616,018)**
Opening net financial resources		9,184,062		10,800,080
Closing net financial resources	**$**	**10,024,549**	**$**	**9,184,062**

Statement of Cash Flows
For the year ended March 31, 2022

	2022	2021
Cash provided by (used in)		
Operating activities		
Annual surplus (deficit)	$ 879,779	$ (1,761,412)
Item not affecting cash:		
Increase (decrease) in pensions ***(Note 12)***	(1,171,000)	1,717,000
Adjusted annual surplus (deficit)	(291,221)	(44,412)
Changes in non-cash assets and liabilities		
Decrease (increase) in due to/ from the Government of Canada	-	3,434
Increase (decrease) in accounts receivable	1,106,066	(1,217,987)
Increase (decrease) in inventory	(6,362)	11,475
Decrease (increase) in prepaid	(32,930)	133,919
Increase (decrease) in accounts payable and payroll liabilities	1,938,807	2,145,846
Increase (decrease) in contributions repayable	(897,868)	595,373
Increase (decrease) in employee future benefits and compensated absences ***(Note 13)***	131,843	(273,037)
Increase (decrease) in deferred revenues	(284)	6,560
Increase (decrease) in trust liability	19,517	13,307
Cash provided by operating transactions	2,258,789	1,418,890
Net cash provided by (used in) operating activities	1,967,568	1,374,478
Increase (Decrease) in cash and cash equivalents	1,967,568	1,374,478
Cash and cash equivalents at beginning of year	2,050,895	676,417
Cash and cash equivalents at the end of year	**4,018,463**	**2,050,895**
Cash consists of :		
Cash and cash equivalents ***(Note 4)***	3,911,612	1,963,562
Trust asset	106,851	87,333
	$ 4,018,463	**$ 2,050,895**

1. Hay River Health & Social Services Authority

The Hay River Health & Social Services Authority (the "Authority") was established under the Societies Act on November 1, 2003. The Authority operates under the Hospital Insurance and Health and Social Services Act of the Northwest Territories to manage, control and operate the public health facilities and services assigned to it by the Government of the Northwest Territories Department of Health and Social Services.

The Authority is a public body performing a function of the Government of the Northwest Territories.. Paragraph 149(1)(c) of the federal Income Tax Act provides that a public body performing a function of government in Canada is exempt from taxation.

2. Significant Accounting Policies

2(a) Basis of Presentation

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Canadian Public Sector Accounting Board and by the directive of the Government of the Northwest Territories - Department of health and Social Services ("DHSS"). Significant aspects of the accounting policies adopted by the Authority are as follows:
The financial statements do not include the assets, liabilities and activities of any organizations that are related to the Authority, such as the Hay River Health and Wellness Foundation

2(b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. Revenues are recognized in the year in which they are earned and measurable. Expenses are recorded as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.
Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

2(c) Fund Accounting

The accounts of the Authority are maintained in accordance with fund accounting procedures. The operations of the Authority are segregated for the purpose of carrying on specific activities or attaining certain objectives. Funds established by the Authority are as follows:

(i) Operating Fund - activities associated with the Authority's daily operations.

(ii) Employee Leave and termination Liability Fund - reflecting activities in employee leave and termination benefits combined with any amounts transferred from operations to fund these liabilities. This fund represents liabilities which will be funded in the year they become due through regular annual allocations from the Government of the Northwest Territories (GNWT)

(iii) Endowment and Special Purpose Fund - reflecting activities relating to endowments and other special purpose funds made available to the Authority under conditions specified by donors and other providers.

2(d) Revenue and Expenditure Recognition

The basis of accounting followed in the financial statement presentation includes revenues recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimating is impracticable.

The Authority is primarily funded by the GNWT in accordance with budget arrangements established by the DHSS. Under the arrangement, the Authority is responsible for the net deficit from operations and is allowed to retain surpluses from core programs. Any capital funding not spent may be retained for future capital purchases. These policies do not apply to contribution agreements, where an accounting of and return of surpluses may be required.

2. SIGNIFICANT ACCOUNTING POLICIES....(continued)
2(d) Revenue and Expenditure Recognition....(continued)

Other revenue is recognized when the service is performed or the goods are provided.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenues when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligible criteria have been met and reasonable estimates of the amounts can be determined.

The Authority follows the deferral method of accounting for restricted contributions. These revenues are recognized in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received and be reasonably estimated and collection is reasonably assured.

Expenditures are recognized in the period the goods and services are acquired, a liability is incurred or transfers are due.

2(e) Cash and Cash equivalents

Cash and cash equivalents consists of cash on hand and balances within banks, net of outstanding cheques, and are not subject to significant risk of changes in value.

2(f) Reserves

The DHSS policy requires the Authority to establish the following reserves:

(i) Surplus Reserve - reflects funds maintained in a reserve according the the DHSS Operations and maintenance surplus Retention policy.

(ii) Employee Future Benefit Reserve - the funds received in advance for the severance liability of employees who were transferred to the Authority from the GNWT. These liabilities are reduced as employees are paid out upon termination of employment with the Authority.

(iii) Cash reserve - established for the purpose of assisting with any future short-term cash deficiency. Withdrawals from the reserve will be made only when an insufficient cash balance exists to make necessary payments. Appropriations to this reserve will be done to maintain the $500,000 balance as approved by the GNWT.

The Authority does not have sufficient funds to cover these reserves.

2(g) Tangible Capital assets

The GNWT retains ownership of all tangible capital assets (TCA) used by the Authority, or purchased by the Authority (regardless of source of funding for the purpose). The GNWT amortizes TCA's over the estimated useful lives of the assets at the rates established in the Financial Administration manual of the GNWT over the following terms:

Buildings	40 years
Hardware and Software Systems	5 - 10 years
Major Medical Equipment	5-15 years
Leasehold Improvements	Lesser of useful life or lease term plus renewal

The TCAs used by the Authority and held on behalf of, or in trust for, the GNWT are not recognized by the Authority in the financial statements.

The statement of operations reflects the rent expense amount that would otherwise be considered amortization expense for the fiscal year with an offsetting corresponding amount as a Grant-in-Kind revenue.

2. SIGNIFICANT ACCOUNTING POLICIES....(continued)

2(h) Inventories

Inventories of supplies include inventory held for use in the process of providing the services of the Authority. Inventories consist of equipment, parts, pharmaceuticals and office supplies, which are distributed to clients at no or nominal charges. Inventory is recorded at the lower of cost and replacement value. Cost is determined on a first-in, first-out basis using average cost.

2(i) Employee Future Benefits and Compensated absences

Under the terms and conditions of employment, Health Authority employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The Expected cost of providing these benefits is recognized as employees render services. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave and recognized in the period the employee provides services, whereas parental and maternity leave are event driven and are recognized when the leave commences.

For benefits earned prior to September 1, 1996 but still outstanding, no accrual is made for contingent revenue as described in Note 13. The revenue is expected to be received in the year that the outstanding liability falls due.

2(j) Pensions

Pension benefits to the Retirement Plan for Employees of the Hay River Health & Social Services Authority are reported on an actuarial going concern basis. This is done to determine the current value of future entitlement and and uses various estimates. When actual experience varies from estimates or when actuarial assumptions change, the adjustments are amortized on a straight line basis over the estimated average remaining service lives of the contributors. Recognition of actuarial gains and losses commences in the year following the effective date of the related actuarial valuations. In addition, immediate recognition of a previously unrecognised net actuarial gain or loss may be required upon a plan amendment, curtailment or settlement.

The Authority and its contracted physicians make contributions to a physician directed investment fund administered by the Government of Canada. These contributions represent the total pension liability of the Authority and are recognized in the accounts on a current basis.

2(k) Financial instruments

All significant financial assets, liabilities and equity instruments of the Authority are either recognized or disclosed in the financial statements together with available information for a reasonable assessment of future cash flows, credit risk, liquidity risk and actuarial risk. Where practical the fair values of financial assets and liabilities have been determined and disclosed; otherwise only available information pertinent to fair value has been disclosed

The Authority's accounting policy for financial instruments is as follows:
This category includes cash, trust assets, accounts receivable, accounts payable, accrued liabilities, payroll liabilities, capital advances, and trust liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. Financial instruments with actively traded markets are reported at fair value, with any unrealised gains and losses reported in income. All other financial instruments are reported at amortized costs and tested for impairment at each reporting date. Any impairments of the financial assets is charged to income in the period in which the impairment is determined. In the event that a previously impaired asset increases and the increase can be related to an event that occurred after the impairment was recognized, the previously recognized impairment loss is reversed to the extent of the improvement.
Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.
Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write down being recognized in the statement of operations
Transaction costs on the acquisition, sale or issue of financial instruments are expensed when incurred.

2. SIGNIFICANT ACCOUNTING POLICIES....(continued)

2(l) Non-Financial Assets

Non-financial assets are accounted for as assets by the Authority because they can be used to provide government services in futures periods. These assets are not available to discharge existing liabilities. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated change in net financial assets (debt) for the year.

2(m) Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the year. Items requiring the use of significant estimates include accounts receivable, accounts payable and accrued liabilities, estimated useful lives of tangible capital assets, and estimated employee benefits, pension benefits.

Estimates are based on the best information available at the time of preparation of financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these financial statements. Actual results could differ from these estimates.

2(n) Segmented Information

The Authority segments its operating expenses for financial reporting purposes based upon areas of service type. This information is provided on the statement of operations.

