



Capital Estimates

2021-2022

Government of
Northwest Territories



Northwest Territories



English

French

Cree

Tłchq

Chipewyan

South Slavey

North Slavey

Gwich'in

Inuvialuktun

Inuktitut

Inuinnaqtun

Francophone Affairs Secretariat: 867-767-9343

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Introduction

The 2021-22 Capital Estimates are a summary of infrastructure projects which the Government of the Northwest Territories (GNWT) has deemed a priority for the 2021-22 fiscal year. These Estimates support the priorities of the 19th Legislative Assembly as follows:

- Build a strong and sustainable future for our Territory
- Increase employment opportunities
- Strengthen and diversify our economy
- Address housing needs
- Ensure a fair and sustainable health care system

In supporting these priorities, the GNWT is committed to providing key infrastructure, which is the foundation of the modern economy. Infrastructure investment ensures the health and well-being of residents while laying the ground work for growth and private sector investment.

Infrastructure planning requires a balance between responsibilities to existing residents and businesses while investing for future generations. Recognizing this balance and in the spirit of consensus government, the GNWT follows a Corporate Capital Planning process (Appendix B). This process culminates into the annual Infrastructure Acquisition Plan which assists the Government in identifying priority projects. In finalizing the Capital Estimates, the GNWT appreciates that there is both a current cost of development and a future liability for the maintenance and ultimate replacement of current infrastructure.

The timing of approval of the 2021-22 Capital Estimates provides a planning period for both departments and contractors. This planning period is intended to facilitate the procurement process and accommodate the relatively short summer construction period in the Northwest Territories.

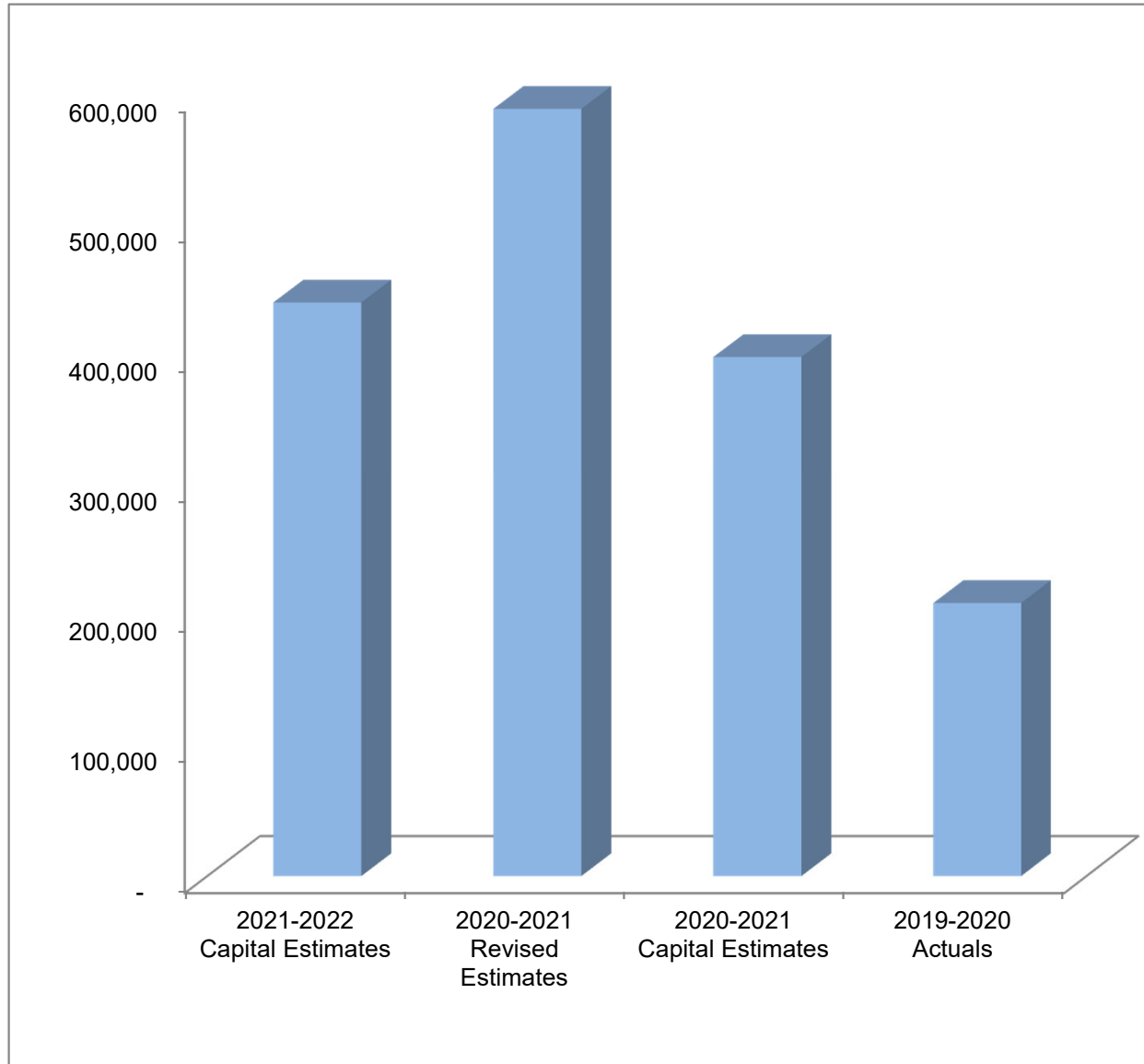
Infrastructure Investment by Department

(thousands of dollars)

	2021-22 Capital Estimates	2020-21 Revised Estimates	2020-21 Capital Estimates	2019-20 Actuals
Tangible Capital Assets				
Legislative Assembly	110	3,000	3,000	97
Education, Culture and Employment	13,248	40,314	25,713	8,204
Environment and Natural Resources	2,159	4,702	2,159	2,670
Finance	9,254	11,151	4,277	7,703
Health and Social Services	61,120	91,676	52,356	17,963
Industry, Tourism and Investment	14,250	17,233	3,786	4,247
Infrastructure	211,645	217,786	143,833	108,275
Justice	1,541	4,277	1,541	10,825
Lands	234	348	234	119
	313,561	390,487	236,899	160,103
Infrastructure Contributions				
Education, Culture and Employment	16,900	11,145	8,085	2,430
Infrastructure	17,791	69,796	38,232	11,215
Municipal and Community Affairs	29,000	29,000	29,000	29,000
	63,691	109,941	75,317	42,645
Deferred Maintenance (non-capital)				
Infrastructure	2,000	2,367	2,000	1,638
	2,000	2,367	2,000	1,638
Public Private Partnerships				
Health and Social Services	-	-	-	4,649
Infrastructure	61,330	86,737	84,390	-
	61,330	86,737	84,390	4,649
Total Capital Estimates	440,582	589,532	398,606	209,035

Comparison of Departmental Capital Estimates and Expenditures

(thousands of dollars)



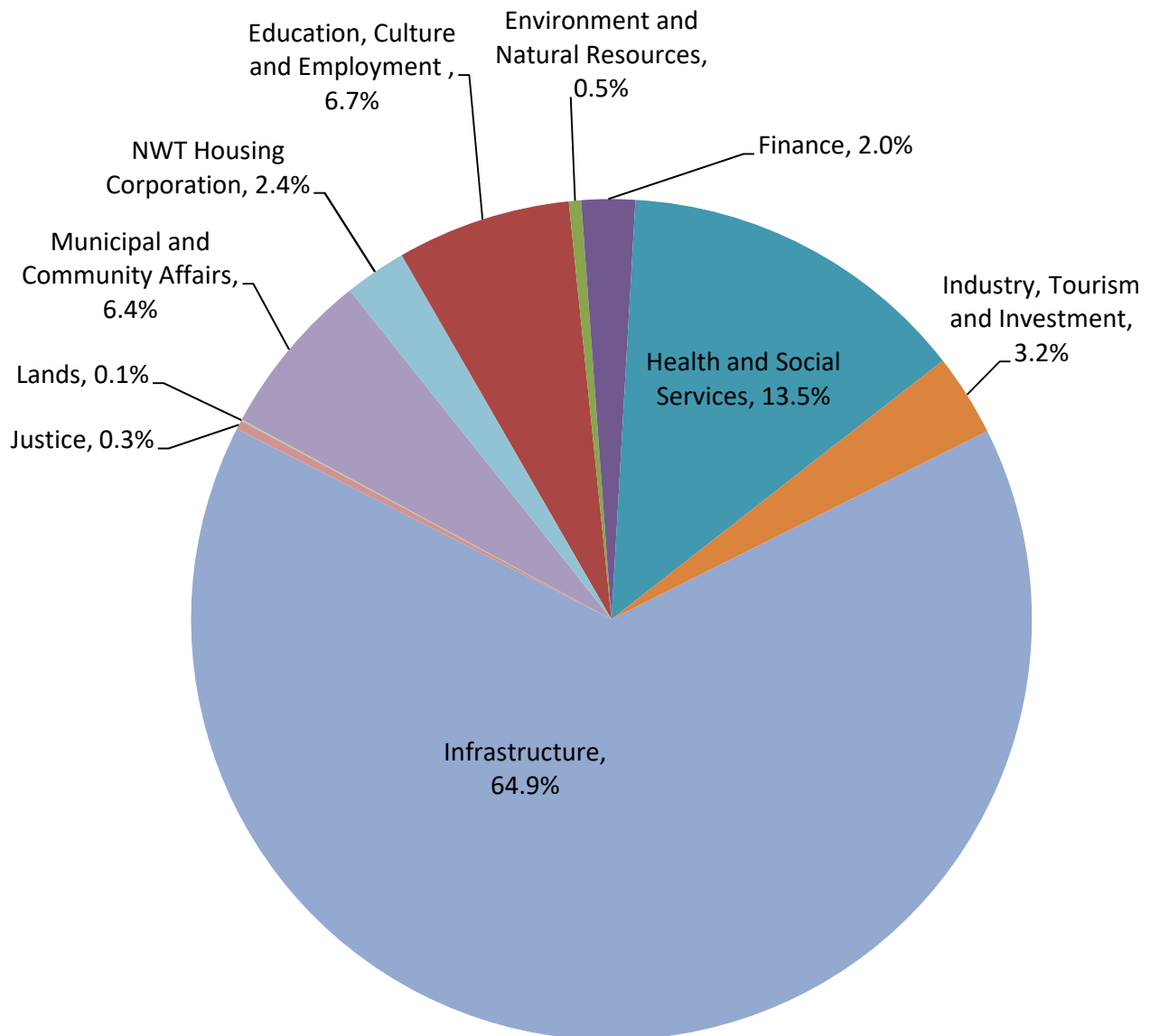
Total Planned Infrastructure Investment

(thousands of dollars)

	Prior Years	2021-22	2022-23	2023-24	Future Years	Total
Summary						
Legislative Assembly	-	110	-	-	-	110
Education, Culture and Employment	39,719	30,148	34,974	32,849	5,663	143,353
Environment and Natural Resources	1,085	2,159	-	-	-	3,244
Finance	2,200	9,254	14,842	1,500	-	27,796
Health and Social Services	32,364	61,120	82,487	72,435	20,000	268,406
Industry, Tourism and Investment	5,294	14,250	2,334	-	-	21,878
Infrastructure	429,153	292,766	230,264	175,806	249,935	1,377,924
Justice	-	1,541	-	-	-	1,541
Lands	-	234	-	-	-	234
Municipal and Community Affairs	-	29,000	-	-	-	29,000
NWT Housing Corporation	-	10,625	-	-	-	10,625
	509,815	451,207	364,901	282,590	275,598	1,884,111
Type Indicator						
Tangible Capital Assets	313,139	324,186	296,330	218,924	178,750	1,331,329
Infrastructure Contributions	47,096	63,691	64,151	63,666	96,848	335,452
Deferred Maintenance	-	2,000	-	-	-	2,000
Public Private Partnerships	149,580	61,330	4,420	-	-	215,330
Total Infrastructure Investment	509,815	451,207	364,901	282,590	275,598	1,884,111

This summary includes the 2021-2022 planned infrastructure expenditures of the NWT Housing Corporation. The financing of these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. Contribution funding is provided by the GNWT through the NWTHC's sponsoring department, the Department of Finance, in the annual Main Estimates. This information is intended for review purposes only.

Percentage Distribution of Total Planned Infrastructure Investment



Legislative Assembly

The mandate of the Legislative Assembly of the Northwest Territories is to safeguard and promote the principles of consensus government and the institution of the Legislative Assembly in order to foster an empowered and representative government that is relevant and accountable to the people of the Northwest Territories.

	(thousands of dollars)			
Activity	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Office of the Clerk	110	3,000	3,000	97
	110	3,000	3,000	97
Infrastructure Investments				
Large Capital Projects	-	3,000	3,000	-
Small Capital Projects	110	-	-	97
Information Technology Projects	-	-	-	-
	110	3,000	3,000	97
Allocated to:				
Tangible Capital Assets	110	3,000	3,000	97
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	110	3,000	3,000	97

Legislative Assembly

Office of the Clerk

The Office of the Clerk is responsible for the procurement and management of all tangible capital assets for the Legislative Assembly and the precinct.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	3,000	3,000	-
Small Capital Projects	110	-	-	97
Information Technology Projects	-	-	-	-
	110	3,000	3,000	97
Allocated to:				
Tangible Capital Assets	110	3,000	3,000	97
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	110	3,000	3,000	97

Legislative Assembly

Office of the Clerk

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Chiller Replacement Replacement of the central chiller plant and associated equipment, including direct digital control, wiring and piping	Yellowknife	Community	TCA	2021-22

Education, Culture and Employment

The mandate of the Department of Education, Culture and Employment is to provide the residents of the Northwest Territories with access to quality programs, services and supports to assist them in making informed and productive choices for themselves and their families with regard to education, training, careers, employment and labour, child development, languages, culture and heritage.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Activity				
Culture, Heritage and Languages	-	574	-	645
Junior Kindergarten to Grade 12 School Services	30,148	50,799	33,798	9,671
Labour Development and Advanced Education	-	86	-	318
	30,148	51,459	33,798	10,634
Infrastructure Investments				
Large Capital Projects	29,013	49,378	32,663	9,033
Small Capital Projects	1,135	2,081	1,135	1,601
Information Technology Projects	-	-	-	-
	30,148	51,459	33,798	10,634
Allocated to:				
Tangible Capital Assets	13,248	40,314	25,713	8,204
Infrastructure Contributions	16,900	11,145	8,085	2,430
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	30,148	51,459	33,798	10,634

Education, Culture and Employment

Culture, Heritage and Languages

The Culture, Heritage and Languages activity is responsible for the planning, development, maintenance and continuous improvement of culture, heritage, and official languages programs in the Northwest Territories. Infrastructure needs identified within this activity include information technology projects and capital associated with the Culture and Heritage division, including the Prince of Wales Northern Heritage Centre. Culture, Heritage and Languages consists of the following divisions: Culture and Heritage, Francophone Affairs Secretariat, and Indigenous Languages and Education Secretariat.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	316	-	551
Small Capital Projects	-	258	-	94
Information Technology Projects	-	-	-	-
	-	574	-	645
Allocated to:				
Tangible Capital Assets	-	574	-	645
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	574	-	645

Education, Culture and Employment

Junior Kindergarten to Grade 12 School Services

The Junior Kindergarten to Grade 12 School Services (JK-12 School Services) activity is responsible for the planning, development, maintenance and continuous improvement of the junior kindergarten through grade 12 school system in the Northwest Territories. Infrastructure needs identified within this activity include elementary schools, secondary schools, and other assets associated with providing school services such as buses. JK-12 School Services includes the following divisions: Curriculum Development and Student Assessment; Education Operations and Educator Development; and, Student Support and Wellness.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	29,013	49,062	32,663	8,482
Small Capital Projects	1,135	1,737	1,135	1,189
Information Technology Projects	-	-	-	-
	30,148	50,799	33,798	9,671
Allocated to:				
Tangible Capital Assets	13,248	39,654	25,713	7,241
Infrastructure Contributions	16,900	11,145	8,085	2,430
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	30,148	50,799	33,798	9,671

Education, Culture and Employment

Junior Kindergarten to Grade 12 School Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
New Angle Parking Construct new gravel-pad angle parking stalls at Moose Kerr School	Aklavik	Community	TCA	2021-22
Chief Jimmy Bruneau School and Bus Garage Renovation/Replacement Planning study and renovation or construction of a new school and bus garage. The project will also include demolition of the old school residences	Behchokò	Community	TCA	2023-24
Colville Lake School Replacement Planning study and construction of a new school, including classrooms, service spaces, and a community gymnasium	Colville Lake	Community	TCA	2022-23
Ventilation System Upgrade Installation of a dust collector for the woodworking area and other improvements at Líídlıı Kúę Regional High School	Fort Simpson	Community	TCA	2021-22
Powered Doors for Accessibility Install new fully barrier-free main entry doors to improve access to the facility at the Kakisa Lake School	Kakisa	Community	TCA	2021-22
Mangilaluk School Renovation and Addition Mid-life retrofit and building of additional space to support high school programs	Tuktoyaktuk	Community	TCA	2021-22
École J.H. Sissons - New School and Addition Planning study and construction of a new school, with additional classrooms and a community gymnasium	Yellowknife	Community	IC	2022-23
Underground Fuel Tank Replacement Replace existing underground fuel tank with an above ground model at Range Lake School	Yellowknife	Community	IC	2021-22