3. Future Accounting Changes

Revenue - Section PS 3400

PSAB has implemented changes to Section PS 3400 - Revenue, that specifically outlines the accounting treatment and reporting of revenues arising from transactions that include performance obligations; such that the revenues should not be realized until the entity has satisfied the performance obligations. These changes are to be applied to fiscal years beginning on or after April 1, 2023, but early adoption is permitted. The updated PS 3400 has not yet been adopted by the Authority and the impact of the transition to these changes has not yet been determined.

Assets Retirement obligations - PS 3280

This new section establishes standards on how to account for and report a liability for asset retirement obligations. This section is effective for fiscal periods beginning on or after April 1, 2022. The impact of the transition to these accounting standards has not yet been determined.

4. Cash and Cash Equivalents

	2022	2021
Cash	$ 3,911,612	$ 1,963,562

5. Special Purpose Funds

The Authority doesn't have special purpose funds for the year ending March 31, 2022.

6. Portfolio Investments

The Authority doesn't have portfolio investments for the year ending March 31, 2022.

7. Accounts Receivable

	Accounts Receivable 2022	AFDA 2021	Net 2022	Net 2021
Due from GNWT-HSS	$ 905,219	$ -	$ 905,219	$ 1,975,766
Due from GNWT-Finance	-	-	-	20,265
Due from GNWT-Infrastructure	551	-	551	551
Due from GNWT-Justice	4,274	-	4,274	-
Due from GNWT- Human Resources	656	-	656	-
Due from GNWT- Aboriginal Diabetes	489	-	489	-
Due from GNWT -Early Childhood Development	379	-	379	-
Due from GNWT - EMR Development Project	8,218	-	8,218	-
Due from WSCC	-	-	-	13,777
Due from NTHSSA	73,804	-	73,804	69,386
Hay River Hospital & Wellness Foundation	-	-	-	-
GST rebate receivable	10,097	-	10,097	13,655
General accounts receivable	282,577	92,913	189,664	206,017
	$ 1,286,264	**$ 92,913**	**$ 1,193,351**	**$ 2,299,417**

8. Inventories

	2022	2021
Medical and surgical	$ 146,183	$ 141,345
Pharmaceutical	22,979	22,979
Laboratory	9,687	13,936
Other Supplies	21,497	15,724
	$ 200,346	**$ 193,984**

Inventories are held for consumption in the process of providing services and are distributed at no charge or for a nominal fee.

9. Accounts Payable and Accrued Liabilities

	2022	2021
Due to GNWT - HSS	$ 2,954	$ 159,682
Due to GNWT- Finance	-	-
Due to GNWT- Justice	-	-
Due to GNWT - Infrastructure	-	-
Due to NTHSSA	4,186,617	2,063,893
Due to Government of Nunavut	-	-
Due to WSCC	-	-
Hay River Hospital & Wellness Foundation	632	542
Accounts payable and accrued liabilities	980,250	234,480
Unspent donations	21,636	21,636
Special purpose fund liabilities	63,193	56,646
	$ 5,255,282	**$ 2,536,879**
Payroll liabilities	2,221,563	3,001,159
	$ 7,476,845	**$ 5,538,038**

10. Due From And To The Government Of Canada

	2022	2021
Receivables:		
Miscellaneous receivables	-	-
	$ -	$ -

11. Capital Lease Obligations

The Authority doesn't have capital lease obligations for the year ending March 31, 2022.

12. Pensions

The Authority sponsors a contributory defined benefit pension plan for substantially all of its employees called **"Retirement Plan for Employees of the Hay River Health and Social Services Authority"**. The net value of the plan asset and liability is recorded on the statement of financial position based on the funded status of the plan on a going concern valuation performed by an independent actuary. An actuary valuation is done on an annual basis as of January 1 and is extrapolated to March 31 for presentation on the financial statements. The extrapolation assumes that from January 1 to March 31 the plan will follow the pattern from the January 1 valuation exactly, but actual contribution amounts are used.

Employees are required to contribute 8.15% of their pensionable earnings up to the yearly maximum pensionable earnings (YMPE) plus 10.4% of their earnings, if any, in excess of the YMPE. The Authority contributes to the plan 1.88 (prior to January 1, 2020 was 1.68) times the employee portion and provides additional funding when the present value of the obligation under the solvency method exceeds the accumulated assets available to fund the member's benefit entitlements in the plan.

The pension plan provides benefits based on the number of years of credited service limited to the maximum allowed within the plan. Benefits are determined by a formula set out within the plan; they are not based on the financial status of the pension plan. The basic benefit formula is 1.5 percent per year of pensionable service multiplied by the average of the best five consecutive years of earnings up to the YMPE and 2% for amounts in excess of the YMPE.

		2022		2021
Accrued benefit obligation	$	71,302,000	$	61,224,000
Market - related value of pension fund assets		87,539,000		76,290,000
		(16,237,000)		(15,066,000)
Unamortized actuarial gains / (losses)		(4,917,000)		(5,640,000)
Pension liability (accrued asset)		(21,154,000)		(20,706,000)
Impairment on value of accrued pension asset		(4,917,000)		(5,640,000)
Adjusted pension liability (accrued asset) realizable by the Authority	$	(16,237,000)	$	(15,066,000)

The pension liability (asset) includes the following components:

		2022		2021
Pension liability (accrued asset) - beginning of year	$	(20,706,000)	$	(18,728,000)
Cash items:				
Member contributions		(1,444,000)		(1,347,000)
Employer contributions		(3,043,000)		(2,311,000)
Benefit payments		(2,557,000)		(2,140,000)
Draw-down from plan assets		2,557,000		2,140,000
Net change to pension liability from cash items		(4,487,000)		(3,658,000)
Accrual items:				
Current period benefit cost		4,334,000		2,861,000
Amortization of actuarial gains/losses		320,000		(346,000)
Interest on average accrued benefit obligation		2,514,000		2,452,000
Expected earnings on average pension fund assets		(3,129,000)		(3,287,000)
		4,039,000		1,680,000
Pension liability (accrued asset) before impairment	$	(21,154,000)	$	(20,706,000)

Note 12 Pensions (continued)
The Pension expense (revenue) is included in the statement of operations as a component of undistributed amounts.

	2022	2021
Pension expense (revenue)	**$ 1,171,000**	**$ 1,717,000**
Expected earnings on plan assets	4.30%	4.85%
Actual earnings on plan assets	4.90%	4.90%
Difference between actual and expected	0.6%	0.5%

Valuation method and assumptions:

Actuarial valuations for accounting purposes are performed using the projected benefit method prorated on services. The net Unamortized actuarial loss is to be amortized on a straight-line basis over the expected average remaining service life of the related employee groups.
The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases and employee turnover and mortality. The assumptions used reflect the government's best estimates. The significant actuarial assumptions and rates are listed below:

	2022	2021
Date of actuarial valuation	January 1, 2022	January 1, 2021
Date of next valuation	January 1, 2023	January 1, 2022
Discount rate at valuation	4.30%	4.05%
Date of audited financial statements	March 31, 2022	March 31, 2021
Discount rate at March 31 extrapolation	4.30%	4.05%
Market value of the plan assets	$ 91,212,000	$ 84,035,000
Expected return on plan assets	4.85%	4.85%
Future inflation	2.00%	2.00%
Future compensation increases	2.50%	2.50%
Expected average remaining service life (years)	8 years	7.8 years

The asset was valued using an adjusted market value method, which spreads out any variance between the return on investment accrued in the year and the expected return on the investments using the going concern rates as outlined above. Inclusion rates for these variances are 33% of the prior year, 67% of the variance from 2 years prior and 100% of all variances beyond. This assumption allows for a smoothed value of the asset.

The employer funding targets, under the going concern method, are valued using the actuarial cost method,which allows for a more accurate matching of accrued benefits to contributions. The funding target is equal to the present value of the benefit based on employee service years incurred prior to the valuation date and the projected average earnings upon retirement. A deficit results when the market value of the investment is less than the funding target. By law, a deficit must be funded over a max of 15 years through special payments and a surplus can be used to pay current employer contributions. There is a plan surplus under the going concern method. Under the solvency method of accounting, it is assumed that all employees that are eligible for the pension plan will cease being members and will be paid out based on their situation as of the valuation date. Under the solvency method there is a plan deficit that is required to be funded in accordance with the requirements of the Pension Benefits Standards Act,1985 with minimum special payments over a 5 year term of $32,500 per month.

Plan amendments:

As at the valuation date, there have been no amendments to the plan since the date of the previous valuation.

13. Employee

In addition to pension benefits, the Authority provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefits plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation. Severance benefits are paid to the Hay River Health and Social Services Authority employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age.

The benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these categories were valued using a projection methodology based on the date employees are projected to leave the Authority.

Compensated absence benefits generally accrue as employees render services and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to, employee or dependent illness, and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actually valued using the expected utilization methodology.

Valuation Results

The actuarial valuation was completed as at March 31, 2022. The effective date of the next actuarial valuation is March 31, 2023. The liabilities are actuarially determined as the present value of the accrued benefits at February 15, 2022 and the results extrapolated to March 31, 2022. The values presented below are the benefits under the Compensated Absences and Termination Benefits for the Authority extracted from the valuation report for the consolidated Government of the Northwest Territories.