Education, Culture and Employment

Labour Development and Advanced Education

Labour Development and Advanced Education provides a range of programs and services related to career development, apprenticeship, employment preparation, labour services, and postsecondary education. Infrastructure needs identified within this activity include the campuses for Aurora College, including student housing and academic infrastructure, and Community Learning Centres. Labour Development and Advanced Education consists of the following divisions: Adult and Advanced Education, Apprenticeship and Occupational Certification, Employment Standards, Labour Market Programs, Management and Program Support, and Student Transition Support.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	86	-	318
Information Technology Projects	-	-	-	-
	-	86	-	318
Allocated to:				
Tangible Capital Assets	-	86	-	318
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	86	-	318

Environment and Natural Resources

Environment and Natural Resources' mandate is to promote and support the sustainable use and development of natural resources and to protect, conserve and enhance the Northwest Territories environment for the social and economic benefit of all NWT residents.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Activity				
Corporate Management	399	200	200	-
Environmental Protection and Waste Management	399	535	325	409
Environmental Stewardship and Climate Change	-	-	-	275
Forest Management	679	2,489	1,100	1,314
Wildlife	682	1,478	534	672
	2,159	4,702	2,159	2,670
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	2,159	4,702	2,159	2,670
Information Technology Projects	-	-	-	-
	2,159	4,702	2,159	2,670
Allocated to:				
Tangible Capital Assets	2,159	4,702	2,159	2,670
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	2,159	4,702	2,159	2,670

Environment and Natural Resources

Corporate Management

The Corporate Management activity provides overall management, strategic planning, communication, and leadership to the department's divisions and regions. Divisions and units within this activity enable the department to respond effectively to the environmental and resource management priorities of NWT residents.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	399	200	200	-
Information Technology Projects	-	-	-	-
	399	200	200	-
Allocated to:				
Tangible Capital Assets	399	200	200	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	399	200	200	-

Environment and Natural Resources

Corporate Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Regional Office New modular office	Inuvik	Regional	TCA	2021-22

Environment and Natural Resources

Environmental Protection and Waste Management

The Environmental Protection and Waste Management activity works to prevent and reduce the impact of human activities on the natural environment for the benefit of current and future generations.

The Environmental Protection division provides information and technical advice through environmental assessments, Land and Water Board processes, develops, implements, and delivers programs with respect to hazardous substances (spills, contaminated sites and pesticides), as well as solid and hazardous waste management.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	399	535	325	409
Information Technology Projects	-	-	-	-
	399	535	325	409
Allocated to:				
Tangible Capital Assets	399	535	325	409
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	399	535	325	409

Environment and Natural Resources

Environmental Protection and Waste Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Environmental Protection Office New Environmental Protection Office	Inuvik	Regional	TCA	2021-22

Environment and Natural Resources

Environmental Stewardship and Climate Change

The Environmental Stewardship and Climate Change activity works to ensure that the Northwest Territories environment figures prominently in conservation planning and proposed developments. The activity also leads the monitoring of cumulative impacts related to development.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	275
Information Technology Projects	-	-	-	-
	-	-	-	275
Allocated to:				
Tangible Capital Assets	-	-	-	275
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	-	-	275

Environment and Natural Resources

Forest Management

The Forest Management activity provides for the stewardship of NWT forests through sustainable management of forest resources and forest fire management. In the course of delivering its mandate, Forest Management establishes, operates and ensures the maintenance of its infrastructure at strategic locations across the NWT. Infrastructure includes environmental monitoring assets such as radio communications networks, lightning location networks and remote automatic weather monitoring networks, buildings and other facilities, including, but not limited to, air tanker bases at strategic airfield locations, fixed detection facilities, wildland fire response bases, specialized equipment assets such as wildland fire mobile command units, and the air tanker fleet.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	679	2,489	1,100	1,314
Information Technology Projects	-	-	-	-
	679	2,489	1,100	1,314
Allocated to:				
Tangible Capital Assets	679	2,489	1,100	1,314
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	679	2,489	1,100	1,314

Environment and Natural Resources

Forest Management

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Incident Response Dispatch Facility Incident Response Dispatch Facility - Frank Channel	Behchokò	Regional	TCA	2021-22
District Office Upgrade District Office Upgrade	Fort Good Hope	Regional	TCA	2021-22
Weather Network Station Upgrade Installation of new weather monitoring equipment	Various	Territorial	TCA	2021-22

Environment and Natural Resources

Wildlife and Fish

The Wildlife and Fish activity is responsible for the stewardship of wildlife resources. Wildlife initiatives assess and monitor wildlife populations, habitat, species at risk, wildlife health, and biodiversity. Wildlife also coordinates initiatives to address impacts on wildlife from human activity. Functions include developing legislation, strategies, management plans and programs to support the conservation and management of wildlife resources, participating in environmental assessment and review processes, preparing public information materials on wildlife conservation and management, biodiversity and reducing wildlife/human conflicts, undertaking compliance activities and administering the sport fishery. Wildlife decisions are made using the best available scientific, traditional and community knowledge.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	682	1,478	534	672
Information Technology Projects	-	-	-	-
	682	1,478	534	672
Allocated to:				
Tangible Capital Assets	682	1,478	534	672
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	682	1,478	534	672

Environment and Natural Resources

Wildlife

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Patrol Vehicle ¾ ton extended cab, 4x4 enforcement vehicle	Behchokò	Regional	TCA	2021-22
Patrol Vehicle New Patrol Vehicle	Fort Liard	Regional	TCA	2021-22
Patrol Vehicle New Patrol Vehicle	Hay River	Regional	TCA	2021-22
Field Support Office New Field Support Office	Inuvik	Regional	TCA	2021-22
Main Office Upgrade Access ramp and ground work	Yellowknife	Regional	TCA	2021-22

Finance

The mandate of the Department of Finance is to obtain, manage and control the financial, human, information and technology resources required to support the priorities identified by the Legislative Assembly through implementation of Government of the Northwest Territories' policies and programs and ensuring effective, efficient and economical management of financial, human, information and technology resources.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Activity				
Information Systems Shared Services	9,254	11,151	4,277	1,409
Office of the Comptroller General	-	-	-	6,294
	9,254	11,151	4,277	7,703
Infrastructure Investments				
Large Capital Projects	6,000	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	3,254	11,151	4,277	7,703
	9,254	11,151	4,277	7,703
Allocated to:				
Tangible Capital Assets	9,254	11,151	4,277	7,703
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	9,254	11,151	4,277	7,703

Finance

Information Systems Shared Services

The Government Chief Information Officer provides overall management of the Information Systems Shared Services activity.

The Governance, Planning and Security division provides, policy, strategic and operational advice to ensure a government-wide view of information management, systems and technology. The division also ensures corporate activities related to strategy, policy implementation, technology planning, enterprise architecture and information and cyber security are undertaken in a timely and consistent manner. The division stays abreast on sector advancements to identify opportunities to help program areas improve service delivery through the use of information and technology. Through its strategic business partner roles, the division works directly with departments to understand and anticipate program needs. The division also represents the GNWT in all Canadian Radio-television and Telecommunications Commission (CRTC) proceedings which affect the north and monitors and advocates to the CRTC and the Government of Canada with respect to broadband initiatives that have the potential to improve broadband infrastructure and/or services in the NWT. Further, to support program service delivery, the division also coordinates customer service delivery training programs.

The Application Services division is responsible for the implementation, operations and maintenance of business applications and solutions. These services include solution advice, design and delivery, security and risk management, corporate web services, geomatics, and data reporting and analytics. Application Services supports corporate solutions which span multiple program areas, as well as niche solutions supporting specific program areas.

Information Systems Shared Services works collaboratively with other technology delivery teams like the Technology Service Centre to ensure seamless service to its clients, and prioritize departmental requests and demand for services.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	6,000	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	3,254	11,151	4,277	1,409
	9,254	11,151	4,277	1,409
Allocated to:				
Tangible Capital Assets	9,254	11,151	4,277	1,409
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	9,254	11,151	4,277	1,409

Finance

Information Systems Shared Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Broadband Fibre Expansion Link - Investing in Canada Infrastructure Plan project Mackenzie Valley Fibre Link extension along Inuvik-Tuktoyaktuk Highway	Various	Regional	TCA	2022-23
Airport Safety Management System Replacement Replace unsupported territorial airport safety information system	Yellowknife	Territorial	TCA	2021-22
APPGEN Inmate Tracking System Replacement Replace the unsupported information system Correction Services uses to track inmate funds	Yellowknife	Territorial	TCA	2021-22
Corporate Registries Information System Replacement Replace existing out of date corporate registries information system	Yellowknife	Territorial	TCA	2022-23
Cultural Places Program Create a single database to amalgamate multiple archaeological/cultural site databases	Yellowknife	Territorial	TCA	2021-22
Driver and Vehicle System (DRIVES) Silverlight Obsolescence Replace the soon to be unsupported Silverlight presentation layer of the DRIVES information system	Yellowknife	Territorial	TCA	2022-23
Income Assistance for Seniors and Persons with Disabilities Create a new module in, or coupled to, Case Management Administration System to support a new income assistance program coming into effect April 2021	Yellowknife	Territorial	TCA	2021-22

Finance

Office of the Comptroller General

The Office of the Comptroller General (OCG) is responsible for control of the administration of the Consolidated Revenue Fund with respect to the receipt and payment of public money, accounting policies, the financial records of the GNWT, reporting responsibilities, financial analysis, advice and interpretation, internal auditing and related matters.

The OCG is responsible for the development of corporate accounting procedures and policies, administration and integrity of the government's financial information systems, accounts receivable and accounts payable functions, external financing reporting, and providing collections and credit granting functions. The OCG implements, maintains, and supports existing and new functionality within the GNWT's Enterprise Resource Planning solution which includes financial and human resource information systems and associated reporting and tools.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	6,294
	-	-	-	6,294
Allocated to:				
Tangible Capital Assets	-	-	-	6,294
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	-	-	6,294

Health and Social Services

The mandate of the department is to promote, protect and provide for the health and well-being of the people of the Northwest Territories.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Activity				
Administrative and Support Services	1,366	1,967	397	-
Health and Social Programs	59,754	89,709	51,959	22,612
	61,120	91,676	52,356	22,612
Infrastructure Investments				
Large Capital Projects	55,732	81,568	47,937	19,784
Small Capital Projects	4,022	8,141	4,022	2,828
Information Technology Projects	1,366	1,967	397	-
	61,120	91,676	52,356	22,612
Allocated to:				
Tangible Capital Assets	61,120	91,676	52,356	17,963
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	4,649
	61,120	91,676	52,356	22,612

Health and Social Services

Administrative and Support Services

Hospital infrastructure has been constructed across the north to support the delivery of primary, secondary and emergency care to the residents of the Northwest Territories.

Enterprise-wide technology enables improved delivery of quality health and social services care by linking providers with patients or clients and with each other remotely throughout the Northwest Territories.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	1,366	1,967	397	-
	1,366	1,967	397	-
Allocated to:				
Tangible Capital Assets	1,366	1,967	397	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,366	1,967	397	-

Health and Social Services

Administrative and Support Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
MediPharm Replacement Replace unsupported hospital pharmacy information system in use in Hay River	Hay River	Regional	TCA	2022-23
MediPharm Replacement Replace unsupported hospital pharmacy information system in use in Inuvik	Inuvik	Regional	TCA	2022-23
Professional Licensing Modernization Procure a new professional licensing information system that can meet new legislated licensing requirements and enable online services	Yellowknife	Territorial	TCA	2022-23

Health and Social Services

Health and Social Programs

Primary care services for individuals, families and communities within the health system are provided in facilities such as health centres, community clinics and public health clinics.

Residential care programs for adults and children provide supportive living arrangements in a residential/group home setting for an extended period of time to meet physical, emotional, spiritual, and psychosocial needs. Programs are delivered in long term care facilities and group homes.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	55,732	81,568	47,937	19,784
Small Capital Projects	4,022	8,141	4,022	2,828
Information Technology Projects	-	-	-	-
	59,754	89,709	51,959	22,612
Allocated to:				
Tangible Capital Assets	59,754	89,709	51,959	17,963
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	4,649
	59,754	89,709	51,959	22,612

Health and Social Services

Health and Social Programs

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Body Holding Room Addition of a Modular Body Holding Room to the Health Centre	Déline	Community	TCA	2021-22
Flooring Upgrade Implement infection control measures (940m ²)	Déline	Community	TCA	2021-22
Long Term Care Facility 48 Bed Long Term Care Facility (6,000m ²)	Hay River	Regional	TCA	2023-24
Long Term Care Facility 48 Bed Long Term Care Facility (6,000m ²)	Inuvik	Regional	TCA	2023-24
Regional Hospital Communications Systems Network Cabling, Wireless Functionality, Patient Wander Guard, Closed Circuit Television and Access Controls	Inuvik	Community	TCA	2021-22
Body Holding Room Addition of a Modular Body Holding Room to the Health Centre	Tuktoyaktuk	Community	TCA	2021-22
Medical Equipment (Biomedical Evergreening) Medical equipment replacement, territory-wide	Various	Territorial	TCA	2021-22
Long Term Care Facility 48 Bed Long Term Care Facility (6,000m ²)	Yellowknife	Territorial	TCA	2024-25
Stanton Legacy Building - Renovations Design and renovations of the former Stanton Hospital building to house a 72-bed long term care unit, outpatient rehabilitation unit, Frame Lake Medical Clinic, and extended care unit	Yellowknife	Territorial	TCA	2022-23
Yellowknife Vulnerable Persons Shelter - Investing in Canada Infrastructure Plan (ICIP) Yellowknife Vulnerable Persons Shelter	Yellowknife	Community	TCA	2022-23

Industry, Tourism and Investment

The mandate of the Department of Industry, Tourism and Investment (ITI) is to promote economic self-sufficiency through the responsible development of Northwest Territories mineral and petroleum resources, the development of natural resource industries, including agriculture, commercial fishing and the traditional economy, and the promotion and support of tourism, trade and investment, business, and manufacturing and secondary industries, to create a prosperous, diverse and sustainable economy for the benefit of all NWT residents.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Activity				
Economic Diversification and Business Support	11,148	10,300	684	696
Tourism and Parks	3,102	6,933	3,102	3,551
	14,250	17,233	3,786	4,247
Infrastructure Investments				
Large Capital Projects	11,148	10,300	684	696
Small Capital Projects	3,102	6,933	3,102	3,551
Information Technology Projects	-	-	-	-
	14,250	17,233	3,786	4,247
Allocated to:				
Tangible Capital Assets	14,250	17,233	3,786	4,247
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	14,250	17,233	3,786	4,247

Industry, Tourism and Investment

Economic Diversification and Business Support

The Economic Diversification and Business Support activity leads the development of policy, programs and initiatives in support of the renewable resources sector, NWT Traditional Economy, and the business community. The activity is the GNWT lead on internal and international trade matters and works to attract foreign investment and immigration. ITI Regional Offices supply program guidance, support and assistance at the community level. Specific programs support agriculture, commercial fisheries, arts and fine crafts, film, hide procurement, fur and marketing. The infrastructure need identified within this activity is for the new fish processing plant.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	11,148	10,300	684	696
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	11,148	10,300	684	696
Allocated to:				
Tangible Capital Assets	11,148	10,300	684	696
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	11,148	10,300	684	696

Industry, Tourism and Investment

Economic Diversification and Business Support

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
New Fish Plant Construction of a new fish processing plant	Hay River	Territorial	TCA	2022-23

Industry, Tourism and Investment

Tourism and Parks

The Tourism and Parks activity provides overall planning, marketing, administration and maintenance of the Territorial parks; support to tourism business operators, tourism support businesses, community governments and Indigenous organizations for infrastructure development, product development, skills and safety training, mentoring, marketing, and tourism awareness; and conducts research and planning. ITI's Regional Offices execute day-to-day operations, capital project management, enforcement and asset maintenance activities in parks; and supply program guidance, support and assistance at the community level.