	Severance and Removal	Compensated Absences	**2022**	**2021**
Changes in Obligation				
Accrued benefit obligation, opening	$ 2,052,736	$ 150,585	$ 2,203,321	$ 2,477,987
Current period benefit costs	193,205	14,161	207,366	215,856
Interest accrued	68,772	5,028	73,800	66,563
Benefit payments	(305,379)	(24,767)	(330,146)	(717,011)
Plan amendments	-	-	-	-
Actuarial gains (losses)	360,171	28,204	388,375	159,926
Accrued benefit obligation, closing	2,369,505	173,211	2,542,716	2,203,321
Unamortized net actuarial (gain) loss	276,845	773,095	(1,049,940)	(842,388)
Accrued benefit obligation, opening	2,092,660	(599,884)	**1,492,776**	**1,360,933**
Other employee future benefits	-	-	-	-
Other compensated absences	-	-	-	-
Total employee future benefits compensated absences	$ 2,092,660	$ (599,884)	**$ 1,492,776**	**$ 1,360,933**
Benefits Expense				
Current period benefit cost	193,205	14,161	207,366	215,856
Interest accursed	68,772	5,028	73,800	66,563
Plan amendments	-	-	-	-
Amortization of actuarial (gain) loss	29,416	151,407	180,823	161,555
Accrued benefit obligation, closing	**$ 291,393**	**$ 170,596**	**$ 461,989**	**$ 443,974**

Note 13. Employee Future Benefits and Compensated Absences (Continued)

The discount rate used to determine the accrued benefit obligation is an average of 2.70%, down from the prior years rate of 3.20% . No inflation rate was applied. The expected payments during the next five fiscal years are:

	Severance and Removal	Compensated Absences	Total
2023	$ 252,714	$ 14,801	$ 267,515
2024	253,266	16,647	269,913
2025	230,096	15,466	245,562
2026	286,995	20,488	307,483
2027	261,174	18,185	279,359
	$ 1,284,245	**$ 85,587**	**$ 1,369,832**

Contingent Revenue

Revenue of $55,841 representing accrued severance and removal for employees on August 31, 1996 and which, in management's view, pursuant to the terms of the transfer agreement on that date between the GNWT and the Town of Hay River, is owed to the Authority by GNWT, has not been recorded in these financial statements. Recognition of this amount is contingent upon GNWT agreeing to payment terms.

14. TRUST ASSETS AND LIABILITIES

The amount held in patient trust assets are funds held on behalf of the patients in residential care. The funds do not belong to the Authority as they are restricted for those patients. The amount in the patient trust liability is equivalent to the balance owed to the residential care patients. The discrepancy between the trust asset and liability are for amounts deposited into the bank account in error.

	2022	2021
Patient Trust Asset	106,851	87,333
Patient Trust Liability	106,081	86,564

15. SERVICES PROVIDED WITHOUT CHARGE

During the year, the Authority received without charge from the Government various administrative services, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage, actuarial valuations and internal audit services provided by the Department of Finance and use of vehicles, building repairs and utilities by the Department of Public Works.

The Authority also receives from the Government, without any rental charges, the use of facilities and equipment to provide public health and social services. The rental facilities used include the new Hay River Regional Health Center, the HH Williams Memorial Hospital, Woodland Manor, the Adult Supported Living units, Various medical equipment is also provided free of any rental fees. The use of these facilities would have cost the Authority an estimated **$1,682,754** (**$2,211,383** in 2021) based on the Government's amortization expense for these assets.

16. CONTRACTUAL OBLIGATIONS

Contractual obligations are obligations of the Authority to others that will become liabilities in the future when the terms of those contracts or agreements are met.

The Authority has entered into agreements for, or is contractually committed to, the followings expenses payable subsequent to March 31, 2022

Expires in fiscal year	Residential **2022**	Equipment **2022**	Operational **2022**	Total
2023	149,700	78,928	92,446	321,074
2024	149,700	39,006	20,990	209,696
2025	-	6,897	1,390	8,287
	$ 299,400	$ 124,831	$ 114,826	$ 539,057

17. CONTINGENT LIABILITIES

In common with many health authorities, claims are made against the Authority and its staff. The Authority is defending actions brought against them and management does not believe a significant loss will occur. An allowance has been made for any claim or litigation where it is likely that there will be a future payment and a reasonable estimate of the loss can be made. The allowance is based upon estimates determined by the Authority's legal experts and human resources staff experience or case law and historical data in similar circumstances. With any employer, especially those with a union, there are always risks of employee grievances.

At the end of the fiscal year a number of grievances were awaiting arbitration. In the opinion of management and legal council, no material accrued liability needs to be established. Should any further loss result from the resolution of these claims, such loss will be charged to operations in the year of resolution.

The Authority's operations are affected by federal, territorial and local laws and regulations regarding Environmental protection. The Authority is committed to meeting these existing laws and regulations. Management is not aware of any material environmental liabilities that resulted during the year.

Under the terms of the contribution agreement between the Government of the Northwest Territories, the Authority may be liable to repay any restricted or contributed fund not expended in accordance with contribution agreements. The Authority has recorded all known unexpended contribution funds repayable.

18. BUDGET

The budget figures are the opening budgets as approved by the Authority's Public Administrator and the GNWT Department of Health and Social Services. The budget figures are not audited and are intended for information purposes only.

19. ECONOMIC DEPENDENCE

The Authority receives its funding primarily from the GNWT. If the funding arrangements were to change, management is of the opinion that the Authority operations would be significantly affected.

20. COVID 19 EFFECT

The significant decrease in market values due to the drop in the economy at the declaration of the world pandemic declared in March 2020 have since recovered. This has resulted in the significant decrease in the net pension plan asset from theft market value at March 31, 2022 as reported in Note 12. At the time of issuance of these financial statements, the effect in economic activity on the Authority's operations, assets, liabilities,fund balances, revenues and expenses is estimated by the management are as follows:

		2022		2021
Revenue	$	(157,250)	$	(810,000)
Expenses		1,237,871		929,758
	$	1,080,621	$	119,758

21. COMPARATIVE FIGURES

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

22. RELATED PARTIES AND RELATED PARTY TRANSACTIONS

The Authority is related in terms of common ownership to all GNWT created departments and public agencies. The Authority enters into transactions with these entities in the normal course of operations. The Authority is provided various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage by the Department of Finance, internal audit services provided by the Department of Finance and repairs, utilities and facility and equipment rental provided by the Department of Infrastructure.
Transactions with related parties and balances at year-end are included in the financial statements, but not disclosed separately other than in this note:

	Accounts Receivables 2022	Allowance for doubtful account 2022	2022	2021
Due from related parties				
Accounts Receivable				
GNWT, Note 7				
Department of HSS	905,219	-	$ 905,219	$ 1,975,766
Department of Finance	-	-	-	20,265
Department of Infrastructure	-	-	-	551
	905,219	-	905,219	1,996,582
NTHSSA- HQ, Note 7	7,931	-	7,931	69,386
NTHSSA - Finance	23,139	-	23,139	-
NTHSSA - Other	40,592	-	40,592	-
Stanton Territorial Health Region	747	-	747	-
Yellowknife/Fort Resolution Region	1,395	-	1,395	-
	979,023	-	979,023	2,065,968
Hay River Hospital Foundation	-	-	-	-
	979,023	**-**	**$ 979,023**	**$ 2,065,968**

22. RELATED PARTIES AND RELATED PARTY TRANSACTIONS....(Continued)

	2022	2021
Due to related parties		
Accounts payable:		
GNWT, Note 9		
Department of HSS	$ 2,954	$ 2,155,682
Department of Infrastructure	-	-
	2,954	2,155,682
NTHSSA - HQ, Note 9		
Yellowknife Region	4,186,617	67,893
	4,186,617	67,893
Hay River Hospital Foundation	632	542
	$ 4,190,203	$ 2,224,117
Deferred revenues, GNWT - HSSA, ***(Note 26)***	56,633	56,633
Contributions repayable, GNWT- HSSA, ***(Note 27)***	2,279,825	3,177,693
Accountable capital advances, GNWT- HSSA, ***(Note 28)***	5,829	5,829
	$ 6,532,490	$ 5,464,272

	2022	2021
Revenues		
GNWT		
Department of Health & Social Services	$ 34,814,000	$ 34,358,436
Department of Finance	-	-
Department of Infrastructure	-	-
Department of Justice	4,274	401
Department of Human Resources	-	-
	34,818,274	34,358,837
NTHSSA - HQ	32,398	24,709
Dehcho HSSA	4,631	-
Yellowknife HSSA	6,849	250
Stanton Territorial Health Authority	2,267	116,719
Beaufort - Delta HSSA	-	-
Fort Smith Health Centre	54,506	38,181
Finance	129,517	141,286
Hay River Hospital Foundation	-	11,504
NWT Housing Corp.	-	-
	$ 35,048,442	$ 34,691,486

22. RELATED PARTIES AND RELATED PARTY TRANSACTIONS....(Continued)

		2022		2021
Expenses				
GNWT				
Department of Health & Social Services	$	1,016	$	7,666
		1,016		7,666
NTHSSA				
Stanton Territorial Health Authority		552,477		488,182
Yellowknife HSSA		400		29,031
	$	553,893	$	524,879

Related party transaction are in the normal course of operations and have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties

23. FINANCIAL INSTRUMENTS

The Authority is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risk from the Authority's financial instruments by type of risk is provided below:

Credit Risk
Credit risk is the risk of financial loss to the Authority if a debtor fails to make payments of interest and principal when due. The Authority is exposed to this risk relating to its, cash, special purpose funds, trust assets and accounts receivable. The Authority holds its cash and trust assets, deposits in trust accounts, with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation.
Accounts receivable are due from various governments, government agencies, corporations and individuals. Credit risk related to accounts receivable is mitigated by internal controls as well as policies and oversight over arrears for ultimate collection. Management has determined that a portion of accounts receivable are impaired based on specific identification as well as age of receivables. These amounts are as disclosed in Note 7.
The Authority's maximum exposure to credit risk is represented by the financial assets less the pension plan and trust asset for a total of $5,104,963 **(2021 - $4,262,979)**.
The world pandemic that was declared in March 2020 has resulted in an increase in unemployment, volatile financial markets and overall economic uncertainty. As a result the Authority is exposed to an increased amount of credit risk from its customers and has account for this increased risk in allowance for doubtful accounts.