ITI continues to make capital improvements to parks for amenities required to keep the parks safe, meet growing demands for upgraded facilities and to attract more visitors to the NWT through the continuous improvement of the park experience. Infrastructure needs identified within this activity are for parks amenities.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	3,102	6,933	3,102	3,551
Information Technology Projects	-	-	-	-
	3,102	6,933	3,102	3,551
Allocated to:				
Tangible Capital Assets	3,102	6,933	3,102	3,551
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	3,102	6,933	3,102	3,551

Tourism and Parks

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Campground Perimeter Fencing - North Arm Park Fencing around perimeter of park	Behchokò	Regional	TCA	2021-22
Campground Public Day Use Area - North Arm Park Construction of a day use area on the north end of the campground for overnight campers / day use permit holders	Behchokò	Regional	TCA	2021-22
Outhouse / Dumping Station Loop A - North Arm Park Second outhouse for camping loop, including dumping station	Behchokò	Regional	TCA	2021-22
Outhouse Day Use Area - North Arm Park Outhouse for day use area	Behchokò	Regional	TCA	2021-22
Replace Playground Structure - Fort Providence Park Replace playground structure	Fort Providence	Regional	TCA	2021-22
Vault and Drainage Loop C - Hay River Park Construct vault and drainage in Loop C	Hay River	Regional	TCA	2021-22
Park Office Replacement - Hay River Park Replace park office	Hay River	Regional	TCA	2021-22
Outhouse Loop C - Hay River Park Construct double outhouse loop C	Hay River	Regional	TCA	2021-22
Sports Recreation Area - Gwich'in Park Develop an open field and install equipment to support outdoor recreational sport activities	Inuvik	Regional	TCA	2022-23
Shower Building Upgrade - Happy Valley Park Design and upgrade the shower building	Inuvik	Regional	TCA	2021-22
Wayside Park #1 – Inuvik to Tuktoyaktuk Highway Develop and construct highway wayside park	Inuvik	Regional	TCA	2022-23
Renewable Energy Project (solar) - Sambaa Deh Park Install a solar system to run in conjunction with a compatible generator to provide off-grid power to the core park facilities	Jean Marie River	Regional	TCA	2021-22
Shower Building - Sambaa Deh Park Replacement of roofing, siding, flooring, water tank and pumps. Repaint interior and exterior of building. Install solar panel electrical and water heater tank	Jean Marie River	Regional	TCA	2022-23

Tourism and Parks

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Toilet Replacement - McNallie Creek Replace toilet to be accessible	Kakisa	Regional	TCA	2021-22
Picnic Site and Overlook - McNallie Creek Construct pads, supply tables and fire pits	Kakisa	Regional	TCA	2021-22
Fixed Roof Loop B - Blackstone Park Gazebo/Fixed Roof accommodations for overnight campers in camp loops	Nahanni Butte	Regional	TCA	2021-22
Renewable Water/Sewage Planning - Blackstone Park Design, develop and construct a sustainable water system for the shower building and residence	Nahanni Butte	Regional	TCA	2021-22
Upper Day Use Area - Blackstone Park Brush park area, replace water pump station and upgrade signage	Nahanni Butte	Regional	TCA	2022-23
Visitor Information Centre - Blackstone Park Replacement of major building components	Nahanni Butte	Regional	TCA	2021-22
Viewing Platform - Blackstone Park Replacement of major structural components	Nahanni Butte	Regional	TCA	2022-23
Emergency Shelters at Mile 125 and 150 - Canol Trail Construction of small emergency shelters about 8 feet by 16 feet along the Canol Trail	Norman Wells	Regional	TCA	2021-22
Campsite Re-berm - MacKinnon Park Re-berming of Mackinnon Park Day Use area	Norman Wells	Regional	TCA	2021-22

Infrastructure

The mandate of the Department of Infrastructure is to provide services to the public and the Government of the Northwest Territories with respect to the planning, design, construction, acquisition, operation and maintenance of government infrastructure; and to promote the development and increased use of energy efficient, renewable and alternative energy technologies. This mandate also includes the provision of regulatory safety services to the public.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Activity				
Asset Management	167,809	251,761	204,996	98,171
Corporate Management	30,533	12,365	-	2,848
Programs and Services	94,424	112,560	63,459	20,109
	292,766	376,686	268,455	121,128
Infrastructure Investments				
Large Capital Projects	286,380	366,002	262,129	114,903
Small Capital Projects	4,506	8,864	4,506	4,649
Information Technology Projects	1,880	1,820	1,820	1,576
	292,766	376,686	268,455	121,128
Allocated to:				
Tangible Capital Assets	211,645	217,786	143,833	108,275
Infrastructure Contributions	17,791	69,796	38,232	11,215
Deferred Maintenance	2,000	2,367	2,000	1,638
Public Private Partnerships	61,330	86,737	84,390	-
	292,766	376,686	268,455	121,128

Infrastructure

Asset Management

The Asset Management activity includes the planning and design of buildings and works, highways, marine facilities, and airports throughout the Northwest Territories on behalf of the GNWT. This activity includes the delivery of operations, maintenance, and project management services to ensure that client needs are met and facility life cycle costs are minimized. Asset Management functions support regional operations by providing technical support in several areas: planning; technical expertise for program and design standards; leasing options and space management; evaluations and commissioning; production of granular materials; environmental site remediation assessment, planning, and coordination; project management support; risk assessment; and overall general technical support to ensure regional operations can be successful.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	166,889	247,787	203,331	96,074
Small Capital Projects	920	3,974	1,665	2,097
Information Technology Projects	-	-	-	-
	167,809	251,761	204,996	98,171
Allocated to:				
Tangible Capital Assets	104,479	162,657	118,606	96,533
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	2,000	2,367	2,000	1,638
Public Private Partnerships	61,330	86,737	84,390	-
	167,809	251,761	204,996	98,171

Infrastructure

Asset Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Salt Storage Shed Salt Storage Shed	Fort Simpson	Community	TCA	2021-22
Bridge Rehabilitation and Replacement - Building Canada Plan (BCP) Replacement of deteriorated and failing bridge-culverts, rehabilitation of deteriorating bridges	Various	Regional	TCA	2023-24
Capital Asset Retrofit Program Energy upgrades/retrofits - controls, building envelopes, energy audits	Various	Territorial	TCA	2021-22
Community Access Road Improvements - BCP Improvement of existing roads to accommodate an increase in commercial traffic	Various	Regional	TCA	2022-23
Deferred Maintenance Lifecycle renewals	Various	Territorial	TCA/DM	2021-22
Enhanced Safety Improvements - BCP Installation of rumble strips, guardrail/barriers, signage, lighting, controlled crosswalks and traffic controls	Various	Regional	TCA	2023-24
Frank Channel Bridge - ICIP Frank Channel Bridge	Various	Regional	TCA	2023-24
Great Bear River Bridge - National Trade Corridors Fund (NTCF) Great Bear River Bridge	Various	Regional	TCA	2022-23
Highway Culverts, Bridges and Chipseal Overlay Rehabilitation and replacement of deteriorating bridges and large diameter culverts, and chipseal overlays	Various	Regional	TCA	2021-22
Highway 1 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic	Various	Regional	TCA	2023-24
Highway 3 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic	Various	Regional	TCA	2023-24
Highway 4 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic	Various	Regional	TCA	2023-24
Highway 7 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic	Various	Regional	TCA	2023-24
Highway 8 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic	Various	Regional	TCA	2023-24

Infrastructure

Asset Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Prohibition Creek Access Road - Investing in Canada Infrastructure Plan (ICIP) Prohibition Creek extension	Various	Regional	TCA	2021-22
Tłıchq All-season Road Tłıchq all-season road from Highway 3 to Whatı	Whatı	Regional	P3	2022-23
Plow-Dump Truck Plow-Dump Truck	Yellowknife	Community	TCA	2021-22
Water Truck - Tandem Axel Water Truck - Tandem Axel	Yellowknife	Community	TCA	2021-22

Infrastructure

Corporate Management

The Corporate Management activity provides leadership, planning, and the overall management of the department, and administration of federal funding agreements for major infrastructure projects on behalf of the Government of the Northwest Territories. It also provides financial oversight, advice and management services, and strategic advice and support to the department and minister to support achievement of departmental objectives and the priorities of the 19th Legislative Assembly.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	30,533	12,365	-	2,848
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	30,533	12,365	-	2,848
Allocated to:				
Tangible Capital Assets	30,533	12,365	-	2,848
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	30,533	12,365	-	2,848

Infrastructure

Corporate Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Mackenzie Valley Highway Environmental Assessment and Planning - NTCF Mackenzie Valley Highway environmental assessment and planning	Various	Regional	TCA	2023-24
Slave Geological Province Corridor - NTCF Slave Geological Province Corridor environmental assessment (Highway 4 to Lockhart Lake)	Various	Regional	TCA	2023-24
Mount Gaudet Access Road - NTCF Mount Gaudet access road	Wrigley	Regional	TCA	2023-24

Infrastructure

Programs and Services

Programs and Services includes programs and services that are focused on external clients, including other departments, communities and the public. The activity provides services in the following functional areas:

- Air, Marine and Safety
- Compliance, Safety and Licensing
- Corporate Information Management
- Energy
- Fuel Services
- Marine Transportation Services
- Technology Service Centre

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	88,958	105,850	58,798	15,981
Small Capital Projects	3,586	4,890	2,841	2,552
Information Technology Projects	1,880	1,820	1,820	1,576
	94,424	112,560	63,459	20,109
Allocated to:				
Tangible Capital Assets	76,633	42,764	25,227	8,894
Infrastructure Contributions	17,791	69,796	38,232	11,215
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	94,424	112,560	63,459	20,109

Infrastructure

Programs and Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Fuel Delivery Vehicle Fuel Delivery Vehicle	Déline	Community	TCA	2021-22
Fuel System Rehabilitation Replace piping from fuel storage tanks to dispensing structures that run through or penetrate secondary containment berms	Déline	Community	TCA	2021-22
Fuel System Rehabilitation Replace piping from fuel storage tanks to dispensing structures that run through or penetrate secondary containment berms	Fort Good Hope	Community	TCA	2021-22
Fort Providence Transmission Line - ICIP Fort Providence Transmission Line	Fort Providence	Regional	IC	2022-23
Airport Water Storage - Treatment Centre Rehabilitation Airport Water Storage/Treat Centre Rehabilitation	Fort Simpson	Community	TCA	2021-22
Fort Simpson Liquefied Natural Gas - ICIP Fort Simpson Liquefied Natural Gas	Fort Simpson	Regional	IC	2022-23
Upgrade Ferry Sewage System MV Lafferty Upgrade Ferry Sewage System MV Lafferty	Fort Simpson	Community	TCA	2021-22
Drum Packer Drum Packer	Fort Smith	Community	TCA	2021-22
Tracked Skid Steer Tracked Skid Steer	Fort Smith	Community	TCA	2021-22
Fuel System Rehabilitation Replace piping from fuel storage tanks to dispensing structures that run through or penetrate secondary containment berms	Gamèti	Community	TCA	2020-21
Fuel Storage Capacity - Disaster Mitigation and Adaptation Fund (DMAF) Increase to fuel storage capacity	Hay River	Regional	TCA	2023-24
Deck Truck with Sander Insert Deck Truck with Sander Insert	Inuvik	Community	TCA	2021-22
Inuvik Airport Resurface Structures Adaptation for Climate Change - DMAF Resurface structures at the Inuvik Airport for climate change resilience	Inuvik	Regional	TCA	2022-23

Infrastructure

Programs and Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Inuvik Wind Project - ICIP Inuvik Wind Project	Inuvik	Regional	TCA	2022-23
Mike Zubko Air Terminal Building Replace Air Terminal Building	Inuvik	Regional	TCA	2023-24
Replace F150 Patrol Vehicle Replace F150 Patrol Vehicle	Inuvik	Community	TCA	2021-22
Runway Extension Inuvik Airport - Department of National Defence Design and construction to extend the runway by 3,000 feet at the Inuvik Airport	Inuvik	Regional	TCA	2023-24
Fuel Delivery Vehicle Fuel Delivery Vehicle	Jean Marie River	Community	TCA	2021-22
Łutselk'e Power Plant - ICIP Power Plant	Łutselk'e	Regional	IC	2021-22
Fuel Delivery Vehicle Fuel Delivery Vehicle	Paulatuk	Community	TCA	2021-22
Fuel Storage Capacity - DMAF Increase to Fuel Storage Capacity	Paulatuk	Regional	TCA	2023-24
Airport Drainage Phase 2 Airport Drainage Phase 2	Sachs Harbour	Community	TCA	2021-22
Fuel Storage Capacity - DMAF Increase to Fuel Storage Capacity	Sachs Harbour	Regional	TCA	2023-24
Medium Loader 4WD Medium Loader 4WD	Tsiigehtchic	Community	TCA	2021-22
MV Louis Cardinal Main Gensets MV Louis Cardinal Main Gensets	Tsiigehtchic	Community	TCA	2021-22
Fuel Storage Capacity - DMAF Increase to Fuel Storage Capacity	Tuktoyaktuk	Regional	TCA	2023-24
Fuel Storage Capacity - DMAF Increase to Fuel Storage Capacity	Ulukhaktok	Regional	TCA	2023-24
Community Hydro - ICIP Community Hydro	Various	Regional	IC	2027-28

Infrastructure

Programs and Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Hydro Infrastructure Hydro Infrastructure - Northwest Territories Power Corporation Upgrades - ICIP	Various	Regional	IC	2024-25
Raven Fuel Management System Replace hardware and operating system platform including docking stations and peripherals	Various	Territorial	TCA	2021-22
Renewable Solutions for Off-Grid Diesel - ICIP Renewable Solutions for Off-Grid Diesel	Various	Regional	IC	2026-27
Taltson Expansion Pre-Construction Taltson Expansion Pre-Construction	Various	Regional	TCA	2022-23
Fuel System Rehabilitation Replace piping from fuel storage tanks to dispensing structures that run through or penetrate secondary containment berms	Whatì	Community	TCA	2021-22
Whatì Transmission Line - ICIP Whatì Transmission Line	Whatì	Regional	IC	2024-25
Bluefish Hydro Upgrade - ICIP Bluefish Hydro Upgrade	Yellowknife	Regional	IC	2023-24
F150 Patrol Vehicle F150 Patrol Vehicle	Yellowknife	Community	TCA	2021-22
Technology Service Centre Infrastructure Evergreening Replacement of capital server, network and storage infrastructure	Yellowknife	Territorial	TCA	2021-22

Justice

The Minister and the Department of Justice have the mandate for the administration of justice in the Northwest Territories, including policing and corrections. This mandate will be carried out in a manner which respects community and Indigenous values and encourages communities to assume increasing responsibilities.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Activity				
Corrections	1,081	3,895	1,541	10,013
Court Services	135	282	-	582
Legal Aid Services	-	100	-	230
Services to the Public	325	-	-	-
	1,541	4,277	1,541	10,825
Infrastructure Investments				
Large Capital Projects	-	1,916	-	9,580
Small Capital Projects	1,541	2,361	1,541	1,245
Information Technology Projects	-	-	-	-
	1,541	4,277	1,541	10,825
Allocated to:				
Tangible Capital Assets	1,541	4,277	1,541	10,825
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,541	4,277	1,541	10,825

Justice

Corrections

The Corrections activity provides safe custody and supervision of adult and youth offenders. This is achieved through the operation of correctional facilities and the supervision of offenders sentenced to community-based orders such as conditional sentences and probation orders. Corrections also delivers culturally relevant programs to support offender rehabilitation and reintegration, including input and support of Elders, the Traditional Liaison Officers and Indigenous staff members.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	1,916	-	9,580
Small Capital Projects	1,081	1,979	1,541	433
Information Technology Projects	-	-	-	-
	1,081	3,895	1,541	10,013
Allocated to:				
Tangible Capital Assets	1,081	3,895	1,541	10,013
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,081	3,895	1,541	10,013

Justice

Corrections

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Security & Intercom System Upgrade Replacement of closed-circuit television and intercom system, upgrade and integrate security system for fobbed access to enhance security at the Fort Smith Correctional Complex Male Unit	Fort Smith	Territorial	TCA	2021-22
Transfer Van 12 Passenger Full Size Transfer Van for the South Mackenzie Correctional Centre	Hay River	Territorial	TCA	2021-22
Transfer Van 15 Passenger Full Size Transfer Van for the South Mackenzie Correctional Centre	Hay River	Territorial	TCA	2021-22
Pick-up Truck Replacement 5 Passenger Full Size Truck for the North Slave Probation Office	Yellowknife	Regional	TCA	2021-22
Stake Truck Full Sized Stake Bed Truck for the North Slave Correctional Complex	Yellowknife	Territorial	TCA	2021-22
Transfer Van 15 Passenger Full Size Transfer Van for the North Slave Correctional Complex	Yellowknife	Territorial	TCA	2021-22