23. FINANCIAL INSTRUMENTS....(Continued)

Concentration of Credit Risk

Concentration risk arises when a customer has more than ten percent of the total accounts receivable, which increases the Authority's risk in the event the customer does not fulfill their obligation. The Authority does have concentration risk. At March 31, 2022, one customer in accounts receivable accounts for 74% (2021 - 74%) of the total balance which subjects the Authority to concentration risk. This risk is monitored through regular review of the outstanding balances in receivables.
As all the Authority's cash is held in one Canadian bank, they are subject to further concentration risk.

Liquidity Risk

Liquidity risk is the risk that the Authority will not be able to meet all cash outflow obligations as they come due. The Authority mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise. Total financial assets are **$21,448,814** including the **$16,237,000** pension asset; financial liabilities are **$11,424,265**. The authority has disclosed future financial liabilities and commitments in Notes 13, 16 and 17.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is composed of currency risk, interest rate risk and other price risk. The defined benefit pension plan asset valuation holds significant risk due to market fluctuations which can significantly impact the value. As a result of the world pandemic declared in March 2020, the value of the pension plan has taken a significant decrease and the actuarial has adjusted the valuation accordingly. This associated risk in market value is reduced through ensuring that the pension plan has a widely divested portfolio.

Currency Risk

The Authority deals exclusively in Canadian funds held in the bank, but does carry some foreign investments within the pension plan and is reduced through ensuring that the pension plan has a widely divested portfolio.
There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

24. EXPENSE BY OBJECT

	2022 Budget	2022 Actual	2021 Actual
Compensation:			
Salary and Wages	$ 25,334,371	$ 27,655,718	$ 26,849,246
Severance and removal	305,164	633,913	332,324
Pension Plan special payments and valuation adjustment	783,259	(712,000)	2,170,333
Locum	1,839,127	379,921	404,289
Medical Supplies	1,110,639	1,244,107	1,215,026
Referred out services	609,205	2,771,687	2,613,154
Grants and contributions	691,710	979,579	747,300
Travel Assistance	368,236	440,212	304,951
Equipment maintenance	418,759	380,656	408,135
Rent	253,006	242,652	231,003
Foster Care	432,845	466,680	434,112
Phone and postage	281,898	364,889	370,983
Locum removal	343,310	202,823	215,889
Travel	176,714	108,785	124,169
Professional fees	341,698	94,095	219,572
Training	101,730	99,377	79,640
Office supplies	171,673	282,799	258,801
Purchases service personnel	52,403	106,799	137,974
Minor equipment	60,740	165,902	318,607
Software Licensing	101,888	100,303	113,858
Honorariums	62,058	35,906	46,975
Garbage	33,165	33,968	31,545
Memberships	47,813	14,233	12,309
Advertising	32,396	42,061	25,453
Bank charges	7,421	10,578	21,256
Bad debt	-	70,991	146,032
Total	**$ 33,961,228**	**$ 36,216,634**	**$ 37,832,936**

25. PREPAID EXPENSES AND DEPOSITS

	2022	2021
Service and maintenance packages	$ 105,511	$ 72,581
Deposits	2,000	2,000
	$ 107,511	$ 74,581

26. DEFERRED REVENUE

Deferred revenue represents funds that have been received for specific programs but remain unspent at March 31, 2022 as follows:

		2022		2021
Government of the Northwest Territories				
Department of Health and Social Services				
Professional Development Initiative	$	62,909	$	63,193

27. CONTRIBUTIONS REPAYABLE

Contributions repayable represents funds that have been received for specific programs and are required to be repaid to the contributor as of March 31, 2022:

		2022		2021
Government of the Northwest Territories				
Department of Health and Social Services				
Core Physical Services Funding	$	652,027	$	652,027
Core Physician services Funding 12/13		532,335		532,335
Homecare Enhancement 13/14		297		297
Grad Placement Program K. Miller 13/14		8,064		8,064
Transitional unspent funding 16/17		448,000		448,000
Children Who witness violence 17/18 - double payment		6,250		6,250
Physician funding repayable		74,013		-
Hay River Health Centre Restricted funding repayable		251,000		-
Foster care unspent restricted funding 18/19		392		12,391
Homecare unspent restricted funding 18/19		4,459		4,459
Transitional unspent funding - New Health Center 18/19		137		271,137
Referred Out Services - Core funding overpayment 18/19		3,000		355,000
Child and family services restricted funding repayable		99,000		-
Transitional unspent funding - New Health Center 10/20		-		161,384
Foster Care unspent restricted funding 19/20		87		66,087
Homecare unspent restricted funding 19/20		92,000		42,760
Midwifery unspent restricted funding 19/20/21		106,000		21,432
Unspent funding's		-		595,373
Adjustments		2,067		-
	$	2,279,128	$	3,176,996
Hay River Metis Government Council				
Living in Balance unspent funding 16/17		697		697
	$	**2,279,825**	**$**	**3,177,693**

28. ACCOUNTABLE CAPITAL ADVANCES FROM GNWT

The Authority has received advances from GNWT under capital contribution agreements for purchases of capital assets. These advances are deferred by the Authority and purchases which fall under the agreements, reduce the balance carried forward.

	2022	2021
Balance	$ 5,829	$ 5,829

29. ACCUMULATED SURPLUS (DEFICIT)

	2022	2021
Operating fund accumulated surplus (deficit)	$ 11,037,966	$ 11,037,966
Employee leave and termination liability fund	(1,680,459)	(2,085,339)
Cash Reserve	500,000	500,000
	$ 9,857,507	**$ 9,452,627**

Hay River Health & Social Services Authority **Schedule A**

Schedule of Contributions from the GNWT
For the year ended March 31, 2022

	2022	2022	2021
Contributions from the GNWT			
Department of Health and Social Services			
Core Contribution Department of Health			
Administrative and Support Services	$ 7,635,000	$ 8,704,044	$ 7,998,000
Nursing Inpatient Services	4,579,000	4,579,000	4,579,000
Ambulatory Care	3,300,000	3,474,000	3,474,000
Diagnostic and Therapeutic Services	3,021,000	3,058,000	3,058,000
Community Health Programs	12,078,000	12,617,000	12,617,000
Community Social Programs	3,282,000	2,493,000	2,493,000
Supplementary Health Programs	22,000	22,000	22,000
	33,917,000	34,947,044	34,241,000
Add: Additional funding for Renal Dialysis	-	-	94,000
Less: Allocation of other region's physician surplus	-	-	(592,881)
	33,917,000	34,947,044	33,742,119
Other Department of Health and Social Services Contributions			
Core Contribution Department of Health			
Home and Community Care (Schedule (A-1)	355,040	426,377	313,923
French Language	145,247	162,301	156,943
Medical Travel	108,164	127,690	113,192
Collective Kitchen	-	20,383	20,412
	608,451	736,751	604,470
Total Department of Health	34,525,451	35,683,795	34,346,589
Total Contribution from the GNWT	**$ 34,525,451**	**$ 35,683,795**	**$ 34,346,589**

Hay River Health & Social Services Authority **Schedule A-1**
Schedule of Detailed Contribution Funding and Expenditures - Home and Community Care
For the year ended March 31, 2022

		2022 Actual		2021 Actual
Funding				
Government of the Northwest Territories				
Department of Health and Social Services	$	426,377	$	562,095
Less, contribution repayable		-		(248,172)
		426,377		313,923
Expenditures				
Compensation and benefits		238,303		240,668
Supplies		17,601		7,617
Sundry		2,936		1,330
Vehicle expense		1,000		-
Equipment expense		2,215		27,163
Software		16,239		-
Equipment - Vehicle		-		35,486
Training		3,138		1,659
	$	281,432	$	313,923
	$	144,945	$	-

Hay River Health & Social Services Authority **Schedule B**

Schedule of Reserves

For the year ended March 31, 2022

	Leave and Termination Benefits Reserve		Cash Reserve		Total Reserves	
	2022	**2021**	**2022**	**2021**	**2022**	**2021**
Balance, beginning of the year	**$ (1,812,302)**	**$ (1,723,136)**	**$ 500,000**	**$ 500,000**	**$ (1,312,302)**	**$ (1,223,136)**
Change to opening balances	-	-	-	-	-	-
(Increase) Decrease in employee future benefits and compensated absence	131,843	(89,166)	-	-	131,843	(89,166)
Transfers between reserves	-	-	-	-	-	-
Balance, end of year	**$ (1,680,459)**	**$ (1,812,302)**	**$ 500,000**	**$ 500,000**	**$ (1,180,459)**	**$ (1,312,302)**

NORTHWEST TERRITORIES
Health and Social Services Authority

NORTHWEST TERRITORIES HEALTH AND SOCIAL SERVICES AUTHORITY

Financial Statements

March 31, 2022

Northwest Territories Health and Social Services Authority

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Northwest Territories Health and Social Services Authority

Management's Responsibility for Financial Reporting

Management is responsible for preparing the accompanying financial statements in accordance with Canadian public sector accounting standards ("PSAS"). Where PSAS permits alternative accounting methods, management has chosen those it deems most appropriate in the circumstances. A summary of significant accounting policies are described in Note 2 to the financial statements. Management is responsible for making certain estimates and judgments required for the preparation of the financial statements. Management is responsible for ensuring that financial information presented elsewhere in the annual report is consistent with the financial statements.

Management is responsible for maintaining financial and management systems and practices which are designed to provide reasonable assurance that reliable financial and non-financial information is available on a timely basis, that assets are acquired economically, are used to further the Authority's objectives, are protected from loss or unauthorized use and that the Authority complies with applicable legislation. Management recognizes its responsibility for conducting the Authority's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate to an agent of the Territorial Government. Management reviews the operation of financial and management systems to promote compliance and to identify changing requirements or needed improvements.

The Auditor General of Canada provides an independent, objective audit for the purpose of expressing her opinion on the financial statements. She also considers whether the transactions that come to her notice in the course of the audit are, in all significant respects, in accordance with the specified legislation.

The financial statements have been approved by the Northwest Territories Health and Social Services Leadership Council (Leadership Council).

Kimberly Riles, RN, NP
Chief Executive Officer

Marissa Martin, CPA, CGA, MBA
Chief Financial Officer

August 25, 2022

Office of the
Auditor General
of Canada

Bureau du
vérificateur général
du Canada

INDEPENDENT AUDITOR'S REPORT

To the Minister responsible for the Northwest Territories Health and Social Services Authority

Opinion

We have audited the financial statements of the Northwest Territories Health and Social Services Authority (the Authority), which comprise the statement of financial position as at 31 March 2022, and the statement of operations and accumulated deficit, statement of changes in net debt and statement of cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at 31 March 2022, and the results of its operations, changes in its net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

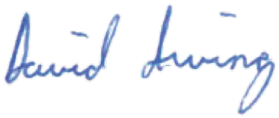
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



David Irving, CPA, CA
Principal
for the Auditor General of Canada

Edmonton, Canada
25 August 2022

Northwest Territories Health and Social Services Authority

Statement of Financial Position (All figures in thousands of dollars)

As at March 31,	**2022**	2021
Financial Assets		
Cash	**$ 27,548**	$ 15,501
Accounts receivable (note 4)	**12,878**	10,782
Due from Government of the Northwest Territories (note 5)	**66,746**	67,079
Due from Government of Canada	**430**	274
	107,602	93,636
Liabilities		
Accounts payable and accrued liabilities (note 7)	**32,757**	34,297
Due to Government of the Northwest Territories (note 5)	**274,690**	224,971
Due to Government of Canada	**30**	9
Employee future benefits and compensated absences (note 8)	**6,319**	6,621
	313,796	265,898
Net Debt	**(206,194)**	(172,262)
Non-Financial Assets		
Inventory held for use (note 6)	**10,999**	10,919
Prepaid expenses	**1,511**	1,421
	12,510	12,340
Accumulated Deficit (note 9)	**$ (193,684)**	$ (159,922)

Contractual Obligations and Contingencies (notes 10 and 11)

Approved on behalf of the Authority:



Ted Blondin
Leadership Council
Vice Chairperson



Brian Willows
Leadership Council
Finance Committee Chair

The accompanying notes are an integral part of these financial statements.

Northwest Territories Health and Social Services Authority

Statement of Operations and Accumulated Deficit (All figures in thousands of dollars)

For the year ended March 31,	**2022**		2021
	Budget	**Actual**	Actual
Revenues			
Recoveries from other sources	**$ 18,620**	**$ 12,719**	$ 15,019
Recoveries from Government of Nunavut	**2,024**	**3,691**	2,053
Contributions from other sources	**982**	**2,066**	1,057
Interest income	**20**	**210**	65
Other income	**20**	**202**	2
Total Revenue	**21,666**	**18,888**	18,196
Expenses (note 16)			
Community social programs	**103,164**	**116,454**	103,620
Ambulatory care services	**72,210**	**94,311**	91,679
Administration and support services	**59,073**	**80,205**	65,087
Nursing inpatient services	**42,016**	**53,916**	61,157
Community health programs	**45,462**	**61,476**	52,891
Supplementary health programs	**49,358**	**51,968**	48,961
Diagnostic and therapeutic services	**31,889**	**39,325**	36,666
Total Expenses	**403,172**	**497,655**	460,061
Deficit for the year before Government contributions	**(381,506)**	**(478,767)**	(441,865)
Government contributions			
Core contributions (note 17)	**315,497**	**345,923**	339,082
Other contributions (note 17)	**8,171**	**17,548**	6,152
Recoveries	**20,366**	**35,005**	17,446
Recoveries - non insured health services	**14,929**	**15,197**	13,852
Recoveries of prior year expenses	**-**	**354**	1,112
Grant-in-kind (note 13)	**-**	**30,978**	31,290
Total Government contributions	**358,963**	**445,005**	408,934
Annual deficit	**(22,543)**	**(33,762)**	(32,931)
Accumulated deficit, beginning of year	**(159,922)**	**(159,922)**	(126,991)
Accumulated deficit, end of year	**$ (182,465)**	**$ (193,684)**	$ (159,922)

The accompanying notes are an integral part of these financial statements.

Northwest Territories Health and Social Services Authority

Statement of Change in Net Debt (All figures in thousands of dollars)

For the year ended March 31,	**2022**		2021
	Budget	**Actual**	Actual
Annual deficit for the year	**$ (22,543)**	**$ (33,762)**	$ (32,931)
Adjustments			
Acquisition of inventories held for use	**-**	**(17,091)**	(15,374)
Consumption of inventories held for use	**-**	**17,011**	7,659
Acquisition of prepaid expenses	**-**	**(1,160)**	(1,403)
Use of prepaid expenses	**-**	**1,070**	647
Increase in net debt for the year	**(22,543)**	**(33,932)**	(41,402)
Net debt, beginning of year	**(172,262)**	**(172,262)**	(130,860)
Net debt, end of year	**$ (194,805)**	**$ (206,194)**	$ (172,262)

The accompanying notes are an integral part of these financial statements.

Northwest Territories Health and Social Services Authority

Statement of Cash Flow (All figures in thousands of dollars)

For the year ended March 31,	**2022**	2021
Cash (used in) provided by operating transactions		
Annual deficit	**$ (33,762)**	$ (32,931)
Changes in non-cash assets and liabilities		
Change in accounts receivable	**(2,096)**	(2,258)
Change in accounts payable and accrued liabilities	**(1,539)**	5,662
Net change in due to/(from) Government of the Northwest Territories	**50,051**	30,510
Change in employee future benefits and compensated absences	**(302)**	(2,025)
Net change in due to/(from) Government of Canada	**(135)**	(108)
Change in inventory	**(80)**	(7,715)
Change in prepaid expenses	**(90)**	(756)
Cash provided (used in) by operating transactions	**12,047**	(9,621)
Increase (decrease) in cash	**12,047**	(9,621)
Cash, beginning of year	**15,501**	25,122
Cash, end of year	**$ 27,548**	$ 15,501

There were no financing, investing, or capital transactions during the year.

Total interest received during the year $210 (2021 - $65).

The accompanying notes are an integral part of these financial statements.

1. Authority and Operations

The Northwest Territories Health and Social Services Authority (the "Authority") operates pursuant to the *Hospital Insurance* and *Health and Social Services Administration Act* (the Act) of the Northwest Territories and is an agency under Schedule A of the *Financial Administration Act* (FAA) of the Northwest Territories. Accordingly, the Authority operates in accordance with its Act and regulations, and any directives issued to it by the Minister responsible for the Authority.

The Authority was established to manage, control and operate the public health facilities and services assigned to it by the Government of the Northwest Territories ("GNWT"). When the Authority was created, six of the eight Health and Social Services Authorities ("HSSAs") were amalgamated under the Authority. The reporting entity comprises the newly created Authority and the operations from six former HSSAs including Beaufort-Delta, Dehcho, Fort Smith, Sahtu, Yellowknife and Stanton Territorial Hospital.

Hay River Health and Social Services Authority ("HRHSSA") and Tlicho Community Services Agency ("TCSA") remain outside the Authority; however, the legislation does include provisions to bring the HRHSSA into the Authority at a later date. The Authority serves as a single integrated delivery system for Northwest Territories health and social service programs while recognizing that the TCSA retains a unique role through the provisions of the Tlicho Agreement.

Through the Chief Executive Officer, the Authority reports to and takes direction from the Northwest Territories Health and Social Services Leadership Council (Leadership Council) that is comprised of nine persons appointed in accordance with the Act, including one non-voting member. The Authority is exempt from taxation pursuant to Paragraph 149 of the federal *Income Tax Act*.

Budget

The budgeted figures represent the Authority's original fiscal plan for the year approved by the Leadership Council and the GNWT. To be consistent with the format of the financial statements, presentation changes have been applied as disclosed in note 19.

Going concern and economic dependence

Upon amalgamation in 2016, the predecessor HSSAs had an accumulated deficit of $50,824 which was transferred to the Authority and included in its opening financial position. For the year ended March 31, 2022 the Authority had an annual deficit of $33,762, accumulated deficit of $193,684, liabilities of $313,796 (including $274,690 due to the GNWT), and total financial assets of only $107,602.

The Authority was created as part a system-wide transformation of the health and social services system in the NWT, including addressing financial pressures. The Authority remains economically dependent upon the annual appropriations received from the GNWT, the GNWT's authorization for incurring annual deficits, the GNWT’s continued support for payments of payroll costs on behalf of the Authority combined with the GNWT's continued financing of the payroll liability. The Authority anticipates that the GNWT will continue to provide the current financial support, while working collaboratively with the Authority to identify ways to address the financial pressures.

Since the Authority's inception, the GNWT has increased its funding to the Authority each year. The Authority's operations have also expanded with the opening of a health centre, long-term care facility and hospital. The going concern basis of accounting has been deemed appropriate for the current financial statements.

2. Basis of presentation and significant accounting policies

Basis of presentation

These financial statements have been prepared in accordance with Canadian public sector accounting standards as issued by the Canadian Public Sector Accounting Board. Significant aspects of the accounting policies adopted by the Authority are as follows:

(a) Measurement uncertainty

The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses recognized in the financial statements and disclosed in the accompanying notes. By their nature, all estimates are inherently subject to some measurement uncertainty. The estimates are based on facts and circumstances, historical experience and reflect management's best estimate of the related amount at the end of the reporting period. Estimates and underlying assumptions are reviewed annually at March 31.

Measurement uncertainty that is material exists when it is reasonably possible that a material variance could occur in the reported or disclosed amount in the near term. Near term is defined as a period of time not to exceed one year from March 31. Changes in estimates and assumptions will occur based on passage of time and occurrence or non-occurrence of certain future events. Revisions to accounting estimates are recognized in the period in which estimates are revised if revisions affect only that period or in the period of revision and future periods if revisions affect both current and future periods.

Contingent liabilities are subject to measurement uncertainty due to the use of estimates relating to both the outcome of the future event as well as the value of the potential loss. The estimate of the provision for claims is continuously reviewed and refined in light of several factors, including ongoing negotiations, recent settlements and decisions made by the courts. Accounts receivable and Due from GNWT includes accrued receivables based on estimates of patient services provided but not yet assessed for recoverability from third parties. Historical experiences related to these assessments can be inconsistent resulting in challenges predicting future outcomes. This may lead to a greater possibility of a material variance between estimates recognized in the financial statements and the results ultimately realized**.**

(b) Cash

Cash is comprised of bank account balances, net of outstanding cheques.

(c) Tangible capital assets

The GNWT retains ownership of all tangible capital assets (TCA) used by the Authority. The GNWT's financial statements include these TCAs and as such the Authority has no TCAs recognized in its financial statements.

The Authority has recognized grant-in-kind revenue for the use of these TCAs provided free of charge by the GNWT. In addition, the Authority has recognized a corresponding rent expense for these TCAs based on the GNWT's amortization which is the GNWT's cost. This rent expense has been allocated to the Authority's programs in the Statement of Operations and Accumulated Deficit.

(d) Inventories held for use

Inventories consist of pharmaceuticals, general supplies, and hospital operating room supplies. Inventories held for use are valued at the lower of cost and replacement value. Where inventory has been donated it is

2. Basis of presentation and significant accounting policies (continued)

measured at fair value at the date of acquisition.

(e) Revenue recognition

Government transfers

Government transfers are recognized as revenues when the transfer is authorized, reasonable estimates of the amounts can be determined and any eligibility criteria and stipulations have been met, except for the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the Statement of Operations and Accumulated Deficit as the stipulation liabilities are settled.

Recoveries

Government recoveries which include amounts recovered for expenses paid by the Authority primarily relating to hospital services and non-insured health benefits, are recognized as revenue when the amounts are known. Other recoveries are recognized when the amount is known and includes reimbursements from Workers' Safety and Compensation Commission and their equivalent entities throughout Canada, and recovery of medical fees for items such as client medical travel costs.

Recoveries of prior years' expenses

Recoveries of prior years' expenses and reversal of prior years' expense accruals in excess of actual expenditures are reported separately from other revenues on the Statement of Operations and Accumulated Deficit. Pursuant to the FAA, these recoveries cannot be used to increase the amount appropriated for current year expenses.

Other revenue

Other revenue is recognized when the service is performed or the goods are provided. The Authority may provide uninsured medical services for which revenue is recognized and food sales from its hospital cafeterias.

(f) Other employee future benefits and compensated absences

Under the terms and conditions of employment, employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. The benefits under these two categories are valued using the projeted unit credit methodology. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. Benefits that accrue under compensated absence benefits are actuarially valued using the expected utilization methodology. An actuarial valuation of the cost of these benefits (except parental and maternity, annual, and lieu time leaves) has been prepared using data provided by management and assumptions based on management's best estimates.

2. Basis of presentation and significant accounting policies (continued)

(g) Pensions

The Authority and its eligible employees make contributions to the Public Service Pension Plan administered by the Government of Canada. These contributions represent the total liability of the Authority and are recognized in the financial statements as expenses when they are incurred. The Authority is not required under present legislation to make contributions with respect to actuarial deficiencies of the Public Service Pension Plan.

The Authority and its contracted physicians make contributions to a physician directed investment fund administered by the Canadian Medical Association. These contributions represent the total pension liability of the Authority and are recognized in the financial statements as expenses when they are incurred.

(h) Financial instruments

The Authority classifies its financial instruments at cost or amortized cost.

This category includes cash, accounts receivable, due (to) from Government of the Northwest Territories, due (to) from Government of Canada, and accounts payable and accrued liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. Transactions costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments. Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write down being recognized in the statement of operations.

(i) Non-financial assets

Non-financial assets are accounted for as assets by the Authority because they can be used to provide services in future periods. These assets do not normally provide resources to discharge the liabilities of the Authority unless they are sold.

(j) Contractual obligations and contingencies

The nature of the Authority's activities requires entry into operational contracts that can be significant in relation to its current financial position or that will materially affect the level of future expenses. Contractual obligations are commitments for operating, commercial and residential leases. Contractual obligations are obligations of the Authority to others that will become liabilities in the future when the terms of those contracts or agreements are met.

The contingencies of the Authority are potential liabilities which may become actual liabilities when one or more future events occur or fail to occur. If the future event is considered likely to occur and is quantifiable, an estimated liability is accrued. If the occurrence of the confirming future event is likely but the amount cannot be reasonably estimated, the contingency is disclosed. If the occurrence of the confirming event is not determinable, the contingency is disclosed.

2. Basis of presentation and significant accounting policies (continued)

(k) Expenses

Expenses are reported on an accrual basis. The cost of all goods and services received during the year are expensed, except for certain services provided without charge which are described in Note 13.

(l) Related parties

Related party transactions are in the normal course of operations and have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties, except for certain services and other contributions provided by the GNWT at no cost. The Authority is related in terms of common ownership to all GNWT created departments, public agencies and key management personnel and close family members. Key management personnel are those having authority and responsibility for planning, directing and controlling the activities of the Authority.

Services provided at no cost, that are part of the central agency role of the GNWT and cannot be reasonably estimated are not recorded in these financial statements. These services include, building utilities, repairs and maintenance, payroll processing, insurance and risk management, legal counsel, construction management, records storage, computer operations, asset disposal, project management and translation services.

Other assets and services provided at no cost by the GNWT are recorded in the financial statements. Use of assets which include, buildings, leasehold improvements, equipment, and vehicles, are recorded as described in Note 2 (c). Donated assets recognized as grant-in-kind in the Statement of Operations and Accumulated Deficit, when donations are received. Operating costs paid on the Authority's behalf are recognized as contracted services expense and grant-in-kind in the Statement of Operations. Grant-in-kind is measured using the cost incurred by the GNWT.

(m) Accounts payable and accrued liabilities

Liabilities are present obligations arising from past transactions or events, the settlement of which is expected to result in the future sacrifice of economic benefits.

Accounts payable and accrued liabilities primarily include obligations to pay for goods and services acquired prior to year-end, reimbursement of medical related travel expenses, and to pay for employee compensation earned prior to year-end.

Annually, employees earn vacation and lieu credits in accordance with their respective collective bargaining agreement or contract. Any unused credits that have not been paid out are recorded as payable at the employees' pay rate at year end.

3. Designated assets

The Authority records financial information in individual funds that are internally segregated for the purpose of carrying on specific activities or attaining certain objectives. These funds are included in cash on the Statement of Financial Position totaling $61 (2021 - $71). Funds established by the Authority include a special project reserve $61 (2021 - $71) which are donations made to the Authority under non-contractual conditions.

4. Accounts receivable

The Authority administers the GNWT's medical travel program for both residents and non-residents of the territory. Non-residents of the territory accessing the medical travel program are invoiced directly and any outstanding invoices from non-residents are included in receivables at March 31. Interest is not charged on outstanding amounts receivable. All payments from customers of the Authority are expected within 30 days.

	Accounts Receivable	Allow. For Doubtful Accounts	2022	2021
Trade Receivables	**$ 14,646**	**$ (9,968)**	**$ 4,678**	$ 5,919
Government of Nunavut	**2,340**	**(295)**	**2,045**	1,680
Due from WSCC	**392**	**-**	**392**	320
Due from related parties (note 15)	**5,775**	**(12)**	**5,763**	2,863
Total accounts receivable	**$ 23,153**	**$ (10,275)**	**$ 12,878**	$ 10,782

5. Due from/(to) Government of the Northwest Territories

For contribution agreements, the Authority receives transfer payments from the GNWT on a monthly basis. For other recoveries, the Authority receives payments within 30 days of submitting an invoice.

Due from Government of the Northwest Territories

	2022	2021
Health and Social Services	**$ 65,067**	$ 64,884
Finance	**1,642**	2,025
Justice	**17**	125
Education, Culture and Employment	**20**	42
Infrastructure	**-**	2
Environment and Natural Resources	**-**	1
Total due from Government of the Northwest Territories	**$ 66,746**	$ 67,079

Due to Government of the Northwest Territories

	2022	2021
Payroll liabilities	**$ 266,106**	$ 211,637
Health and Social Services	**2,178**	5,974
Finance	**5,727**	5,135
Environment and Natural Resources	**10**	-
Justice	**12**	-
Infrastructure	**655**	2,169
Education, Culture and Employment	**2**	56
Total due to Government of the Northwest Territories	**$ 274,690**	$ 224,971

The due to Government of the Northwest Territories is unsecured, without interest and due on demand.

6. Inventory held for use

The Authority carries several types of inventory for use in operation.

		2022		2021
General supplies	**$**	**6,536**	$	8,245
Pharmaceutical		**1,764**		1,657
Hospital operating room supplies		**2,699**		1,017
	$	**10,999**	$	10,919

7. Accounts payable and accrued liabilities

The Authority follows the GNWT for payment practices of accounts payable invoices and pays northern vendors within 20 days and all other vendors within 30 days. The Authority administers the GNWT's Medical travel program for residents of the Northwest Territories and reimbursement of medical related travel expenses are paid to residents accessing the program accordingly. These payables are included in the trade payable.

		2022		2021
Trade payable	**$**	**21,563**	$	23,101
Annual leave and lieu time		**11,097**		10,562
Due to related parties (note 15)		**97**		634
Total accounts payable and accrued liabilities	**$**	**32,757**	$	34,297

8. Employee future benefits and compensated absences

The Authority provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation. Severance benefits are paid to Authority employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness, or death of an immediate family member. Non-accruing benefits include maternity and parental leave.

8. Employee future benefits and compensated absences (continued)

Valuation results

The most recent actuarial valuation was completed as at February 11, 2022. The results were extrapolated to March 31, 2022. The effective date of the next actuarial valuation is March 31, 2025. The table below provides details on the change in the accrued benefit obligation as well as the liability for employee future benefits and compensated absences.

		2022		2021
Accrued benefit obligations, beginning of year	**$**	**7,833**	$	8,927
Current period benefit cost		**696**		725
Interest accrued		**262**		237
Benefits payments		**(1,375)**		(2,906)
Actuarial loss		**1,247**		850
Accrued benefit obligations, end of year		**8,663**		7,833
Unamortized net actuarial (loss)		**(3,101)**		(1,983)
Employee future benefits & compensated absence liability - actuarially valued		**5,562**		5,850
Other compensated absences liability - not actuarially valued		**757**		771
Total employee future benefits and compensated absences	**$**	**6,319**	$	6,621

Benefits expense

Current period benefit cost	**$**	**696**	$	724
Interest accrued		**261**		237
Amortization of actuarial (gain)/loss		**128**		29
	$	**1,085**	$	990

The discount rate used to determine the accrued benefit obligation is an average of 4.1% (2021 - 3.3%).

9. Accumulated deficit

	2022	2021
Accumulated deficit upon amalgamation in 2016	**$ 50,824**	$ 50,824
Addition to the accumulated deficit since amalgamation	**142,860**	109,098
Accumulated deficit	**$ 193,684**	$ 159,922

10. Contractual obligations

The Authority has entered into agreements for equipment, operations and services (GNWT medical travel program) or is contractually committed to, the following amounts which are currently expected to become liabilities subsequent to March 31, 2022:

	Expires in Fiscal Year	2023	2024	2025	2026	2027	2028	Total
Equipment leases	**2028**	$ 237	$ 131	$ 119	$ 110	$ 40	$ 6	$ 643
Operational leases	**2025**	2,864	1,355	322	-	-	-	4,541
Service contracts	**2027**	55,160	2,837	903	845	839	-	60,584
		$58,261	$ 4,323	$ 1,344	$ 955	$ 879	$ 6	$ 65,768

11. Contingencies

In the normal course of operations, the Authority is subject to claims and pending and threatened litigation against the Authority and its staff. At year end, the Authority estimated the total claimed amount for which the outcome is not determinable at $7,030 (2021 - $10). No provision for such claims has been made in these financial statements as it is not determinable that any future event will confirm that a liability has been incurred as at March 31, 2022.

12. Trust assets under administration

The authority administers $389 (2021 - $294) of trust assets, consisting of cash held on behalf of patients, which are not included in the reported Authority's assets and liabilities.

13. Assets provided at no cost

Details on assets and other contributions provided at no cost recognized in the financial statements are as follows:

Contributed asset		**2022**		2021
Use of Assets [1]	**$**	**20,428**	$	21,694
Stanton Territorial Hospital P3 costs [2]		**7,300**		7,100
Donated Inventory		**3,250**		2,496
Grant-in-Kind Revenue	**$**	**30,978**	$	31,290

[1] Included in Use of Assets is the estimated cost to rent the new Stanton Territorial Hospital based on its current amortization expense of approximately $8,053 (2021 - $8,053).

[2] Stanton Territorial Hospital P3 cost relate to the operations and maintenance cost which the GNWT pays on behalf of the Authority.

[3] The amount of Donated Inventory used during the year, recognized as grant-in-kind expense, was $3,484 (2021 - $0).

14. Pensions

All eligible employees participate in Canada's Public Service Pension Plan ("PSPP"). The PSPP provides benefits based on the number of years of pensionable service to a maximum of 35 years. Benefits are determined by a formula set out in the legislation; they are not based on the financial status of the pension plan. The basic benefit formula is two percent per year of pensionable service multiplied by the average of the best five consecutive years of earnings.

The PSPP was amended during 2013 which raised the normal retirement age and other age related thresholds from age 60 to age 65 for new members joining the plan on or after January 1, 2013. For members with start dates before January 1, 2013, the normal retirement age remains age 60. The employer contribution rate effective at the end of the year is 1.02 times (2021 – 1.01) the employees' contributions for employees who started prior to January 2013 and 1.0 times (2021 – 1.0) the employees' contributions for all other employees.

The Authority and the contracted physician's contribute to the Physician Retirement Income Benefit ("PRIB"). The Physician's contribution rate is 7.5 percent of the Physician's base salary, minus the Physician's contribution to the Canada Pension Plan. The Authority contribution rate is 15 percent of the Physician's base salary, minus the Employer's contribution to the Canada Pension Plan on behalf of the Physician. The Authority contributed $12,992 (2021 – $11,734) to PSPP and $1,962 (2021 – $2,067) to the Physician's fund. The employee's contributions were $12,679 (2021 – $11,675) and $896 (2021 – $952) respectively.

15. Related party balances and transactions

Related party transactions not disclosed elsewhere are as follows:

Due from related parties	Accounts Receivable	Allow. For Doubtful Accounts	Net 2022	Net 2021
Hay River Health and Social Services Authority	**$ 4,154**	**$ -**	**$ 4,154**	$ 2,011
Tlicho Community Services Agency	**1,620**	**(12)**	**1,608**	817
Northwest Territories Power Corporation	**1**	**-**	**1**	35
	$ 5,775	**$ (12)**	**$ 5,763**	$ 2,863

Due to related parties:	2022	2021
Aurora College	**$ 18**	$ 405
Tlicho Community Services Agency	**51**	149
Hay River Health and Social Services Authority	**19**	71
Fuel Services Division	**5**	3
Northwest Territories Power Corporation	**4**	6
	$ 97	$ 634

Revenues from related parties:	2022	2021
Hay River Health and Social Services Authority	**$ 2,708**	$ 2,454
Tlicho Community Services Agency	**1,020**	875
Northwest Territories Power Corporation	**94**	105
Government of the Northwest Territories	**-**	50
Aurora College	**3**	-
	$ 3,825	$ 3,484

15. Related party balance and transactions (continued)

Expenses paid to related parties:	**2022**	2021
Hay River Health and Social Services Authority	**$ 168**	$ 405
Tlicho Community Services Agency	**310**	317
Government of the Northwest Territories	**9,299**	8,254
Aurora College	**1,783**	183
Northwest Territories Power Corporation	**73**	92
Northwest Territories Housing Corporation	**52**	66
Fuel Services Division	**49**	41
	$ 11,734	$ 9,358

16. Expenses by object

	2022	2021
Compensation expense	**$ 256,401**	$ 241,454
Contracted out services	**64,057**	62,870
Medical and other travel	**53,396**	47,618
Compensation - locums	**26,591**	22,783
Supplies	**23,399**	22,466
Grants in kind (note 13)	**31,212**	28,795
Contributions	**21,434**	16,145
Valuation expenses	**3,016**	1,163
Operating Cost	**18,149**	16,767
Total expenses	**$ 497,655**	$ 460,061

17. Contributions from the Government of the Northwest Territories

	2022 Budget	2022 Actual	2021 Actual
Core contribution			
Community social services	**$ 30,555**	**$ 37,079**	$ 29,415
Ambulatory care services	**27,725**	**28,013**	27,426
Administrative and support services	**41,400**	**41,892**	39,950
Nursing inpatient services	**35,321**	**36,199**	33,609
Community health programs	**136,814**	**138,358**	133,663
Supplementary health programs	**18,701**	**16,035**	21,101
Diagnostic and therapeutic services	**24,981**	**25,990**	24,900
COVID pandemic	**-**	**22,357**	29,018
	315,497	**345,923**	339,082
Other contributions			
Clinical Nutrition Intern	**40**	**-**	-
CHIIRP - Injury Reporting & Prevention	**85**	**100**	131
Collective Kitchens	**156**	**143**	169
Community Care Giver Pilot	**297**	**199**	93
Community Health Rep Training	**-**	**48**	-
ECD - Hearing Aids for Children	**7**	**5**	4
FASCETS - FASD Training	**-**	**-**	48
FNIHCC Home and Community Care	**5,053**	**6,925**	3,858
Feast on Health	**39**	**9**	-
French Language Services	**856**	**561**	461
HCC Quality and Risk Management	**149**	**149**	-
Implementation Lead Healthy Families Program	**195**	**195**	85
Integrated Primary Care Teams Demonstration Project	**397**	**453**	397
Mental Health Initiatives	**250**	**195**	241
OMTP Territorial Lead Case Manager	**140**	**50**	140
Oral Health Program	**225**	**156**	85
Oral Health Toolkits for LTC Residents	**32**	**-**	32
QRCE - IPAC	**-**	**-**	96
Respite Care Program	**250**	**260**	250
Safe LTC Fund	**-**	**1,110**	-
Smoking Cessation	**-**	**22**	-
Medical Travel System Sustainability	**-**	**6,030**	-
T.A.S.T.E - Traditional Foods	**-**	**-**	62
Yellowknife Day Shelter	**-**	**938**	-
	8,171	**17,548**	6,152
Total contributions from the GNWT	**$ 323,668**	**$ 363,471**	$ 345,234

17. Contributions from the Government of the Northwest Territories (continued)

The following table summarizes the Authority's project budget and actual eligible costs incurred for other contributions in excess of $250.

	2022 Budget	2022 Actual	2021 Actual
FNIHCC Home and Community Care Agreement			
Compensation	**$ 4,153**	**$ 6,204**	$ 3,443
Equipment expense	**304**	**196**	1
Medical travel and other travel	**171**	**145**	-
Contracted out services	**90**	**56**	128
Other	**335**	**324**	286
	$ 5,053	**$ 6,925**	$ 3,858
French Language Services			
Compensation	**$ 720**	**$ 491**	$ 443
Other	**136**	**70**	18
	$ 856	**$ 561**	$ 461
Integrated Primary Care Teams Demonstration			
Compensation	**$ 397**	**$ 453**	$ 397
	$ 397	**$ 453**	$ 397
Respite Care Program			
Contracted out services	**$ 250**	**$ 260**	$ 250
	$ 250	**$ 260**	$ 250
Safe LTC			
Compensation	**$ -**	**$ 18**	$ -
Equipment expense	**-**	**433**	-
Medical travel and other travel	**-**	**37**	-
Other	**-**	**622**	93
	$ -	**$ 1,110**	$ 93
Yellowknife Temporary Day Shelter			
Compensation	**$ -**	**$ 369**	$ -
Other	**-**	**369**	-
	$ -	**$ 738**	$ -

17. Contributions from the Government of the Northwest Territories (continued)

Medical Travel System Sustainability			
Compensation	**$ -**	**$ 663**	$ -
Equipment expense	**-**	**1**	-
Medical travel and other travel	**-**	**5,000**	-
Contracted out services	**-**	**236**	-
Other	**-**	**130**	-
	$ -	**$ 6,030**	$ -

18. Financial Instruments

The Authority is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risk from the Authority's financial instruments by type of risk is provided below:

(a) Credit risk

Credit risk is the risk of financial loss of the Authority if a debtor fails to make payments of interest and principal when due. The Authority is exposed to this risk relating to its cash and accounts receivable.

The Authority holds its cash with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Authority's cash is insured up to $100.

Accounts receivable are due from various governments, government agencies, corporations and individuals. Credit risk related to accounts receivable is mitigated by internal controls as well as policies and oversight over arrears for ultimate collection. Management has determined that a portion of accounts receivable are impaired based on specific identification as well as age of receivables. These amounts are as disclosed in Note 4.

The Authority's maximum exposure to credit risk is represented by the financial assets for a total of $107,602 (2021 - $93,636).

Concentration of credit risk

Concentration of credit risk is the risk that one or more customers has a significant portion (more than ten percent) of the total accounts receivable balance and thus there is a higher risk to the Authority in the event of a default. The Authority does have concentration of credit risk. At March 31, 2022, receivables from the Government comprised 83% of the total outstanding accounts receivables (2021 - 86%). The Authority manages this risk by monitoring overdue balances.

18. Financial Instruments (continued)

(b) Liquidity risk

Liquidity risk is the risk that the Authority will not be able to meet all cash outflow obligations as they come due. The Authority mitigates this risk by monitoring cash activities and expected outflows through budgeting, deferring repayment to the GNWT (Note 1) and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise. All of the Authority's financial assets and financial liabilities as at March 31, 2022 mature within six months of year end.

Total financial assets are $107,602 (2021 - $93,636) and financial liabilities are $313,796 (2021 - $265,898). The Authority has disclosed contractual obligations in Note 10. There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

19. Budget

The approved budget have been reclassified where applicable to conform to the presentation used in financial statements as follows:

	Budget per Statement of Operations and Accumulated Deficit	GNWT Approved Budget	Difference
Revenue			
Recoveries from other sources	$ 18,620	$ 32,745	$ (14,125)
Recoveries from Government of Nunavut	2,024	3,202	(1,178)
Contributions from other sources	982	981	1
Interest income	20	20	-
Other income	20	-	20
Total Revenue	21,666	36,948	(15,282)
Expenses			
Community social programs	103,164	103,164	-
Ambulatory care services	72,210	73,562	(1,352)
Administration and support services	59,073	59,073	-
Nursing inpatient services	42,016	42,016	-
Community health programs	45,462	45,581	(119)
Supplementary health programs	49,358	49,358	-
Diagnostic and therapeutic services	31,889	30,418	1,471
Total Expenses	403,172	403,172	-
Contributions from GNWT			
Core contributions	315,497	315,497	-
Other contributions	8,171	11,221	(3,050)
Recoveries	20,366	14,625	5,741
Recoveries - non insured health services	14,929	2,338	12,591
Total GNWT contributions	358,963	343,681	15,282
Annual deficit	$ (22,543)	$ (22,543)	$ -

19. Budget (continued)

The Authority's budget is approved at the start of the fiscal year. Adjustments to the budget relating to GNWT funding are approved throughout the fiscal year through Notice of Target Adjustments ("NOTAs") . The budget does not include the Grant-in-kind GNWT; therefore the impact of the Grant-in-kind GNWT must be factored in when comparing to the actual results. The revised budget is detailed below:

	Original Budget	NOTAs	Grant-in-kind	Revised Budget	Actual Amount	Over (Under) Budget
Revenue						
Recoveries from other sources	$ 18,620	$ -	$ -	$ 18,620	$ 12,719	$ (5,901)
Recoveries from Government of Nunavut	2,024	-	-	2,024	3,691	1,667
Contributions from other sources	982	-	-	982	2,066	1,084
Interest income	20	-	-	20	210	190
Other income	20	-	-	20	202	182
Total Revenue	21,666	-	-	21,666	18,888	(2,778)
Expenses						
Community social programs	103,164	5,070	2,306	110,540	116,454	5,914
Ambulatory care services	72,210	5,383	4,317	81,910	94,311	12,401
Administration and support services	59,073	7,247	7,578	73,898	80,205	6,307
Nursing inpatient services	42,016	2,026	6,341	50,383	53,916	3,533
Community health programs	45,462	7,290	7,321	60,073	61,476	1,403
Supplementary health programs	49,358	1,960	134	51,452	51,968	516
Diagnostic and therapeutic services	31,889	1,450	3,215	36,554	39,325	2,771
Total Expenses	403,172	30,426	31,212	464,810	497,655	32,845
Government contributions						
Core contributions	315,497	30,426	-	345,923	345,923	-
Other contributions	8,171	-	-	8,171	17,548	9,377
Recoveries	20,366	-	-	20,366	35,005	14,639
Recoveries - Non-insured health services	14,929	-	-	14,929	15,197	268
Recoveries of prior year expenses	-	-	-	-	354	354
Grant-in-kind	-	-	30,978	30,978	30,978	-
Total Government contributions	358,963	30,426	30,978	420,367	445,005	24,638
Annual deficit	$ (22,543)	$ -	$ (234)	$ (22,777)	$ (33,762)	$ (10,985)

20. Impact of COVID-19 pandemic response

On March 22, 2020, the GNWT declared a public health emergency in response to the coronavirus ("COVID-19") pandemic. The Authority continues to experience a change in demand for its services and is working diligently to mitigate the financial impacts of COVID-19.

In response to COVID 19, the GNWT and Government of Canada provided the Authority with incremental funding of $34,060. The funds were used for incremental expenditures arising from testing, surveillance and treatment of patients as well as medical travel.

A summary of the Authority's incremental revenue and expenses during the 2022 fiscal year relating to COVID-19 is as follows:

	2022
	Actual
Revenues	
Core contributions	$ 22,357
Recoveries	8,454
Grant-in-kind	3,249
Total Revenue	34,060
Expenses	
Community social programs	5,066
Ambulatory care services	6,236
Administration and support services	9,801
Nursing inpatient services	1,809
Community health programs	10,380
Supplementary health programs	1,714
Diagnostic and therapeutic services	1,271
Total Expenses	36,277
Annual (shortfall) surplus	$ (2,217)

The duration and impact of COVID-19 is unknown at this time and it is not possible to reliably estimate the impact that the severity and length of COVID-19 will continue to have on the financial results and condition of the Authority in future periods.

21. Comparative figures

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.