Justice

Court Services

The NWT has four levels of court which collectively constitute the judicial branch of government: Court of Appeal, Supreme Court, Territorial Court and Justice of the Peace Court. The courts are independent of the executive (GNWT departments and public agencies) and legislative (Legislative Assembly) branches of government. The Court Services activity is responsible for providing administrative support to the courts through the Court Registry, and the Sheriff's Office. These support services ensure courts are accessible, impartial and timely. The activity is also responsible for family law services, including mediation, and the Parenting After Separation Program.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	135	282	-	582
Information Technology Projects	-	-	-	-
	135	282	-	582
Allocated to:				
Tangible Capital Assets	135	282	-	582
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	135	282	-	582

Justice

Court Services

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Court Registry Counter Replacement Create an accessible and secure counter by lowering glass, placing in steel framing, and installing new cabinetry and countertop	Inuvik	Territorial	TCA	2021-22

Justice

Legal Aid Services

The Legal Aid Commission (the Commission) is established under the *Legal Aid Act*, and is responsible for ensuring that all eligible persons in the NWT receive legal aid. The Commission provides legal services for legal aid outreach, most criminal and family law matters, and some civil cases unrelated to family law. It determines eligibility for legal aid in accordance with the parameters established by the *Legal Aid Act*, the Legal Aid Regulations and the policies and guidelines of the Commission. The Commission is also responsible for the court worker program, public legal education, and the provision of administrative supervision to the Office of the Children's Lawyer.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	100	-	230
Information Technology Projects	-	-	-	-
	-	100	-	230
Allocated to:				
Tangible Capital Assets	-	100	-	230
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	100	-	230

Justice

Services to the Public

Services to the Public includes a number of programs and services that are accessible to all residents, including services available from the following: Public Trustee's Office, Coroner's Office, Legal Registries (Land Titles Office; corporation, partnership, business name, cooperative association and society registration; personal property registration, regulation in securities trading, registration of notaries public and commissioners for oaths), Maintenance Enforcement Office, and Rental Office.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	325	-	-	-
Information Technology Projects	-	-	-	-
	325	-	-	-
Allocated to:				
Tangible Capital Assets	325	-	-	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	325	-	-	-

Justice

Services to the Public

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Security Improvements Renovation for increased security measures including sound proofing, panic alarms, and electronic access for the Maintenance Enforcement Office	Yellowknife	Territorial	TCA	2021-22

Lands

The mandate of the Department of Lands is to manage, administer and plan for the sustainable use of public land in the Northwest Territories in a fair and transparent manner that reflects the interests of the people of the Northwest Territories.

(thousands of dollars)				
Activity	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Operations	234	348	234	119
	234	348	234	119
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	234	348	234	119
Information Technology Projects	-	-	-	-
	234	348	234	119
Allocated to:				
Tangible Capital Assets	234	348	234	119
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	234	348	234	119

Lands

Operations

Operations activities are carried out through the Land Administration Division in Yellowknife, and each of the five regional centres. Operations carries out the administration and management of land tenure on public land, along with inspections and compliance and enforcement programs on all public land in the Northwest Territories on behalf of the Commissioner of the NWT, and on any lands with respect to authorizations issued by the Mackenzie Valley Land and Water Boards, pursuant to the appropriate land and water legislation, policies and procedures.

The Land Administration Division manages Commissioner's land under the *Commissioner's Land Act* and regulations and territorial land under the *Northwest Territories Land Act* and regulations. Leadership, management, expertise, and technical advice on development of operational policies and procedures for the administration of public land are provided. Land Administration Division administers land tenure, land pricing, survey applications, and securities; and, in collaboration with Regional Operations, manages and administers leases and other land dispositions, securities, collects rents and fees, and administers unauthorized use and occupancy processes. Regional Operations provide front-line service delivery to the public, including land application submissions and quarry permits. Department of Lands' inspectors lead the inspection of all types of land use including land leases, land use and quarry permits, mineral claims, and water licences at diamond mines; investigating potential unauthorized use of land; conducting hazardous materials and spills inspections and inspection of abandoned sites that are being remediated by the GNWT.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	234	348	234	119
Information Technology Projects	-	-	-	-
	234	348	234	119
Allocated to:				
Tangible Capital Assets	234	348	234	119
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	234	348	234	119

Lands

Operations

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Field Inspection Truck 8 cylinder, 5.0L, ¾ ton truck	Fort Simpson	Regional	TCA	2021-22
Field Inspection Truck 8 cylinder, 5.0L, ¾ ton truck	Fort Simpson	Regional	TCA	2021-22
Field Inspection Truck 8 cylinder, 5.0L, ¾ ton truck	Norman Wells	Regional	TCA	2021-22

Municipal and Community Affairs

The department is responsible for the development and maintenance of community governments, responsive and responsible to the residents, with sufficient legal authority and resources to carry out community responsibilities, to provide their public programs and services essential to good community life and to deal effectively with other governments and organizations. The department is also responsible for protecting the interests of consumers.

(thousands of dollars)				
Activity	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Regional Operations	29,000	29,000	29,000	29,000
	29,000	29,000	29,000	29,000
Infrastructure Investments				
Large Capital Projects	29,000	29,000	29,000	29,000
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	29,000	29,000	29,000	29,000
Allocated to:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	29,000	29,000	29,000	29,000
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	29,000	29,000	29,000	29,000

Municipal and Community Affairs

Regional Operations

Regional Operations administers funding to support community governments with the provision of community public infrastructure required to support community government programs and services.

Funding is allocated to 33 community governments according to the Community Public Infrastructure Funding Policy. Each community government approves an annual capital plan which outlines their use of the funding.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	29,000	29,000	29,000	29,000
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	29,000	29,000	29,000	29,000
Allocated to:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	29,000	29,000	29,000	29,000
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	29,000	29,000	29,000	29,000

Municipal and Community Affairs

Regional Operations

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Formula Funding				
Community Government Share of Capital Formula Funding				
	Aklavik	Community	IC	On-going
	Behchokò	Community	IC	On-going
	Colville Lake	Community	IC	On-going
	Déline *	Community	IC	On-going
	Dettah/Ndilo	Community	IC	On-going
	Enterprise	Community	IC	On-going
	Fort Good Hope	Community	IC	On-going
	Fort Liard	Community	IC	On-going
	Fort McPherson	Community	IC	On-going
	Fort Providence	Community	IC	On-going
	Fort Resolution	Community	IC	On-going
	Fort Simpson	Community	IC	On-going
	Fort Smith	Community	IC	On-going
	Gamètì	Community	IC	On-going
	Hay River	Community	IC	On-going
	Inuvik	Community	IC	On-going
	Jean Marie River	Community	IC	On-going
	Kakisa	Community	IC	On-going
	K'atl'odeeche	Community	IC	On-going
	Łutselk'e	Community	IC	On-going
	Nahanni Butte	Community	IC	On-going
	Norman Wells	Community	IC	On-going
	Paulatuk	Community	IC	On-going
	Sachs Harbour	Community	IC	On-going
	Sambaa K'e	Community	IC	On-going
	Tsiigehtchic	Community	IC	On-going
	Tuktoyaktuk	Community	IC	On-going
	Tulita	Community	IC	On-going
	Ulukhaktok	Community	IC	On-going
	Wekweètì	Community	IC	On-going
	Whatì	Community	IC	On-going
	Wrigley	Community	IC	On-going
	Yellowknife	Community	IC	On-going

* funded through an operations expenditures transfer

NWT Housing Corporation

(Information Item)

The Northwest Territories Housing Corporation (NWT HC) provides social and market housing programs and services including subsidized rental and homeownership programs (including purchase and repairs), and unsubsidized rental housing in rural and remote communities. The NWT HC develops programs and services to address the core housing needs of NWT residents. The NWT HC incorporates energy-efficient technologies in its housing design and in the retrofitting of housing to improve its sustainability and energy efficiency. At the community level, the NWT HC partners with Local Housing Organizations, and Indigenous governments, to manage and administer community housing services in 33 communities.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Activity				
Finance and Infrastructure Services	10,625	47,113	11,650	17,628
	10,625	47,113	11,650	17,628
Infrastructure Investments				
Large Capital Projects	6,830	35,840	6,755	7,287
Small Capital Projects	3,795	11,273	4,895	10,341
Information Technology Projects	-	-	-	-
	10,625	47,113	11,650	17,628
Allocated to:				
Tangible Capital Assets	10,625	47,113	11,650	17,628
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	10,625	47,113	11,650	17,628

This summary reflects the 2021-2022 planned infrastructure expenditures of the NWT Housing Corporation. The financing of these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. Contribution funding is provided by the GNWT through the NWT HC's sponsoring department, the Department of Finance, in the annual Main Estimates. This information is intended for review purposes only.

NWT Housing Corporation

Finance and Infrastructure Services

Finance and Infrastructure Services (F&IS) is responsible for overall planning of capital infrastructure projects including the development, design and procurement, and delivery of capital infrastructure projects in support of the NWT HC's rental and homeownership programs. This includes the administration and acquisition of suitable land and the security of NWT HC assets and mortgage interests. F&IS also leads efforts in maintenance management activities of the rental housing portfolio in order to ensure its long term sustainability and is the NWT HC's lead on issues related to energy efficiency and new housing technologies.

	(thousands of dollars)			
	2021-2022 Capital Estimates	2020-2021 Revised Estimates	2020-2021 Capital Estimates	2019-2020 Actuals
Infrastructure Investments				
Large Capital Projects	6,830	35,840	6,755	7,287
Small Capital Projects	3,795	11,273	4,895	10,341
Information Technology Projects	-	-	-	-
	10,625	47,113	11,650	17,628
Allocated to:				
Tangible Capital Assets	10,625	47,113	11,650	17,628
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	10,625	47,113	11,650	17,628

NWT Housing Corporation

Finance and Infrastructure Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Major retrofit, 4 units, Public Housing (PH)	Aklavik	Community	TCA	2021-22
Major retrofit, 7 units, Public Housing (PH)	Behchokò	Community	TCA	2021-22
Major retrofit, 4 units, PH	Fort McPherson	Community	TCA	2021-22
Major retrofit, 1 unit, PH	Fort Providence	Community	TCA	2021-22
Major retrofit, 1 unit, HELP (Homeownership Entry Level Program)	Fort Providence	Community	TCA	2021-22
Major retrofit, 4 units, PH	Fort Resolution	Community	TCA	2021-22
Major retrofit, 1 unit, MH	Fort Resolution	Community	TCA	2021-22
Major retrofit, 21 units, PH	Fort Simpson	Community	TCA	2021-22
Major retrofit, 1 unit, HELP	Fort Smith	Community	TCA	2021-22
Major retrofit, 1 unit, HELP	Gamètì	Community	TCA	2021-22
Materials and Labour, 9 units, Market Housing (MH)	Inuvik	Community	TCA	2021-22
Major retrofit, 29 units, PH	Inuvik	Community	TCA	2021-22
Major retrofit, 2 units, PH	Norman Wells	Community	TCA	2021-22
Major retrofit, 3 units, PH	Paulatuk	Community	TCA	2021-22
Major retrofit, 4 units, PH	Tulita	Community	TCA	2021-22
Major retrofit, 1 unit, PH	Ulukhaktok	Community	TCA	2021-22
Major retrofit, 1 unit, MH	Ulukhaktok	Community	TCA	2021-22
Vehicle Replacement	Various	Community	TCA	2021-22
Major Retrofit, 19 units, PH	Yellowknife	Community	TCA	2021-22

Appendix A

GLOSSARY

Activity	A division of a Department.
Amortization	The portion of the total cost of a tangible capital asset (TCA) that is charged to an operations expense in the current fiscal period as a result of charging the cost of a TCA to an operations expense over its useful economic life.
Appropriation	The authority to incur an expenditure that is set out in an Act respecting the authorization of expenditures, or the express authority in the <i>Financial Administration Act</i> (FAA) or another Act to incur an expenditure, or to make a disbursement out of the Consolidated Revenue Fund.
Classification	Community - A specific community utilizes (e.g. a school or water treatment plant) Regional - Limited primarily to a specific region (e.g. a highway project) Territorial - A territorial project (e.g. Stanton Territorial Hospital or Information Technology projects)
Budget	A detailed estimate of future transactions, in terms of quantities, money values or both, designed for planning and control over future operations and activities.
Capital Investment Expenditure	An expenditure incurred to purchase, construct, develop or otherwise acquire a tangible capital asset to be owned by Government or a Public Agency.
Contribution	A conditional transfer of approved funds to a third party to fulfill a statutory obligation or other Government objective within a specified time frame.
Deferred Maintenance (DM)	Is a dedicated allocation of funds to the maintenance of Government owned assets. Historically, maintenance has competed for funding with other projects and was often deferred.
Department	A division of the public service continued or established by statute, or designated as a department by the Commissioner in Executive Council, on the recommendation of the Premier; or the Office of the Legislative Assembly.
Disposal	The processes of removing of an asset from use and from the accounting records as a result of destruction, loss, obsolescence or abandonment.
Estimates	Annual estimates of expenditures and revenues of the GNWT in the context of budgets (i.e. Main Estimates for operations revenue and expenses; Capital Estimates for infrastructure expenditures).
Expenditure	For purposes of the <i>Financial Administration Act</i> , expenditure means an outlay of funds, or incurrence of a liability, that results in an operating expense or infrastructure expenditure.
Financial Instrument	Any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial Management Board	The committee of the Executive Council, established by the <i>Financial Administration Act</i> .
Foreign Currency Exchange Loss	The amount by which the reporting currency of a financial instrument devalues between the time that the financial instrument is acquired and when it is settled.
Infrastructure Contribution (IC)	A contribution made to a third party, by the Government, to purchase, construct, develop or acquire a tangible capital asset, where the risks and rewards incident to ownership are retained by the third party.
Loss on Sales of Assets	The amount by which the net book value of a tangible capital asset (TCA) exceeds the proceeds of sale of that TCA.
Large Capital Asset	A tangible capital asset with a total project cost exceeding \$600,000.
Location	The community where a tangible capital asset is physically located. If not located in or near a specific community (e.g. a highway project), then "various" is designated as the location.
Net Book Value	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-downs.
Position	A job description established within the public service. The term "active positions" includes positions that are occupied, or temporarily vacant.
Public Agency	A statutory body specified in Schedule A, B, or C of the <i>Financial Administration Act</i> .
Public Private Partnerships (P3)	A business venture which is funded and operated through a partnership of government and one or more private sector companies.
Regions	Geographical subdivisions of the Northwest Territories for administrative purposes.
Revised Estimates	Includes the Capital Estimates and Supplementary Appropriations.
Small Capital Asset	A tangible capital asset with a total project cost of \$50,000 or greater, but not exceeding \$600,000.

Tangible Capital Asset (TCA)

A non-financial asset having physical substance that;

- is held for use in the production or supply of goods, delivery of services or program outputs;
- has a useful economic life beyond one fiscal year;
- is intended to be used on a continuing basis;
- is not intended for resale in the ordinary course of operations; and
- cost is equal to, or greater than, \$50,000

Major categories of tangible capital assets are:

- Land (other than land acquired at no cost to the government)
- Roads and Bridges
- Barges and Tugboats
- Airstrips and Aprons
- Buildings
- Ferries
- Fences
- Signs
- Aircraft
- Network Transmission Systems
- Fuel Distribution Systems
- Park Improvements
- Water and Sewer Works
- Mainframe and Software Systems
- Mobile and Heavy Equipment
- Major Equipment
- Medical Equipment
- Leasehold Improvements

Valuation Allowance

An amount recorded to recognize the potential reduction in value of a recorded financial asset or non-financial asset due to the recorded amount not likely to be fully recovered or fully realized. The valuation allowance is an offset to the recorded amount of the asset to determine the carrying value, net book value, or net realizable value of the related asset.

Work-in-progress (WIP)

An account used to record capital investment expenditures prior to the applicable tangible capital asset being substantially complete or put into service.

Work Performed on Behalf of Others

The Government undertakes to perform certain functions in the Northwest Territories on behalf of the Government of Canada or others. Funds expended for these activities are fully recovered and are not required to be appropriated by the Legislative Assembly.

Appendix B

Capital Planning Process

The development of the Capital Estimates is a committee-based process where several groups review and monitor each step of the process to ensure accuracy and completeness.

The Capital Planning Process is built on the following cornerstones:

- Establishment of clear roles and responsibilities
- Accurate and timely project planning
- Justification of capital projects through the capital planning process, and
- Controlling project cost and risk.

This process provides for one financial target which funds all departmental projects for the upcoming fiscal year. Projects are prioritized on a government-wide basis according to a specific ranking criteria.

The primary criteria for ranking capital projects are as follows:

1. Protection of People;
2. Protection of Assets;
3. Protection of Environment;
4. Financial Investment; and,
5. Program Needs or Requirement.

Secondary criteria are used to further assess the urgency of projects, within each of the primary criteria. The secondary criteria are as follows:

1. Direct Impact Scale – how many impacted?
2. Severity of Impact – what is the impact?
4. Urgency – how soon is it needed?
3. Mitigation – what else can be done?

The capital planning process can be summarized from the following process chart:

